



Planning
Vancouver
Together

Vancouver Plan Update

Focus on Recovery & long-term Community Resilience

Council Committee Presentation – June 24, 2020



PURPOSE

Purpose of Today's Meeting

- **June 24** - acknowledge re-scoping to address COVID and early actions for Recovery
– no decision

Looking forward:

- **July** – Scenario Development – Capacity Building
- **September** – Council decision on Guiding Principles (close out Listening and Learning phase) and interim community recovery actions report
- **Dec/ Jan 2021**– Community Recovery Actions report for COV recovery strategy
- **2021 Q2/3** – Report out on preferred scenario and Strategic Directions/Big Moves

Planning Process – Main Phases

Sept 2019 – Sept 2020

Listen and Learn

- Broad engagement on lived experience
- Community Profile
- Issues and Opportunities
- Early Recovery Actions

Oct 2020 – Nov 2021

Making Choices

- Plausible future scenarios
- Ideation
- Policy Choices - potential for transformational change

Dec 2021 – Jun 2022

Long Term City Strategy

- Big Moves
- Partnership Agreement
- Implementation Framework

Community Dialogue

Today's Presentation

- **Reminder of the purpose and promise of the Vancouver Plan**
- **Response to COVID/economic recession; Recovery Actions**
- **Rescoping of engagement, deliverables and schedule**

Purpose and Promise of the Vancouver Plan

The Vancouver Plan is a community–engaged process of creating a long-term Vision and City Strategy for a healthy, just, resilient, sustainable, and vibrant city for future generations.

It requires evidence-based policy-making, informed and inclusive dialogue and embracing the potential for transformative change.

Purpose and Promise of the Vancouver Plan



10 Key Opportunities:

- A path toward reconciliation and decolonization
- Re-establishing the City's relationship to the land and water/natural systems
- Articulating a desired urban form and managing city and neighborhood growth and change
- Shaping the future economy and adapting to technical innovations
- Advancing equity and diversity

10 Key Opportunities (cont'd)

- Providing a high quality of life – for all
- Assuring continued and enhanced cultural vibrancy and expression
- Assuring long-term sustainability and resiliency
- Making regional connections and influencing policies
- Examining how the City does its business and assessing new models for partnership, budgeting and service delivery

Intersecting layers of community building – work underway:

- Establishing a blue-green network (one-water, green infrastructure, biophilic systems)
- Future mobility, use of streets and public spaces
- Future of employment / capacity for diverse job base
- Small business needs / future of retail
- Recognition of cultural/ ethnic districts and identities



Intersecting layers of community building – work underway:

- Complete neighbourhoods and intergenerational living
- New building forms and neighborhood patterns
- Affordable housing and childcare
- Community serving spaces
- Accelerating response to climate change
- Planning for sea level rise
- Mapping seismic vulnerabilities/ and potential strategies



Intersecting layers of community building:

- Rethinking capital planning and service delivery programming
- New approaches to financing growth
- Advocacy and partnerships with senior governments and others



Integrating Building Blocks

- Opportunities to integrate, extend, expand and update recent initiatives



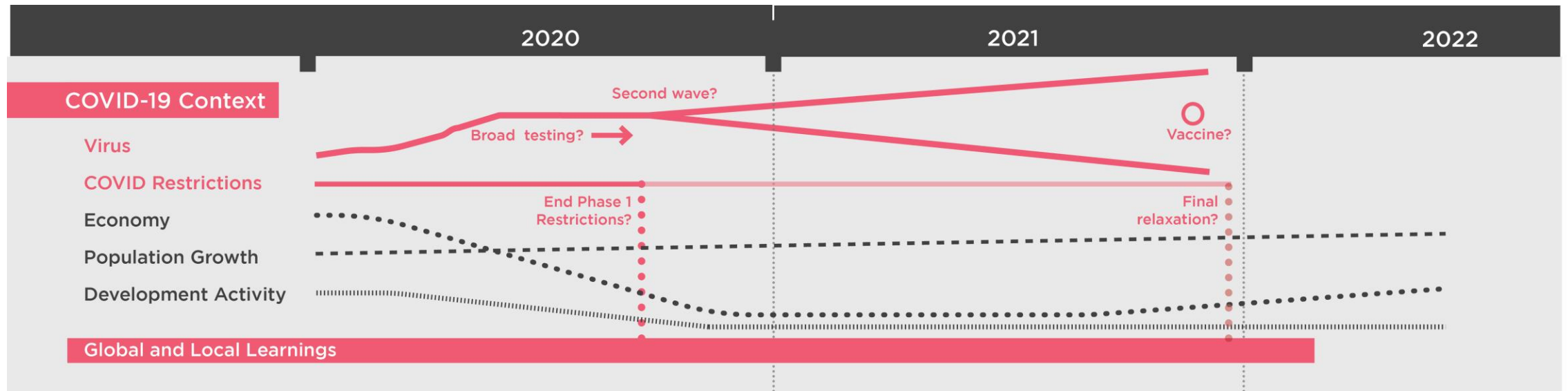
Planning horizons – time frames for action:

