### Auditor General 2025 Budget Request

Mike Macdonell, FCPA, FCA, Auditor General 17 October 2024





## 2024 Budget and Actual



|                        | 2024 Approved<br>Budget | 2024 Actual<br>(Projected) | Variance  |
|------------------------|-------------------------|----------------------------|-----------|
| Salaries               | \$2,060,000             | \$1,987,000                | \$73,000  |
| Contracted Services    | 239,000                 | 142,000                    | 97,000    |
| Training               | 15,000                  | 15,000                     | 0,000     |
| Support Costs          | 98,000                  | 86,000                     | 12,000    |
| TOTAL OPERATING COSTS  | 2,412,000               | 2,230,000                  | 119,000   |
| Capital/One Time Costs | -                       | -                          | -         |
| TOTAL REQUEST          | \$2,412,000             | \$2,230,000                | \$182,000 |

#### **Contracted Services**



- Subject matter expertise (SME) 76% of contracted services
- SME required under Canadian Audit Standards
- Foundation for credibility of OAG's work
- Budget allowance for SME is requested
- Extent of SME required difficult to predict
- Changes to the audit program
- Type of expertise and cost not known until audit scope and nature of evidence determined

## 2024 - 2025 Budget Comparison



|                       | 2025<br>Request | 2024 Approved<br>Budget | Variance  |     |
|-----------------------|-----------------|-------------------------|-----------|-----|
| Salaries              | \$2,190,000     | \$2,060,000             | 130,000   | 6%  |
| Contracted Services   | 232,000         | 239,000                 | (7,000)   | -3% |
| Training              | 16,000          | 15,000                  | 1,000     | 7%  |
| Support Costs         | 95,000          | 98,000                  | (3,000)   | -3% |
| TOTAL OPERATING COSTS | 2,533,000       | 2,412,000               | 121,000   | 5%  |
| One Time Costs        | -               | -                       | -         | -   |
| TOTAL REQUEST         | \$2,533,000     | \$2,412,000             | \$121,000 | 5%  |

### 2025 Budget Incremental Drivers



#### Salaries & Benefits +\$130K

Cost of living & merit increases

#### Contracted services (\$7K)

- Contractors (\$14K 6%)
- Allowance for inflation +\$7K

#### Support costs (\$3K)

- Misc. savings (\$6K 6%)
- Allowance for inflation +\$3K

## **Cost Saving Efforts**



- City owned building no additional rent
- Used furniture from City stores no additional cost to acquire
- HR support for recruitment
- IT support for secure file storage, webpage services & audit software installation
- Training in-house training where possible
- Desktop publishing in-house
- Invited Internal Audit to piggy-back on audit and data analytics software acquisition

### Return on Investment



#### Estimated Benefits Resulting from Implementation of Audit Recommendations

| Estimated                     | One Time  | Estimated Annual Recurring Benefits |              |              |              |              | 1            | 1            |                  |
|-------------------------------|-----------|-------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|------------------|
| Audit                         | Benefits  | 2023                                | 2024         | 2025         | 2026         | 2027         | 2028         | 2029         | Total            |
| Building Permit Fees          | -         | \$ 885,329                          | \$ 1,196,224 | \$ 1,196,224 | \$ 1,196,224 | \$ 1,196,224 | \$ -         | \$ -         | \$<br>5,670,225  |
| Office Furniture Purchases    | -         | -                                   | -            | -            | _            | -            | -            | -            | -                |
| Permit Cost Recovery Model    | -         | 4,000,000                           | 11,700,000   | 11,700,000   | 11,700,000   | 11,700,000   | -            | -            | 50,800,000       |
| Park Board Revenue Mgt.       | -         | -                                   |              | 1,600,000    | 1,600,000    | 1,600,000    | 1,600,000    | 1,600,000    | 8,000,000        |
| VPD Enterprise Risk Mgt.      | -         | -                                   |              |              |              |              |              |              | -                |
| NPO Leases                    | -         | -                                   | -            | 2,912,000    | 2,912,000    | 2,912,000    | 2,912,000    | 2,912,000    | 14,560,000       |
|                               | Α         | \$ 4,885,329                        | \$12,896,224 | \$17,408,224 | \$17,408,224 | \$17,408,224 | \$ 4,512,000 | \$ 4,512,000 | \$<br>79,030,225 |
|                               |           |                                     |              |              |              |              |              |              |                  |
| Annual Operating Costs        | 2021      | \$ 159,167                          |              |              |              |              |              | [            |                  |
|                               | 2022      | 1,177,328                           |              |              |              |              |              |              |                  |
|                               | 2023      | 1,713,147                           |              |              |              |              |              |              |                  |
| 2024                          | estimated | 2,230,000                           |              |              |              |              |              | <u> </u>     |                  |
| Total Cumulative Operating Co | st        | \$ 5,279,642                        | В            |              |              |              |              |              |                  |
|                               |           |                                     |              |              |              |              |              | /            |                  |
| Return on Investment          | A/B       | 337%                                |              |              |              |              |              | /            |                  |
|                               |           |                                     |              |              |              |              |              | /            |                  |
| Net of Set-up Costs           |           | 4,728,425                           | 376%         |              |              |              |              |              |                  |

## 2025 Budget Request



|                              | 2025 Budget<br>Request | Notes   |
|------------------------------|------------------------|---|
| Salaries                     | \$2,190,000            |   |
| Contracted Services          | 232,000                | 76% SME, 17% QA, 5% legal                               |
| Training                     | 16,000                 | Designation maintenance, prof. competence               |
| Support Costs                | 95,000                 | Software licenses, professional licenses, telecom, etc. |
| <b>Total Operating Costs</b> | 2,533,000              |   |
| One Time Costs               | -                      |   |
| TOTAL REQUEST                | \$2,533,000            |   |

#### Recommendation



THAT the Auditor General Committee endorse the Auditor General's budget request of \$2,533,000 to fund the operations of the Office of the Auditor General for 2025;

FURTHER THAT the endorsement be recommended to Council for approval.

# Questions?