



## ADMINISTRATIVE REPORT

Report Date: April 4, 2012  
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Meeting Date: April 17, 2012

TO: Vancouver City Council  
FROM: General Manager of Financial Services/Director of Finance  
SUBJECT: 2011 Capital Closeout

### *RECOMMENDATION \**

THAT, as part of the formal 2011 Capital closeout process, Council approve the closeout of capital projects with variances exceeding 15% and \$50,000 of the approved budget as outlined in the report and appendix 1.

### *REPORT SUMMARY*

The Capital closeout process is the mechanism by which the City's Capital programs and/or projects are closed, resulting deficits or surpluses are identified, and deficits are funded from surplus amounts. This report requests Council approval to close out capital programs and or projects where completion spend variances exceed 15% and \$50,000 of the approved budget.

181 programs and or projects with multi-year budgets of \$159.4 million and total expenditures of \$147.0 million were completed since the last capital closeout (RTS 8990 February 1, 2011) resulting in a net \$12.4 million surplus. Of the 181 projects, 145 have been completed on budget, 31 have been completed in a surplus position, and 5 have completed in a deficit position.

A detailed list of completed programs and/or projects and allocations of remaining funding is provided in Appendix 1. This also includes variance explanations for projects with variances exceeding 15% and \$50,000 of the approved budget. Appendix 2 provides a breakdown of closeout surpluses and deficits by department.

Of the net \$12.4 million surplus, \$7.1 million will be transferred to City Wide Unallocated from Capital Closeouts and used to fund future Capital projects, or emerging priorities.

### *COUNCIL AUTHORITY/PREVIOUS DECISIONS*

- Council authority is required to close capital accounts with variances exceeding 15% and \$50,000 of the approved budget, and to reallocate Capital funding over \$50,000;
- On February 14<sup>th</sup> 2012, Council approved the 2012 Capital Budget in the amount of \$255.1 million.

### *CITY MANAGER'S/GENERAL MANAGER'S COMMENTS \**

During the Q4 review of Capital project expenditures relative to Capital project budgets, Capital programs and or projects that were completed since the last closeout process have been identified. Resulting surpluses and deficits have been analyzed, and explanations for Capital programs and or projects with variances exceeding 15% and \$50,000 of the approved budget have been provided.

Overall, a total of 181 programs and or projects are being closed. A program and or project is considered to be in a surplus/deficit position, if the variance is greater than +/- 15% and \$50,000. All other programs and or projects are considered to be on budget. Of the total 181 programs and or projects being closed, 145 or 80% are on budget, 31 or 17% have completed in surplus position, and 5 or 3% have completed in deficit position. Further detail and explanations are provided in the body of this report and in Appendix 1 and 2.

The Capital Program Review was launched by VSR in 2010 and has resulted in significant improvements to many elements of the Capital Planning and Budgeting process including project oversight, strategic decision making, and reporting. These successes will continue to be built upon in future years.

Beginning in Q3, quarterly capital budget reviews are provided to Council in a Council memo and posted externally on the Financial Services website at <http://vancouver.ca/fs/budgetServices/index.htm>. The Q4 capital budget review memo contains information on the year-end (Q4) Capital position, while this report focuses on the Capital closeouts for council approval.

### *REPORT*

#### *Background/Context*

The Capital closeout process is the mechanism by which the City's Capital programs and/or projects are closed, resulting deficits or surpluses are identified, and deficits are funded from surplus amounts. Remaining funding is transferred to City Wide Unallocated from Capital Closeouts and used to fund future Capital programs and or projects.

The purpose of this report is to request Council approval to close capital programs and or projects where completion spend variances exceed 15% and \$50,000 of the approved budget.

## Strategic Analysis

### 2011 Capital Closeout

Table 1 provides a summary of the total number of programs and or projects being closed, as well as the total budget and actual expenditures including on-budget, surplus, deficit, and net surplus/deficit by department.

| Table 1: Capital Program / Project Closeouts |               |            |           |          |                    |                    |                |                   |                   |                       |
|--|---------------|------------|-----------|----------|--------------------|--------------------|----------------|-------------------|-------------------|-----------------------|
| Department/Area                              | # of Projects |            |           |          | \$ 000's           |                    |                |                   |                   |                       |
|  | Total         | On Budget  | Surplus   | Deficit  | Budget             | Actual             | On Budget      | Surplus           | Deficit           | Net Surplus (Deficit) |
| Engineering - Public Works                   | 35            | 14         | 18        | 3        | \$84,883.0         | \$73,410.2         | \$188.7        | \$12,093.5        | -\$809.4          | \$11,472.8            |
| Parking Operations                           | 1             | 1          | 0         | 0        | 450.0              | 453.9              | -3.9           | 0.0               | 0.0               | -3.9                  |
| Easy Park                                    | 28            | 25         | 2         | 1        | 1,741.3            | 2,107.1            | 42.9           | 246.2             | -654.9            | -365.7                |
| Solid Waste/Landfill                         | 3             | 3          | 0         | 0        | 1,570.0            | 1,493.1            | 76.9           | 0.0               | 0.0               | 76.9                  |
| Parks & Recreation                           | 20            | 17         | 2         | 1        | 55,392.6           | 55,435.6           | -71.3          | 296.0             | -267.7            | -43.0                 |
| Community Services Group                     | 56            | 53         | 3         | 0        | 5,686.2            | 5,281.6            | 17.6           | 387.0             | 0.0               | 404.6                 |
| Civic Property Management                    | 9             | 7          | 2         | 0        | 2,650.5            | 2,194.7            | 189.1          | 266.7             | 0.0               | 455.8                 |
| Information Technology                       | 28            | 24         | 4         | 0        | 6,548.0            | 6,159.0            | -189.9         | 578.9             | 0.0               | 389.0                 |
| Vancouver Public Library                     | 1             | 1          | 0         | 0        | 500.0              | 480.1              | 19.9           | 0.0               | 0.0               | 19.9                  |
| <b>Total</b>                                 | <b>181</b>    | <b>145</b> | <b>31</b> | <b>5</b> | <b>\$159,421.5</b> | <b>\$147,015.2</b> | <b>\$270.1</b> | <b>\$13,868.3</b> | <b>-\$1,732.1</b> | <b>\$12,406.3</b>     |

181 programs and or projects with multi-year budgets of \$159.4 million and total expenditures of \$147.0 million were completed since the last capital closeout (RTS 8990 February 1, 2011).

A program and or project is considered to be in a surplus/deficit position, if the variance is greater than +/- 15% and \$50,000. All other programs and or projects are considered to be on budget. As such:

- 145 of the 181 (80%) have been completed on budget;
- 31 of the 181 (17%) have completed with surpluses;
- 5 of the 181 (3%) have completed with deficits.

Appendix 2 provides a breakdown of closeout surpluses and deficits by department.

Overall, across all 181 projects, there was \$12.4 million net surplus (8%) in comparison to the approved multi-year budget of \$159.4 million. More specifically:

- 145 projects (80%) with a total budget of \$111.0 million were completed on budget (\$0.3 million surplus);
- 31 projects (17%) with a total budget of \$44.8 million completed with expenditures under the original budget by \$13.9 million;
- 5 projects (3%) with a budget of \$3.6 million closed with total expenditures over budget by a total of \$1.8 million.

A detailed list of completed programs and/or projects is provided in Appendix 1. This also includes variance explanations for projects with variances exceeding 15% and \$50,000 of the approved budget.

Table 2 summarizes the composition of the net overall closeout surplus:

| <b>Table 2 - Proposed Disposition of Net Closeout Surplus</b>                 |                      |
|---|----------------------|
| To City-Wide Unallocated Capital (funding source for future capital projects) | \$ 7,101,647         |
| Included in 2012 Capital Budget (carryforward spend)                          | 3,165,984            |
| Return to DCL (uncommitted)   | 1,028,353            |
| Return to funding Reserve (uncommitted)                                       | 641,945              |
| Other   | 468,387              |
| <b>Net Closeout Surplus</b>   | <b>\$ 12,406,316</b> |

\* Other includes: reduction to external funding requirements, closeout deficits funded from ongoing projects, anticipated deficits in ongoing projects.

Overall, \$7.1 million will be added to City-Wide Unallocated from Capital Closeout and used to fund future Capital projects, or emerging priorities.

**CONCLUSION**

The Capital closeout process is the mechanism by which the City's Capital programs and/or projects are closed, and resulting deficits or surpluses are identified. Council approval is required to close capital programs and or projects where completion spend variances exceed 15% and \$50,000 of the approved budget.

Overall, a total of 181 programs and or projects with a multi-year budget of \$159.4 million are being closed. Of the total 181 programs and or projects being closed, 145 or 80% are on budget, 31 or 17% have completed in surplus positions, and 5 or 3% have completed in deficit position, resulting in a total surplus of \$12.4 million of which \$7.1 million will be added to City-Wide Unallocated Capital and be available to fund future Capital projects or emerging priorities. Further detail and explanations of the project results have been provided in the body of this report and in Appendix 1 and 2.

