

REPORT

Report Date: July 6, 2021 Contact: Mary Clare Zak Contact No.: 604.871.6643

RTS No.: 14549
VanRIMS No.: 08-2000-20
Meeting Date: July 20, 2021
Submit comments to Council

TO: Vancouver City Council

FROM: General Manager of Arts, Culture and Community Services

SUBJECT: 2021 Social Grants – Childcare, Capital and Other Grants

RECOMMENDATION

- A. THAT Council authorize three (3) Childcare Research, Policy Development and Innovation Grants totalling \$116,586, and three (3) Childcare Program Stabilization Grants totalling \$29,000, to the Agencies listed in Column 1 of Appendix A in the amounts recommended for each Agency in Column 3 of Appendix A. Source of funding is the 2021 Social Policy Grants Operating budget Childcare.
- B. THAT Council authorize eighteen (18) Childcare Reserve (Infant/Toddler) Grants totalling \$549,600 to the Agencies listed in Column 1 of Appendix B in the amounts recommended for each Agency in Column 3 of Appendix B. Source of funding is the Childcare Reserve.
- C. THAT Council authorize four (4) Social Policy Small Capital Grants totalling \$42,780 to the Agencies listed in Column 1 of Appendix C in the amounts recommended for each Agency in Column 2 of Appendix C. Source of funding is the 2021 Social Policy Capital Grants budget.
- D. THAT Council authorize six (6) Social Policy Medium-Large Capital Grants totalling \$386,706 to the Agencies listed in Column 1 of Appendix D in the amounts recommended for each Agency in Column 2 of Appendix D. Source of funding is the 2021 Social Policy Capital Grants budget.
- E. THAT Council authorize two (2) Organizational Capacity Building Grants totalling \$25,000 to the Agencies listed in Column 1 of Appendix E in the amounts recommended for each Agency in Column 2 of Appendix E. Source of funding is the 2021 Social Policy Operating Grants budget.

- F. THAT Council authorize two (2) Organizational Capacity Building Grants totalling \$159,000 (\$53,000 per year in each of 2021, 2022 and 2023) to the Agencies listed in Column 1 of Appendix E-1 in the amounts recommended for each Agency in Column 2 of Appendix E-1. Source of funding is the Annual Social Policy Operating Grants budget.
- G. THAT Council approve one (1) Indigenous Healing and Wellness Grant, totalling \$20,000 to The Britannia Community Services Centre Society to support the annual Traditional Mother's Day Pow Wow. Source of funding is the 2021 Social Policy Grants Operating budget.
- H. THAT Council authorize one (1) grant of \$325,707 to the Collingwood Neighbourhood House Society for the period January 1, 2021 to December 31, 2021. Source of funding is \$285,707 from the 2021 General Government Operating budget and \$40,000 from the 2021 Social Policy Grants Operating budget.
- I. THAT, pursuant to Section 206(1)(j) of the *Vancouver Charter*, Council deems any organization that is to receive a grant pursuant to the above recommendations and is listed in Appendices A to E or named in Recommendations A to H, which is not a registered charity with Canada Revenue Agency, to be an organization contributing to the health or welfare of the City.
- J. THAT Council authorize the General Manager, Arts, Culture and Community Services to negotiate and execute agreements to disperse the grants described in Recommendations A to H on the terms and conditions set out herein or such other terms and conditions as are satisfactory to the General Manager, Arts, Culture and Community Services and the Director of Legal Services.
- K. THAT no legal rights or obligations will arise or be created by Council's adoption of Recommendations A through H unless and until all legal documentation has been executed and delivered by the respective parties.

Recommendations A - H require 2/3 affirmative votes of all Council members per section 206 (1) of the *Vancouver Charter*.

REPORT SUMMARY

This report recommends 40 new grants totalling \$1,654,379 that correspond to Healthy City Strategy goals (A Good Start; Healthy Human Services; Being and Feeling Safe and Included) and key Council priorities of Reconciliation and Equity.

COUNCIL AUTHORITY/PREVIOUS DECISIONS

Women's Equity Strategy: In January 2018, Vancouver City Council adopted Vancouver: A City for All Women: Women's Equity Strategy 2018-2028.

Indigenous Healing and Wellness Grants: In July 2017, Council adopted the Aboriginal Health, Healing and Wellness in the DTES Study and approved the creation of the Aboriginal Healing and Wellness Grants initiative.

