



ADMINISTRATIVE REPORT

Report Date: September 24, 2019
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RTS No.: 12913
VanRIMS No.: 08-2000-20
Meeting Date: October 22, 2019

TO: Vancouver City Council
FROM: General Manager of Arts, Culture and Community Services
SUBJECT: Social Policy Grants for Neighbourhood and Non-Profit Capacity-Building,
Food Security and Social Innovation

RECOMMENDATION

- A. THAT Council approve six Hastings Legacy Fund grants, totalling \$120,000, including recommended conditions on the grants, to the Agencies listed in Column 1 of Appendix A in the amounts recommended for each Agency in Column 2 of Appendix A. Source of funding is the Hastings Social Responsibility Reserve.
- B. THAT Council approve six Organizational Capacity Building Grants, totalling \$145,656, including recommended conditions on the grants, to the Agencies listed in Column 1 of Appendix B in the amounts recommended for each Agency in Column 2 of Appendix B. Source of funding is the 2019 Social Policy Grants Operating budget.
- C. THAT Council approve seven Social Policy Capital grants, totalling \$94,844, including recommended conditions on the grants, to the Agencies listed in Column 1 of Appendix C in the amounts recommended for each Agency in Column 2 of Appendix C. Source of funding is the 2019 Social Policy Small Capital Grant budget.
- D. THAT Council approve two Childcare Program Development Grants totalling \$37,000 and three Childcare Research, Policy Development and Innovation Grants totalling \$110,000, including recommended conditions on the grants, to the Agencies listed in Column 1 of Appendix D in the amounts recommended for each Agency in Column 2 of Appendix D. Sources of funding are: the 2019 Social Policy Grants Operating budget – Childcare (\$103,940); and the 2019 Social Policy Grants Operating budget (\$43,060).

- E. THAT Council approve eight Social Innovation Project grants, totalling \$253,400, including recommended conditions on the grants, to the Agencies listed in Column 1 of Appendix E in the amounts recommended for each Agency in Column 2 of Appendix E. Source of funding is the 2019 Social Policy Grants Operating budget.
- F. THAT Council approve one grant of up to \$81,600 to the Strathcona Community Centre Association for their student community breakfast program, as described in Appendix F. Source of funding is the 2019 Social Policy Grants Operating Budget.
- G. THAT Council approve the reallocation of \$5,000 of a \$50,000 Social Innovation Project (SIP) grant originally approved in 2017 (RTS 11798), to support the eight SIP grants recommended in this report. Details for the reallocation are contained in Table 1.
- H. THAT, pursuant to Section 206(1)(j) of the *Vancouver Charter*, Council deems any organization that is to receive a grant pursuant to the above recommendations and is listed in Appendices A to F, or Table 1, which is not a registered charity with Canada Revenue Agency, to be an organization contributing to the health or welfare of the City.
- I. THAT Council authorize the General Manager, Arts, Culture and Community Services to negotiate and execute agreements to disperse the grants described in Recommendations A to G on the terms and conditions set out herein or such other terms and conditions as are satisfactory to the General Manager, Arts, Culture and Community Services and the Director of Legal Services.
- J. THAT no legal rights or obligations will arise or be created by Council's adoption of Recommendations A through G unless and until all legal documentation has been executed and delivered by the respective parties.

Recommendations A - G require 2/3 affirmative votes of all Council members per section 206(1) of the *Vancouver Charter*.

REPORT SUMMARY

This report makes recommendations for 33 social grants, totalling \$842,500, that advance work toward well-being and align with the Healthy City Strategy, the City's social sustainability framework, and related initiatives, including Reconciliation and the Women's Equity Strategy. Recommendations will provide vital social services to people who need them, invest in physical spaces and facilities, help to expand access to childcare across the city and promote dignity and access to affordable, healthy food. Importantly, some of these grants help build the resilience and sustainability of the non-profit sector's programs, networks and physical spaces, while also testing new approaches to convening, collaboration and policy change.

Many of the grants in this report support innovative pilot projects and prototype approaches to system change. In particular, the Organizational Capacity Building grants recommended in this report advance non-profit capacity building by funding projects that

convene organizations and networks to address system- and organizational-level challenges. The Social Innovation Project grants test new approaches to work toward an age-friendly city and healthy and dignified food for all.

COUNCIL AUTHORITY/PREVIOUS DECISIONS

Hastings Legacy Fund Grants: In October 2005, as part of the rezoning conditions for Hastings Park, Council accepted a number of public benefits from Hastings Entertainment Inc. including establishment of a reserve fund to support the Hastings Legacy Fund grants program.

Community Services (CS) Grants: On March 7, 1978, City Council established the Community Services Grants program. On October 9, 2003, City Council approved revisions to the Community Services Grants program, including the creation of the Organizational Capacity Building funding stream.

Social Policy Capital (SPC) Grants: The City has offered a small Capital Grants program to Vancouver-based social and cultural organizations in non-City-owned properties since 1975. In December 2013 Council approved a policy change that allows SPC grants to fund up to 50% of a project provided that the remaining 50% is leveraged from non-city sources.

