



## REPORT

Report Date: July 2, 2021  
Contact: Denise Lam  
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Meeting Date: July 20, 2021  
[Submit comments to Council](#)

TO: Vancouver City Council  
FROM: Director of Finance  
SUBJECT: Quarterly Capital Budget Adjustments and Closeouts

### **RECOMMENDATIONS**

- A. THAT Council approve capital budget and funding adjustments as outlined in this report and Appendix 2, which will result in:
  - a. An increase of \$2.87 million to the 2019-2022 Capital Plan;
  - b. An increase of \$12.75 million to the Multi-Year Capital Project Budgets;  
and
  - c. No change to the current Citywide overall 2021 Capital Expenditure Budget.
- B. THAT Council approve the varying of \$0.8 million of borrowing authority in the 2019-2022 Capital Plan for "1 Transportation and Technology" from "1B. Traffic Signals and Street Lighting" to "1A. Street and Bridge Infrastructure" to support the Capital adjustment request for Granville Bridge Coating Project; where the variation of borrowing authority requires 2/3 affirmative votes of all Council members.
- C. THAT Council receive for information the budget surpluses or deficits for capital projects included in this closeout that were funded by voter-approved capital funding, as noted in Appendix 3.

## **REPORT SUMMARY**

### Background

The 2019-2022 Capital Plan was approved by Council in July 2018. The plan presents a comprehensive overview of planned City capital investments in infrastructure and amenities across various service categories, along with the associated funding strategy and debt capacity for the capital investment priorities over the four years.

The City has experienced unprecedented financial pressures in 2020 because of the COVID-19 pandemic. Extensive work has been undertaken to recalibrate the 2019-2022 Capital Plan to reflect the fiscal reality while maintaining the City's infrastructure and amenities in a state of good repair and advancing Council priorities on Climate Emergency Response, equity and resilience. Through a comprehensive review of the major programs and projects across all service areas, staff have presented to Council, and Council approved in September of 2020, a recalibrated 2019-2022 Capital Plan. The recalibrated 2019-2022 Capital Plan includes adjustments to (1) reduce the Capital Plan funding as part of the COVID-19 pandemic response and recovery and (2) allocate the emerging priorities funding within the plan to support Council priorities on Climate Emergency Response, equity and resilience. The [Recalibrated 2019-2022 Capital Plan](#) is available online.

### Summary of Adjustments

The increases to the Capital Plan in this report are from Translink MRN Structures funding and Gas Tax Funding. The following is a synopsis of the adjustments and more details are outlined in the strategic analysis content of this report, while detailed numbers are provided in Appendix 2 of this report.

One significant adjustment item in this report is for Granville Bridge Coating in view of the criticality of maintenance and future strategy and the total is \$6.1M. It is comprised of \$2.95M from Translink MRN Structures funding, \$275K from Gas Tax Funding, a \$2.625M allocation from 2019-2022 Capital Plan from other programs and \$250K reallocation from Downtown Trolley Wire Expansion Project Budget.

Another adjustment in this report is \$400K for deconstruction of the closed Grays Park fieldhouse/lawn bowling clubhouse that is no longer active due to structural and environmental issues. In Grays Park, there is a separate washroom building and picnic shelter that are unaffected by the demolition, so the park will continue to be serviced after removal of the fieldhouse/lawn bowling clubhouse structure. The deconstruction of this fieldhouse will be funded by reallocation from the previously approved capital budget.

This report also includes adjustments to bring forward funding from the current Capital Plan to support project schedule acceleration and project delivery, including pedestrian curb ramp and traffic signal rehab programs, by allocating funding from the 2019-2022 Capital Plan. An outcome of approximately 50 more ramps will be delivered in 2021 with an adjustment to allocate \$0.5M to the project budget. To support the delivery of planned traffic signal rehabilitation work in 2021, including work on Boundary Road, there is an adjustment to allocate \$0.5M to the project budget.

This report includes an administrative adjustment of \$2M to initiate the procurement process of fleet units for the Vancouver Fire and Rescue Services Fleet Replacement program and \$3.9M

to reflect sewer and water connection revenues that are driven by residential and commercial construction and are collected to date.