Healthy City Strategy: On October 29, 2014, Council approved goals, targets and indicators of the Healthy City Strategy 2014-2025 Phase I. On July 8, 2015 Council approved the first four-year action plan for the Healthy City Strategy.

Framework for City of Reconciliation: In 2014, Council approved the Framework for City of Reconciliation which recognizes that reconciliation goes beyond just one community and must enhance opportunities and understanding of all communities.

Social Policy Small and Medium-Large Capital (SPC) Grants: The City has offered a small Capital Grants program to Vancouver-based social and cultural organizations in non-City-owned properties since 1975. In December 2013 Council approved a policy change that allows SPC grants to include organizations in facilities owned, leased or rented by the City, and to fund up to 50% of a project provided that the remaining 50% is leveraged from non-city sources. The City launched a program for medium-large capital grants in response to expenditures during the 2015-2018 Capital Plan.

Childcare Research, Innovation & Policy Development, and, Program Stabilization Grants: Council approved the Civic Child Care Strategy in 1990 with goals that included supporting the quality, accessibility and affordability of Vancouver's childcare services.

Childcare Infant/Toddler Grants: As part of the 1990 Civic Child Care Strategy, Council established the annual Civic Child Care Grants Program. In May 1991 Council approved the creation of the Childcare Endowment Reserve (now referred to as the Childcare Reserve) and on December 15, 1994, Council approved the Reserve's terms and conditions, including eligibility criteria.

Collingwood Neighbourhood House Gymnasium: On December 15, 1994 Council provided Collingwood Neighbourhood House Society funding for gymnasium/recreational programs and approved an operating agreement. On November 7, 2002, Council approved an operating agreement with the Society to formalize funding and operating commitments for the Gymnasium through a modification to the lease dated November 26, 2003 (the "Lease Modification").

Community Services (CS) Grants: On March 7, 1978, City Council established the Community Services Grants program. On October 9, 2003, City Council approved revisions to the Community Services Grants program, including the creation of three funding streams: Neighbourhood Organizations, Direct Social Services, and Organizational Capacity Building.

CITY MANAGER'S/GENERAL MANAGER'S COMMENTS

The City Manager recommends approval of the foregoing. Social Policy grants provide support to programs that create opportunities for thousands of Vancouver residents to more fully participate in daily life and connect to community. Social grants are a key mechanism by which the City promotes social sustainability (Healthy City Strategy), equity and inclusion, and City of Reconciliation and Truth and Reconciliation commitments, through the City's partnerships with Vancouver's non-profit sector.

REPORT

Background/Context

Grants and other supports to the non-profit service sector are key social development tools that enable work toward City policy goals including the Healthy City Strategy and related policies and priorities, including City of Reconciliation, equity, anti-racism, cultural redress and accessibility efforts.

It was clear well before the onset of the COVID-19 pandemic that Vancouver faces acute and persistent inequities across the social determinants of health, factors that profoundly impact people's mental, physical and emotional health and well-being. The concrete and negative ways in which these inequities manifest themselves were amplified by the pandemic. Those impacts – physical, financial and psychological – will continue to be born disproportionately by those who are least in position to weather the storm of shutdowns of programs, services, elimination of lower paying but essential service jobs, and the sudden reduction or cancellation of a range of community supports.

At the same time, the pandemic shone a spotlight on the critical role Vancouver's non-profit sector plays in supporting the immediate health and safety of residents during times of crisis. As trusted voices at the community level, non-profit organizations were able to leverage their strong base of service provision, trust-building, collaboration and community development to 'pivot' in ways to best support equity-denied groups through this devastating past year and a half. The City's role as a funder has become more important than ever in supporting the sustainability of the sector, including providing a base to leverage resources from other sources to achieve shared goals.

While the previous March 9, 2021 report to Council allocated the largest percentage of the 2021 grants budgets, the grants recommended in this report will support a critical range of non-profit sector activities that add to the collective capacity of the sector to create a healthy city.