Childcare Program Development; Program Stabilization; and Research, Innovation & Policy Development Grants: Council approved the Civic Child Care Strategy in 1990 with goals that included supporting the quality, accessibility and affordability of Vancouver's childcare services.

Social Innovation Project (SIP) Grants: In July 2013, Council approved an allocation model in which \$200,000 would be used annually to fund one-time projects for up to two years to encourage innovative approaches to addressing social issues.

City of Reconciliation: On July 8, 2014, Council adopted the framework which has three foundational components that further strengthen our services and ongoing relationships with the Musqueam, Squamish and Tsleil-Waututh First Nations, and the urban Indigenous community: cultural competency, strengthening relations, and effective decision-making.

Healthy City Strategy: On October 29, 2014, Council approved the Healthy City Strategy as a social sustainability framework for the city, including goals, targets and indicators to address social determinants of inequities in health. On July 8, 2015, Council approved a first four-year action plan for the Healthy City Strategy.

Vancouver Food Strategy: On January 29, 2013, Council adopted the Vancouver Food Strategy. On October 31, 2017, Council approved a renewed Food Strategy Action Plan with three new focus areas on: food access; diversity of voices and inclusion; and food system resilience.

Age-Friendly Action Research Lab: On December 19, 2018, Council endorsed the City's application to Union of British Columbia Municipalities (UBCM) for a grant of \$25,000 to undertake a non-traditional approach to policy development working across organizational boundaries and better connecting policy and practice.

CITY MANAGER'S/GENERAL MANAGER'S COMMENTS

The City Manager recommends approval of the foregoing.

REPORT

Background/Context

Grants and other supports to the non-profit service sector are key social development tools that enable work toward City policy goals including the Healthy City Strategy and related policy including the Women's Equity Strategy and City of Reconciliation efforts. Vancouver's non-profit sector is essential to pursuing City policy objectives to address the upstream determinants of health. Non-profit organizations foster social connection and participation; they have a "civic footprint" in service provision, trust-building, collaboration and community-building. The City's role as a funder supports the sustainability of the sector and helps non-profits leverage resources from other sources to achieve shared goals.

The City adjudicates grants following the process outlined in Appendix H. Grant applications and deadlines are posted publicly on the City's website. Staff evaluate grant applications and make recommendations to Council using grant program-specific criteria to evaluate alignment with City priorities, impact on the community, financial accountability and organizational capacity to undertake the work.

Strategic Analysis

The grants recommended in this report advance work on the following goal areas of the Healthy City Strategy:

- **A Good Start**, by funding the expansion and improvement of childcare facilities, toward the City's established target of 1,000 new City-facilitated childcare spaces from 2019 to 2022.
- **Feeding Ourselves Well**, by reframing food systems to promote equity, dignity and social connections.
- **Healthy Human Services**, by making needed capital investments in the city's social infrastructure.
- **Making Ends Meet and Working Well**, by supporting projects that address the intersections between income, food security and mobility.
- **Being and Feeling Safe and Included**, by building connections and resilience in many of the city's neighbourhoods.
- **Cultivating Connections**, by developing innovative ways for seniors to access meaningful social connection and volunteer opportunities.
- **Getting Around**, by testing new understandings of mobility as a right for seniors.
- **Collaborative Leadership for a Healthy City for All**, by convening organizations to work together in new and innovative ways to build capacity of the sector as a whole.

A. Hastings Legacy Fund Grants (Recommendation A) - \$120,000

The Hastings Legacy Fund (HLF) was established following expansion of legal gambling at the Hastings Racetrack. The six HLF grants recommended in this report (Appendix A) support projects that build the capacity of the Hastings-Sunrise neighbourhood to address and respond to local social issues and build a strong, safe and inclusive community.

B. Organizational Capacity Building Grants (Recommendation B) - \$145,656

It is critical to support the non-profit sector. Non-profit organizations not only provide necessary services, but also provide a gateway for involvement in community and civic life, help inform and advance City policy priorities, and make our communities and neighbourhoods more vibrant places to live. In addition, non-profits contribute over \$1 billion each year in direct spending in the local economy.¹ However, the sector is facing significant and growing challenges around workforce development and retention, space affordability, and overall sustainability. Population growth, changing demographics, high cost of living and persistent socioeconomic inequities are increasing pressure and demand for non-profit services, while individual cases are also becoming more complex in the context of mental health, substance use and the opioid crisis. At the same time, the non-profit sector faces funding challenges as philanthropic donations decline and fewer funders provide ongoing support for core operations.

This year, a portion of the *Organizational Capacity Building (OCB)* grant is dedicated to supporting six community-led convening and learning opportunities (Appendix B) to explore topics relevant to Vancouver's local non-profit social service sector, with a long-term view of strengthening the capacity in the sector. Funding will also support the City's efforts with respect to gender equity, in particular for DTES women, as well as reconciliation efforts, access to healthy food in a dignified way, and support for organizations working directly with children and families.

The grants recommended in this report empower community organizations to host important conversations about ways to strengthen the sector and enhance its resilience. Funding provides convening opportunities around five focus areas:

- Diversity, equity and inclusion;
- Leadership;
- Organizational Foundation and Workforce;
- Space and Infrastructure; and
- Telling the Story of Impact (program evaluation and profile-raising).