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## 2011 Capital Closeouts - Appendix 1

Council Approval is required for the closeout of Capital Projects with variances exceeding 15% and \$50,000 of the approved budget. Explanations are provided in the tables below.

| <b>Engineering Services - Public Works Closeouts</b> |                      |                      |                              |            |
|--|----------------------|----------------------|------------------------------|------------|
| <b>Program/Project</b>                               | <b>Budget</b>        | <b>Actual</b>        | <b>Surplus<br/>(Deficit)</b> | <b>%</b>   |
| Streets  | \$ 57,513,494        | \$ 50,401,089        | \$ 7,112,405                 | 12%        |
| Bridges  | 12,088,311           | 9,769,350            | 2,318,961                    | 19%        |
| Transportation                                       | 7,501,540            | 6,153,955            | 1,347,585                    | 18%        |
| Communications                                       | 506,250              | 662,820              | (156,570)                    | -31%       |
| Street Lighting                                      | 2,000,000            | 1,714,713            | 285,287                      | 14%        |
| Traffic Signals                                      | 5,273,385            | 4,708,301            | 565,084                      | 11%        |
| <b>Total Public Works</b>                            | <b>\$ 84,882,980</b> | <b>\$ 73,410,228</b> | <b>\$ 11,472,752</b>         | <b>14%</b> |

2011 Capital Closeouts - Appendix 1

| Engineering Services - Streets Closeouts                |                   |                   |                   |            |  |
|---|-------------------|-------------------|-------------------|------------|--|
| Program/Project   | Budget            | Actual            | Surplus (Deficit) | %          | Variance Explanation<br>(Variances > \$50K and 15%)  |
| 2011 Major Streets - City                               | 6,100,000         | 3,928,158         | 2,171,842         |            |  |
| 2010 Major Streets - City                               | 3,700,000         | 3,459,961         | 240,039           |            |  |
| 2009 Major Streets - City                               | 4,300,000         | 4,065,707         | 234,293           |            |  |
| <b>Major Streets (City) Program</b>                     | <b>14,100,000</b> | <b>11,453,826</b> | <b>2,646,174</b>  | <b>19%</b> | Surplus due to deferral of projects as a result of unexpected sewer crew work, Development and Transportation co-ordination issues. Projects such as Dunbar, W. 16th to S/W Marine Drive were deferred.  |
| 2011 New Sidewalks & Local Improvements                 | 1,020,000         | 136,555           | 883,445           |            |  |
| 2009 New Sidewalks & Local Improvements                 | 700,000           | 52,523            | 647,477           |            |  |
| <b>New Sidewalks &amp; Local Improvements Program</b>   | <b>1,720,000</b>  | <b>189,078</b>    | <b>1,530,922</b>  | <b>89%</b> | Surplus due to deferral of a number of New Sidewalk projects which were re-prioritised in the 2012 budget.<br>NOTE: Surplus includes \$400,000 of estimated Property Owner funding not realized due to the deferral of the Local Improvement projects. |
| 2011 Sidewalk Construction                              | 2,500,000         | 1,653,731         | 846,269           |            |  |
| 2010 Sidewalk Construction                              | 600,000           | 577,156           | 22,844            |            |  |
| 2009 Sidewalk Construction                              | 1,700,000         | 1,825,516         | (125,516)         |            |  |
| <b>Sidewalk Construction Program</b>                    | <b>4,800,000</b>  | <b>4,056,403</b>  | <b>743,597</b>    | <b>15%</b> | Surplus due to deferral or cancellation of Major Streets Rehabilitation projects. Contracts cancelled to allow crew work in 2012.  |
| 2006 New Sidewalks                                      | 1,010,140         | 57,845            | 952,295           |            |  |
| 2007 New Sidewalks                                      | 1,300,000         | 1,094,951         | 205,049           |            |  |
| 2008 New Sidewalks                                      | 1,151,191         | 1,779,269         | (628,078)         |            |  |
| <b>New Sidewalks Program</b>                            | <b>3,461,331</b>  | <b>2,932,065</b>  | <b>529,266</b>    | <b>15%</b> | Surplus due to deferral or cancellation of Local Improvement projects.   |
| 2006 Higher Zoned Street - Local Improvements           | 500,000           | 216,406           | 283,594           |            |  |
| 2008 Higher Zoned Street - Local Improvements           | 628,183           | 615,513           | 12,670            |            |  |
| <b>Higher Zoned Street - Local Improvements Pgm</b>     | <b>1,128,183</b>  | <b>831,920</b>    | <b>296,263</b>    | <b>26%</b> | Surplus due to the cancellation of some Local Improvement projects which were re-prioritised as part of the 2012 budget development process.   |
| 2009 Lanes  | 325,000           | 65,825            | 259,175           |            |  |
| 2011 Lanes  | 200,000           | 0                 | 200,000           |            |  |
| <b>Lanes Program</b>                                    | <b>525,000</b>    | <b>65,825</b>     | <b>459,175</b>    | <b>87%</b> | Surplus due to cancellation and re-prioritisation of Lanes projects as part of the 2012 budget development process.  |
| 2011 Disability Access - Curb Ramps                     | 500,000           | 74,328            | 425,672           |            |  |
| 2009 Curb Ramps - New                                   | 1,000,000         | 1,011,267         | (11,267)          |            |  |
| <b>Disability Access - Curb Ramps Program</b>           | <b>1,500,000</b>  | <b>1,085,595</b>  | <b>414,405</b>    | <b>28%</b> | Surplus due to cancellation and re-prioritisation of Curb Ramp projects as part of the 2012 budget development process.  |
| <b>2010/2011 Local Streets Program</b>                  | <b>1,100,000</b>  | <b>982,260</b>    | <b>117,740</b>    | <b>11%</b> |  |
| 2006 Residential Streets - Local Improvements           | 1,673,281         | 1,113,674         | 559,607           |            |  |
| 2008 Residential Streets - Local Improvements           | 2,011,573         | 1,488,536         | 523,037           |            |  |
| 2007 Residential Streets - Local Improvements           | 1,000,000         | 1,972,557         | (972,557)         |            |  |
| <b>Residential Streets - Local Improvements Program</b> | <b>4,684,854</b>  | <b>4,574,767</b>  | <b>110,087</b>    | <b>2%</b>  |  |
| 2010 Rehab Cut Restoration & Devlpt                     | 200,000           | 169,909           | 30,091            |            |  |
| 2011 Rehab Cut Restoration & Devlpt                     | 200,000           | 183,757           | 16,243            |            |  |

2011 Capital Closeouts - Appendix 1

| Engineering Services - Streets Closeouts  |                      |                      |                     |            |  |
|---|----------------------|----------------------|---------------------|------------|--|
| Program/Project   | Budget               | Actual               | Surplus (Deficit)   | %          | Variance Explanation<br>(Variances > \$50K and 15%)  |
| Rehab Cut Restoration & Devlpt Program  | 400,000              | 353,666              | 46,334              | 12%        |  |
| 2011 Peat Areas   | 375,000              | 284,845              | 90,155              |            |  |
| 2010 Peat Areas   | 250,000              | 322,385              | (72,385)            |            |  |
| <b>Peat Areas Program</b>   | <b>625,000</b>       | <b>607,230</b>       | <b>17,770</b>       | <b>3%</b>  |  |
| 2010 Drainage & Utility Relocations   | 48,823               | 1,145                | 47,678              |            |  |
| 2011 Drainage & Utility Relocations   | 101,177              | 135,268              | (34,091)            |            |  |
| <b>Drainage &amp; Utility Relocations Program</b>   | <b>150,000</b>       | <b>136,414</b>       | <b>13,586</b>       | <b>9%</b>  |  |
| 2011 Bus Slabs  | 800,000              | 358,395              | 441,605             | 55%        | Surplus due to deferral or cancellation of Major Streets Rehabilitation projects as part of the 2012 budget development process. |
| 2006-08 Expo Deck Replacement/Study   | 875,000              | 649,115              | 225,885             | 26%        | Project scope was reduced. Project is now complete.  |
| 2006-08 Cambie Street Restoration<br>(net City portion; excluding external funding contributions)     | 8,269,126            | 8,170,022            | 99,104              | 1%         |  |
| 2007 Traffic Circles/Speed Bumps LI   | 0                    | 58,624               | (58,624)            | 0%         |  |
| 2006-08 Granville Mall Reconstruction<br>(net City portion; excluding external funding contributions) | 13,375,000           | 13,895,884           | (520,884)           | -4%        |  |
| <b>TOTAL</b>  | <b>\$ 57,513,494</b> | <b>\$ 50,401,089</b> | <b>\$ 7,112,405</b> | <b>12%</b> |  |

| Budget Status at Completion (# of projects) | Budget               | Actual               | Surplus (Deficit)   | %          |
|---|----------------------|----------------------|---------------------|------------|
| Projects completed with surplus (9)         | \$ 28,909,514        | \$ 21,622,222        | \$ 7,287,292        | 25%        |
| Projects completed on budget (8)            | 28,603,980           | 28,778,867           | (174,887)           | -1%        |
| Projects completed with deficit (0)         | -                    | -                    | -                   | 0%         |
| <b>TOTAL (17)</b>                           | <b>\$ 57,513,494</b> | <b>\$ 50,401,089</b> | <b>\$ 7,112,405</b> | <b>12%</b> |

| Proposed allocation of Closeout Surplus:   |                                      |                     |
|--|--------------------------------------|---------------------|
| From   | To                                   | Amount              |
| 2009-11 New Sidewalks & Local Improvements Program   | Engineering Infrastructure DCL       | \$ 863,445          |
| Net Streets closeout surplus   | City-Wide Unallocated from Closeouts | 5,848,960           |
| Total closeout budget reallocations  |                                      | \$ 6,712,405        |
| Reduction in external funding (Property Owner funding share re. deferred Local Improvement projects) |                                      | 400,000             |
| <b>Net Closeout Surplus</b>  |                                      | <b>\$ 7,112,405</b> |