In accordance with the City's Capital Budget Policy, this report includes for Council information all budgets surpluses or deficits for completed capital projects in this period that were funded by voter-approved capital funding, in the appendix.

### ***COUNCIL AUTHORITY/PREVIOUS DECISIONS***

- In April 2018, Council approved a revised Capital Budget Policy.
- In July 2018, Council approved the 2019-2022 Capital Plan.
- In December 2018, Council approved the 2019 Capital Budget.
- In December 2019, Council approved the 2020 Capital Budget.
- In September 2020, Council approved the Recalibrated 2019-2022 Capital Plan.
- In December 2020, Council approved the 2021 Capital Budget.

### ***CITY MANAGER'S COMMENTS***

The City Manager recommends approval of the foregoing.

### ***REPORT***

#### ***Background/Context***

In July 2018, Council approved the 2019-2022 Capital Plan as a guiding document for the four-year period. The original Capital Plan contemplated \$2.771 billion of capital investments, comprised of \$2.203 billion City-led capital programs and \$0.569 billion in-kind contributions achieved through development.

The COVID-19 pandemic has posed significant financial strain on the City, our business community, non-profit partners, and residents. Extensive work has been undertaken to recalibrate the Capital Plan to reflect the fiscal reality while maintaining a keen focus on maintaining the City's infrastructure and amenities in a state of good repair, as well as to advance Council priorities on climate emergency response, equity and resilience. In September of 2020, Council approved the recalibrated Capital Plan in principle, including \$253.2 million adjustments to the 2019-2022 Capital Plan, reducing the adjusted Capital Plan at what it was before the recalibration from ~\$2.90 billion to the recalibrated Capital Plan of ~\$2.636 billion.

Subsequent to the recalibrated capital plan approval, approximately \$168 million has been added to the capital plan, primarily from senior government and Empty Homes Tax funding as outlined below. The adjusted 2019-2022 Capital Plan to date is \$2.803 billion, including \$2.229 billion of City-led capital investments and \$574.4 million of in-kind contributions achieved through development.

There are a few major items contributing to the addition: The Coal Harbour Project includes external funding from VBE contribution, development contribution funding towards housing and childcare components of the project and Provincial Government childcare funding, adding total

of \$80.8 million to the Capital Plan. The Housing Land Acquisition Project Budget increase of \$51.5 million from the Federal Rapid Housing Initiative (RHI) for the purchase of Days Inn and Best Western Hotels to deliver social/supportive housing and \$8 million from Empty Homes Tax to enable more housing on City land to support the delivery of the Housing Vancouver strategy priorities and targets. The Community Housing Incentive Program Budget (CHIP) increase of \$2 million from Empty Homes Tax to the CHIP Grants to deepen affordability of social housing and meet affordability targets in the Housing Vancouver strategy. The Roddan Lodge Redevelopment Project Budget increase of \$1.4 million from Empty Homes Tax to support additional scope to improve security, facility durability, hygienic and safety components and to minimize operating costs. Solid waste projects include utilization of \$6.1 million Provincial Clean BC funding toward closure maintenance and landfill gas works (LFG). Grandview Firehall Project includes addition of \$5 million development contributions toward the housing component of the project. Administrative adjustment to increase \$6.2 million to support overhead required for the Current Capital Plan. The rest of the Capital Plan increases include various projects and programs from external funding such as modular housing external funding, transportation projects Translink funding, Metro landfill funding, UBCM grant, FCM grant and developer service agreements.

The City's Capital Budget process has been developed to ensure assets and investments are managed comprehensively, with rigor and transparency, in a manner that ensures the City is achieving value for money and that staff resources are used efficiently. Based on the principle that the Capital Budget is the primary tool by which the City implements its four-year Capital Plan, this Council report focuses on project budget requests to implement the recalibrated Capital Plan, to advance projects corresponding to Council priorities and to recognize external funding contributed by partners.

As part of the capital budgeting process and in accordance with the City's Capital Budget Policy, proposed adjustments to the Capital Plan and the Capital Budgets that require Council approval, and proposed closeouts of completed projects with surpluses or deficits greater than \$200,000 are presented to Council for approval.

