

### ADMINISTRATIVE REPORT

Report Date:March 1, 2019Contact:Mary Clare ZakContact No.:604.871.6643RTS No.:12912VanRIMS No.:08-2000-20Meeting Date:March 13, 2019

TO:	Standing Committee on City Finance and Services
FROM:	General Manager, Arts, Culture and Community Services
SUBJECT:	2019 Community Services and Other Social Grants

# RECOMMENDATION

- THAT Council approve 113 Direct Services Grants totalling \$4,084,735, including recommended conditions on the grants, to the Agencies listed in Column 1 of Appendix A-1 in the amounts recommended for each Agency in Column 2 of Appendix A-1. Source of funding is the 2019 Social Policy Grants Operating budget.
- B. THAT Council approve 15 Organizational & Other Capacity Building Grants totalling \$463,676, including recommended conditions on the grants, to the Agencies listed in Column 1 of Appendix B-1 in the amounts recommended for each Agency in Column 2 of Appendix B. Source of funding is the 2019 Social Policy Grants Operating budget.
- C. THAT Council approve 10 Neighbourhood Organization Grants totalling \$1,020,272 to the Agencies listed in Column 1 of Appendix C in the amounts recommended for each Agency in Column 2 of Appendix C. Source of funding is the 2019 Social Policy Grants Operating budget.
- D. THAT Council approve 10 Indigenous Healing and Wellness Grants, totalling \$180,000 to the Agencies listed in Column 1 of Appendix D-1 in the amounts recommended for each Agency in Column 2 of Appendix D. Source of funding is the 2019 Social Policy Grants Operating budget.
- E. THAT Council approve 14 Sustainable Food Systems grants totalling \$184,522, to the Agencies listed in Column 1 of Appendix E in the amounts recommended for each Agency in Column 2 of Appendix E. Source of funding is the 2019 Social Policy Grants Operating budget.

- F. THAT Council approve 3 Rent Subsidy Grants totalling \$114,893 to the Agencies listed in Column 1 of Appendix F in the amounts recommended for each Agency in Column 2 of Appendix F. Source of funding is the 2019 Social Policy Grants Operating budget.
- G. THAT Council approve 1 grant totalling \$150,000 including recommended conditions, to Eastside Movement for Business and Economic Renewal Society (EMBERS) to operate a low barrier employment and income generation hub in the Downtown Eastside. Source of funding is the 2019 Social Policy Grants Operating Budget.
- H. THAT Council approve 2 Childcare Administration Grants, totalling \$376,000, to the Agencies listed in Column 1 of Appendix G in the amounts recommended for each Agency in Column 2 of Appendix G. Source of funding is the 2019 Social Policy Grants Operating budget Childcare.
- I. THAT Council approve 21 Infant/Toddler Grants totalling \$637,395, to the Agencies listed in Column 1 of Appendix H in the amounts recommended for each Agency in Column 2 of Appendix H. Sources of funding are the 2019 Childcare Reserve (\$617,595); and, 2019 Social Policy Grants Operating budget – Childcare (\$19,800).
- J. THAT Council approve 1 grant of \$292,500 to the Metro Vancouver Aboriginal Executive Council (MVAEC), to be paid in installments over the period from March 2019 to March 2021. Source of funding is the 2019 Arts, Culture & Community Services (ACCS) Operating Budget as part of the agreement with the Ministry of Children & Family Development.
- K. THAT Council approve 4 Social Responsibility Fund grants totalling \$160,000 from the Edgewater Social Responsibility Fund to the Agencies listed in Column 1 of Appendix I in the amounts recommended for each Agency in Column 2 of Appendix I. Source of funding is the Edgewater Casino Social Responsibility Reserve.
- L. THAT Council approve 1 grant of \$150,000 to Streetohome Foundation for 2019. Source of funding is the 2019 ACCS Operating Budget.
- M. THAT Council approve 1 grant of up to \$160,000 to the Vancouver School Board (VSB) for its school food programs, subject to a signed renewed program grant agreement between the City and the VSB and receipt of a report back on the food program to the satisfaction of the Managing Director of Social Policy and Projects. Source of funding is the 2019 Social Policy Grants Operating Budget.
- N. THAT Council approve 5 Greenest City Grants totalling \$220,000 to the Agencies listed in Column 1 of Appendix J-1 in the amounts recommended for each Agency in Column 2 of Appendix J. Source of funding is the 2019 Other Grants - Greenest City Grants budget.
- O. THAT, pursuant to Section 206(1)(j) of the Vancouver Charter, Council deems any organization that is to receive a grant pursuant to the above recommendations and is listed in Appendices A to J or named in Recommendations G, J, L and M, which is not a registered charity with Canada Revenue Agency, to be an organization contributing to the health or welfare of the City.

- P. THAT Council authorize the General Manager, Arts, Culture and Community Services to negotiate and execute agreements to disperse the grants described in Recommendations A to N on the terms and conditions set out herein or such other terms and conditions as are satisfactory to the General Manager, Arts, Culture and Community Services and the Director of Legal Services.
- Q. THAT no legal rights or obligations will arise or be created by Council's adoption of Recommendations A through N unless and until all legal documentation has been executed and delivered by the respective parties.
- R. THAT Council endorse the City's application to the Union of British Columbia Municipalities (UBCM) for a grant of \$25,000 to support development of a Fresh Air School Age Care Action Plan.

Recommendations A - N require 2/3 affirmative votes of all Council members per section 206 (1) of the Vancouver Charter.

# **REPORT SUMMARY**

Staff received a total of 251 applications requesting a combined total of \$11,203,193. This report recommends approval of a total of 201 grants totaling **\$8,193,993** (Table 1).

Social Policy Grants further Healthy City Strategy goals by providing operating and capital funding to non-profit organizations to:

- Help ensure equitable access to appropriate social services;
- Enhance the ability of community organizations to successfully address social issues and bring about positive social change;
- Maintain and strengthen linkages/integration between community services and programs, City social policies and priorities; and
- Facilitate licensed childcare services.