2011 Capital Closeouts - Appendix 1

| Engineering Services - Bridges Closeouts       |                      |                     |                     |            |   |
|--|----------------------|---------------------|---------------------|------------|---|
| Program/Project                                | Budget               | Actual              | Surplus (Deficit)   | %          | Variance Explanation<br>(Variances > \$50K and 15%)   |
| 2009 Major Maintenance City Bridges            | 884,500              | 891,010             | (6,510)             |            |   |
| 2011 Major Maintenance City Bridges            | 740,000              | 635,850             | 104,150             |            |   |
| <b>Major Maintenance City Bridges Program</b>  | <b>1,624,500</b>     | <b>1,526,861</b>    | <b>97,639</b>       | <b>6%</b>  |   |
| 2009 PCB Removal - Bridges                     | 750,000              | 815,722             | (65,722)            |            |   |
| 2010 PCB Removal - Bridges                     | 200,000              | 349,016             | (149,016)           |            |   |
| 2011 PCB Removal - Bridges                     | 700,000              | 8,760               | 691,240             |            |   |
| <b>PCB Removal Program</b>                     | <b>1,650,000</b>     | <b>1,173,497</b>    | <b>476,503</b>      | <b>29%</b> | Work program delayed due to decisions on seismic and PCB cleaning protocol development; consolidate with 2012 Granville Bridge Bearing Replacement (PCB Removal) project. |
| 2010 Burrard Bridge Cycling Improvements       | 2,006,811            | 412,235             | 1,594,576           | 79%        | Consolidate prior budgets for Burrard Bridge improvements/upgrades with 2012 Burrard Bridge Rehabilitation project.   |
| 2009 Granville Bridge Strengthening            | 4,240,000            | 4,214,681           | 25,319              | 1%         |   |
| ISF - Grandview Viaduct Rehab Ph 1             | 2,071,000            | 2,115,691           | (44,691)            | -2%        |   |
| 2009 Historic Railway Upgrades                 | 75,000               | 77,527              | (2,527)             |            |   |
| 2010 Historic Railway Upgrades                 | 16,000               | 12,110              | 3,890               |            |   |
| 2011 Historic Railway Upgrades                 | 60,000               | 33,550              | 26,450              |            |   |
| <b>Historic Railway Upgrades Program</b>       | <b>151,000</b>       | <b>123,186</b>      | <b>27,814</b>       | <b>18%</b> |   |
| 2009 Pedestrian & Other Structures             | 150,000              | 71,107              | 78,893              |            |   |
| 2011 Ped & Other Structures                    | 195,000              | 132,091             | 62,909              |            |   |
| <b>Pedestrian and Other Structures Program</b> | <b>345,000</b>       | <b>203,198</b>      | <b>141,802</b>      | <b>41%</b> | Work re-prioritised to support work planned in 2012; included as carryforward funding component for 2012 program  |
| <b>TOTAL</b>                                   | <b>\$ 12,088,311</b> | <b>\$ 9,769,350</b> | <b>\$ 2,318,961</b> | <b>19%</b> |   |

| Budget Status at Completion (# of projects) | Budget               | Actual              | Surplus (Deficit)   | %          |
|---|----------------------|---------------------|---------------------|------------|
| Projects completed with surplus (3)         | \$ 4,001,811         | \$ 1,788,931        | \$ 2,212,880        | 55%        |
| Projects completed on budget (4)            | 8,086,500            | 7,980,420           | 106,080             | 1%         |
| Projects completed with deficit (0)         | -                    | -                   | -                   | 0%         |
| <b>TOTAL (7)</b>                            | <b>\$ 12,088,311</b> | <b>\$ 9,769,350</b> | <b>\$ 2,318,961</b> | <b>19%</b> |

| Proposed allocation of Closeout Surplus:            |  |                     |
|---|--|---------------------|
| From  | To   | Amount              |
| Major Maintenance City Bridges closeout surplus     | 2012 Capital Maintenance of Existing Vehicular Bridges | \$ 245,000          |
| Pedestrian and Other Structures Program/PCB Removal |  |                     |
| PCB Removal closeout surplus                        | 2012 Granville Bridge Bearing Replacement (PCB)        | 455,000             |
|   | 2012 Burrard Bridge Rehabilitation                     | 5,423               |
| Burrard Bridge (Multi-year Ongoing)                 | 2012 Burrard Bridge Rehabilitation                     | 1,594,576           |
| Net remaining Bridges closeout surplus              | City-Wide Unallocated from Closeouts                   | 18,961              |
| <b>Net Closeout Surplus</b>                         |  | <b>\$ 2,318,961</b> |



2011 Capital Closeouts - Appendix 1

| Engineering Services - Transportation Closeouts |                     |                     |                     |            |  |
|---|---------------------|---------------------|---------------------|------------|--|
| Program/Project                                 | Budget              | Actual              | Surplus (Deficit)   | %          | Variance Explanation<br>(Variances > \$50K and 15%)          |
| 2009 Greenways Program                          | 874,040             | 279,034             | 595,006             |            |  |
| 2010 Greenways Program                          | 210,000             | 0                   | 210,000             |            |  |
| <b>Greenways Program</b>                        | <b>1,084,040</b>    | <b>279,034</b>      | <b>805,006</b>      | <b>74%</b> | Surplus due to construction delays and public consultations. |
| 2009 Traffic Calming                            | 1,475,000           | 1,140,016           | 334,984             |            |  |
| 2010 Traffic Calming                            | 638,000             | 618,133             | 19,867              |            |  |
| <b>Traffic Calming Program</b>                  | <b>2,113,000</b>    | <b>1,758,149</b>    | <b>354,851</b>      | <b>17%</b> | Surplus due to construction delays.                          |
| Projects c/f from 2003-5                        | 77,000              | (291,255)           | 368,255             | 478%       | Surplus due to unanticipated recoveries.                     |
| Downtown Separated Bike Lanes                   | 4,070,000           | 4,097,818           | (27,818)            | -1%        |  |
| 2007 Arterial Improvements                      | 157,500             | 310,209             | (152,709)           | -97%       | External funding/recoveries lower than anticipated.          |
| <b>TOTAL</b>                                    | <b>\$ 7,501,540</b> | <b>\$ 6,153,955</b> | <b>\$ 1,347,585</b> | <b>18%</b> |  |

| Budget Status at Completion (# of projects) | Budget              | Actual              | Surplus (Deficit)   | %          |
|---|---------------------|---------------------|---------------------|------------|
| Projects completed with surplus (3)         | \$ 3,274,040        | \$ 1,745,929        | \$ 1,528,111        | 47%        |
| Projects completed on budget (1)            | 4,070,000           | 4,097,818           | (27,818)            | -1%        |
| Projects completed with deficit (1)         | 157,500             | 310,209             | (152,709)           | -97%       |
| <b>TOTAL (5)</b>                            | <b>\$ 7,501,540</b> | <b>\$ 6,153,955</b> | <b>\$ 1,347,585</b> | <b>18%</b> |

| Proposed allocation of Closeout Surplus: |  |                     |
|--|--|---------------------|
| From                                     | To   | Amount              |
| 2009 Greenways Program closeout surplus  | 2011 Greenways Program (North Arm Trail) - ongoing | \$ 449,000          |
| 2009 Traffic Calming closeout surplus    | 2011 Traffic Calming (ongoing)                     | 409,984             |
| 2010 Greenways Program closeout surplus  |  |                     |
| Net Transportation closeout surplus      | City-Wide Unallocated from Closeouts               | 488,601             |
| <b>Net Closeout Surplus</b>              |  | <b>\$ 1,347,585</b> |