## ***Strategic Analysis***

### **A. Capital Budget Adjustments**

As part of the on-going work and oversight related to the City's Capital Plan and Capital Budget, staff periodically review priorities, respond to emerging needs, and where appropriate bring forward recommendations for adjustments to the Capital Budget and/or Capital Plan.

#### ***Changes to 2019-2022 Capital Plan and Multi-Year Capital Project Budgets***

This report proposes an increase of \$2.873 million to the 2019-2022 Capital Plan and an increase of \$12.75 million to the Multi-Year Capital Project Budgets, reflecting utilization of external partner funding as well as additional funding to advance projects of Council priorities. With the adjustments recommended in this report, the revised total 2019-2022 Capital Plan will be \$2.806 billion. The following highlights the primary driving themes of the adjustments:

## **1. Critical Repair & Maintenance: Primarily Partner Contribution**

### Granville Bridge Coating \$6.1 million

This Budget adjustment includes an increase of \$5.85 million to the Capital Project Budget and a reallocation of \$250K from another project budget, leading to a total of \$6.1 million to support Granville Bridge steel repairs and coating, in view of the criticality of maintenance and future strategy. This project is expected to commence in 2022 but due to high specialty requirements and complexity of the procurement process, pre-construction planning and stakeholder engagement, staff has to initiate the procurement process in 2021, which this adjustment facilitates.

The Granville Bridge Coating project funding strategy includes \$2.95M from Translink MRN Structures funding (of which \$352K is in the recalibrated 2019-2022 Capital Plan and \$2.598M is an addition to the Capital Plan), \$275K from Gas Tax Funding adding to the Capital Plan, \$2.625M allocations from 2019-2022 Capital Plan from other programs and \$250K reallocation from Downtown Trolley Wire Expansion Project Budget. Amongst the allocations from 2019-2022 Capital Plan from other programs, \$800K borrowing authority for “1 Transportation and Technology” is in “1B. Traffic Signals and Street Lighting” and needs varying of borrowing authority from “1B” to “1A. Street and Bridge Infrastructure” to support the Granville Bridge Coating project.

## **2. Deconstruction of Obsolete Fieldhouse**

### Grays Park fieldhouse/lawn bowling clubhouse deconstruction \$0.4 million

This Budget adjustment request is for deconstruction of the closed Grays Park fieldhouse/lawn bowling clubhouse that is no longer active due to structural and environmental issues. Note that there is a separate washroom building and picnic shelter that are unaffected by the demolition, so the park will continue to be serviced after removal of the fieldhouse/lawn bowling clubhouse structure. The deconstruction of this fieldhouse will be funded by reallocation from the previously approved capital budget.

## **3. Project Schedule Acceleration & Delivery**

### Pedestrian Curb Ramp Program \$0.5 million

The Pedestrian Curb Ramp Program is trending ahead of schedule. The program will result in an outcome of approximately 50 more ramps in 2021, which the adjustment to increase the project budget by allocating from the Capital Plan will facilitate.

### Traffic Signal Rehab Program \$0.5 million

Subsequent to signing of O&M agreement with Translink, the business request to increase the budget for the 2019-2022 Traffic Signal Rehabilitation program. This adjustment will support the delivery of planned work in 2021, including work on Boundary Road.

#### 4. Administrative: Procurement and Revenues

##### Fleet Program \$2 million

This adjustment is to initiate the procurement process of fleet units for the Vancouver Fire and Rescue Services Fleet Replacement program. The estimated timing of unit arrival is 2022-23.

##### Sewer & Water Connections \$3.9 million

This is a regular adjustment to increase the Project Budget to reflect sewer and water connection revenues collected during the period. These revenues are driven by residential and commercial construction.

Appendix 1 provides an overview of the updates to 2019-2022 Capital Plan, including updates since the capital plan recalibration and allocations proposed in this report. Appendix 2 provides details on the Multi-Year Capital Project Budgets adjustments recommended in this report.

#### **Summary of Proposed Changes**

The current total recalibrated 2019-2022 Capital Plan is \$2.803 billion, with the additions of \$2.87 million proposed in this report, the revised total 2019-2022 Capital Plan will be \$2.806 billion.