The 201 grants being recommended in this report encompass a broad range of programs and activities, each of which reflects one or more of the Healthy City Strategy's pillars of Healthy People, Healthy Communities and Healthy Environments and related goal areas. Activities supported by the grants include, but are not limited to:

- activities to support the City of Reconciliation;
- reduction of social isolation;
- elimination of systemic bias against sex workers;
- actions to provide justice for migrants;
- social support for people who have physical and/or developmental challenges;
- outreach to street-involved youth lacking family or other usual social supports;
- supports for seniors experiencing, or "at risk" of experiencing, isolation or homelessness due to age-related challenges;
- the provision of high quality, licensed childcare and supports to families;
- broad-based approaches to tackling the challenge of social isolation;
- funding homelessness prevention initiatives as well as development of new supportive housing for people who are homeless and at risk of homelessness; and

• community-based efforts in pursuit of Greenest City goals.

In 2019, the combined total allocations through the City's social grants program<sup>1</sup> will exceed \$9,000,000, reflective of Vancouver's ongoing commitment to supporting community-level programs and services that will help build a Healthy City for All.

#### Table 1: Summary of Grant Recommendations in this Report

GRANT STREAM	GRANT PROGRAM	NO. of GRANTS RECOMME NDED	TOTAL \$\$ RECOMMENDED	TOTAL \$\$ REQUESTED	APPENDIX
	Direct Social Services	113	\$4,084,735	\$5,929,366	A-1
	Organizational & Other Capacity Building	15	\$463,676	\$612,014	B-1
	Neighbourhood Organization	10	\$1,020,272	\$1,020,272	С
Community Services	Indigenous Healing & Wellness	10	\$180,000	\$266,760	D-1
Services	Sustainable Food Systems	14	\$184,522	\$184,522	E
	Rent Subsidy	3	\$114,893	\$114,893	F
	Eastside Movement for Business and Economic Renewal Society (EMBERS)	1	\$150,000	\$150,000	N/A
Subtotal		166	\$6,198,098	\$8,277,827	
	Childcare Administration	2	\$376,000	\$376,000	G
Childcare	Infant/Toddler	21	\$637,395	\$637,395	Н
	Indigenous Early Learning & Care	1	\$292,500	\$292,500	N/A
Subtotal		24	\$1,305,895	\$1,305,895	
Other Social	Social Responsibility Fund	4	\$160,000	\$255,852	I
Grants	Streetohome Foundation	1	\$150,000	\$150,000	N/A
Other Grants	School Food Program	1	\$160,000	\$160,000	N/A
	Greenest City	5	\$220,000	1,053,619	J
Subtotal		11	\$690,000	\$1,619,471	
GRAND TOTAL		201	\$8,193,993	\$11,203,193	

<sup>&</sup>lt;sup>1</sup> This figure excludes Greenest City grants, which are funded through the City's *Planning, Urban Design and Sustainability Department.* It also does not reflect the value of the agreements for more than 70 social service and childcare facilities that are being provided with city owned or facilitated space at nominal rents.

### **Recommended New and Increased Funding to Support Key City Priorities**

# Table 2: Summary of New and/or Increased Social Policy Grants

(NOTE: these grants are included in Table 1 totals)

KE	Y CITY PRIORITY	NEW OR INCREASED PROGRAM FUNDING	AMOUNT
(a)	City of Reconciliation	Increased and new funding to six programs serving Indigenous youth, expanding the role of Indigenous elders, providing capacity support for Metro Vancouver Aboriginal Executive Council (MVAEC) and the Aboriginal Mother Centre Society, creation of new Indigenous Early Years and Childcare Planning position with MVAEC.	\$400,124
(b)	Poverty Reduction	New grant to <i>Exchange Inner City</i> to coordinate 50 stakeholders working collaboratively with the City to reach the goals laid out in the DTES LAP, the Healthy City Strategy and the Poverty Reduction Plan.	\$50,000
(c)	Support to Seniors	New grant to the <i>Network of Inner City Community Services Society</i> to support the further development of a Chinese-speaking senior's hub in the DTES/Chinatown/Strathcona area and foster greater coordination of services.	\$45,000
(d)	New Neighbourhood House	Increased operating grant to the <i>Association of Neighbourhood</i> <i>Houses</i> (ANH) to support the new Marpole Neighbourhood House, which will provide a broad range of programs and services in south west Vancouver (see section below).	\$40,000
(e)	Collaborative Leadership at the Local Level	New grant to Ray-Cam Community Centre to deliver the <i>Our Place</i> program, a collaboration of residents, community-based organizations, and service providers focused on developing and coordinating programming in East Vancouver.	\$40,000
(f)	Sex Worker Safety	Increased and new funding to three programs supporting access to services for sex workers, destigmatization and exiting opportunities.	\$30,953
	TOTAL FUNDING INCREASE IN KEY PRIORITY AREAS		

#### Addressing a Social Infrastructure Gap: Marpole Neighbourhood House

Spring 2019 will see the opening of the new Marpole Neighbourhood House (MNH), the first new neighbourhood house to open in the city in nearly 15 years. MNH will be the latest addition to the Association of Neighbourhood Houses, which operates six other houses in Vancouver. For the first year of operation, MNH will operate as a satellite of the long-established South Vancouver Neighbourhood House, which will provide strategic leadership and administration. Marpole is home to culturally, socio-economically, and age-diverse residents, including a diversity of low-income households, seniors, newcomers, and renters. All of these residents enrich the community's character, but are also more vulnerable to negative impacts of existing social and economic barriers.

#### Leveraged Provincial Funding to Strengthen Early Years Supports:

#### Urban Indigenous Families

To better support the early learning and childcare needs of Indigenous families in the Vancouver area, the provincial Ministry of Children and Family Development (MCFD) are investing \$292,500 over three years to support a partnership with the Metro Vancouver Aboriginal Executive Council (MVAEC) to create an Early Learning and Child Care Planning and Capacity Development position.

#### UBCM – Fresh Air School Age Care Action Plan

To support the development of a Fresh Air School Age Child Care Action plan in partnership with Vancouver School Board, the City will seek a \$25,000 grant from UBCM. The plan will inform the design and implementation of projects on school sites to find outdoor school age care opportunities.

#### **COUNCIL AUTHORITY/PREVIOUS DECISIONS**

**Community Services (CS) Grants:** On March 7, 1978, City Council established the Community Services Grants program. On October 9, 2003, City Council approved revisions to the Community Services Grants program, including the creation of three funding streams: Neighbourhood Organizations, Direct Social Services, and Organizational Capacity Building.

**Childcare Administration and Infant/Toddler Grants:** On October 23, 1990, as part of the 1990 Civic Child Care Strategy, Council established the annual Civic Child Care Grants Program. In May 1991 Council approved the creation of the Childcare Endowment Reserve (now referred to as the Childcare Reserve) and on December 15, 1994, Council approved the Reserve's terms and conditions, including eligibility criteria.