C. Social Policy Capital Grants (Recommendation C) - \$94,844

Staff are seeking Council's approval for seven *Social Policy Small Capital* grants totalling \$94,844 (Appendix C). The Social Policy Small Capital Grants recommended in this report will support organizations serving the Indigenous community, and will enhance

¹ Based on *Characteristics of the Labour Market in British Columbia's Non-Profit Sector*, StepUpBC, report commissioned for the Vancouver Foundation, 2014

safety and services for children and families and for DTES women facing conditions of vulnerability.

The range of organizations and programs being recommended for capital grants reflects both the diverse nature of the city's community social services sector and the important role this grant program plays in ensuring services are provided in physical environments that are safe, welcoming and appropriate to the services being delivered.

D. Childcare Program Development (PD) and Childcare Research, Policy Development & Innovation (RPDI) Grants (Recommendation D) - \$147,000

Program Development grants help Childcare centres cover the non-capital costs of creating new or expanded childcare programs. *Research, Policy Development & Innovation* grants support research and innovation to improve policy and practice across the childcare sector.

The City of Vancouver has had a long-standing commitment to increasing the affordability, accessibility, and quality of childcare. Currently in Vancouver there is sufficient licensed childcare to meet an estimated 39% of the demand, leaving a gap of around 16,669 spaces. This represents a significant shortfall for families and children requiring service and has significant impact on quality of life for families and their ability to fully participate in the economic and social life of their community.

The five childcare grants recommended in this report (Appendix D) will:

- support the creation of four new childcare programs with a combined capacity of 72 spaces;
- help strengthen existing Indigenous-led licensed childcare programs and advance reconciliation efforts by supporting a collaborative approach to shared training and other learning opportunities;
- develop and implement an evaluation framework and professional development plan for an innovative pilot program creating outdoor school-age care programs; and
- fund a pilot action-research project to provide smaller, stand-alone childcare centres with support from individuals in the childcare programming and finance fields.

With Council's approval of these grant recommendations, the total number of new (built and/or committed) childcare spaces supported by the City from 2019-2022 will total 262 spaces toward Council's existing 1,000 space target for this period. The recent announcement of a partnership between the City and the Provincial government to deliver additional childcare spaces in Vancouver will also add much-needed childcare supply in the city.

E. Social Innovation Project Grants (Recommendation E) - \$253,400

Most of the City's Social Policy Grants provide operating support for established, ongoing programs provided by the City's vibrant non-profit sector. These ongoing programs are essential to addressing social and economic inequities that impact the health and well-being of many Vancouver residents. However, there is also a need for innovation, experimentation and learning to change the systems that give rise to these

inequities. The *Social Innovation Project (SIP)* grants fill this need by supporting creative projects that intervene in complex systems. In 2019, the eight recommended SIP grants (Appendix E) support equity and poverty reduction, with two key areas of focus:

- Supporting Vancouver's efforts to become an age-friendly city.
- Dignity and healthy food in Vancouver's food system.

Age-Friendly City

The City's recently released *Poverty Reduction Plan: What We Heard* report highlights that the lived experience of poverty extends far beyond income. For seniors and elders, the experience of aging can bring challenges around social isolation and loneliness. Access to secure, affordable housing as well as information and resources can become more acute.

The City of Vancouver received a grant from UBCM in December 2018 to support an Age-Friendly Action Research Lab. In 2019, Social Policy staff convened lab sessions with participants from multiple City departments, non-profit partners and social innovation practitioners to map the behaviours, mind sets and systems that need to shift as Vancouver works toward becoming an age-friendly city now and into the future. Participants synthesized existing policy, reports and statistical data with new inputs such as an ethnographic study of seniors in different neighbourhoods in the city. This ethnographic work provided an in-depth understanding of the everyday lives of 22 diverse seniors living in different neighbourhoods across the city, describing their day-to-day lived experience, perspectives and voice to add depth to more conventional sources of knowledge.² Based on this and other research, lab participants identified four themes that are important to age-friendliness: the ability to live meaningful lives; accessible physical infrastructure; social infrastructure (people and relationships); and opportunities to coordinate and scale existing programs, services and networks that are working. They identified opportunities to prototype interventions in community, and these opportunities informed the development of the 2019 Social Innovation Project grant application and selection criteria.

Three Social Innovation Project grants recommended for funding flow directly from the work of participants in the Age-Friendly Action Research Lab. Pending council approval, staff will continue to engage with and learn from organizations receiving these grants as their projects progress, engage with the Seniors Advisory Committee, and look for opportunities to incorporate the outcomes into policy, such as the renewal of the Healthy City Strategy and the development of the City-wide Plan.

Vancouver's Food System

Food access challenges are also a significant part of residents' lived experience of poverty, particularly for people who access the charitable food sector. The second focus of this year's SIP grant call supports socially innovative changes of practice that improve dignified and healthy food access for people living in deep poverty. Advocating for good food as a fundamental right of all citizens while reinforcing deservedness, dignity and welcome, this approach includes: incorporating nutritionally complete, quality food with a

² More information about the age-friendly lab process and the research and resources used can be found at: <https://vancouver.ca/people-programs/solutions-lab.aspx>

focus on health, taste and presentation; access to traditionally and culturally appropriate foods; easily and often available meals and provisions; and, food delivered in a manner that respects and provides choice, meets dietary requirements, and fosters enjoyment and inclusivity.