2011 Capital Closeouts - Appendix 1

| Engineering Services - Communications Closeouts |                   |                   |                     |             |  |
|---|-------------------|-------------------|---------------------|-------------|--|
| Program/Project                                 | Budget            | Actual            | Surplus (Deficit)   | %           | Variance Explanation<br>(Variances > \$50K and 15%)                                  |
| 2010 Underground Comm Ntwk Expansion            | 337,500           | 259,462           | 78,038              | 23%         | Project deferred due to workload adjustments.  |
| 2010 Underground Cable Replacemnt               | 168,750           | 403,358           | (234,608)           | -139%       | 2011 Replacement work charged to 2010 account, 2011 will have an offsetting surplus. |
| <b>TOTAL</b>                                    | <b>\$ 506,250</b> | <b>\$ 662,820</b> | <b>\$ (156,570)</b> | <b>-31%</b> |  |

| Budget Status at Completion (# of projects) | Budget            | Actual            | Surplus (Deficit)   | %           |
|---|-------------------|-------------------|---------------------|-------------|
| Projects completed with surplus (1)         | \$ 337,500        | \$ 259,462        | \$ 78,038           | 23%         |
| Projects completed on budget (0)            | -                 | -                 | -                   | 0%          |
| Projects completed with deficit (1)         | 168,750           | 403,358           | (234,608)           | -139%       |
| <b>TOTAL (2)</b>                            | <b>\$ 506,250</b> | <b>\$ 662,820</b> | <b>\$ (156,570)</b> | <b>-31%</b> |

| Proposed funding of Closeout Deficit:        |  |                     |
|--|--|---------------------|
| From   | To                                       | Amount              |
| 2011 Underground Cable Replacement (Ongoing) | Net Deficit from Communications Closeout | \$ (156,570)        |
| <b>Net Closeout Deficit</b>                  |  | <b>\$ (156,570)</b> |

2011 Capital Closeouts - Appendix 1

| Engineering Services - Street Lighting Closeouts |                     |                     |                   |            |   |
|--|---------------------|---------------------|-------------------|------------|---|
| Program/Project                                  | Budget              | Actual              | Surplus (Deficit) | %          | Variance Explanation<br>(Variances > \$50K and 15%) |
| 2009 Renovate & Upgrade Plant                    | 2,000,000           | 1,714,713           | 285,287           | 14%        |   |
| <b>TOTAL</b>                                     | <b>\$ 2,000,000</b> | <b>\$ 1,714,713</b> | <b>\$ 285,287</b> | <b>14%</b> |   |

| Budget Status at Completion (# of projects) | Budget              | Actual              | Surplus (Deficit) | %          |
|---|---------------------|---------------------|-------------------|------------|
| Projects completed with surplus (0)         | \$ -                | \$ -                | \$ -              | 0%         |
| Projects completed on budget (1)            | 2,000,000           | 1,714,713           | 285,287           | 14%        |
| Projects completed with deficit (0)         | -                   | -                   | -                 | 0%         |
| <b>TOTAL (1)</b>                            | <b>\$ 2,000,000</b> | <b>\$ 1,714,713</b> | <b>\$ 285,287</b> | <b>14%</b> |

| Proposed allocation of Closeout Surplus:  |                                      |                   |
|---|--------------------------------------|-------------------|
| From                                      | To                                   | Amount            |
| Net Surplus from Street Lighting Closeout | City-Wide Unallocated from Closeouts | \$ 285,287        |
| <b>Net Closeout Surplus</b>               |                                      | <b>\$ 285,287</b> |

2011 Capital Closeouts - Appendix 1

| Engineering Services - Traffic Signals Closeouts    |                     |                     |                   |             |   |
|---|---------------------|---------------------|-------------------|-------------|---|
| Program/Project                                     | Budget              | Actual              | Surplus (Deficit) | %           | Variance Explanation<br>(Variances > \$50K and 15%)                                     |
| 2008 New Pedestrian & Vehicle Signals               | 1,263,385           | 606,382             | 657,003           |             |   |
| 2007 New Pedestrian & Vehicle Signals               | 1,197,000           | 981,199             | 215,801           |             |   |
| <b>New Pedestrian &amp; Vehicle Signals Program</b> | <b>2,460,385</b>    | <b>1,587,581</b>    | <b>872,804</b>    | <b>35%</b>  | Lower costs due to project coordination and unplanned ICBC and Translink contributions. |
| 2010 Uninterrupted Power Supply                     | 113,000             | 25,598              | 87,402            |             |   |
| 2009 Uninterrupted Power Supply                     | 300,000             | 273,009             | 26,991            |             |   |
| <b>Uninterrupted Power Supply Program</b>           | <b>413,000</b>      | <b>298,608</b>      | <b>114,392</b>    | <b>28%</b>  | Unplanned ICBC contributions.   |
| 2009 New Signal Construction                        | 400,000             | 379,967             | 20,033            |             |   |
| 2010 New Signal Construction                        | 2,000,000           | 2,442,146           | (442,146)         |             |   |
| <b>New Signal Construction Program</b>              | <b>2,400,000</b>    | <b>2,822,113</b>    | <b>(422,113)</b>  | <b>-18%</b> | Additional costs resulting from new BC Hydro design requirements.                       |
| <b>TOTAL</b>  | <b>\$ 5,273,385</b> | <b>\$ 4,708,301</b> | <b>\$ 565,084</b> | <b>11%</b>  |   |

| Budget Status at Completion (# of projects) | Budget              | Actual              | Surplus (Deficit) | %          |
|---|---------------------|---------------------|-------------------|------------|
| Projects completed with surplus (2)         | \$ 2,873,385        | \$ 1,886,188        | \$ 987,197        | 34%        |
| Projects completed on budget (0)            | -                   | -                   | -                 | 0%         |
| Projects completed with deficit (1)         | 2,400,000           | 2,822,113           | (422,113)         | -18%       |
| <b>TOTAL (3)</b>                            | <b>\$ 5,273,385</b> | <b>\$ 4,708,301</b> | <b>\$ 565,084</b> | <b>11%</b> |

| Proposed allocation of Closeout Surplus:                      |  |                   |
|---|--|-------------------|
| From  | To   | Amount            |
| 2007 & 2008 New Pedestrian & Vehicle Signals closeout surplus | 2009 Renovate Aging Signal Plant (Ongoing) | \$ 430,658        |
| 2009 New Signal Construction closeout surplus                 | 2011 New Signal Construction (Ongoing)     | 7,000             |
| Net Surplus from Traffic Signal Closeout                      | City-Wide Unallocated from Closeouts       | 127,426           |
| <b>Net Closeout Surplus</b>                                   |  | <b>\$ 565,084</b> |

2011 Capital Closeouts - Appendix 1

| Engineering Services - Parking Operations Closeouts |                   |                   |                   |            |   |
|---|-------------------|-------------------|-------------------|------------|---|
| Program/Project                                     | Budget            | Actual            | Surplus (Deficit) | %          | Variance Explanation<br>(Variances > \$50K and 15%) |
| 2009-11 Meter Replacement                           | 450,000           | 453,888           | (3,888)           | -1%        |   |
| <b>TOTAL</b>  | <b>\$ 450,000</b> | <b>\$ 453,888</b> | <b>\$ (3,888)</b> | <b>-1%</b> |   |

| Budget Status at Completion (# of projects) | Budget            | Actual            | Surplus (Deficit) | %          |
|---|-------------------|-------------------|-------------------|------------|
| Projects completed with surplus (0)         | \$ -              | \$ -              | \$ -              | 0%         |
| Projects completed on budget (1)            | 450,000           | 453,888           | (3,888)           | -1%        |
| Projects completed with deficit (0)         | -                 | -                 | -                 | 0%         |
| <b>TOTAL (1)</b>                            | <b>\$ 450,000</b> | <b>\$ 453,888</b> | <b>\$ (3,888)</b> | <b>-1%</b> |

| Proposed funding of Closeout Deficit:       |  |                   |
|---|--|-------------------|
| From  | To   | Amount            |
| Bylaw Dispute Adjudication System (ongoing) | 2009-11 Meter Replacement closeout deficit | \$ (3,888)        |
| <b>Net Closeout Deficit</b>                 |  | <b>\$ (3,888)</b> |