**Rent Subsidy Grants:** On June 8, 1993, Council decided that rent subsidies to social service or cultural organizations occupying City-owned property held in the Property Endowment Fund, will be funded from the Community Services or Cultural Grants budget, and that these budgets will be adjusted to accommodate any new or renewed subsidies approved by Council.

**Edgewater Social Responsibility Fund (SRF) Grants:** On July 20, 2004, as part of the rezoning conditions for the Plaza of Nations, Council accepted a public benefit offering from Edgewater Casino, including a donation of \$200,000 annually, towards the Social Responsibility Fund. Council approved funding guidelines for the SRF in October 2006.

**Sustainable Food Systems (SFS) Grants:** On April 7, 2009, Council approved the establishment of the Greenest City Neighbourhood grants. Council increased the funding in July 2013 and changed the name to Sustainable Food Systems Grants.

**Streetohome Foundation**: On July 28, 2011, Council endorsed the Housing and Homelessness Strategy 2012-2021, which includes three strategic directions: 1) Increase the supply of affordable housing; 2) Encourage a housing mix across all neighbourhoods that enhances quality of life; and, 3) Provide strong leadership and support partners to enhance housing stability. **Preventing Sexual Exploitation and Protecting Vulnerable Adults & Neighbourhoods Affected by Sex Work: A Comprehensive Approach and Action Plan:** In September 2011 Council endorsed the framework and actions contained in the report, which include a call for adequate resources to assist individuals to exit sex work.

**Vancouver Food Strategy:** In January 2013, Council adopted the Vancouver Food Strategy with goals to: Improve access to healthy, affordable, and culturally diverse food for all residents; Advocate for a just and sustainable food system with partners and at all levels of government; and, Support food-friendly neighbourhoods.

**Greenest City Grants**: Adopted in 2012 and revised on November 16, 2016, the Grants enable community actions to help meet the City's Greenest City Action Plan targets related to carbon reduction, waste management and support for healthy ecosystems. Council authorized the City to enter into an agreement ("MOU") with the Vancouver Foundation to govern the administration of the Greenest City Neighbourhood Small Grant program from 2017-2020.

**City of Reconciliation**: On July 8, 2014 Council adopted the framework which has three foundational components that further strengthen our services and ongoing relationships with the Musqueam, Squamish and Tsleil-Waututh First Nations, and the urban Indigenous community: Cultural competency, Strengthening relations, and, Effective decision-making.

**Healthy City Strategy**: On October 29, 2014, Council approved goals, targets and indicators of the Healthy City Strategy 2014-2025 Phase I. On July 8, 2015 Council approved the first fouryear action plan for the Healthy City Strategy.

**Expanding Access To Healthy Foods For School-Aged Children:** In December 2014, City Council unanimously adopted a motion asking City staff to identify \$400,000 in the operating budget to expand access to healthy foods for school-aged children. These funds enabled meal programs through the Vancouver School Board and through the Strathcona Community Centre Association between 2015 and 2018.

**Marpole Neighbourhood House:** In January 2017, Council appointed the Association of Neighbourhood Houses of British Columbia (ANHBC) to occupy and operate a neighbourhood house from a City-owned heritage building comprising approximately 17,000 square feet located at 1305 West 70th Avenue ("Marpole Place").

**Streetohome Foundation:** On March 28, 2017, Council approved in principle the *Housing Vancouver Emerging Directions*. At the end of 2017, the final Vancouver Housing Strategy and Three-Year Action Plan were adopted by City Council.

**Low-barrier income generating hub (Eastside Works):** In April 2017 Council appointed the non-profit Eastside Movement for Business and Economic Renewal Society (EMBERS) to occupy and operate a City property located at 57 A and 57 B East Hastings Street, known as Eastside Works (formerly, "The Lux"), as a low barrier employment and income generating hub in the Downtown Eastside. Council also approved a \$150,000 operating grant and a \$50,000 rent subsidy grant.

**Indigenous Healing and Wellness Grants initiative**: In July 2017, Council adopted the *Aboriginal Health, Healing and Wellness in the DTES Study* and approved \$100,000 from the Innovation Fund and \$50,000 from the Great Beginnings Fund to pilot the Aboriginal Healing and Wellness Grants initiative.

School Food Motion: On February 26, 2019, City Council approved by a 2/3 vote a motion to provide a grant of an additional \$32,000 to VSB for school meal programs until June 2019, and to reinstate the grant of \$128,000 for Fall 2019 (September to December 2019) school meal programs for a total recommended 2019 City grant of \$320,000, including the grant referred to in Recommendation M. if approved.

#### **CITY MANAGER'S/GENERAL MANAGER'S COMMENTS**

The Deputy City Manager RECOMMENDS approval of the foregoing.

# REPORT

#### Background/Context

Vancouver City Council formally established the Community Services Grants program on March 7, 1978. In the subsequent 40 years, the City's rapid growth in population and diversity has required the continuous evolution of our understanding of how a municipal government can best support the vibrant non-profit sector so vital to a city's overall social and economic health and well-being.

Today, the Social Policy Grants program remains one of the City of Vancouver's key mechanisms for supporting the goals of its overarching social policy framework, the Healthy City Strategy. In 2019, anticipated Social Policy Grants allocations will total more than \$9,000,000.

Social grants are administered in the context of a city with acute and persistent inequities across the social determinants of health, including:

- 36% of children enter kindergarten with physical, social, emotional, communication or • language vulnerabilities that impact their readiness for school;<sup>2</sup>
- Costs of living, such as food, childcare and housing are high. 20% of households in Vancouver are classified as in core housing need;<sup>3</sup>
- 20% of Vancouver residents live below Canada's recently adopted poverty line,<sup>4</sup> and more than 40% have total family incomes below the equivalent of a living wage;<sup>5</sup>
- Only 54% of adults in Vancouver feel a strong sense of belonging, and only 50% of adults have four or more or people in their support network to turn to for help;<sup>6</sup> and,
- About one in four residents report not having access to health, community and social • services when they need them.<sup>7</sup>

These factors profoundly impact people's mental, physical and emotional health and well-being, and there are intersecting social and spatial inequities in how these social determinants of

<sup>&</sup>lt;sup>2</sup> UBC Human Early Learning Partnership, Early Development Instrument, 2014-2016 survey wave.