- 2 - 5 years
- 10 years
- 30 - 50+ years

—

- Annual progress reports
- Periodic opportunities to revisit, evaluate and update

COVID-19 Response Context – Global and Local Trends



COVID-19 Response and Vancouver Plan Actions:

- Take in new learnings and observations
- Make short-term recovery actions a focus in 2020
- Re-scope engagement methods and means
- Adjust deliverables, timelines, budget

COVID-19 Vancouver Plan Response: Opportunities to re-set

- **Reveal and respond to inequities in community and urban life**
- **Imagine complete, walkable, inclusive, resilient neighbourhoods**
- **Tackle social isolation and provide joyful gathering spaces**
- **Accelerate climate response, energy efficiency and local food production**
- **Improve methods of engagement, governance and partnerships**
- **Realize options to work at home and in the neighborhood**

Moving Forward: Milestones and Deliverables

Key Council Milestones and Deliverables

June 2020	Report Reference – Vancouver Plan Update
July 2020	Scenario Planning Workshop
Sept. 2020	Guiding Principles, Phase I Engagement Summary and Report on Interim Recovery Actions
Jan 2021	Community Recovery Actions, Scenarios Update
Q2/3, 2021	Strategic Directions/ Big Moves
Q4, 2021	Draft City Strategy/ Vancouver Plan
Q2, 2022	Proposed Vancouver Plan and Implementation Framework
2023-2024	Detailed Implementation Strategy

Scenario Planning Workshop

















Scenario Planning as a Key Tool to Support Short-term Recovery & Long-term Planning

Scenario Planning is a **structured process** to support decision-making that helps decision makers navigate the **uncertainty of the future** in the short and long term.

Drivers of Change

GIVENS

UNCERTAINTIES

 <div>Aging Infrastructure</div>	 <div>Climate Change</div>	 <div>Demographics and Regional Growth</div>	 <div>Earthquake and/or Other Natural Disasters</div>
 <div>Public Distrust in Government</div>	 <div>Rapid Technological Change</div>	 <div>Resource Scarcity</div>	 <div>21st Century Infrastructure</div>
 <div>Changing Mobility Landscape</div>	 <div>Evolving Urban Spaces</div>	 <div>Future Governance</div>	 <div>Inequality and Polarization</div>
 <div>Lifestyle Choices and Values</div>	 <div>Public Health Influences</div>	 <div>Regional Economy</div>	 <div>San Francisco's Adaptive Capacity</div>

Principles and Recovery Actions - September 2020



Phase 1 Report Out

- Plan Guiding Principles and Objectives
- COVID Learnings
- Phase 1 Engagement Summary and Outcomes

Interim Update - Early Actions for Community Recovery & Resiliency

- Housing Delivery
- Employment Lands & Retail Strategy
- Climate Actions
- Mobility/Transportation
- Broadway Planning
- Development
- One Water/Utilities work
- Parks and Public Spaces
- Social Well-Being
- Complete Neighbourhood Pilots