2011 Capital Closeouts - Appendix 1

| Engineering Services - EasyPark Closeouts                |                     |                     |                     |             |   |
|--|---------------------|---------------------|---------------------|-------------|---|
| Program/Project  | Budget              | Actual              | Surplus (Deficit)   | %           | Variance Explanation<br>(Variances > \$50K and 15%)                             |
| Head Office - Computer Replacements                      | 13,000              | 7,453               | 5,547               | 43%         |   |
| Lot 1 - Video Surveillance Equipment                     | 6,000               | 0                   | 6,000               | 100%        |   |
| Lot 1 - Treasury coin wrapper                            | 36,000              | 32,995              | 3,006               | 8%          |   |
| Lot 1 - Treasury HVAC                                    | 45,000              | 45,692              | (692)               | -2%         |   |
| Lot 1 - Ticket manager integration with online payment   | 61,600              | 68,336              | (6,736)             | -11%        |   |
| Lot 2 - Consolidate Access Control Systems               | 11,924              | 18,735              | (6,811)             | -57%        |   |
| Lot 2 - 150 W Pender St - Surface and Structural Repairs | 638,000             | 1,292,911           | (654,911)           | -103%       | Surface repairs required were more extensive than anticipated.                  |
| Lot 3 - Survey and report on site                        | 6,500               | 5,500               | 1,000               | 15%         |   |
| Lot 4 - Consolidate Access Control Systems               | 11,923              | 2,129               | 9,794               | 82%         |   |
| Lot 7 - Software and Version Upgrades                    | 7,500               | 3,770               | 3,730               | 50%         |   |
| Lot 8 - Consolidate Access Control Systems               | 11,923              | 17,783              | (5,860)             | -49%        |   |
| Lot 9 - Stairwell Repair                                 | 264,000             | 77,098              | 186,902             | 71%         | Project was under-spent to cover over-expenditures in other EasyPark projects.  |
| Lot 9 - Parking Revenue Control Equipment Upgrade        | 100,000             | 100,000             | 0                   | 0%          |   |
| Lot 12 - Consolidate Access Control Systems              | 11,923              | 13,449              | (1,526)             | -13%        |   |
| Lot 17 - Restoration and painting of lamp posts          | 7,000               | 6,820               | 180                 | 3%          |   |
| Lot 18 - Consolidate Access Control Systems              | 11,923              | 16,578              | (4,655)             | -39%        |   |
| Lot 19 - Software and Version Upgrades                   | 7,500               | 0                   | 7,500               | 100%        |   |
| Lot 19 - Consolidate Access Control Systems              | 11,923              | 8,425               | 3,498               | 29%         |   |
| Lot 19 - Video Surveillance Equipment                    | 6,000               | 3,023               | 2,977               | 50%         |   |
| Lot 22 - 1180 Mainland Street - Membrane Replacement     | 390,500             | 331,154             | 59,346              | 15%         | Unanticipated recovery from external party related to Canada Line construction. |
| Lot 22 - Consolidate Access Control Systems              | 11,923              | 3,544               | 8,379               | 70%         |   |
| Lot 27 - Consolidate Access Control Systems              | 11,923              | 0                   | 11,923              | 100%        |   |
| Lot 27 - Software and Version Upgrades                   | 7,500               | 4,616               | 2,884               | 38%         |   |
| Lot 27 - Video Surveillance Equipment                    | 6,000               | 5,492               | 508                 | 8%          |   |
| Lot 31 - Consolidate Access Control Systems              | 11,923              | 0                   | 11,923              | 100%        |   |
| Lot 31 - Software and Version Upgrades                   | 7,500               | 12,637              | (5,137)             | -68%        |   |
| Lot 39 - New Asphalt                                     | 12,500              | 12,430              | 70                  | 1%          |   |
| Lot 40 - Consolidate Access Control Systems              | 11,923              | 16,497              | (4,574)             | -38%        |   |
| <b>TOTAL</b>   | <b>\$ 1,741,331</b> | <b>\$ 2,107,069</b> | <b>\$ (365,738)</b> | <b>-21%</b> |   |

| Budget Status at Completion (# of projects) | Budget              | Actual              | Surplus (Deficit)   | %           |
|---|---------------------|---------------------|---------------------|-------------|
| Projects completed with surplus (2)         | \$ 654,500          | \$ 408,252          | \$ 246,248          | 38%         |
| Projects completed on budget (25)           | 448,831             | 405,906             | 42,925              | 10%         |
| Projects completed with deficit (1)         | 638,000             | 1,292,911           | (654,911)           | -103%       |
| <b>TOTAL (28)</b>                           | <b>\$ 1,741,331</b> | <b>\$ 2,107,069</b> | <b>\$ (365,738)</b> | <b>-21%</b> |

| Proposed funding of Closeout Deficit:           |                               |                     |
|---|-------------------------------|---------------------|
| From  | To                            | Amount              |
| Lot 2 - Membrane replacement Phase II (ongoing) | Net EasyPark closeout deficit | \$ (365,738)        |
| <b>Net Closeout Deficit</b>                     |                               | <b>\$ (365,738)</b> |

2011 Capital Closeouts - Appendix 1

| Engineering Services - Landfill Closeouts         |                     |                     |                   |           |   |
|---|---------------------|---------------------|-------------------|-----------|---|
| Program/Project                                   | Budget              | Actual              | Surplus (Deficit) | %         | Variance Explanation<br>(Variances > \$50K and 15%) |
| ISF - Landfill Water Line Extension               | 1,000,000           | 938,219             | 61,781            | 6%        |   |
| 2011 Landfill Gas Operations Work (Central Drain) | 320,000             | 295,075             | 24,925            | 8%        |   |
| Weighscale Software - Upgrades                    | 250,000             | 259,771             | (9,771)           | -4%       |   |
| <b>TOTAL</b>                                      | <b>\$ 1,570,000</b> | <b>\$ 1,493,065</b> | <b>\$ 76,935</b>  | <b>5%</b> |   |

| Budget Status at Completion (# of projects) | Budget              | Actual              | Surplus (Deficit) | %         |
|---|---------------------|---------------------|-------------------|-----------|
| Projects completed with surplus (0)         | \$ -                | \$ -                | \$ -              | 0%        |
| Projects completed on budget (3)            | 1,570,000           | 1,493,065           | 76,935            | 5%        |
| Projects completed with deficit (0)         | -                   | -                   | -                 | 0%        |
| <b>TOTAL (3)</b>                            | <b>\$ 1,570,000</b> | <b>\$ 1,493,065</b> | <b>\$ 76,935</b>  | <b>5%</b> |

| Proposed allocation of Closeout Surplus: |                             |                  |
|--|-----------------------------|------------------|
| From                                     | To                          | Amount           |
| Net Surplus from Landfill Closeouts      | Solid Waste Capital Reserve | \$ 76,935        |
| <b>Net Closeout Surplus</b>              |                             | <b>\$ 76,935</b> |

2011 Capital Closeouts - Appendix 1

| Parks & Recreation - Closeouts                  |                      |                      |                    |           |  |
|---|----------------------|----------------------|--------------------|-----------|--|
| Program/Project                                 | Budget               | Actual               | Surplus (Deficit)  | %         | Variance Explanation<br>(Variances > \$50K and 15%)  |
| 2010 Basketball Courts                          | 227,000              | 30,986               | 196,014            | 86%       | Donation included as part of budget was paid directly by the donor to the contractor.  |
| Demolition 1190 Seymour/515-585 Davie           | 100,000              | 0                    | 100,000            | 100%      | Costs were charged to 1190 Seymour acquisition account (surplus available).  |
| Killarney Rink Construction                     | 15,347,800           | 15,311,994           | 35,806             | 0%        |  |
| Park Land Acq - 995 East 45th Ave               | 695,000              | 665,913              | 29,087             | 4%        |  |
| Park Land Acq - 4442 Atlin                      | 25,000               | 0                    | 25,000             | 100%      |  |
| 2007 Sports Courts & Hard Surface Areas         | 333,621              | 310,215              | 23,406             | 7%        |  |
| 2008 Cliff Stabilization/Scaling                | 82,405               | 64,939               | 17,466             | 21%       |  |
| Park Land Acq - 4320 Atlin                      | 910,000              | 899,178              | 10,822             | 1%        |  |
| 2008 Playground Renewal                         | 122,769              | 117,913              | 4,856              | 4%        |  |
| Creekside CC Furniture & Equipment              | 390,000              | 389,405              | 595                | 0%        |  |
| 2009 Riley Park Aquatic Centre Renewal          | 3,129,000            | 3,129,000            | 0                  | 0%        |  |
| 2008 Park Planning & Feasibility Studies        | 50,000               | 50,112               | (112)              | 0%        |  |
| 2009 Street Tree Plantings                      | 261,000              | 264,720              | (3,720)            | -1%       |  |
| 2009 Cycling - Non-Cap                          | 41,000               | 45,608               | (4,608)            | -11%      |  |
| 2009 Grass Playing Fields                       | 535,000              | 542,592              | (7,592)            | -1%       |  |
| 2006 Youth Park (BMX, Skateboard)               | 75,000               | 91,300               | (16,300)           | -22%      |  |
| 2010 Community Centre Renewal Design            | 254,000              | 279,880              | (25,880)           | -10%      |  |
| 2010 Rinks - Major Maintenance                  | 204,000              | 268,155              | (64,155)           | -31%      |  |
| Percy Norman Aquatic Centre Design/Construction | 32,610,000           | 32,705,955           | (95,955)           | 0%        |  |
| 2010 Fieldhouses Major Mtce                     | 0                    | 267,731              | (267,731)          | 100%      | Unplanned reconstruction of Slokan fieldhouse destroyed by fire; reconstruction costs offset by insurance settlement (\$114,047) |
| <b>TOTAL</b>                                    | <b>\$ 55,392,595</b> | <b>\$ 55,435,597</b> | <b>\$ (43,002)</b> | <b>0%</b> |  |