<sup>&</sup>lt;sup>3</sup> Statistics Canada, 2016 Census of Population.

<sup>&</sup>lt;sup>4</sup> Statistics Canada, 2016 Census of Population, custom tabulation based on market basket measure accessed through Community Data Program, Canadian Council on Social Development.

<sup>&</sup>lt;sup>5</sup> Statistics Canada, 2016 T1 Family File, accessed through Community Data Program. Calculation based on Living Wage for Families Campaign, with adjustments for family type and size. <sup>6</sup> Vancouver Coastal Health/Fraser Health, My Health My Community Survey 2013/2014.

<sup>&</sup>lt;sup>7</sup> Citv of Vancouver, Access to Services Survey conducted in 2017.

health are realized across the city. Vancouver's population is known for its social, economic, cultural and linguistic diversity:<sup>8</sup>

- Vancouver is home to a young and diverse urban Indigenous population, with 15 thousand residents having an Indigenous identity.
- 52% of Vancouver residents are identified in a "visible minority" group.
- 44% of Vancouver residents have a first language other than English.
- 48% of Vancouver residents were born outside of Canada.
- 53% of Vancouver households are renters.
- 29% of families with children in Vancouver are led by a lone parent.
- 15% of Vancouver residents are age 65 and over, with this group making up more than half of net population growth from 2011 to 2016.

Vancouver's definition of social sustainability includes meeting people's basic needs, building capacity among individuals and communities, and considering the social needs of future generations. City grants provide core funding to programs that work toward a more sustainable city by: providing direct services to people in need; by providing resources for people in equity-seeking groups; and, by enabling upstream, systems-changing work to address social inequities.

# Review of the Social Grants Portfolio

In 2017, Social Policy staff initiated a review of the City's Social Grants portfolio. The review was informed by: a comprehensive consultant's study undertaken in 2011; a literature review on good practice for funding bodies; analysis of the non-profit sector; a process and procedures review; surveys and other stakeholder input; and, assessment of Social Policy's current grant administration systems. Five key findings emerged:

- 1. the need for a clear policy framework;
- 2. the value of moving to a multi-year funding model;
- 3. the need to increase capacity-building support to strengthen the non-profit sector;
- 4. the need for a comprehensive grant management system; and,
- 5. the need to align grant streams and related reporting requirements.

The actions staff have taken to date to respond to the review findings are described below. Work will continue over the next twelve to twenty four months to complete implementation, with a commitment to review the program again in five years' time (starting in 2022) to ensure practices and procedures keep pace with the city's evolving social, demographic and economic environments.

# 1. Policy framework

Remaining true to the purposes and priorities established in 1978, today's Social Policy grants statement of intent reads:

Healthy City grants are investments that contribute to a healthy city for all. They support non-profit community-based services that facilitate the physical, spiritual, mental and emotional well-being of people, and:

<sup>&</sup>lt;sup>8</sup> Figures in this section from Statistics Canada, 2016 Census of Population.

- Are co-developed and governed collaboratively with and by the communities and individuals they serve;
- Respond to dynamic community needs;
- Reduce the impact of systemic factors that create conditions of vulnerability;
- Facilitate partnerships and networks between the city, other levels of government, business; and,
- Inform and respond to Council priorities.

In addition, eight principles have been established to guide the administration and adjudication of City grants moving forward:

- 1. Accountability: We embrace ongoing feedback loops with partners to understand City investments and how they influence change.
- 2. Equity and Inclusion: We strive to build equity in our communities by making grant processes accessible, especially for groups that experience exclusion.
- 3. Transparency: We are open, transparent, and consistent with our grant making processes.
- 4. Informed Decision-Making: We inform our grant making using evidence-based research, and consider all data sources, both formal and informal.
- 5. Balanced Investment Approach: We balance short, medium and long-term investments so that, while addressing immediate concerns, we never lose sight of our goal of effecting lasting systems change.
- Diversity and Reconciliation: Our grants recognize the unique strengths of our many diverse communities by fostering relationships, helping heal the past, and moving forward with shared understanding and respect – working within the context of Vancouver as the unceded homeland of the Musqueam, Squamish and Tsleil-Waututh Nations.
- 7. Strategic Alignment: Our grants demonstrate alignment with Healthy City Strategy goals and related initiatives.
- 8. Partnerships: Our relationships with our community and funding partners are based on trust, respect and transparency.

# 2. Multi-Year Funding

Many grant recipients have longstanding funding arrangements with the City and are integral components of the social/cultural infrastructure within the city. Multi-year grant funding is common practice with other public sector funding bodies (e.g., Canadian Arts Council, BC Arts Council, several Canadian municipalities); is consistent with recommendations of the Social Policy Grant Program review (Ninow 2011) and Creative City Strategy (in progress); would reduce staff and grantee administrative time; would provide grantees with greater certainty and enhanced ability to plan ahead; and, would streamline reporting to Council.

• The 2018 social grants budget exceeded \$10,000,000,<sup>9</sup> and staff adjudicated approximately 340 grants. The majority of grants have been ongoing for longer than 5 years. While grant amounts ranged from \$3,500 to \$252,000, the average grant was approximately \$33,000.

Staff are working with Cultural Services, Legal and Financial Services to develop a multi-year funding approach and will report back later in 2019.

# 3. Building the Capacity of the Non-profit Community Social Services Sector

The non-profit sector contributes 8.1% to the Canadian GDP according to Statistics Canada, larger than GDP generated by the mining, quarry and oil and gas extraction sectors. Moreover, the Vancouver Region in 2014 was home to 2/3 of BC's charitable paid workforce and social service non-profits in Vancouver/South Coast spent over \$1 billion in the local economy.<sup>10</sup>

While data specific to the city of Vancouver alone is difficult to find, research shows that the Vancouver/ South Coast Region is home to almost 1,600 community social service organizations that employ more than 24,000 people (more than double the number working in Arts & Culture).<sup>11</sup> In Vancouver, the City's social grants support the work of 245 Social Service Programs. While City funds contribute to an estimated 17% of total revenues for funded organizations, the ongoing yet flexible nature of the city grants are key to the stability of many of the groups we fund.

The non-profit community service sector is key to achieving a broad range of City priorities. In effect, non-profits are the delivery agents for the strategies and programs that support the City's social and community economic development priorities. In addition to providing direct social services, the sector plays a vital role in the community more broadly through:

- engaging volunteers and donors;
- building trust and bringing community members together;
- collaborating with organizations, governments and businesses within and beyond the community;
- providing community education and awareness; and,
- strengthening democratic participation.