Pending council approval, staff will continue to engage with and learn from organizations receiving these grants as their projects progress, engage with the Vancouver Food Policy Council, and look for opportunities to incorporate the outcomes into policy, such as the renewal of the Healthy City Strategy and the City's Environment Plan, and the development of the City-wide plan, with an aim to refresh the Vancouver Food Strategy in 2021.

F. School Food Grant (Recommendation F) - \$81,600

In December 2014, Council designated \$400,000 to enhance student access to healthy food. City funding augments annual provincial funding that VSB allocates to school food programs. The City's financial support for healthy school food programs enables more students from families living with low incomes to receive the school day nourishment that they need in order to learn.

Since 2015, \$320,000 per year has been allocated to the Vancouver School Board's delivered lunch program from the ACCS operating budget, and \$80,000 per year to the Strathcona Community Centre Association (CCA)'s breakfast program. Council approved the 2019 funding to VSB in March 2019.

Staff are seeking Council's approval for one School Food Program Grant of \$81,600 (Appendix F) to support the Strathcona Community Centre's breakfast program for families with school-age children for 2019. Median family income is much lower in Strathcona than in the City of Vancouver overall, across all family types, with over 60% of households making less than \$30,000 per year and more than half of renters spending more than 30% of their total income on housing costs. Lone parent-led families make up nearly half of families with children in Strathcona. This rate has increased over time, and is much higher than the city overall.³ The recommended funding allows Strathcona's Breakfast program to provide daily meals to over 100 students and their family members in a dignified and non-stigmatizing manner that also builds relationships, teaches food skills, and ensures healthy food is provided. Research has demonstrated repeatedly the links between adequate and nutritious food and children's school success.

In 2019, Strathcona CCA partnered with BC Housing and Strathcona Elementary School to start a walking school bus to bring students from their homes to the breakfast program. This collaboration has made the breakfast club more accessible to students with caregivers who lack the time or ability to bring students to the program.

G. 2017 Social Innovation Project Reallocation (Recommendation G) - \$5,000

This report recommends that \$5,000 previously allocated to an initiative in 2017 be reallocated within the Community Services Grants Budget to fund new SIP grants in 2019. Details are in Table 1 below:

³ Neighbourhood demographic information from Statistics Canada, 2016 Census of Population

Table 1 Reallocation of 2017 Social Innovation Project Grant

ORGANIZATION AND PROJECT	2017 ALLOCATION	REASON FOR REALLOCATION	RECOMMENDED REALLOCATION
Grant funding to Global Youth Education Society to support the “Parallel Food Systems” SIP grant.	\$50,000	Project was completed at less cost than originally budgeted	(\$5,000)

Implications/Related Issues/Risk

Financial

Table 2 Financial overview of recommended grant streams and remaining balances

OPERATING GRANTS

REC	GRANT STREAM	SOURCE OF FUNDING	2019 BUDGET	PREVIOUSLY APPROVED	RECOMMENDED IN THIS REPORT	BALANCE
B, D, E, F, G ⁴	OCB, Childcare, SIP, School food	2019 Social Policy Operating Grant	\$7,509,439	\$6,958,098	\$523,716	\$27,625
D	Childcare	2019 Social Policy Operating Grant – Childcare	\$1,969,629	\$1,434,340	\$103,940	\$431,349

RESERVE GRANTS

REC	GRANT STREAM	SOURCE OF FUNDING	RECOMMENDED IN THIS REPORT
A	Hastings Legacy Fund Grant	Hastings Social Responsibility Reserve	\$120,000

CAPITAL GRANTS

REC	GRANT STREAM	SOURCE OF FUNDING	RECOMMENDED IN THIS REPORT
C	Social Policy Capital Grant	2019 Social Policy Small Capital Grants Budget	\$94,844

⁴ The reallocation recommended in Recommendation G is reflected in a \$5,000 increase in the 2019 budget allocation.

CONCLUSION

The 33 grants recommended in this report support a broad spectrum of organizations, programs, and projects that work toward a healthy city for all. These investments in program funding, physical infrastructure, sector convening and facilitating innovation help ensure that a healthy and sustainable non-profit sector will continue to work in partnership to deliver on the challenging, systems-changing social policy goals that the City of Vancouver has set.

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2019 SOCIAL POLICY GRANTS
Hastings Legacy Fund Grants Recommended (Recommendation A)

Projects build the capacity of the Hastings-Sunrise neighbourhood to address and respond to local social issues and build a strong, safe and inclusive community.