The current total of approved Multi-Year Capital Project Budgets for all open projects is \$2.017 billion. This report proposes an increase of \$12.75 million for new or increased capital projects budgets and a decrease of \$0.958 million for capital projects that were completed in the second quarter of 2021, resulting in a net increase of \$11.8 million to the overall Multi-Year Capital Project Budgets. With the project adjustments and closeouts recommended in this report, the revised total of the approved Multi-Year Capital Project Budgets for all open projects will be ~\$2.028 billion.

Table 1 summarizes the changes to the 2019-2022 Capital Plan and Multi-Year Capital Project Budgets as a result of the capital budget adjustments and closeouts recommended in this report.

<b>Table 1 - Proposed Changes to 2019-2022 Capital Plan and Multi-Year Projects Budgets (\$ Millions)</b>		
	<b>2019-2022 Capital Plan</b>	<b>Multi-Year Capital Projects Budgets (for open projects)</b>
<b>Current Capital Plan / Budget</b>	\$ 2,803.3	\$ 2,016.6
<b>Adjustment Category</b>		
A. Budget increases / decreases to existing projects and programs*	\$ 2.9	\$ 12.8
B. Administrative consolidations, funding source changes	\$ -	\$ -
<b>Proposed Adjustments</b>	\$ 2.9	\$ 12.8
<b>Multi-year Project Closeouts</b>		\$ (1.0)
<b>Proposed Revised Capital Plan / Budget</b>	\$ 2,806.2	\$ 2,028.4

Note: Totals may not add due to rounding

### **2021 Annual Capital Expenditure Budget**

Adjustments to annual expenditure budgets at a project level are generally managed within the departmental or Citywide annual capital expenditure budget envelope, with no changes to the overall Citywide Annual Capital Expenditure Budget. Expenditures in 2021 relating to the new or adjusted Multi-Year Capital Project Budgets will be managed within the current overall 2021 Annual Capital Expenditure Budget of \$770.7 million.

## **B. Capital Closeouts**

The Capital Closeout process is the mechanism by which the City's capital programs/projects are closed and completion deficits and surpluses identified. Closeout surpluses are transferred to a City-Wide capital account for funding future capital programs/projects. Funding of closeout deficits are addressed through budget adjustments included as part of the corresponding report's capital budget adjustments.

A total of 7 programs/projects with Multi-Year Capital Project Budgets totalling \$0.958 million and expenditures of \$0.867 million were closed in the second quarter of 2021, with a net surplus of approximately \$91K.

There is no capital project/program that was completed in the second quarter of 2021 with surplus exceeding \$200,000.

Appendix 3 provides for Council information a summary of capital projects closed in the second quarter of 2021 that were funded from voter-approved capital funding.

### **CONCLUSION**

The purpose of this report is to request Council approval of \$12.75 million increase to Multi-Year Capital Project Budgets (funded from Translink funding, Gas Tax Fund, previous closeout surplus and 2019-2022 Capital Plan). Expenditures in 2021 relating to the increases to Multi-Year Capital Project Budgets will be managed within the current overall Citywide 2021 Capital Expenditure Budget of \$770.7 million.

A total of 7 projects/programs were completed in the second quarter of 2021, with an overall net surplus of approximately \$91K. There is no capital project/program that was completed in the second quarter of 2021 with surplus exceeding \$200,000. This report also provides for Council information a summary of capital projects that were closed in the second quarter of 2021 that were funded from voter-approved capital funding.