Strategic Analysis

Table 1: SUMMARY OF GRANTS AND PRIORITY AREAS

Rec.	Grant Type	Healthy City Strategy (HCS) & Other City Priorities	Direct Impact	Total Funding
A	Childcare, Research, Policy Development & Innovation and Program Stabilization Grants (6 grants)	HCS - A Good Start Civic Childcare Strategy	6 grants that will support a range of programs that will enhance the childcare sector.	\$145,586
В	Childcare Reserve (Infant/Toddler) Grants	HCS -A Good Start Civic Childcare Strategy	18 grants to help offset the high cost of providing licensed Infant/ Toddler spaces.	\$549,600
С	Social Policy Small Capital Grants)	HCS: A Good Start	4 grants to community organizations to deliver programs and services in	\$42,780

Rec.	Grant Type	Healthy City Strategy (HCS) & Other City Priorities	Direct Impact	Total Funding
		- Healthy Human Services	safe and appropriate facilities.	
D	Social Policy Medium-Large Capital Grants	 HCS: A Good Start Healthy Human Services Being and Feeling Safe & Included Cultivating Connections City of Reconciliation Women's Equity Strategy 	6 grants to community organizations to deliver programs and services in safe and appropriate facilities.	\$386,706
E	Organizational Capacity Building Grants	HCS: Healthy Human Services Being & Feeling Safe & Included	2 grants to increase the non-profit sector's ability to support seniors and Indigenous and racialized communities.	\$25,000
F	Organizational Capacity Building Grants	HCS: Healthy Human Services Being & Feeling Safe Included	2 grants to increase the non-profit sector's ability to support seniors and youth aging out of care.	\$159,000
G	Indigenous Healing and Wellness Grants	HCS Being and Feeling Safe and Included	1 grant to support the annual Traditional Mother's Day Pow Wow	\$20,000
н	Collingwood Neighbourhood House Gym and Annex (1 grant)	HCS - Active Living and Getting Outside	1 grant to increase affordable and culturally appropriate recreation and leisure services in the Collingwood area.	\$325,707
TOTAL				\$1,654,379

The grants recommended in this report are informed by the Healthy City Strategy and related Council strategies and priorities, as illustrated in Table 1.

1. Childcare Grants:

a) Childcare Program Development (PD), Childcare Research, Policy Development & Innovation (RPDI), and, Childcare Program Stabilization (PS) Grants (Recommendation A) - \$145,586.

Referred to collectively as 'small childcare grants', these generally modestly-sized but important grants support a range of functions, including: helping childcare centres explore better governance models for expanded programs; bringing in outside expertise to assist with program stabilization; and, supporting research and innovation to improve policy and practice in the childcare sector more broadly.

The six grants recommended in this report will support a range of projects that will enhance Vancouver's childcare sector, including stabilization of three childcare centres, and building equity resources within the Britannia childcare hub. They also will support three innovative projects that have significant impacts on childcare delivery in Vancouver, including a first-ever centralized administrative support position for childcare centres operated by independent non-profit Community Centre Associations.

A full list of projects can be found in Appendix A.

b) Childcare Reserve (Infant/Toddler) Grants (Recommendation B) - \$549,600.

The past year has presented particular challenges for childcare organizations. COVID-19 highlighted long-standing systemic problems within this essential service sector, including:

- limited supply of licensed spaces;
- difficulties with staff recruitment and retention; and,
- the overall unpredictability of enrolment in a system that is costly and not universally accessible to all.

The City's Childcare Reserve grants - commonly referred to as Infant/Toddler (IT) grants - have existed since the early 1990s, and were designed to stabilize infant and toddler programs in high density developments enabled through rezoning. The grant stream is funded through a combination of developer contributions (cash CACs), and funding contributed by Council in 2012 from general revenues. Up to 384 Infant/Toddler spaces are supported by these grants each year.

The IT grants provide \$1,650 per licensed space per year to offset program expenses and reduce parent fees. On average, this funding provides 6-7% of a program's total budget. Normally, to be eligible for this grant an applicant must demonstrate that, even when revenue from other onsite non-IT childcare programs they run is applied to offset the operating costs of the Infant/Toddler program, the combined revenue results in a deficit or, at most, a marginal surplus.

However, the pandemic of 2020 has significantly disrupted "normal" childcare operations. To help deal with challenges resulting from closures, layoffs and inconsistent enrolment, programs could apply for two pandemic-related funding sources: the Provincial Temporary Emergency Funding (TEF) program for licensed childcare providers; and, the Federal Canada Emergency Wage Supplement (CEWS) for organizations that saw a decrease in revenue. While welcome,

these two programs have had an uneven effect on the sector, including in some cases resulting in unanticipated funding surpluses.