The review of the City's social grants program indicated both the need, and a strong desire on the part of the local non-profit sector, for a strengthened City role in supporting the capacity of the sector. Capacity building is an investment in the effectiveness and future sustainability of non-profits, and it goes well beyond funding any one program or service:

Capacity building can be defined as "whatever is needed to bring a nonprofit to the next level of operational, programmatic, financial, or organizational maturity, so it may more effectively and efficiently advance its mission into the future. Capacity building is not a one-time effort to improve short-term effectiveness, but a continuous improvement strategy toward the creation of a sustainable and effective organization".<sup>12</sup>

<sup>&</sup>lt;sup>9</sup> The \$10,000,000 included one-time funds for time-limited projects.

<sup>&</sup>lt;sup>10</sup> StepUpBC, Charateristics of the Labour Market in British Columbia's Non-Profit Sector, 2014.

<sup>&</sup>lt;sup>11</sup> Source: StepUpBC, Characteristics of the Non-Profit Sector, 2014

<sup>&</sup>lt;sup>12</sup> National Council of Nonprofits

Over the coming year, Social Policy will identify the best ways in which to leverage the unique characteristics the City brings to the role of capacity builder and staff will report back on an action plan by the end of 2019.

# **GRANTS RECOMMENDED IN THIS REPORT**

### This report recommends grants totaling \$8,193,993:

- 1. Community Services Grants;
- 2. Childcare Operating and Childcare Reserve Grants;
- 3. Other Social Grants;
- 4. School Food Program Grant; and,
- 5. Greenest City Grants.

### Application and Review Process for Social Grants

Regularly updated information on the City's social grants is listed on the City's website at <u>https://vancouver.ca/people-programs/community-grants.aspx</u>. In addition, current grantees receive email notification approximately one month in advance of opening dates for major grant streams such as Direct Social Services and Organizational Capacity Building (DSS and OCB). In Fall 2018, the Social Policy grants team also hosted three information sessions for organizations interested in applying for grants. The sessions allowed staff to highlight changes in the application forms (based on the social grants program review discussed earlier in this report), to answer grant applicants' questions and to solicit feedback on the application process. Based on the positive feedback from participants at the sessions, the information sessions will now be an ongoing component of future years' grant calls.

In addition to detailed program information, social grant applications require applicants to provide governance and financial details. Applications must be signed by two members of the applicant organization's board of directors. Social Policy staff review all applications for completeness and to ensure they meet eligibility requirements (Appendix L). Staff then conduct detailed reviews using grant program-specific criteria that have been established based on "good practice" for program and organizational management, as well as on alignment with Council priorities. Follow up phone calls or in-person interviews are conducted with applicants where additional information is required.

# 1: COMMUNITY SERVICES: \$6,198,098 (Details in Appendices A - F)

This report recommends a total of 166 Community Services Grants (CSG) for a combined total of **\$6,198,098**.

The CSG is the largest of the Social Policy grant streams. CSG funding helps to address both the *impacts* and the *causes* of marginalization by supporting programs and services that reduce conditions that create or exacerbate vulnerability. Many of the organizations, programs and services funded through CSG have received grants for years, reflecting both the City's reliance on the sector, the 'core' nature of the funding provided via the CS grants, and the challenges of addressing persistent systemic issues that create and perpetuate inequality in our city. The CSGs recommended in this report represent seven distinct grant streams:

- **Direct Social Services (DSS) Grants** (\$4,084,735): grants to non-profit organizations that are working to address specific social conditions and issues and bring about positive social change.
- **Organizational and Other Capacity Building (OCB) Grants** (\$463,676): funding to non-profit organizations that build leadership, governance and strategic planning in the non-profit sector.
- **Neighbourhood Organization (NOG) Grants** (\$1,020,272): annual funding for Vancouver's neighbourhood houses to ensure that they can continue to engage in a variety of activities which strengthen their local neighbourhoods.
- Indigenous Healing and Wellness Grants (IH&W) (\$180,000): support access to healing and culturally appropriate wellness supports such as Elder advice, counsel and traditional healing.
- **Sustainable Food Systems (SFS) Grants** (\$184,522): funding to non-profit organizations building sustainable food systems at the neighbourhood scale.
- **Rent Subsidy Grants** (\$114,893): funding to help offset market rent for non-profits operating in Property Endowment Fund premises.
- **EMBERS Eastside Works** (\$150,000): Part of the City of Vancouver's Community Economic Development Strategy, the Eastside Works program helps DTES residents improve their livelihoods by finding part time and flexible work opportunities, accessing training and support, and, connecting to their community and local workforce.

#### 2: CHILDCARE: \$1,305,895 (Details in Appendix G - H)

This report recommends a total of 24 Childcare grants to nine organizations for a combined total of \$1,305,895.

The childcare grants included in this report are administered through two distinct programs:

- Infant/Toddler Grants (Appendix G) (\$637,395): help offset the pressure on parent fees for Infant/Toddler Care.
- Childcare Administration Grants (Appendix H) (\$376,000): provide core funding to the Vancouver Society of Children's Centres (VSOCC), which operates16 city-owned childcares; and, the Westcoast Child Care Resource Centre (WCCRC), which provides a range of supports to childcare/early years sector organizations across Vancouver.
   In addition to our regular childcare grant streams, 2019 will see the start of a new early years partnership with the provincial Ministry of Children and Family Development (MCFD) to support both the City's and the Province's commitments to the United Nations Declarations of the Rights of Indigenous People (UNDRIP) and the Truth and Reconciliation Commission's Calls to Action:

Indigenous Early Learning & Child Care (ELCC) Planner (\$292,500): Through a special funding arrangement with the provincial Ministry of Children and Family Development (MCFD), the City is able fund a new position at the Metro Vancouver Aboriginal Council (MVAEC) for the period from January 2019 to March 2021. The Early Learning & Child Care (ELCC) Planner will build the capacity of Indigenous-focused ELCC programs and services in Vancouver and area.

# **<u>3: OTHER SOCIAL GRANTS</u>**

This report recommends a total of two Other Social Grants to two organizations for a combined total of \$310,000.

# *i.* Edgewater Social Responsibility Fund (SRF): \$160,000 (Details In Appendix I)

This report recommends a total of four Social Responsibility Fund (SRF) grants to four organizations for a combined total of \$160,000.