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROJECT NAME	PROJECT DESCRIPTION	COMMENTS AND CONDITIONS
Association of Neighbourhood Houses of British Columbia dba Frog Hollow Neighbourhood House	\$18,000	Generating Connections: Our stories, our worlds	Supports intergenerational approaches to build a strong sense of community identity and reduce barriers to inclusion.	
Hasting North Business Improvement Association	\$20,000	Sunrise Safety Team (SST)	Promotes a positive and healthy atmosphere for Hastings Sunrise businesses, customers, visitors, residents and community members.	
The Hastings North Area Planning Association	\$11,000	Community Clean Up Program (CCU)	Mobilizes and supports community volunteers to identify and restore unsafe and problematic areas through active citizen participation.	
The KidSafe Project Society	\$23,000	KidSafe Break Programs 2018/19 Thunderbird and Hastings Elementary Schools	Provides comprehensive services to at-risk children attending Thunderbird and Hastings Elementary schools when they are closed for winter, spring and summer breaks.	
Kiwassa Neighbourhood Services Association	\$25,000	Eastside Youth Wellness	Provides direct outreach and the provision of recreational and social supports to ensure optimal health and engagement of young people.	
	\$23,000	Community Small Grants	Brings together community members, organizations and businesses to host, produce and support local projects and events in Hastings Sunrise.	
TOTAL	\$120,000			

2019 SOCIAL POLICY GRANTS
Organizational Capacity Building Grants Recommended (Recommendation B)

Grants provide one-time funding to support community-led convening and learning opportunities to explore topics that are relevant to Vancouver's local non-profit social service sector, and that fit within the City's capacity building working theory.

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROJECT NAME	PROJECT DESCRIPTION	COMMENTS AND CONDITIONS
The Downtown Eastside Women's Centre Association (DEWC)	\$30,000	Talent Development and Training models	This project brings together women-serving organizations operating in Vancouver's Downtown Eastside to improve the recruitment and retention of workers. It focuses on creating and implementing workforce training and development programs, plus standardizing HR practices among partner agencies.	COMMENT: City funding leverages an additional \$50,000 already received by the applicants through an external grant.
Kiwassa Neighbourhood Services Association	\$18,156	Toward Dignified Food Banking in Vancouver	This project will bring together organizations currently hosting or providing Greater Vancouver Food Bank (GVFB) food hub services across Vancouver. Convening will help agencies develop a shared vision of creating more dignified approaches to food bank services.	CONDITION: First quarterly payment contingent on receipt of a revised timeline/work plan to the satisfaction of the Managing Director of Social Policy and Projects.
Pacific Legal Education and Outreach Society	\$25,000	Legal Leadership Circles	This partnership between PLEO and Vantage Point will provide accessible legal information, education and advice to Vancouver's non-profit community. Taking a Leadership Circle approach, partners will explore how to overcome challenges accessing existing services.	CONDITION: Release of payments contingent on receipt of work plans and related progress reports to the satisfaction of the Managing Director of Social Policy and Projects.
PeerNet Association of British Columbia	\$27,000	Strengthening Youth-Serving Organizations - Through a Networked and Collaborative Approach	Five youth-serving educational organizations are collaborating on this project to identify their common needs in the areas of leadership development, organizational foundations and workforce development through the lens of equity, inclusion and lived experience.	COMMENT: City funding contributes to partner convening and project design. This will leverage an external source of funding already identified by the applicant to implement project findings.

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROJECT NAME	PROJECT DESCRIPTION	COMMENTS AND CONDITIONS
Vancouver Aboriginal Community Policing Centre Society	\$22,500	Strengthening the Healing Circle of Grandmothers in the DTES	VACPC is hosting this project on behalf of the Circle of Grandmothers and other organizations in the Downtown East Side to network and build relations. The project focuses on healing using a trauma-informed approach that incorporates Indigenous Ways and Wisdom from the diversity of Indigenous Cultures represented in the DTES of Vancouver.	
Young Women's Christian Association	\$23,000	Working Together for Vancouver Families	YWCA Metro Vancouver will be collaborating with several key partners in the family-serving social service sector to identify top policy priorities, and increase their capacity to effectively tell the story of that sector's impact.	
TOTAL	\$145,656			

2019 SOCIAL POLICY GRANTS
Social Policy Capital Grants Recommended (Recommendation C)

Grants provide matching grant support for social infrastructure improvements that increase the capacity of facilities addressing conditions creating vulnerability for Vancouver residents.

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROJECT NAME	PROJECT DESCRIPTION	COMMENTS AND CONDITIONS
Association of Neighbourhood Houses of British Columbia dba Marpole Neighbourhood House	\$15,000	Wall divider for amenity space	Marpole Neighbourhood House is a new community space located in Marpole's old fire hall. As part of the tenant improvements to transform the fire hall into a space for community use, the proposed capital project will install a folding divider in the first-floor multipurpose room that will double programming space for seniors and community members with limited mobility who prefer ground-floor programming.	
The Downtown Eastside Women's Centre Association (DEWC)	\$25,379	Health and safety renovations	Renovations will address health and safety issues, as well as increasing efficiency and capacity to meet the growing demand for services at 302 Columbia. The work will make some spaces more efficient, improve flow of women accessing services, and make spaces safer for staff, volunteers, and centre users.	
Kiwassa Neighbourhood Services Association	\$17,232	Office and program space reconfiguration	The project will better enable Kiwassa NH to improve and expand program services, and accommodate severe pressure for office space. The reconfiguration will create program efficiencies, and address privacy and security concerns for vulnerable clients.	
The Little Mountain Neighbourhood House Society – Child Care Centre	\$4,733	Health and safety renovations	Little Mountain NH operates 4 licensed Child Care programs providing 15 spots for 3-5 yrs olds, and 112 before and after school care spots daily as well as offering family resource programs. Licencing officers have recommended health and safety improvements including replacement of chipped drywall, painting and safety upgrades to the children's cubby area.	