| Budget Status at Completion (# of projects) | Budget               | Actual               | Surplus (Deficit)  | %         |
|---|----------------------|----------------------|--------------------|-----------|
| Projects completed with surplus (2)         | \$ 327,000           | \$ 30,986            | \$ 296,014         | 91%       |
| Projects completed on budget (17)           | 54,861,595           | 54,868,725           | (7,130)            | 0%        |
| Projects completed with deficit (1)         | 204,000              | 535,886              | (331,886)          | -163%     |
| <b>TOTAL (20)</b>                           | <b>\$ 55,392,595</b> | <b>\$ 55,435,597</b> | <b>\$ (43,002)</b> | <b>0%</b> |

| Proposed funding of Closeout Deficit:  |  |                    |
|--|--|--------------------|
| From   | To   | Amount             |
| Demolition 1190 Seymour/515-585 Davie  | Parks Downtown South DCL                                 | \$ 100,000         |
| Park Land Acq - 4320 Atlin   | Parks DCL  | 64,908             |
| Park Land Acq - 995 East 45th Ave  |  |                    |
| Park Land Acq - 4442 Atlin   |  |                    |
| 2008 Cliff Stabilization/Scaling closeout surplus  | City-Wide Unallocated from Closeouts                     | 17,466             |
| Hillcrest Community Centre Conversion (Ongoing)  | Killarney Rink construction deficit                      | (15,643)           |
|  | Percy Norman Aquatic Centre Design/Construction closeout | (95,955)           |
|  | 2010 Fieldhouses Major Maintenance closeout deficit      | (153,684)          |
| External funding (Insurance settlement) <sup>1</sup>   | 2010 Fieldhouses Major Maintenance closeout deficit      | (114,047)          |
| 2012 New Street Trees (Ongoing)  | 2009 Street Trees closeout deficit                       | (3,720)            |
| Trout Lake Community Centre (Ongoing)  | Remaining closeout net deficits                          | (93,776)           |
| Total closeout budget reallocations  |  | \$ (294,451)       |
| Reduction in external funding (Killarney Rink lobby skylight funded from Killarney CC Association) |  | 51,449             |
| Reduction in external funding (2010 Basketball Courts); donor paid contractor directly.            |  | 200,000            |
| <b>Net Closeout Deficit</b>  |  | <b>\$ (43,002)</b> |



2011 Capital Closeouts - Appendix 1

| Community Services - Closeouts                                       |           |           |                   |      |  |
|--|-----------|-----------|-------------------|------|--|
| Program/Project  | Budget    | Actual    | Surplus (Deficit) | %    | Variance Explanation<br>(Variances > \$50K and 15%)  |
| Grants: Aboriginal Art Gallery Concept                               | 250,000   | 70,000    | 180,000           | 72%  | Phase 2 of grant cancelled   |
| 1451 Homer St Childcare Outfitting<br>(Developer funded pay-in-lieu) | 138,000   | 0         | 138,000           | 100% | Funding source was Childcare Endowment Reserve;<br>grant was subsequently paid from this reserve<br>through an Operating Budget report |
| Capital Grants 2010 - Unallocated                                    | 68,966    | 0         | 68,966            | 100% | Grants awarded under 2010 program were less than<br>the funding provided in the 2010 Capital Grants<br>budget.                         |
| Elsie Roy/Dorothy Lam Child Development Hub<br>Expansion 2011        | 224,000   | 200,000   | 24,000            | 11%  |  |
| Grant - Boys Girls Clubs Greater Van                                 | 40,000    | 29,512    | 10,488            | 26%  |  |
| Grant - ACVTS (Stanley Theatre)                                      | 22,000    | 15,530    | 6,470             | 29%  |  |
| Playwrights Theatre Centre   | 5,543     | 0         | 5,543             | 100% |  |
| Community Garden - Broadway/Commercial                               | 93,000    | 88,928    | 4,072             | 4%   |  |
| Signage - 390 Main St  | 16,000    | 13,002    | 2,998             | 19%  |  |
| Little Mtn NBH (Out of School Care)                                  | 2,576     | 0         | 2,576             | 100% |  |
| Grant - Norman Rothstein Theatre                                     | 7,900     | 6,369     | 1,531             | 19%  |  |
| Grant - Eastside Culture Crawl Soc                                   | 14,000    | 12,695    | 1,305             | 9%   |  |
| Little Mtn NBH (Child Dev Ctr)                                       | 838       | 0         | 838               | 100% |  |
| Sunset Childcare Society   | 5,000     | 4,500     | 500               | 10%  |  |
| AHF Grant to Coast Fdn Soc (618 Comm'l)                              | 150,000   | 150,000   | 0                 | 0%   |  |
| AHF Grant to Circle of Eagles Lodge Soc                              | 160,000   | 160,000   | 0                 | 0%   |  |
| AHF Grant to Lu'ma Native BCH Housing                                | 240,000   | 240,000   | 0                 | 0%   |  |
| Kiwassa- Harbourview Daycare Playground 2003                         | 17,300    | 17,300    | 0                 | 0%   |  |
| grunt gallery (Visible Arts Society)                                 | 20,000    | 20,000    | 0                 | 0%   |  |
| Lu'ma Native Housing Society   | 70,000    | 70,000    | 0                 | 0%   |  |
| Immigrant Services Society   | 14,500    | 14,500    | 0                 | 0%   |  |
| Kettle Friendship Society  | 41,000    | 41,000    | 0                 | 0%   |  |
| Learning Disabilities Assoc  | 10,000    | 10,000    | 0                 | 0%   |  |
| Grant - Devpmt'l Disabilities Assn                                   | 20,000    | 20,000    | 0                 | 0%   |  |
| Multicultural Helping House  | 500,000   | 500,000   | 0                 | 0%   |  |
| Grant - Arts Club of Vancouver Theatre Society                       | 140,000   | 140,000   | 0                 | 0%   |  |
| Grant - Children's Arts Umbrella Association                         | 21,000    | 21,000    | 0                 | 0%   |  |
| Grant - Vancouver TheatreSports League                               | 65,000    | 65,000    | 0                 | 0%   |  |
| Grant - ACVTS (Granville Island Stage)                               | 60,000    | 60,000    | 0                 | 0%   |  |
| Grant - Artspeak Gallery Society                                     | 1,000     | 1,000     | 0                 | 0%   |  |
| Grant - Bard on the Beach Theatre Soc                                | 150,000   | 150,000   | 0                 | 0%   |  |
| Grant - Electric Company Theatre Soc                                 | 84,000    | 84,000    | 0                 | 0%   |  |
| Grant - Green Thumb Players Soc                                      | 19,000    | 19,000    | 0                 | 0%   |  |
| Grant - grunt gallery (Visible Arts Soc)                             | 52,600    | 52,600    | 0                 | 0%   |  |
| Grant - Jewish CC (Diane Wosk Theatre)                               | 20,000    | 20,000    | 0                 | 0%   |  |
| Grant - Sarah McLachlan Foundation                                   | 100,000   | 100,000   | 0                 | 0%   |  |
| Grant - Science World (ASTC)   | 60,000    | 60,000    | 0                 | 0%   |  |
| Grant -Theatre Under the Stars                                       | 100,000   | 100,000   | 0                 | 0%   |  |
| Grant - Western Front Society  | 15,000    | 15,000    | 0                 | 0%   |  |
| Collingwood Neighbourhood House 2011                                 | 45,000    | 45,000    | 0                 | 0%   |  |
| SOLEfood Project   | 50,000    | 50,000    | 0                 | 0%   |  |
| Grant - LoCo (Green Kitchens Study)                                  | 25,000    | 25,000    | 0                 | 0%   |  |
| 51 East Pender - Facade Grant  | 50,000    | 50,000    | 0                 | 0%   |  |
| 101 W Hastings Facade Grant  | 100,000   | 100,000   | 0                 | 0%   |  |
| Facade Grant - 133 Keefer St   | 50,000    | 50,000    | 0                 | 0%   |  |
| Facade Grant - 18 W Hastings St                                      | 50,000    | 50,000    | 0                 | 0%   |  |
| Facade Grant - 228 Abbott St   | 50,000    | 50,000    | 0                 | 0%   |  |
| Facade Grants - 208 E Georgia St                                     | 100,000   | 100,000   | 0                 | 0%   |  |
| Facade Grant - 100 W. Pender   | 50,000    | 50,000    | 0                 | 0%   |  |
| Public Art Partnership Projects                                      | 1,700,000 | 1,700,000 | 0                 | 0%   |  |
| Beatty Street Mural  | 30,000    | 30,000    | 0                 | 0%   |  |
| Family Child Care  | 28,000    | 29,945    | (1,945)           | -7%  |  |