SRF grants are intended to provide one-time funding for projects that build community capacity and address public safety issues in the Downtown, Downtown Eastside, Strathcona and Mount Pleasant neighbourhoods.

# *ii.* Streetohome Foundation Operating Grant (\$150,000):

This report recommends one 2019 operating grant of \$150,000 to the Streetohome Foundation.

Established in 2008 through a partnership between the City of Vancouver, the Province of British Columbia and the Vancouver Foundation, Streetohome brings a community and collaborative approach to breaking the cycle of homelessness, bringing together a broadbased coalition of leaders and experts from business, service providers, government, and community sectors.

In particular, it provides a key opportunity to engage the skills and resources of the private sector in our shared goal of preventing and reducing homelessness in Vancouver. A condition of the City's seed funding in 2008 was that the City have the right to appoint a member to the board of the Foundation and that the Foundation report annually to City Council. The City Manager is the City's member on the Board. A summary of the Board's activities and investment is included in the Strategic Analysis section of this report.

# 4: OTHER GRANTS

This report recommends a total of six grants to six organizations for a combined total of \$380,000.

#### i) School Food Program: \$160,000 (Details On Page 11)

This report recommends one School Food Program grant to the VSB totaling \$160,000.

School food programs aim to increase healthy food access for students. Programs are located in schools with higher numbers of students who have been identified by the Ministry

of Education's Social Services Index (SSI). The SSI identifies the number of children in care and the number of children whose families are on income assistance.

### ii) Greenest City: \$220,000 (Details In Appendix J-1)

This report recommends a total of five Greenest City Grants to five organizations for a combined total of \$220,000.

The City's Sustainability Group partners with Social Policy to deliver the Greenest City Grant program. The grants support projects and programs designed to establish, test or scale up ideas or actions that support the City's Greenest City Action Plan and intersect with the Healthy City Strategy.

**IN SUMMARY**, this report recommends grants that align with the **Healthy City Strategy** and other Council priorities. Social Policy grants also help organizations leverage funding from other sources, including other levels of government and foundations, thus increasing overall resources available to support Vancouver's non-profit sector.

#### Strategic Analysis

#### Advancing the Goals of the Healthy City Strategy and Other Key Council Priorities

The Social Policy grants recommended in this report are informed by the Healthy City Strategy and by other Council strategies and priorities, as illustrated in Table 3.

SOCIAL GRANTS			
STREAM	# OF GRANTS	COUNCIL STRATEGIES	HEALTHY CITY STRATEGY GOALS
Community Services	166	<ul> <li>Healthy City Strategy</li> <li>City of Reconciliation</li> <li>Mayor's Task Force on Mental Health &amp; Addictions and the Urban Health Leaders Action Council</li> <li>Housing Vancouver Strategy</li> <li>DTES Local Area Plan</li> <li>Vancouver Food Strategy</li> <li>Safety, inclusion and creativity</li> </ul>	<ul> <li>A Good Start</li> <li>Feeding Ourselves Well</li> <li>Healthy Human Services</li> <li>Being and Feeling Safe and Included</li> <li>Cultivating Connections</li> <li>Making Ends Meet and Working Well</li> <li>A Home for Everyone</li> <li>Collaborative Leadership</li> </ul>
Childcare	24	<ul><li>Healthy City Strategy</li><li>Early Care and Learning</li><li>City of Reconciliation</li></ul>	<ul> <li>A Good Start</li> <li>Healthy Human Services</li> <li>Being and Feeling Safe and Included</li> </ul>
Social Responsibility Fund	4	<ul> <li>Healthy City Strategy</li> <li>Safety, inclusion and creativity</li> <li>City of Reconciliation</li> <li>Recommendations of the</li> </ul>	<ul> <li>A Good Start</li> <li>Feeding Ourselves Well</li> <li>Being and Feeling Safe and Included</li> </ul>

#### Table 3: 2019 Funding Recommendations in Response to Council Strategies and Healthy City Strategy Goals

SOCIAL GRANTS				
STREAM	# OF GRANTS	COUNCIL STRATEGIES	HEALTHY CITY STRATEGY GOALS	
		Historical Discrimination Against Chinese People in Vancouver initiative (HDC)	<ul> <li>Cultivating Connections</li> <li>Making Ends Meet and Working Well</li> <li>A Home for Everyone</li> </ul>	
Streetohome	1	<ul> <li>Healthy City Strategy</li> <li>Housing and Homelessness Strategy 2012-2021</li> <li>Housing Strategy and Three- Year Action Plan</li> </ul>	<ul> <li>A Home for Everyone</li> <li>Being and Feeling Safe and Included</li> <li>Cultivating Connections</li> <li>Making Ends Meet and Working Well</li> </ul>	
OTHER GRANTS				
STREAM	# OF GRANTS	COUNCIL STRATEGIES	HEALTHY CITY STRATEGY GOALS	
School Food Program	1	<ul><li>Healthy City Strategy</li><li>Early Care and Learning</li></ul>	<ul> <li>Environments to Thrive In</li> <li>Active Living and Getting Outside</li> <li>Feeding Ourselves Well</li> <li>Being and Feeling Safe and Included</li> <li>Cultivating Connections</li> <li>Making Ends Meet and Working Well</li> </ul>	
Greenest City Grants	5	<ul> <li>Greenest City Action Plan/Renewable City Strategy/Climate Change Adaptation Plan</li> <li>Healthy City Strategy</li> <li>Vancouver Food Strategy</li> <li>DTES Local Area Plan</li> </ul>	<ul> <li>A Good Start</li> <li>Feeding Ourselves Well</li> </ul>	

The grants recommended in this report work toward systems change and the Healthy City Strategy's vision of a healthy city for all:

- i. Supporting multiple Healthy City Strategy goals including: A Good Start, by building capacity in the childcare sector; Healthy Human Services, by creating equitable access to high quality social and community services; Being and Feeling Safe and Included, by increasing a sense of belonging and a sense of safety; Cultivating Connections, by creating places and spaces for people to engage and connect; Making Ends Meet, by creating and supporting access to employment opportunities and reducing barriers to poverty; and, Feeding Ourselves Well, by increasing food assets and enabling healthy, just and sustainable food systems.
- ii. Supporting the *City of Reconciliation* framework and the actions outlined by the *Truth and Reconciliation Commission* by funding programs for Indigenous peoples that respond to the unique needs of Vancouver's multicultural urban Indigenous population, and by investing in learnings that help our understanding of historical and contemporary Indigenous issues.

