

Prepared for City of Vancouver Council  
COVID-19 Recovery Committee

# Collaborative Leadership

## Supporting Economic Recovery & Complete Communities

exchange  
inner city



## 6 Recommendations to Support City's Economic Recovery & Complete Communities

1. Accelerate the implementation of existing social procurement policy and programs to support the recovery of small business and social enterprise
2. Expand and refine the Community Benefit Agreement Policy to all new development projects
3. Move market rentals, non-profit/cultural-purposed City properties, and Property Endowment Fund properties to Community Impact Real Estate Society
4. Contribute to a repayable social value fund to provide loans and patient capital for the inner city social enterprise sector
5. Support existing peer-employment programs
6. Invest in social enterprises to coordinate food services and address scarcity of food provision in the city



# Membership

50 + members with representation from a broad group of stakeholders

- Local and Low-Income Residents
- Non-profit Sector
- Social Enterprises
- Community Foundations
- Business Improvement Associations
- Indigenous Organizations
- City of Vancouver Liaisons

*“[Exchange Inner City] connects people and agencies under an agenda for a bigger collective socioeconomic impact”*

*Farhad Farhanfar, SUCCESS*

## Mission

To collectively cultivate a vibrant and inclusive local economy

## Vision

An inclusive community where all can thrive and live full, rewarding lives

## Principles

We aim to eliminate poverty and redesign the economy to be inclusive of all

We seek reconciliation through community economic development

We build capacity of local residents to meaningfully lead at all levels of our organization

We engage respectfully in policy co-creation

We facilitate collaboration in service of systemic change



# What the Community has Accomplished

- City of Vancouver funded **\$200,000**/phase to the DTES Peer Network, **\$190,000**/phase went directly into pockets of peers & local residents
- **120 people employed/week** across **8-10** grassroots organizations
- **9500 hours of work** per 40-day period to peers/local residents
  
- In 60 days, **90,000 meals** delivered to **35** private SROs and to unhoused folks on the street
  
- **40** social enterprises employ **2,864** people
  - **447** are full-time, **55% are folks facing barriers**
  - **2,175** are part-time, **90% are folks facing barriers**
  - **\$18.4 million in wages** to employees/year



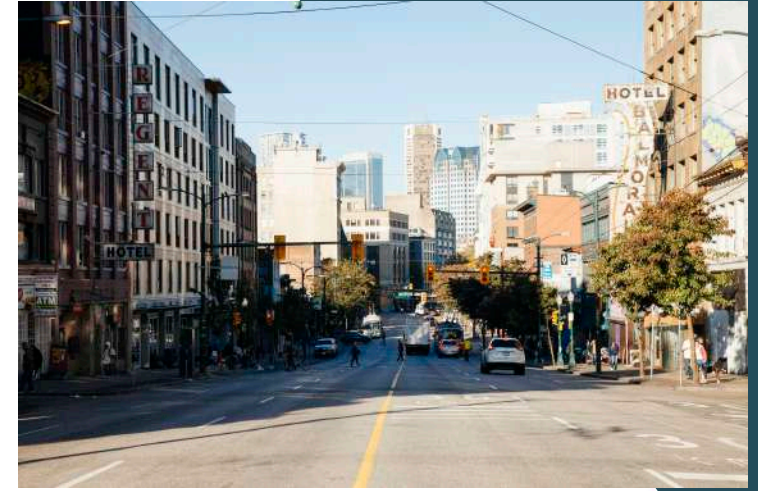
# Accelerate implementation of existing social procurement policy to support recovery of small, diverse business & social enterprise



# Expand and refine the Community Benefit Agreement Policy to all new development projects



**Move market rentals, non-profit/cultural-purposed  
City properties, and Property Endowment Fund  
properties to Community Impact Real Estate Society**





**Contribute to a repayable social value fund  
to provide loans and patient capital for the  
inner city social enterprise sector**



## Support existing peer-employment programs



Photo Credit:  
Martin  
Mannette

**Invest in social enterprises to coordinate food services and address scarcity of food provision in the city**



# The community is here to help!

**These networks are doing the work, together with the City we can be more effective**

- Exchange Inner City
- Community Coordinated Response Network
- DTES Peer-Employment Network
- Potluck Food Consortium

**Our recommendations also help the City in meet these strategy goals:**

- Poverty Reduction Strategy
- Healthy City Strategy
- Equity, Diversity and Inclusion Framework
- DTES Local Area Plan
- DTES Community Economic Development Strategy



# Thank you & Questions

Contact: [alisha@exchangeced.com](mailto:alisha@exchangeced.com) , 604-3491987