\* \* \* \* \*

Appendix 1 - 2019-2022 Capital Plan Summary																	
Service Categories	2019-2022 Capital Plan (\$ Millions)				Allocated vs. Balance Remaining in the Revised 2019-2022 Capital Plan (\$ Millions)												
	Capital Plan AFTER Recalibration	Changes Approved to date	Proposed Changes*	2019-2022 Capital Plan	Budgets Approved to date	Proposed Adjustments	Reserves	Capital from Revenue	Utility Pay-as- you-go	Connections Fees	Debt	Development Contributions	Federal / Provincial	Donations / Other Partners	Total Budget Allocations	Remaining in Capital Plan	
Affordable Housing	\$ 183.6	\$ 105.9	\$ -	\$ 289.6	\$ 250.5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250.5	\$ 39.1	14%
Childcare	120.0	(2.2)	-	117.8	44.5	-	-	-	-	-	-	-	-	-	44.5	73.3	62%
Parks and Open Spaces	225.6	3.1	-	228.7	171.9	-	-	-	-	-	-	-	-	-	171.9	56.9	25%
Arts & Culture	83.9	0.1	-	84.0	52.6	-	-	-	-	-	-	-	-	-	52.6	31.3	37%
Community Facilities	140.6	27.6	-	168.3	89.1	-	-	-	-	-	-	-	-	-	89.1	79.2	47%
Public Safety	88.4	1.4	-	89.8	44.2	2.0	2.0	-	-	-	-	-	-	-	46.2	43.6	49%
Civic Facilities & Equipment	105.7	2.7	-	108.4	85.8	-	-	-	-	-	-	-	-	-	85.8	22.6	21%
Transportation & Street Use	316.6	15.5	2.9	334.9	264.6	6.9	0.3	-	-	-	2.8	0.3	-	3.5	271.4	63.5	19%
One Water (Water, Sewer & Green Infrastructure)	503.5	0.1	-	503.5	344.9	3.9	-	-	3.9	(10.0)	10.0	-	-	-	348.8	154.7	31%
Solid Waste	92.0	6.5	-	98.5	77.3	-	-	-	-	-	-	-	-	-	77.3	21.2	22%
Renewable Energy	53.1	0.5	-	53.6	39.6	-	-	-	-	-	-	-	-	-	39.6	14.0	26%
Technology	104.8	-	-	104.8	81.2	-	-	-	-	-	-	-	-	-	81.2	23.5	22%
Overhead	20.6	6.3	-	26.9	26.4	-	-	-	-	-	-	-	-	-	26.4	0.6	2%
Emerging Priorities	23.0	-	-	23.0	-	-	-	-	-	-	-	-	-	-	-	23.0	100%
<b>Total City-led Capital Investments</b>	<b>\$ 2,061.4</b>	<b>\$ 167.5</b>	<b>\$ 2.9</b>	<b>\$ 2,231.8</b>	<b>\$ 1,572.5</b>	<b>\$ 12.8</b>	<b>\$ 2.3</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3.9</b>	<b>\$ (7.2)</b>	<b>\$ 10.3</b>	<b>\$ -</b>	<b>\$ 3.5</b>	<b>\$ 1,585.3</b>	<b>\$ 646.5</b>	<b>29%</b>
In-Kind Contributions **	574.4	-	-	574.4	-	-	-	-	-	-	-	-	-	-	-	574.4	100%
<b>Total 2019-2022 Capital Plan</b>	<b>\$ 2,635.8</b>	<b>\$ 167.5</b>	<b>\$ 2.9</b>	<b>\$ 2,806.2</b>	<b>\$ 1,572.5</b>	<b>\$ 12.8</b>	<b>\$ 2.3</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3.9</b>	<b>\$ (7.2)</b>	<b>\$ 10.3</b>	<b>\$ -</b>	<b>\$ 3.5</b>	<b>\$ 1,585.3</b>	<b>\$ 1,220.9</b>	<b>44%</b>

\* Includes 2019-2022 Capital Plan changes proposed in this Council Report, subject to Council approval

\*\* In-Kind Contributions are not allocated to Budget

NOTE: Totals may not add due to rounding.