2011 Capital Closeouts - Appendix 1

| Community Services - Closeouts          |                     |                     |                   |           |   |
|---|---------------------|---------------------|-------------------|-----------|---|
| Program/Project                         | Budget              | Actual              | Surplus (Deficit) | %         | Variance Explanation<br>(Variances > \$50K and 15%) |
| Olympic & Paralympic Public Art Plan    | 222,194             | 225,595             | (3,401)           | -2%       |   |
| Strathcona Elementary Child Care Reno's | 22,000              | 27,613              | (5,613)           | -26%      |   |
| Public Art Program Management           | 70,715              | 82,389              | (11,674)          | -17%      |   |
| Library Square Public Art Program       | 25,068              | 45,131              | (20,063)          | -80%      |   |
| <b>TOTAL</b>                            | <b>\$ 5,686,200</b> | <b>\$ 5,281,609</b> | <b>\$ 404,591</b> | <b>7%</b> |   |

| Budget Status at Completion (# of projects) | Budget              | Actual              | Surplus (Deficit) | %         |
|---|---------------------|---------------------|-------------------|-----------|
| Projects completed with surplus (3)         | \$ 456,966          | \$ 70,000           | \$ 386,966        | 85%       |
| Projects completed on budget (53)           | 5,229,234           | 5,211,609           | 17,625            | 0%        |
| Projects completed with deficit (0)         | -                   | -                   | -                 | 0%        |
| <b>TOTAL (56)</b>                           | <b>\$ 5,686,200</b> | <b>\$ 5,281,609</b> | <b>\$ 404,591</b> | <b>7%</b> |

| Proposed allocation of Net Closeout Surplus:            |   |                   |
|---|---|-------------------|
| From  | To  | Amount            |
| 1451 Homer St Childcare Outfitting closeout surplus     | Childcare Endowment Reserve (remove commitment)             | \$ 138,000        |
| Grants: Aboriginal Art Gallery Concept closeout surplus | Cultural Precinct Reserve (remove commitment)               | 180,000           |
| Net surplus from closed child care projects             | VSB Community Partnership program (ongoing)                 | 16,442            |
| Signage - 390 Main St closeout surplus                  | Emerging Initiatives in Oppenheimer District 2011 (ongoing) | 2,998             |
| 2009 Civic Public Art program - Unallocated (ongoing)   | Net deficit from closed Public Art projects                 | (35,138)          |
| Net remaining Community Services closeout surplus       | City-Wide Unallocated from Closeouts                        | 102,289           |
| <b>Net Closeout Surplus</b>                             |   | <b>\$ 404,591</b> |

2011 Capital Closeouts - Appendix 1

| Civic Property Management - Closeouts    |                     |                     |                   |            |  |
|--|---------------------|---------------------|-------------------|------------|--|
| Program/Project                          | Budget              | Actual              | Surplus (Deficit) | %          | Variance Explanation<br>(Variances > \$50K and 15%)  |
| 2008 Non-Profit Asset Mtce & Restoration | 716,490             | 560,777             | 155,713           | 22%        | Original budget was based on preliminary estimates of work anticipated for that period; actual work/costs were determined by priorities as they arose. Non-profit capital asset maintenance is now funded through service category projects (e.g., child care, social facilities, etc.). |
| GHG Reduction - Firehalls                | 540,000             | 429,034             | 110,966           | 21%        | Original estimate was based on preliminary data; finals costs were less than anticipated   |
| City Hall North Lawn Improvement         | 557,000             | 481,529             | 75,471            | 14%        |  |
| 2007 F-Building Envelope Systems         | 108,000             | 68,970              | 39,030            | 36%        |  |
| Carnegie Security Fence - Lane           | 160,000             | 123,686             | 36,314            | 23%        |  |
| 2010 Pacific Coliseum - Backflow         | 200,000             | 164,589             | 35,411            | 18%        |  |
| Site Services 2009                       | 5,000               | 1,701               | 3,299             | 66%        |  |
| Indoor Air Quality Testing 2009          | 80,000              | 80,000              | 0                 | 0%         |  |
| Facility Security Upgrades 2009          | 284,000             | 284,417             | (417)             | 0%         |  |
| <b>TOTAL</b>                             | <b>\$ 2,650,490</b> | <b>\$ 2,194,703</b> | <b>\$ 455,787</b> | <b>17%</b> |  |

| Budget Status at Completion (# of projects) | Budget              | Actual              | Surplus (Deficit) | %          |
|---|---------------------|---------------------|-------------------|------------|
| Projects completed with surplus (2)         | \$ 1,256,490        | \$ 989,811          | \$ 266,679        | 21%        |
| Projects completed on budget (7)            | 1,394,000           | 1,204,892           | 189,108           | 14%        |
| Projects completed with deficit (0)         | -                   | -                   | -                 | 0%         |
| <b>TOTAL (9)</b>                            | <b>\$ 2,650,490</b> | <b>\$ 2,194,703</b> | <b>\$ 455,787</b> | <b>17%</b> |

| Proposed allocation of Net Closeout Surplus: |   |                   |
|--|---|-------------------|
| From   | To  | Amount            |
| Net surplus from Facilities closeouts        | Phase 3 Energy Performance Contract (ongoing) | \$ 405,000        |
|  | City-Wide Unallocated from Closeouts          | 50,787            |
| <b>Net Closeout Surplus</b>                  |   | <b>\$ 455,787</b> |

2011 Capital Closeouts - Appendix 1

| Information Technology - Closeouts       |                     |                     |                   |           |  |
|--|---------------------|---------------------|-------------------|-----------|--|
| Program/Project                          | Budget              | Actual              | Surplus (Deficit) | %         | Variance Explanation<br>(Variances > \$50K and 15%)                                      |
| VPD Mobile Data Terminal (MDT) Refresh   | 1,686,349           | 1,439,339           | 247,010           | 15%       | Cost for units were lower than the budget originally assembled for this replacement.     |
| 2009 IT Infra Security Enhanc (ITLTFP)   | 832,000             | 684,516             | 147,484           | 18%       | Goods and services costs were less than originally expected.                             |
| VPN Router Replacement - City            | 129,000             | 0                   | 129,000           | 100%      | Project funds not required as VPN functionality was able to be provided on the firewall. |
| Mobile Computing Infrastructure          | 80,000              | 24,598              | 55,402            | 69%       | Project discontinued following pilot. New initiative to be scoped for 2012.              |
| BlackBerry Enterprise Svr Expansion 2011 | 31,350              | 4,851               | 26,499            | 85%       |  |
| Service Desk 9.8 Upgrade - City          | 30,000              | 17,698              | 12,302            | 41%       |  |
| SSL Certificate Services 2011            | 15,180              | 7,400               | 7,780             | 51%       |  |
| Search Appliance Replacement - VPL       | 7,000               | 0                   | 7,000             | 100%      |  |
| Rightfax Upgrade - City                  | 20,000              | 14,659              | 5,341             | 27%       |  |
| Exchange Email System Upgrade - City     | 155,000             | 153,437             | 1,563             | 1%        |  |
| Graphics Software - VPL                  | 12,400              | 10,853              | 1,547             | 12%       |  |
| Secure Remote Access (Ph 2) - VPD        | 115,000             | 113,626             | 1,374             | 1%        |  |
| 2008 IT Applications - Web Apps          | 150,000             | 150,000             | 0                 | 0%        |  |
| Data Protection Upgrade - VPD            | 475,000             | 475,000             | 0                 | 0%        |  |
| NetMotion Upgrade 2011                   | 9,625               | 9,625               | 0                 | 0%        |  |
| SuperText System Upgrade - VPD           | 81,000              | 81,569              | (569)             | -1%       |  |
| 2008 IT Applications - Forms             | 100,000             | 100,941             | (941)             | -1%       |  |
| Replace Scanners & Printers - VPL        | 7,400               | 9,105               | (1,705)           | -23%      |  |
| Tempest Application Failover 2011        | 200,000             | 202,316             | (2,316)           | -1%       |  |
| Data Network Upgrades 2011               | 650                 | 4,370               | (3,720)           | -572%     |  |
| Private Network Upgrade - VPL            | 270,000             | 274,299             | (4,299)           | -2%       |  |
| Data Centre 2010 - City                  | 44,000              | 52,563              | (8,563)           | -19%      |  |
| Video Forensics SAN Expansion - VPD      | 150,000             | 161,530             | (11,530)          | -8%       |  |
| Data Network Hardware Spares - City      | 72,000              | 88,944              | (16,944)          | -24%      |  |
| File Cluster Services Upgrade - City     | 260,000             | 282,037             | (22,037)          | -8%       |  |
| 2008 Fibre Network Expansion             | 150,000             | 184,853             | (34,853)          | -23%      |  |
| 2009 IT Infrastr Server Repl (ITLTFP)    | 745,000             | 797,702             | (52,702)          | -7%       |  |
| 2008 Network Infrastructure (City)       | 720,000             | 813,121             | (93,121)          | -13%      |  |
| <b>TOTAL</b>                             | <b>\$ 6,547,954</b> | <b>\$ 6,158,952</b> | <b>\$ 389,002</b> | <b>6%</b> |  |

| Budget Status at Completion (# of projects) | Budget              | Actual              | Surplus (Deficit) | %         |
|---|---------------------|---------------------|-------------------|-----------|
| Projects completed with surplus (4)         | \$ 2,727,349        | \$ 2,148,453        | \$ 578,896        | 21%       |
| Projects completed on budget (24)           | 3,820,605           | 4,010,499           | (189,894)         | -5%       |
| Projects completed with deficit (0)         | -                   | -                   | -                 | 0%        |
| <b>TOTAL (28)</b>                           | <b>\$ 6,547,954</b> | <b>\$ 6,158,952</b> | <b>\$ 389,002</b> | <b>6%</b> |

| Proposed allocation of Net Closeout Surplus:            |                                      |                   |
|---|--------------------------------------|-------------------|
| From  | To                                   | Amount            |
| VPD Mobile Data Terminal (MDT) Refresh closeout surplus | Reserve - Mobile Data Terminals      | \$ 247,010        |
| Remaining net closeout surpluses                        | City-Wide Unallocated from Closeouts | 141,992           |
| <b>Net Closeout Surplus</b>                             |                                      | <b>\$ 389,002</b> |