1 AGENCY	2 2019 RECOMMEND	3 PROJECT NAME	4 PROJECT DESCRIPTION	5 COMMENTS AND CONDITIONS
Lu'ma Native Housing Society	\$23,500	Health and safety renovations	Aboriginal Patients' Lodge has operated for 15 years providing culturally safe accommodation for Indigenous residents who tend to have compromised immune systems because of conditions such as leukemia. The renovations will enhance safety and hygiene by replacing existing carpet with vinyl flooring and installing grab bars in washrooms.	
Vancouver Society of Children's Centres – Library Square	\$5,000	Play structure replacement	Library Square Children's Centre's 3-5 Group Child Care Program, is licensed for 25 children ages 30 months to 5 years. This project will ensure access to a safe, inviting, physically challenging and creative playground. The current climber and playhouse are 23+ years old, and are at their end of life. The structures' frameworks are starting to rot / splinter apart, and are a safety concern and need to be replaced.	
Young Women's Christian Association Crabtree Corner	\$4,000	Kitchen counter replacement	Crabtree Corner provides vulnerable infants and children with high quality early learning and child care including a nutrition program that often makes up for the lack of food at home. The countertops in the kitchen are over 15 years old and in need of replacing to ensure the health and safety for children and staff.	
TOTAL	\$94,844			

**2019 SOCIAL POLICY GRANTS
Childcare Program Development (PD) and
Childcare Research, Policy Development & Innovation (RPDI)
Grants Recommended (Recommendation D)**

Grants support the non-capital costs of new and expanded childcare programs (PD) and research and innovation to improve policy and practice (RPDI).

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROJECT NAME	PROJECT DESCRIPTION	COMMENTS AND CONDITIONS
B.C. Aboriginal Child Care Society (BCACCS)	\$35,000 <i>RPDI Grant</i>	Vancouver Aboriginal Early Years Network (VAEYN)	Support collaboration, strategic development, and information sharing amongst organizations delivering Indigenous-led childcare programs.	
Kiwassa Neighbourhood Services Association	\$17,000 <i>PD Grant</i>	Norah Davis Childcare Centre	Supports non-capital costs of creating a new 8 space licensed 3-5 year program.	
ProjectKIDS	\$20,000 <i>PD Grant</i>	ProjectKIDS - Our Lady of Perpetual Help After School Care Program	Support creation of a new, 24 space school age childcare program.	CONDITION: Release of payment contingent upon proof of CCFL licensing approval.
Westcoast Child Care Resource Centre	\$60,000 <i>RPDI Grant</i>	Stand-Alone Childcare Support Team	Provide up to 5 small stand-alone non-profit centres in Vancouver with expert support in childcare finance, administration and program delivery.	
The YMCA of Greater Vancouver	\$15,000 <i>RPDI Grant</i>	Outdoor Out of School Care Pilot	Develop and implement an evaluation framework for a pilot outdoor model of school age childcare delivery.	CONDITION: Release of payment contingent on receipt of a revised timeline/work plan to the satisfaction of the Managing Director of Social Policy and Projects.
TOTAL	\$147,000			

**2019 SOCIAL POLICY GRANTS
Social Innovation Project Grants Recommended (Recommendation E)**

Grants support one-time projects that prototype new strategies to work toward systemic change.

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROJECT NAME	PROJECT DESCRIPTION	COMMENTS AND CONDITIONS
411 Seniors Centre Society (1927)	\$20,000	Powered by Age: A Vancouver Senior-Citizen Podcast	Produced by seniors for seniors, the podcast series will explore the “Age Friendly City,” bring to light the vitality and diversity of Vancouver’s seniors’ community, and challenge us to collectively rethink our views on aging and treatment of our elders.	
Association of Neighbourhood Houses of British Columbia dba Gordon Neighbourhood House	\$23,000	Roots of Inclusion: the Power of Language and Food Justice in the West End	The project will pilot a process to contextualize GNH’s Food Hub through language, story-telling and relationship-building to promote health and belonging in their community, with a focus on food and language as sites of culture, relationships and identity.	
Association of Neighbourhood Houses of British Columbia dba South Vancouver Neighbourhood House	\$50,000	Buddy Board	This project will create, test and revise “buddy boards” in two Vancouver neighbourhood houses, and break down barriers to volunteerism for seniors, increasing community connections and reducing isolation.	
	\$29,000	Food Affair	SVNH is partnering with the Greater Vancouver Food Bank to create a safe and welcoming space to reduce stigma for people accessing healthy food through the Food Hub and its connected outreach services.	CONDITION: First quarterly payment contingent on receipt of a revised timeline/work plan to the satisfaction of the Managing Director of Social Policy and Projects.
BC Poverty Reduction Coalition (Vancity Community Foundation)	\$28,400	Getting Around to Feed Ourselves Well: Exploring the Intersection of Access to Transit and Food Security in Vancouver	In partnership with the Greater Vancouver food service hubs and their host facilities, this project will train community members to gather research and information to build a better understanding of the intersection between access to transit and food.	