As a result, staff are recommending either no grants or reduced grants to two out of the seven childcare providers normally eligible for IT grants. Those organizations will be eligible to apply for the City's childcare funding in future years, subject to meeting the grant program criteria.

A full list of recommended grants can be found in Appendix A. A list of those centres not being recommended for 2021 IT grants can be found in Appendix A-1.

2. 2021 Social Policy Small Capital Grants (Recommendation C) - \$42,780

Staff are seeking Council's approval for four Social Policy Small Capital grants totalling \$42,780 (Appendix C). The Social Policy Small Capital Grants recommended in this report support projects to enhance safety and services for children and families, and for seniors. The range of organizations and programs recommended for capital grants reflects both the diverse nature of the city's social services sector and the important role this grant program plays in ensuring services are provided in in physical environments that are safe, welcoming and appropriate to the services being delivered.

A full list of recommended grants can be found in Appendix C. Applications that are not being recommended can be found in Appendix C-1.

3. Social Policy Medium-Large Capital Grants (Recommendation D) - \$386,706

In addition to the Small Capital Grants, staff are seeking Council's approval for six Social Policy Medium-Large Capital grants totalling \$386,706 (Appendix D).

There is recognition that a number of local areas have been hard hit by structural changes in the economy, changed patterns of employment and income distribution, and demographic and social changes. Communities such as the DTES in particular are in a state of extreme disadvantage, with limited space and social support services to buffer the effects of these changes.

The Medium-Large grant program is intended to leverage the social infrastructure capital funding allocated in the 2019-22 Capital Plan. The response to the initial call for applications for this funding has demonstrated the scope and depth of need in the non-profit sector, and this in turn will help us assess the need for a larger capital funding allocation in the 2023-26 Capital Plan.

The grants recommended in this report provide support for social infrastructure by funding non-profit organizations' capital-related projects. The grants allow organizations to leverage additional capital funding while addressing safety concerns, and expanding core programming for critical service delivery. All capital grants are informed by the City's Equity Framework that is currently under development Reconciliation actions, the emerging Vancouver Social Infrastructure Strategy (VSIS) and the Healthy City Strategy. The grants will result in greater outreach and support for equity-denied groups including youth, women, families, children, seniors, Indigenous and racialized populations and persons with disabilities.

A full list of recommended grants can be found in Appendix D. Applications that are not being recommended can be found in Appendix D-1.

4. Non-profit Organizational Capacity Building Grants (Recommendations E & F) - \$184,000

Non-profit organizations provide key services and offer a gateway for involvement in community and civic life. They help inform and advance City policy priorities, and make our communities and neighbourhoods more vibrant places to live. In addition, non-profits contribute over \$1 billion each year in direct spending in the local economy. At the same time, the sector as a whole struggles with chronic underfunding and limited resources to engage in strategic structural work designed to increase its overall capacity to respond to ever growing needs in our rapidly growing city. The challenge of securing adequate financial support is compounded by a general lack of understanding of the key role the sector plays in creating healthy, vibrant communities. It's important that the critical importance of the non-profit sector be fully considered when financial distribution decisions are being made.

The four initiatives being recommended in this report respond to needs that were identified well before the onset of the COVID-19 pandemic, but the critical nature of which were highlighted by the experiences of the past year and a half. The grants offer City funding for initiatives designed to increase support for groups who disproportionately bear the impacts of poverty, isolation and other systemic factors: seniors; youth aging out of care; and, Indigenous and racialized communities. Consistent with best practices in funding and capacity-building, two of the four initiatives are designed to take place over a three year period, providing the necessary stability and timeline to fully develop complex processes.

A list of recommended grants, with project descriptions, can be found in Appendix D.

5. Indigenous Healing & Wellness Grant – Mother's Day Traditional Pow Wow (Recommendation G) - \$20,000

Relaunching the Mother's Day Traditional Pow Wow was identified as a priority by urban Indigenous women in Vancouver as part of a consultation in April 2017 between the City, the Urban Indigenous Advisory Committee and over fifty organizations. In 2018, the City initiated annual funding for the event, which had last taken place in 2008. Britannia Community Services Society has served as the host agency for the grant, and provides logistical and other supports to the organizing committee.