2011 Capital Closeouts - Appendix 1

| Vancouver Public Library - Closeouts     |                   |                   |                   |           |   |
|--|-------------------|-------------------|-------------------|-----------|---|
| Program/Project                          | Budget            | Actual            | Surplus (Deficit) | %         | Variance Explanation<br>(Variances > \$50K and 15%) |
| Central Library Renewal 2006, 2007, 2008 | 500,000           | 480,122           | 19,878            | 4%        |   |
| <b>TOTAL</b>                             | <b>\$ 500,000</b> | <b>\$ 480,122</b> | <b>\$ 19,878</b>  | <b>4%</b> |   |

| Budget Status at Completion (# of projects) | Budget            | Actual            | Surplus (Deficit) | %         |
|---|-------------------|-------------------|-------------------|-----------|
| Projects completed with surplus (0)         | \$ -              | \$ -              | \$ -              | 0%        |
| Projects completed on budget (1)            | 500,000           | 480,122           | 19,878            | 4%        |
| Projects completed with deficit (0)         | -                 | -                 | -                 | 0%        |
| <b>TOTAL (1)</b>                            | <b>\$ 500,000</b> | <b>\$ 480,122</b> | <b>\$ 19,878</b>  | <b>4%</b> |

| Proposed allocation of Net Closeout Surplus:                  |                                      |           |
|---|--------------------------------------|-----------|
| From  | To                                   | Amount    |
| Central Library Renewal 2006, 2007, 2008 net closeout surplus | City-Wide Unallocated from Closeouts | \$ 19,878 |

2011 Capital Closeout - Appendix 2

| Budget Status at Completion     | # of Projects | Budget                | Actual                | Surplus (Deficit)    | %         |
|---------------------------------|---------------|-----------------------|-----------------------|----------------------|-----------|
| Projects completed with surplus | 31            | \$ 44,818,555         | \$ 30,950,233         | \$ 13,868,322        | 31%       |
| Projects completed on budget    | 145           | 111,238,745           | 110,968,679           | 270,066              | 0%        |
| Projects completed with deficit | 5             | 3,364,250             | 5,096,322             | (1,732,072)          | -51%      |
| <b>Total City</b>               | <b>181</b>    | <b>\$ 159,421,550</b> | <b>\$ 147,015,233</b> | <b>\$ 12,406,317</b> | <b>8%</b> |

| Department                              | # of Projects | Budget               | Actual               | Surplus (Deficit)    | %           |
|---|---------------|----------------------|----------------------|----------------------|-------------|
| <b>Engineering - Public Works</b>       |               |                      |                      |                      |             |
| Projects completed with surplus         | 18            | \$ 39,396,250        | \$ 27,302,731        | \$ 12,093,519        | 31%         |
| Projects completed on budget            | 14            | 42,760,480           | 42,571,817           | 188,663              | 0%          |
| Projects completed with deficit         | 3             | 2,726,250            | 3,535,680            | (809,430)            | -44%        |
| <b>Total Engineering - Public Works</b> | <b>35</b>     | <b>\$ 84,882,980</b> | <b>\$ 73,410,228</b> | <b>\$ 11,472,752</b> | <b>14%</b>  |
| <b>Parking Operations</b>               |               |                      |                      |                      |             |
| Projects completed with surplus         | 0             | \$ -                 | \$ -                 | \$ -                 | 0%          |
| Projects completed on budget            | 1             | 450,000              | 453,888              | (3,888)              | -1%         |
| Projects completed with deficit         | 0             | -                    | -                    | -                    | 0%          |
| <b>Total Parking Operations</b>         | <b>1</b>      | <b>\$ 450,000</b>    | <b>\$ 453,888</b>    | <b>\$ (3,888)</b>    | <b>-1%</b>  |
| <b>EasyPark</b>                         |               |                      |                      |                      |             |
| Projects completed with surplus         | 2             | \$ 654,500           | \$ 408,252           | \$ 246,248           | 38%         |
| Projects completed on budget            | 25            | 448,831              | 405,906              | 42,925               | 10%         |
| Projects completed with deficit         | 1             | 638,000              | 1,292,911            | (654,911)            | -103%       |
| <b>Total Easy Park</b>                  | <b>28</b>     | <b>\$ 1,741,331</b>  | <b>\$ 2,107,069</b>  | <b>\$ (365,738)</b>  | <b>-21%</b> |
| <b>Landfill</b>                         |               |                      |                      |                      |             |
| Projects completed with surplus         | 0             | \$ -                 | \$ -                 | \$ -                 | 0%          |
| Projects completed on budget            | 3             | 1,570,000            | 1,493,065            | 76,935               | 5%          |
| Projects completed with deficit         | 0             | -                    | -                    | -                    | 0%          |
| <b>Total Landfill</b>                   | <b>3</b>      | <b>\$ 1,570,000</b>  | <b>\$ 1,493,065</b>  | <b>\$ 76,935</b>     | <b>5%</b>   |
| <b>Parks &amp; Recreation</b>           |               |                      |                      |                      |             |
| Projects completed with surplus         | 2             | \$ 327,000           | \$ 30,986            | \$ 296,014           | 91%         |
| Projects completed on budget            | 17            | 55,065,595           | 55,136,880           | (71,285)             | 0%          |
| Projects completed with deficit         | 1             | -                    | 267,731              | (267,731)            | 100%        |
| <b>Total Parks &amp; Recreation</b>     | <b>20</b>     | <b>\$ 55,392,595</b> | <b>\$ 55,435,597</b> | <b>\$ (43,002)</b>   | <b>0%</b>   |
| <b>Community Services Group</b>         |               |                      |                      |                      |             |
| Projects completed with surplus         | 3             | \$ 456,966           | \$ 70,000            | \$ 386,966           | 85%         |
| Projects completed on budget            | 53            | 5,229,234            | 5,211,609            | 17,625               | 0%          |
| Projects completed with deficit         | 0             | -                    | -                    | -                    | 0%          |
| <b>Total Community Services Group</b>   | <b>56</b>     | <b>\$ 5,686,200</b>  | <b>\$ 5,281,609</b>  | <b>\$ 404,591</b>    | <b>7%</b>   |
| <b>Civic Property Management</b>        |               |                      |                      |                      |             |
| Projects completed with surplus         | 2             | \$ 1,256,490         | \$ 989,811           | \$ 266,679           | 21%         |
| Projects completed on budget            | 7             | 1,394,000            | 1,204,892            | 189,108              | 14%         |
| Projects completed with deficit         | 0             | -                    | -                    | -                    | 0%          |
| <b>Total Civic Property Management</b>  | <b>9</b>      | <b>\$ 2,650,490</b>  | <b>\$ 2,194,703</b>  | <b>\$ 455,787</b>    | <b>17%</b>  |

2011 Capital Closeout - Appendix 2

| Department                            | # of Projects | Budget                | Actual                | Surplus (Deficit)    | %         |
|---------------------------------------|---------------|-----------------------|-----------------------|----------------------|-----------|
| <b>Information Technology</b>         |               |                       |                       |                      |           |
| Projects completed with surplus       | 4             | \$ 2,727,349          | \$ 2,148,453          | \$ 578,896           | 21%       |
| Projects completed on budget          | 24            | 3,820,605             | 4,010,499             | (189,894)            | -5%       |
| Projects completed with deficit       | 0             | -                     | -                     | -                    | 0%        |
| <b>Total Information Technology</b>   | <b>28</b>     | <b>\$ 6,547,954</b>   | <b>\$ 6,158,952</b>   | <b>\$ 389,002</b>    | <b>6%</b> |
| <b>Vancouver Public Library</b>       |               |                       |                       |                      |           |
| Projects completed with surplus       | 0             | \$ -                  | \$ -                  | \$ -                 | 0%        |
| Projects completed on budget          | 1             | 500,000               | 480,122               | 19,878               | 4%        |
| Projects completed with deficit       | 0             | -                     | -                     | -                    | 0%        |
| <b>Total Vancouver Public Library</b> | <b>1</b>      | <b>\$ 500,000</b>     | <b>\$ 480,122</b>     | <b>\$ 19,878</b>     | <b>4%</b> |
| <b>TOTAL</b>                          | <b>181</b>    | <b>\$ 159,421,550</b> | <b>\$ 147,015,233</b> | <b>\$ 12,406,317</b> | <b>8%</b> |