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROJECT NAME	PROJECT DESCRIPTION	COMMENTS AND CONDITIONS
Carnegie Community Centre Association	\$26,500	Seniors Resident Outreach Pilot Project	Volunteer senior residents will conduct outreach to their isolated Chinese neighbours in 4 seniors housing buildings in the DTES to ensure they are safe, socially connected and have access to needed programs and services in the community.	COMMENT: City staff will convene service providers working with Chinese seniors in the DTES to identify connections and opportunities for collaboration.
Jewish Family Service Agency of Vancouver	\$33,837	Transportation as a Right for Seniors	The project seeks to transform the behaviors of the community by setting up best practices, citizen collaboration and building partnerships with the common goal of transportation as a right for all seniors in Vancouver.	
West End Seniors' Network Society	\$42,663	NOVA Network of Organizations in Vancouver on Aging	This new network of community-based organizations providing programs and services for older adults in Vancouver will improve connections, communication, coordination and collaboration to support sharing knowledge and enhancing service delivery in this sector.	
TOTAL	\$253,400			

**2019 SOCIAL POLICY GRANTS
School Food Grant Recommended (Recommendation F)**

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROJECT NAME	PROJECT DESCRIPTION	COMMENTS AND CONDITIONS
Strathcona Community Centre Association (1972)	\$81,600	Breakfast program	The breakfast program provides a hot, nutritious breakfast in an inviting, social setting to the students of Strathcona elementary school and their families. The grant also supports leadership and capacity building initiatives.	
TOTAL	\$81,600			

**2019 SOCIAL POLICY GRANTS
Applications for Funding NOT Recommended**

Organizational Capacity Building Grants NOT Recommended

AGENCY	2019 RECOMMEND	PROJECT NAME	PROJECT DESCRIPTION	COMMENTS AND CONDITIONS
Family Services of Greater Vancouver	\$0	Decolonization and Indigenization in the Social Services Sector	This project will work In partnership with other agencies to decolonize and Indigenize program structures to better serve Indigenous children and families.	NOT RECOMMENDED. Staff will work with the applicant to develop a project using existing curricula, which can be replicated among other interested agencies.
Hastings Sunrise Community Policing Centre	\$0	CPC Learning and Networking Conference (Vancouver Community Policing Centres)	9 non-profit Vancouver community policing centres and partners will hold a learning and networking conference. It will focus on organizational development, capacity building, and establishing a more robust CPC network.	NOT RECOMMENDED: funding is limited and other applications rate higher on program criteria. Staff will work with the CPCs to identify other capacity building opportunities.
PEDAL	\$0	Vancouver Community Bike Network (VCBN) Convening and Collaboration Project	This proposed Conference will convene a network of staff and volunteers from Vancouver's community bike shops. Frontline workers will gain tools and experience for a healthier and more resilient workforce.	NOT RECOMMENDED: funding is limited and other applications rate higher on program criteria.
Vancouver Second Mile Society	\$0	Capacity Building in Advance Care Planning for Chinese Seniors	The project focuses on convening non-profit seniors serving organizations in the Downtown Eastside to provide culturally relevant health and care planning services to Chinese seniors.	NOT RECOMMENDED: funding is limited and other applications rate higher on program criteria.
Vancouver Community College Foundation	\$0	Deaf Deaf World	This initiative empowers stakeholder groups to create a referral system, share best practices, leverage synergy, and inform a unified voice to promote the needs of Deaf and hard of hearing students and community members.	NOT RECOMMENDED: funding is limited and other applications rate higher on program criteria.

Childcare Grants NOT Recommended

AGENCY	2019 RECOMMEND	PROJECT NAME	PROJECT DESCRIPTION	COMMENTS AND CONDITIONS
Kiwassa Neighbourhood Services Association	\$0 <i>(RPDI Grant)</i>	Various childcare centres	Develop & pilot a short course of studies to build leadership capacity in Early Childhood Educators in Vancouver.	NOT RECOMMENDED: funding is limited and other applications rate higher on program criteria.