Deliverables for January 2021

Vancouver Plan – Community Recovery Actions and Directions



Recovery Actions
to-date and results



Complete set of Proposed
Community Recovery
Actions



Future Scenarios
Development



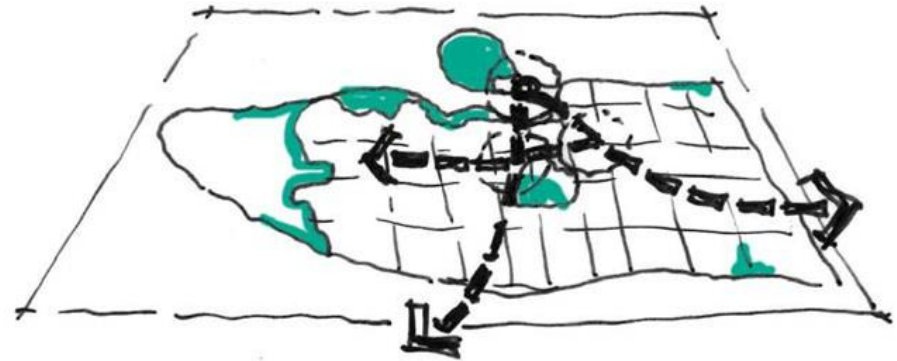
Next steps: Bridging to
Community Resiliency –
longer term policy
development

Feeding into the City Recovery Strategy

Deliverables for 2021

Q2/3 2021 – Strategic Directions/ Big Moves

- Preferred Scenario
- Early Policy Directions
- Provisional Growth & Spatial Plan



Deliverables for 2021 - 2022

Q4 2021 – Q1 2022 – Draft City Strategy

- Draft Integrated Policy Directions
- Draft Spatial Plan
- Implementation and Investment Choices

Q2 2022 – Proposed City Strategy/ Vancouver Plan

- Recommended Integrated Policies
- Spatial Plan
- Implementation and Investment Framework



Source: City of Vancouver

Deliverables for 2022 +

2023-2024 – Detailed Implementation

- Investment Strategy
- Implementation Strategies and Plans



Public
Investment
Strategy



Metrics
+ Reporting

Responding & Adapting the Budget

Budget Response - Main Reductions for 2020

- **Vacancy Savings-** a number of positions will not be filled
- **Exploring interdepartmental cost-sharing**
- **Event Planning, Values Survey, Congress cancelled**
(incl. venue, consultants, meeting expenses, honoraria)
- **Removal of ad buys from restaurants, bars, universities and bus shelters/shops**
- **Trimming community supports due to reduced engagement opportunities**
Online engagement less costly
- **Removal of space renovation from budget**

Budget Amendments

Approved budget		
	2019	2020
Staffing	\$934,000	\$3,088,000
Consulting & Engagement	\$2,376,000	\$3,005,590
Other	\$93,000	\$954,000
Total	\$3,403,000	\$7,047,590*

* Includes carry forward from 2019

Proposed budget reduction		
	2019	2020
Staffing	\$934,000	\$1,890,809
Consulting & Engagement	\$2,376,000	\$1,724,002
Other	\$93,000	\$85,037 *
Total	\$3,403,000	\$3,699,848
Diff from approved budget	-	(\$3,347,742) 48%

One Coordinated Engagement Strategy

One Coordinated Engagement Strategy

- **Streamlined effort that integrates & supports relevant processes – recovery & other major initiatives.**
- **Shift to inclusive non in-person approaches (digital, print, telephone & community capacity building)**



**RESTART THE
CONVERSATION**



**ADDRESS THE
GAPS IN EARLY
LISTENING**



**ENSURE WE ARE
WELL-POSITIONED
FOR THE FALL**

Restarting Engagement

- Connecting with our contacts: signaling a restart
- Newsletter/Email
- Promote Shape Your City platform - shapeyourcity.ca
- Refreshed Vancouver Plan Website
- Highlight 'City at a Glance' and 'Resource Guides'
- Social Media to Promote Early Engagement Findings and Shape Your City Platform
- 'Young Planner' Section of the Website



Addressing the Gaps

Building off of the early listening, and rounding out/testing our findings, we are focusing on:

- **Advancing partnership with MST** and work with them to connect to community;
- **Connecting to past equity learnings**, and ensuring pieces in place for Community-led work in the Fall.
- **Engaging with children + youth** to ensure their voice is embedded in work.
- **Developing ‘Community Circles’** to connect thematic circles to inform work going forward.