Financial support for the Mother's Day Traditional Pow Wow is consistent with the commitment to City of Reconciliation goals. It is grounded in healing and wellness and supports traditional, spiritual, and cultural practices in order to more fully support urban Indigenous families. Subject to easing of pandemic restrictions, this year's event will take place over three days, September 30-October 3, 2021.

6. Collingwood Neighbourhood House Gymnasium/Recreational Programming (Recommendation H) - \$325,707

The City has provided Collingwood Neighbourhood House (CNH) funding for a gymnasium and recreational programs since 1994. This is a unique arrangement, which continues to allow for reduced operating costs while at the same time facilitating greater community input into the operations of the gym. In 2018, the City added an additional \$40,000 to the annual grant to

¹ Characteristics of the Labour Market in British Columba's Non-Profit Sector, StepUpBC" report commissioned for the Vancouver Foundation, 2014

support the operation of the new Collingwood Annex. The Annex's art, music, dance and fitness programs for adults, seniors, and children are logical extensions of the gymnasium's programming. In combination, the two facilities serve thousands of local residents each year. CNH submits annual narrative and financial reports on the operation of the gym and Annex, which are reviewed by Social Policy and Park Board staff. The report for 2020 reveals significant impacts – both programmatic and financial – as a result of the pandemic restrictions in place for most of that year and continuing as this report as drafted. Despite these challenges, CNH managed to maintain a reduced but still varied range of options to Joyce-Collingwood residents, with robust plans in place for 2021. A review by Park Board staff concluded, "[CNH] deliver exceptional service to our community for the amount of grant money they receive."

Staff are recommending a 2021 grant of \$325,707, which represents a 2% increase on the base grant for the gymnasium (for a total of \$285,707) plus \$40,000 for continued operations at the Annex.

Financial

Funding for the grants outlined in this report are summarized in the tables below.

OPERATING GRANTS (2021)

Rec	Grant Stream	Source of funding	2021 Budget	Previously Approved	Recommended in this report	Balance
A	Childcare Grants	2021 Social Policy Operating Grants – Childcare	2,195,540	1,431,572	145,586	618,382
E, F, G	Community Services Grants	2021 Social Policy Operating Grants	6,873,914	6,633,813	\$98,000	\$142,101
	Collingwood Gymnasium	2021 Social Policy Operating Grants	40,000	-	40,000	-
		General Government Operating budget	285,707	-	285,707	-
	TOTAL			8,065,385	549,293	760,483

OPERATING GRANTS (2022-2023)

Rec	Grant Stream	Source of funding	2021-23 Budget	Previously Approved	Recommended in this report	Balance
F	Community Services Grants	2022-23 Social Policy Operating Grants	TBD	-	\$106,000	TBD

CAPITAL GRANTS

Rec	Grant Stream	Source of funding	Recommended in this report
С	Social Policy Small Capital Grants	2021 Social Policy Capital Grants budget	\$42,780
D	Social Policy Medium-Large Capital Grants	2021 Social Policy Capital Grants budget	\$386,706

RESERVE GRANTS

Rec	Grant Stream	Source of funding	Recommended in this report
В	Infant/Toddler (IT) Grants	Childcare Reserve	\$549,600

CONCLUSION

The 40 grants recommended in this report support a broad spectrum of organizations, programs, and projects that work toward a healthy and more equitable city for all. These investments in program funding, physical infrastructure, sector convening and innovation help ensure that a healthy and sustainable non-profit sector will continue to work in partnership to deliver on the challenging, systems-changing social policy goals that the City of Vancouver has established.

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APPENDIX A: 2021 SOCIAL POLICY GRANTS Childcare Research, Policy Development & Innovation (RPD&I), and Program Stabilization (PS) Grants Recommended (Recommendation A)

These one-time grants support: non-capital costs of developing new or expanded programs; actions to address critical financial issues that threaten the sustainability of a childcare program; and, research, policy and special projects that improve practice and/or address key issues in the field of early learning and care.