Social Innovation Project Grants NOT Recommended

AGENCY	2019 RECOMMEND	PROJECT NAME	PROJECT DESCRIPTION	COMMENTS AND CONDITIONS
CityReach Care Society	\$0	Food for Families	Food for Families is a weekly healthy and nutritious food bank that serves over 200 families, representing more than 1000 individuals including seniors and children. Most of the food is received from local companies and farms.	NOT RECOMMENDED: Project does not meet eligibility criteria.
False Creek South Neighbourhood Association	\$0	Community-based solution to Aging in False Creek South	This project will scope and test an innovative, community-based model for Aging in Community, creating the necessary services and facilities for a diverse, vibrant, multi-generational neighbourhood.	NOT RECOMMENDED: funding is limited and other applications rate higher on program criteria.
RADIUS SFU	\$0	Health Promotion Lab	The RADIUS Health Promotion Lab (HPL) aims to increase health equity and prevent the widespread issue of chronic diseases. We do this by working with leaders from communities directly impacted by health inequities to create and incubate innovative new models, ventures, partnerships, and health system interventions.	NOT RECOMMENDED: funding is limited and other applications rate higher on program criteria.
St. Augustine's Anglican Church Marpole	\$0	Community Meals and Outreach Programs	For the past five years, a nutritious 3 course meal has been provided in our parish hall every Thursday evening for many seniors and others in our community that struggle to make ends meet. We pay a chef and the work of 8 volunteers. We have a regular attendance from 40 - 65 for each meal. On special times like thanksgiving we can have up to 100 in attendance.	NOT RECOMMENDED: Project does not meet eligibility criteria as activities are part of an ongoing program.
Yarrow Intergenerational Society for Justice	\$0	Language Access to Healthcare	Language Access to Healthcare is an intergenerational initiative to raise awareness about the impacts of language barriers on patients with Limited English Proficiency and to advocate for full language accessibility across BC's healthcare system.	NOT RECOMMENDED: Project does not meet eligibility criteria as activities are part of an ongoing program and are within mandate of another level of government. ⁵

⁵ On March 14, 2019, Council directed staff to contact Yarrow Intergenerational Society for Justice to discuss opportunities for core funding support through a Direct Services Grant in 2020 and identify other potential City grant sources in 2019 to support their development. Although the Language Access to Healthcare project is not recommended for funding through this year's Social Innovation Project grants, which support one-time projects, staff have engaged with Yarrow to discuss their application for the 2020 Direct Social Services grant stream, which provides operating funding for ongoing programs that advance City policy goals.

GENERAL APPLICATION PROCESS FOR SOCIAL POLICY GRANTS

All grant applications are available on the City's website. Organizations submit applications that are checked for basic eligibility. An organization must:

- Be a registered non-profit society, community service co-op or social enterprise wholly owned by a non-profit and in good standing with the Registrar of Companies; OR be a registered charity, in good standing with the Canadian Revenue Agency; OR a First Nations Band;
- Have an independent, active governing body composed of volunteers. The by-laws must have provisions that no Board director can be remunerated for serving as a director and that no staff member can be a voting member of the board or executive;
- The organization must demonstrate accommodation, welcomeness and openness to people of all ages, abilities, sexual orientation, gender identities (including trans*, gender-variant and two-spirit people), ethnicities, cultural backgrounds, religions, languages, under-represented communities and socio-economic conditions in its policies, practices and programs, except in instances where the exclusion of some group is required for another group to be effectively targeted;
- Have the demonstrated functional capacity and sufficient resources to deliver the programs to which the City is being asked to contribute;
- Show costs that are reasonable and on par with other similar programs;
- Use a minimum of 85% of the grant funds for staff salary and benefit expenses; and
- Deliver the funded program in Vancouver to Vancouver residents.

Exceptions to the above may be approved at the discretion of the Managing Director of Social Policy & Projects.

All applicants are reviewed in detail by staff and brought to a staff committee that makes funding recommendations. Follow up is conducted with applicants where additional information or clarification is required. All applications are reviewed using a range of criteria including:

- **Strategic alignment** with Council and City priorities and the goals of the Healthy City Strategy;
- **Financial capacity** of both the organization and the program to deliver services and leverage other sources of funding;
- **Governance capacity** of the board of directors to provide oversight and strategic direction for the organization;
- **Equity and inclusion** through policies and practices to ensure that programs are truly accessible to all who would benefit from them;
- **Co-creation** through the active inclusion of the populations served in the governance, development, implementation, evaluation and realignment of the program;
- **Partnership** with other programs and organizations to leverage resources, share skills and knowledge and eliminate duplication of programming; and,
- **Outputs** are clearly defined, realistic and, for returning applicants, have been achieved in previous years.

If a grant is not recommended, staff contact applicants to discuss reasons for not recommending and, where possible, to suggest other funding opportunities.

SPECIFIC APPLICATION PROCESS FOR GRANTS IN THIS REPORT

REC	GRANT	APPLICATION DATE	MORE INFORMATION
A	Hastings Legacy Fund	July 19, 2019	https://vancouver.ca/people-programs/hastings-legacy-fund.aspx
B	Organizational Capacity Building (convening grant)	September 10, 2019	https://vancouver.ca/people-programs/organizational-capacity-building-grants.aspx
C	Social Policy Capital	July 19, 2019	https://vancouver.ca/people-programs/capital-grants-program.aspx
D	Childcare Program Development	July 19, 2019	https://vancouver.ca/people-programs/program-development-grants.aspx
D	Childcare Research, Policy Development, and Innovation	July 19, 2019	https://vancouver.ca/people-programs/childcare-research-policy-development-and-innovation-grants.aspx
E	Social Innovation Project	August 16, 2019	https://vancouver.ca/people-programs/social-innovation-project-grants.aspx
F	School Food	N/A	Council designation