Appendix 2 - Capital Budget Adjustment Requests										
						BUDGET IMPACT				
						Multi-Year Project Budget				
A. Budget increases / decreases to new / existing projects and programs										
Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities; new projects that have been identified to address unforeseen urgent issues or new priorities emerging outside of the regular capital budget cycle.										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category		WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
No impact (Reallocation of previously approved Capital Budget)	08. Transportation & Street Use	A. Expand Sustainable Transportation	CER-00196	Downtown Trolley Wire Expansion	<b>Decrease to Multi-Year Project Budget (Reallocation):</b> This Budget adjustment request is to reallocate surplus funding from the Downtown Trolley Wire Expansion project, which is approaching completion, to the Granville Bridge Structural Coating project.	1,367,190	(250,000)	1,117,190	2015-2018 Capital Plan Plebiscite 2b for "Street and Bridge Infrastructure"	
<ul style="list-style-type: none"> <li>• Addition to 2019-2022 Capital Plan (\$2.873M= \$2.598M Translink + \$275K Gas Taxes)</li> <li>• No impact: Allocation from 2019-2022 Capital Plan (\$2.977M) to Budget, Reallocation of previously approved Capital Budget (\$250K)</li> </ul>	08. Transportation & Street Use	B. Managing Transportation Network	CEB-00035	Granville Bridge Coating	<p><b>Increase to Multi-Year Project Budget (External funding Addition to 2019-2022 Capital Plan + funding from 2019-2022 Capital Plan + Budget Reallocation):</b> This Budget adjustment request is to increase the funding for the Granville Bridge Coating project. This project is expected to commence in 2022 but due to high specialty requirements and complexity of the procurement process, pre-construction planning and stakeholder engagement, staff has to initiate the procurement process in 2021, which this Budget adjustment facilitates.</p> <p>The funding strategy has been discussed and endorsed by the Capital Planning and Delivery Oversight Committee on May 13 with the decision to proceed with the proposed funding strategy to support Granville Bridge Steel Repairs &amp; Coating, with a note on the criticality of maintenance and future strategy.</p>	4,100,000	6,100,000	10,200,000	<ul style="list-style-type: none"> <li>• 2015-2018 Capital Plan Plebiscite 2b for "Street and Bridge Infrastructure" \$250K</li> <li>• Translink MRN Structures \$2.598M Addition to Capital Plan</li> <li>• Translink MRN Structures \$352K Allocation from 2019-2022 Capital Plan from other programs</li> <li>• Gas Taxes \$275K Addition to Capital Plan</li> <li>• Debenture \$2.625M Allocation from 2019-2022 Capital Plan from other programs</li> </ul>	2,873,000
Allocation from 2019-2022 Capital Plan	06. Public Safety	B. Fire & Rescue	CEQ-00034	2019-22 Fleet-VFRS	<b>Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan):</b> This Budget adjustment request is to increase the funding for the Vancouver Fire and Rescue Services Fleet Replacement program in order to initiate procurement of units in 2021. The estimated timing of units arrival is 2022-23.	9,514,734	2,000,000	11,514,734	Plant Account Reserve	
Allocation from 2019-2022 Capital Plan	08. Transportation & Street Use	B. Managing Transportation Network	CER-00242	2019-22 Pedestrian Curb Ramp Prgm (Cap)	<b>Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan):</b> This Budget adjustment request is to increase the funding for the 2019-2022 Curb Ramp program, which is trending ahead of schedule and will result in an outcome of, approximately, 50 more ramps in 2021.	3,625,000	500,000	4,125,000	<ul style="list-style-type: none"> <li>• DCLs \$325,000</li> <li>• Debenture 1a \$175,000</li> </ul>	
Allocation from 2019-2022 Capital Plan	08. Transportation & Street Use	B. Managing Transportation Network	CET-00030	2019-22 Traffic Signal Rehab (Cap)	<b>Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan):</b> This Budget adjustment request is to increase the funding for the 2019-2022 Traffic Signal Rehabilitation program, subsequent to signing of O&M agreement with Translink. This adjustment will support the delivery of planned work in 2021, including work on Boundary Road.	7,168,636	500,000	7,668,636	Translink OMR	