1	2	3	4	5
AGENCY	GRANT TYPE	2021 RECOMMEND	PROJECT DESCRIPTION	CONDITIONS & COMMENTS
Aboriginal Mother Centre Society	PS	10,000	Funding will stabilize this important program through gradual re-enrollment following a COVID-required reduction in childcare spaces to safely support higher-risk residents and Elders.	condition: Funds will be released in two payments, with release of the second conditional on receipt of updated year end financial statements, to the satisfaction of the Managing Director, Social Policy & Projects.
The Britannia Community Services Centre Society	RPD&I	7,000	Create professional development, leadership development and related policies focused on diversity, equity and inclusion specific to the childcare hub setting. This project would directly impact up to 50 Early Childhood Educators, over 300 children and families in Vancouver and the broader Early Care and Learning community.	comment: City funding will support project materials specifically designed for childcare settings. condition: Release of funding will be contingent on the demonstrated participation by all Britannia Child Care Hub member organizations, to the satisfaction of the Managing Director, Social Policy and Projects.

1	2	3	4	5
AGENCY	GRANT TYPE	2021 RECOMMEND	PROJECT DESCRIPTION	CONDITIONS & COMMENTS
Collingwood Neighbourhood House Society	PS	10,000	Establish a new structure and approach to create an Enrolment Manager position that will support the enrolment needs of all 14 childcare programs managed by the neighbourhood house. The position will aid in the overall administrative management of Collingwood's childcare department.	N/A
The False Creek Community Association	RPD&I	69,793	This project will create the foundation for a sustainable and centralized childcare model that builds childcare administrative capacity across a network of Community Centre Associations under the umbrella of the Association President's Group.	N/A
McGregor Child Care Society	PS	9,000	Support for financial planning related to the overall childcare operating budget that will provide sustainability options for McGregor's board as it begins a strategic planning process.	N/A
Pacific Immigrant Resources Society (PIRS)	RPD&I	39,793	The Substitute Childcare Staffing Solutions Research Project will explore a sustainable social enterprise model that provides childcare providers in Vancouver with centralized access to qualified substitute childcare staff. This project will also provide employment opportunities for immigrant women who have an interest in the field and who have received relevant training through PIRS.	N/A
TOTAL = 6		\$145,586		

APPENDIX B: 2021 SOCIAL POLICY GRANTS RECOMMENDED Childcare Reserve Grants (Recommendation B)

Childcare Reserve grants offset the high cost of operating infant/toddler spaces resulting from the required staff-to-child ratio. Grant funding is a result of developer contributions in high density developments and resulting childcares that were a condition of rezoning.

1	2	3	4	5
AGENCY & CHILDCARE CENTRE	# I/T SPACES	2021 RECOMMEND	COMMENTS/ CONDITIONS	2020 GRANT
VSOCC CENTRES:				
Library Square	12	\$19,800		\$19,800
Dorothy Lam	24	\$39,600		\$39,600
3. Quayside	24	\$39,600		\$39,600
4. Shaw Tower	12	\$19,800		\$19,800
5. Bayshore	24	\$39,600		\$39,600
6. Sapphire	12	\$19,800	CONDITION: Release of grant	\$19,800
7. International Village	24	\$39,600	funds contingent on renewal of	\$39,600
8. Sea Star	24	\$39,600	operating agreements with City of	<u> </u>
9. Atelier	12	\$19,800	Vancouver.	\$19,800
10. The Junction	12	\$19,800		\$19,800
11. The Mark	12	\$19,800		\$19,800
12. West Village	24	\$39,600		\$39,600
13. The Charleson	12	\$19,800		\$19,800
Subtotal - VSOCC	228	\$376,200		\$376,200
OTHER CHILDCARE PROVIDERS:				
14. Collingwood Neighbourhood House	24	\$37,200	CONDITION: Release of grant	\$39,600
15. Collingwood Neighbourhood House - Terry Tayler	12	\$17,400	funds contingent on renewal of operating agreements with City of Vancouver. COMMENT: City staff will discuss Collingwood's administrative structure and the proportionate amount of administration that will be an eligible expense for future grant funding.	\$19,800

1	2	3	4	5
AGENCY & CHILDCARE CENTRE	# I/T SPACES	2021 RECOMMEND	COMMENTS/ CONDITIONS	2020 GRANT
16. DDA – Creekside	24	\$39,600	CONDITION : Release of grant funds contingent on renewal of operating agreements with City of Vancouver.	\$39,600
17. YWCA – Leslie Diamond	24	\$39,600	CONDITION : Release of grant funds contingent on renewal of operating agreements with City of Vancouver.	\$39,600
18. MPCCA – Three Corners	24	\$39,600	CONDITION: Release of grant funds contingent on renewal of operating agreements with City of Vancouver. COMMENT: Any future Childcare Reserve grants	\$63,195
			allocated to MPCCA will be calculated at the same rate per space as other Reserve Granteligible programs.	
Subtotal - Other Childcare Providers	108	\$173,400		\$201,795
TOTAL = 18	632	\$549,600		\$652,245