- iii. Facilitating actions consistent with recommendations of the *Mayor's Overdose Emergency Task Force*, which includes preventing overdose deaths and addressing the social determinants of mental health and substance use.
- iv. Responding to priorities of the *Housing Vancouver Strategy* by supporting organizations providing housing information, referral and other supports to renters and by supporting homelessness prevention initiatives as well as providing new supportive housing for people who are homeless or at risk of homelessness.
- v. Addressing the recommendations of *Paige's Story: Abuse, Indifference and a Young Life Discarded*, by funding programs that support vulnerable children and youth through outreach and supportive programs that build social cohesion and resilience early in life.
- vi. Supporting work done by the *Vancouver Immigration Partnership* (VIP) to enhance newcomer integration by funding programs that provide services to, e.g., refugees, isolated immigrant seniors, at-risk immigrant youth and immigrant women preparing for employment.
- vii. Complementing initiatives of the **DTES Community Economic Development Strategy** to help meet goals of the Downtown Eastside Plan, the Healthy City Strategy, and other directives.
- viii. Facilitating the achievement of the *Vancouver Food Strategy* goals and targets through grants supporting community organizations that build coalitions of individuals, agencies and businesses to work collaboratively to achieve food systems goals; and, by empowering residents including school staff, children, and youth to engage in their food system.
- ix. Helping to meet the *Greenest City Action Plan* goals and targets by funding projects that reduce Vancouver's carbon footprint while enhancing the health and resilience of our citizens, community and natural environment.

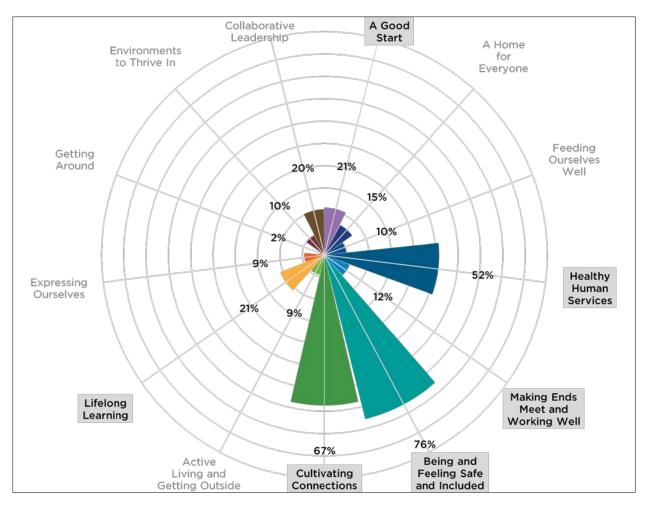
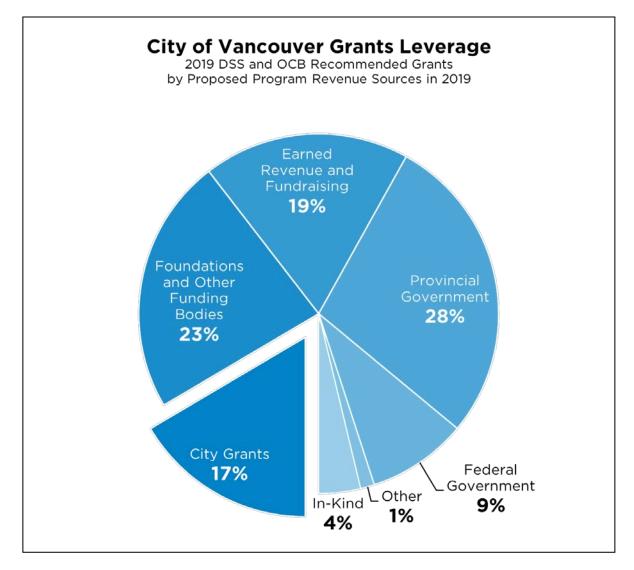


Chart 1: Alignment of Recommended Direct Social Services (DSS), Organizational Capacity Building (OCB) and Social Responsibility Fund (SRF) Grants with Healthy City Goals

Note: As most programs indicate significant alignment in multiple goal areas, percentages total more than 100%

# Leveraging Funding from Other (non-City) Sources

Community Services Grants (CSG), while comprising a small percentage of organizations' overall program revenues, typically provide core funding to support key staff, program and leadership positions. On average, a Community Services Grant represents only 17% of the total revenue for the program being funded (see Chart 2). Organizations leverage the City's contribution to obtain support from a range of other funding sources, including other levels of government, foundations and the corporate sector. On average, the City's investment is multiplied by an approximately 4 to 1 ratio, i.e., with \$4 leveraged for every \$1 invested by the City.



#### Chart 2: 2019 Sources of Projected Program Revenue - Recommended DSS and OCB Grants

#### Strategic Analysis by Grant Area

# 1: COMMUNITY SERVICES GRANTS:<sup>13</sup> \$6,198,098

A description of the application process for Community Services Grants can be found in Appendix K of this report.

We received 199 applications for 2019 Community Services Grant (CSG) funding, 170 of which are being recommended for funding (Appendices A-1, B-1, C, D-1, E, F, I). Four of the applications are being recommended for funding under the Social Responsibility Fund (Appendix I). The remaining 29 (Appendices A-2, B-2, D-2) are *not* being recommended for funding.

<sup>&</sup>lt;sup>13</sup> Direct Social Services, Organizational Capacity Building, Neighbourhood Organization, Indigenous Healing and Wellness, Sustainable Food Systems, Rent Subsidy, EMBERS.