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Appendix 2 - Capital Budget Adjustment Requests										
						BUDGET IMPACT				
						Multi-Year Project Budget				
<b>A. Budget increases / decreases to new / existing projects and programs</b>										
Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities; new projects that have been identified to address unforeseen urgent issues or new priorities emerging outside of the regular capital budget cycle.										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category		WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
Allocation from 2019-2022 Capital Plan	09. One Water	C. Sewerage & Drainage	CEC-00027	2021 Sewer & Water Combined Connections	<b>Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan):</b> This Budget adjustment request is to increase the Multi-Year Capital Project Budget for the 2021 Sewer & Water Combined Connections program to reflect revenues collected during the period. These revenues are driven by residential and commercial construction.	2,100,000	3,000,000	5,100,000	2019-2022 Capital Plan (One Water/Sewerage & Drainage) Connection fees	
Allocation from 2019-2022 Capital Plan	09. One Water	B. Potable Water	CEW-00120	2021 Water Commercial Connections (Cap)	<b>Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan):</b> This Budget adjustment request is to increase the Multi-Year Capital Project Budget for the 2021 Water Commercial Connections program to reflect revenues collected during the period. These revenues are driven by commercial construction.	750,000	900,000	1,650,000	2019-2022 Capital Plan (One Water/Potable Water) Connection fees	
<b>Reallocations between multi-year project budgets</b>										
No impact (Reallocation of previously approved Capital Budget)	03. Parks and Open Spaces	C. Park Buildings	CPF-00043	Washrooms & Fieldhouses Renewal	<b>Decrease to Multi-Year Project Budget (Reallocation):</b> The adjustment is to prioritize funding towards the deconstruction of the closed Gray's Park fieldhouse/lawn bowling clubhouse that is no longer active due to structural and environmental issues.	5,000,000	(400,000)	4,600,000	Debtenture 2c	
No impact (Reallocation of previously approved Capital Budget)	03. Parks and Open Spaces	C. Park Buildings	NEW	Grays Park Fieldhouse Deconstruction	<b>Increase to Multi-Year Project Budget (Reallocation):</b> This Budget adjustment request is for deconstruction of the closed Gray's Park fieldhouse/lawn bowling clubhouse that is no longer active due to structural and environmental issues. Note that there is a separate washroom building and picnic shelter that are unaffected by the demolition, so the park will continue to be serviced after removal of the fieldhouse/lawn bowling clubhouse structure.	-	400,000	400,000	Debtenture 2c	
<b>Total - Budget Increases/Decreases to New/Existing Projects/Programs</b>						<b>\$ 33,625,560</b>	<b>\$ 12,750,000</b>	<b>\$ 46,375,560</b>		<b>\$ 2,873,000</b>
<b>B. Administrative adjustments including consolidation, restatements, or funding source changes</b>										
Includes the ongoing consolidation of like programs/projects into one larger program/project (normally no net impact on the annual budget); other restatements; changes to project funding source(s).										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category		WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
No Impact (Change to Project Funding Source only)	09. One Water	C. Sewerage & Drainage	CEI-00001	2019 Growth-Related Utility Upgr - Sewer	<b>Change in Funding Source for Multi-Year Project Budget:</b> This Budget adjustment request is to reflect the Utilities DCL received upto date. This replaces the 2021 Capital Budget interim usage of sewer debenture before actual receipt of Utilities DCL.	27,000,000	-	27,000,000	<b>Increase:</b> Utilities DCL \$10,000,000  <b>Decrease:</b> Sewer Debenture \$10,000,000	
<b>Total - Administrative Adjustments</b>						<b>\$ 27,000,000</b>	<b>\$ -</b>	<b>\$ 27,000,000</b>		<b>\$ -</b>
<b>Total Capital Budget Adjustment Requests</b>						<b>\$ 60,625,560</b>	<b>\$ 12,750,000</b>	<b>\$ 73,375,560</b>		<b>\$ 2,873,000</b>

<b>Appendix 3 - Q2 2021 Completed Capital Projects with funding from Voter-Approved Capital Funding</b>			
<b>Project / Program Name</b>	<b>Budget</b>	<b>Actual</b>	<b>Surplus / (Deficit)*</b>
2020 Cap Mtce - Fire Hall	\$ 93,000	\$ 38,249	\$ 54,751
2018 Service Yards Renovations	\$ 50,000	\$ 9,000	\$ 41,000
2019 Cap Mtce - Childcare	\$ 45,000	\$ 50,920	\$ (5,920)
City Hall Facilities Planning	\$ 770,000	\$ 769,179	\$ 821
<b>Total</b>	<b>\$ 958,000</b>	<b>\$ 867,348</b>	<b>\$ 90,652</b>

*\* Prior to reallocation of surplus funding to cover deficits for projects closed out this quarter*