APPENDIX B-1: 2021 SOCIAL POLICY GRANTS Childcare Reserve Grants NOT RECOMMENDED

	1	2	3	4	5
	AGENCY & CHILDCARE CENTRE	# I/T SPACES	2020 GRANT	2021 RECOMMEND	COMMENTS
1.	YMCA – Kids at Marine	12	\$19,800	\$0	Not eligible this year.
2.	YMCA – Marpole YMCA Child Care Centre	12	\$19,800	\$0	Not eligible this year.
3.	YMCA – Woodward's Children's Centre	12	\$19,800	\$0	Not eligible this year.
4.	Montessori – 10th Avenue	12	\$19,800		Not eligible. Program charges fees above the Citywide average.

APPENDIX C: 2021 SOCIAL POLICY GRANTS Social Policy Small Capital Grants (Recommendation C)

Grants provide matching grant support for social infrastructure improvements that increase the capacity of facilities addressing conditions creating vulnerability for Vancouver residents.

1	2	3	4	5
AGENCY	2021 RECOMMEND	PROJECT NAME	PROJECT DESCRIPTION	COMMENTS & CONDITIONS
411 Seniors Centre Society (1977)	\$6,500	Technology Accessibility Plan	Develop two-phase Technology Accessibility Plan for new purpose-built space at 3510 Fraser Street	N/A
Aboriginal Mother Centre Society	\$10,000	Playground Upgrade	Removal of logs from play area	comment: 100% funding for eligible project expenses approved at the discretion of the Managing Director, Social Policy & Projects. condition: 1st payment contingent on receipt of estimate for work to be completed, to the satisfaction of the Managing Director, Social Policy & Projects.
McGregor Child Care Society	\$17,500	Infant and Toddler Play Structure	Replacement of existing play structure	N/A
Vancouver Society of Children's Centres (VSOCC)	\$8,780	Dorothy Lam Children's Centre Sun Shade Project	Addition of permanent sunshade to Toddler playground	N/A
TOTAL = 4	\$42,780			

APPENDIX C-1: 2021 SOCIAL POLICY GRANTS Social Policy Small Capital Grants NOT Recommended

1	2	3	4
AGENCY	REQUEST	PROJECT NAME	COMMENTS & CONDITIONS
The John Howard Society Pacific Region	\$6,353	Guy Richmond Place Stair Upgrade	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budgets is limited and other applications rated higher in addressing City priorities.
The John Howard Society Pacific Region	\$2,098	Miller Block Garden Project	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budgets is limited and other applications rated higher in addressing City priorities.
The John Howard Society Pacific Region	\$2,098	Vancouver Apartment Garden	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budgets is limited and other applications rated higher in addressing City priorities.
Westcoast Family Centres Society	\$15,000	WFC Multi-sensory Environment	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budgets is limited and other applications rated higher in addressing City priorities.
Young Women's Christian Association, located in Metro Vancouver DBA YWCA Metro Vancouver	\$7,500	Crabtree Corner – Art Sinks	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budgets is limited and other applications rated higher in addressing City priorities.
Total = 5			

APPENDIX D: 2021 SOCIAL POLICY GRANTS Social Policy Medium-Large Capital Grants Recommended (Recommendation D)

Grants provide support for social infrastructure improvements that increase the capacity of facilities addressing conditions creating vulnerability for Vancouver residents

1	2	3	4	5
AGENCY	2021 RECOMMEND	PROJECT NAME	PROJECT DESCRIPTION	COMMENTS & CONDITIONS
Association of Neighbourhood Houses of British Columbia DBA South Vancouver Neighbourhood House	\$25,000	HVAC Control System Upgrades	Replacement of failing HVAC control system	N/A
Collingwood Neighbourhood House Society	\$50,000	Space for Connection	Construction of outdoor programming and community gathering space to include seating areas, picnic tables, planters and partial cover	N/A
Downtown Eastside Women's Centre Association	\$125,000	Safe Space Expansion	Adapt 4,500 square foot commercial unit to accommodate increased poverty needs and social distancing protocol, including access to basic needs services, such as hot showers, clothes, telephones, housing supports, and victim services.	N/A
Hastings Community Association	\$64,000	Courtyard Playground	Replacement of unsafe courtyard playground structure used by childcare programs and Family Enrichment Centre	N/A
Vancouver Aboriginal Friendship Centre Society	\$100,000	Family Place (Aboriginal HIPPY and SMART)	Repairs to several currently unusable rooms and the building entrance, necessary to continue to provide support to the Urban Indigenous community	CONDITION: Release of funds contingent on receipt of updated project plan and budget, to the satisfaction of the Managing Director, Social Policy & Projects.