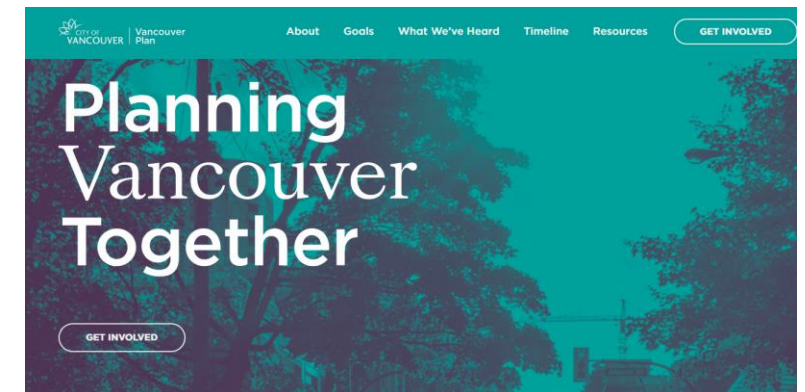
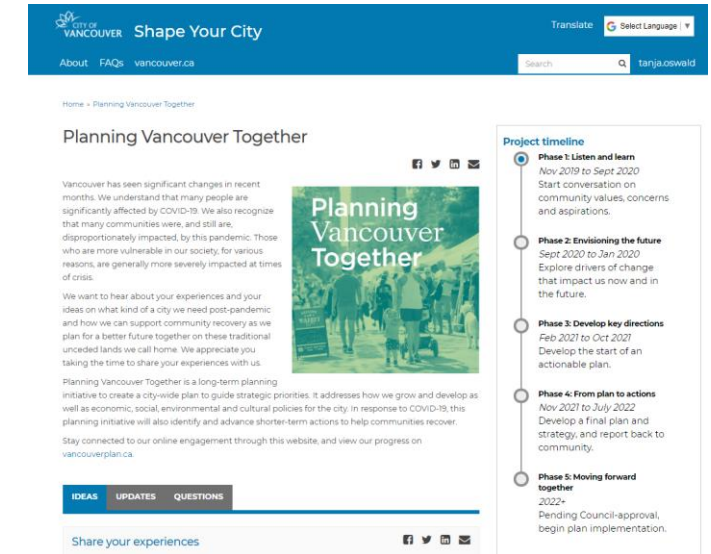
Digital Platforms– Inform and Engage on Recovery

Shape Your City

- Launch date: June 22
- <https://shapeyourcity.ca/vancouver-plan>

Vancouver Plan website update relaunch

- Launch date: June 22
- <https://vancouverplan.ca/>



Advancing First Nation Partnership

Building off of early discussions, staff have reconnected and are seeking to move forward:

- Partnership agreements/supports;
- Establish structure and ensure involvement in policy gap analysis and relevant work;
- Advancing community engagement to ensure voice of Nations is reflected in September report;
- Integrating CoV learnings on decolonization



Child and Youth – Young Planners



**Young
Planners**
Planning Vancouver Together

Objectives of Child and Youth



1

**Bring Child +
Youth Voice
into Phase I**



2

**Inspire Ongoing
Interest in
the Plan**



3

**Build Civic
Literacy**

A Collection of Diverse Engagement Activities



building models



games with family



discussion with friends



exploring nature + city



drawing + writing

Community & Stakeholder Circles

Online Community Circles to raise awareness, profile and engage diverse groups:

- Advisory Committees – Council of Council meeting – summer
- Community and Equity-seeking Groups

What kind of a city do we need post-pandemic?

What ideas do you have for recovery actions?

Initial Circles being scheduled for July and August

Leverage and support the efforts of others



Next Steps and Proposed Council Engagement

June

Vancouver Plan Update – Council feedback

July

Exploring Scenarios – Capacity Building Session

Sept

Report back on Phase 1 “Listen and Learn” – Full Report
Plan Principles and “road map” for remaining phases
Contributing to Recovery Actions – Interim Report



Thank you!

Questions?