1	2	3	4	5
AGENCY	2021 RECOMMEND	PROJECT NAME	PROJECT DESCRIPTION	COMMENTS & CONDITIONS
West Side Family Place Society	\$22,706	Program Area Refresh and Bathroom Renovation	Paint, new floors and lighting in program area, and renovations to bathrooms to improve access and relaxed old fixtures	N/A
TOTAL = 6	\$386,706			

APPENDIX D-1: 2021 SOCIAL POLICY GRANTS Social Policy Medium-Large Capital Grants NOT Recommended

1	2	3	4
AGENCY	REQUEST	PROJECT NAME	COMMENTS & CONDITIONS
First Funds Society	\$100,000	Community Voice Mail Hardware Update	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budgets is limited and other applications rated higher in addressing City priorities.
First United Church Community Ministry Society	\$100,000	Development of 320 East Hastings	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budgets is limited and other applications rated higher in addressing City priorities.
Young Women's Christian Association, located in Metro Vancouver DBA YWCA Metro Vancouver	\$95,000	Crabtree Corner Rooftop Chiller	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budgets is limited and other applications rated higher in addressing City priorities.
Total = 3	\$295,000		

APPENDIX E: 2021 SOCIAL POLICY GRANTS Organizational Capacity Building – Non-profit Capacity Grants (One Year) Recommended (Recommendation E)

Organizational Capacity Building grants are intended to improve the ability of non-profit organizations to deliver social services, address social issues and navigate change.

1	2	3	4	5
AGENCY	2021 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
BC Association of Community Response Networks (BCCRN)	\$15,000	Supporting Community-Based Pharmacists to Connect Isolated Seniors to Community Resources	BCCRN will work in partnership with the BC Pharmacists Association (BCPhA) to provide community-based pharmacists - professionals who regularly come into contact with isolated seniors and Elders - with the knowledge and support they need to link seniors suffering severe isolation to community resources.	N/A
Vantage Point Strategies Society	\$10,000	Training Evaluation	Working with a consultant team and representatives of non-profit organizations, Vantage Point will evaluate their leadership development and other training to ensure it can respond effectively to the needs of Indigenous and BPOC non-profit leaders.	N/A
TOTAL = 2	\$25,000			

APPENDIX E-1: 2021 SOCIAL POLICY GRANTS Organizational Capacity Building – Non-profit Capacity Grants (Three Year) Recommended (Recommendation F)

Organizational Capacity Building grants are intended to improve the ability of non-profit organizations to deliver social services, address social issues and navigate change.

1	2	3	4	5
AGENCY	2021-23 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
The McCreary Centre Society	\$84,000	Collective Impact for TRRUST (Transition in Resources, Relationships and Understanding Support Together)	Engage youth and network partners in creating effective metrics and tracking formats for measuring the degree to which TRRUST is increasing the access youth transitioning out of care have to basic needs other supportive services. This will be the first year of a 3-year commitment.	CONDITION: Grant will be payable at \$28,000 per year for each of 3 years (2021-23), subject to annual approval of Community Services Grants budget, and to receipt of annual project progress reports, to the satisfaction of the Managing Director, Social Policy & Projects.
West End Seniors' Network Society (WESN)	\$75,000	NOVA: Network of Organizations in Vancouver on Aging	Three-year initiative will focus on the development of a collaborative and effective network of senior-serving community-based organizations to increase collective capacity to offer a comprehensive system of spaces, programs and spaces for older adults in Vancouver.	CONDITION: Grant will be payable at \$25,000 per year for each of 3 years (2021-23), subject to annual approval of Community Services Grants budget, and to receipt of annual project progress reports, to the satisfaction of the Managing Director, Social Policy & Projects.
TOTAL = 2	\$159,000			