CSG Program	Description	Total Grants	COMMENTS/
	-	Recommended	CONDITIONS
Direct Social Services (DSS) Grants (Appendix A-1)	<b>113 grants</b> to programs that deliver a broad range of services and supports to residents of Vancouver, particularly individuals and groups who are experiencing social, physical, and/or economic disadvantages and/or who face discrimination	\$4,084,735	See Appendix A-1
Organizational and Other Capacity- Building (OCB) Grants (Appendix B-1)	<b>15 grants</b> to support non-profit agencies to improve their ability to deliver social services, address social issues, and navigate change	\$463,676	See Appendix B-1
Neighbourhood Organization Grants (NOG) (Appendix C)	<b>10 grants</b> to neighbourhood houses, which are key community partners in actualizing the goals of the Healthy City Strategy.	\$1,020,272	See Appendix C
Indigenous Healing and Wellness Grants (IH&W) (Appendix D)	<b>10 grants</b> that represent an important contribution to the delivery of Elder services and Indigenous traditional, cultural and spiritual activities.	\$180,000	See Appendix D-1
Sustainable Food Systems Grants (SFS) (Appendix E)	<b>14 grants</b> to support Neighbourhood Food Networks (NFN) that facilitate community connectedness and catalyze action, knowledge and skill- building on a range of food system issues	\$184,522	See Appendix E
Rent Subsidy Grants (Appendix F)	<b>3 grants</b> to assist non-profit organizations in Real Estate and Facilities Management (REFM) sites to meet lease costs.	\$114,893	See Appendix F
Eastside Movement for Business and Economic Renewal Society (EMBERS)	<b>1 grant</b> to operate a low barrier employment and income generation hub in the DTES to support low income residents and advance the social and economic objectives of the DTES Local Area Plan and the Community Economic Development Strategy (Phase II).	\$150,000	CONDITIONS: Release of second payment contingent upon receipt of Program Plan to the satisfaction of the Managing Director, Social Policy & Projects. Release of third quarter payment contingent upon receipt of report on project activities, to the satisfaction of the Managing Director, Social Policy & Projects.
TOTAL	166 Grants <sup>14</sup>	\$6,198,098	

<sup>&</sup>lt;sup>14</sup> Four additional CSG grant applications are being recommended for funding under the Social Responsibility Fund (SRF) (Appendix I).

#### New this Year

#### Marpole Neighbourhood House

This Spring, the City will celebrate the opening of the new **Marpole Neighbourhood House** (Association of Neighbourhood Houses of BC), a significant addition to Vancouver's community services sector and in particular to the Marpole neighbourhood, which for many years has been served by deficient, aging, and undersized community facilities.

Marpole Place is a valued community asset; it is a 17,000 square foot, 90-year old City-owned "Class B" heritage building. In December 2013, Marpole Place experienced a flood that damaged the building's electrical system, fire system, and the interior, rendering the facility unusable. Community members expressed strong support to renovate Marpole Place for community use as well as provide adequate space for family place programming. In 2014, Council approved the Marpole Community Plan. The Plan included policy direction for the renewal of Marpole Place, which was identified as a priority investment in the Plan's Public Benefits Strategy, with target delivery by 2024.

In 2016, the Association of Neighbourhood Houses of BC (ANHBC) bid successfully on the RFP to operate Marpole Place once the building was rehabilitated. Over the past more than two years the City has undertaken extensive renovations – including restoration of the kitchen, energy upgrades to the insulation, upgrades to exterior windows, and replacement of fixtures and cupboards where required - and it is anticipated that in Spring 2019, the building will reopen as the new **Marpole Neighbourhood House** (MNH). For the first year of operation, Marpole NH will operate as a satellite of the long-established South Vancouver Neighbourhood House, which will provide strategic leadership and administration.

#### Indigenous Healing and Wellness Grants Program

In 2018, staff completed a review of the two year pilot of the Indigenous Healing and Wellness (IH&W) grant program.

In February 2017 Council approved a total of \$150,000 to pilot and evaluate Indigenous healing and wellness activities. The move was in response to findings of the Mayor's Task Force on Mental Health and Addictions (2013-2016) and, in particular, to recommendations contained in the *Aboriginal Health, Healing, and Wellness in the DTES Study.* 

The Aboriginal Healing and Wellness Grants program was launched in July 2017, in response to the pressing need to increase support for Indigenous-specific programs in the DTES, with the goal of moving all area services toward incorporating traditional, cultural and spiritual health and healing supports as part of programming. The need for services is particularly urgent given the overrepresentation of Indigenous people impacted by the opioid crisis. Eight organizations received grants, for a total of \$148,000, to support a range of programs and program activities, with a key focus on providing adequate support and compensation for Elders involved in providing services. The same eight organizations received IH&W grants for 2018, as a continuation of the 2-year grant program pilot.

In Fall 2018, an Indigenous consultant was engaged to conduct a review of the grants program, with a specific focus on identifying the degree to which the grants had achieved the program's three key objectives:

- 1. Increase access to Elder services and Indigenous traditional, cultural and spiritual services;
- 2. Improve integration of Elder services and Indigenous healing and wellness activities into mainstream health services; and,
- 3. Improve health and wellbeing outcomes.

The review was completed by the end of December 2018. It found that Indigenous Healing and Wellness grants significantly impacted organizations' ability to more fully support Elders and other traditional knowledge keepers in offering Indigenous traditional, cultural, and spiritual services. The consultant found that, rather than being restricted to one specific program or location, Elders worked across organizational programming, often supporting many programs, services, and initiatives.

There was strong support for ensuring the pilot program became a permanent grants program for the City of Vancouver and for the City to explore expanded funding opportunities in consultation with Vancouver Coastal Health (VCH), the First Nations Health Authority (FNHA), and other funding bodies. A staff person from VCH Aboriginal Health participated in the review, and discussions are underway with VCH to explore the potential for co-funding of the IH&W grants program in future years.

The Mother's Day Traditional Pow Wow was identified as a priority by urban Indigenous women in Vancouver, the Urban Indigenous Advisory Committee and over fifty organizations in April 2017 during a consultation to determine how the City could support families and survivors participating in the *National Inquiry into Missing and Murdered Indigenous Women and Girls* (April 2018). There was strong support for providing participant access to healing and wellness supports before, during, and after the Inquiry, including the re-establishment of the Mother's Day Traditional Pow Wow. With City funding, the Pow Wow was relaunched on May 13<sup>th</sup> 2018 after a decade hiatus. The final report on the event indicates it was very successful, with keen interest on the part of Indigenous residents to reinstate the annual cycle.

Based on the positive results of the program review, the continuing shortage of culturally appropriate health services for Indigenous people, and the City's continued commitment to Reconciliation principles, staff are recommending that the City continue funding the IH&W grants program at the 2018 level for a total of \$180,000, \$20,000 of which will support the 26<sup>th</sup> annual Mother's Day Traditional Pow Wow.

# 2: CHILDCARE GRANTS: \$1,305,895

# A Shifting Landscape: Provincial Changes in Childcare Funding

The 2018 Provincial Budget introduced significant childcare investments for both families and childcare providers as first steps toward implementation of universal, affordable childcare. See Appendix M for additional background.

# Childcare Grants Recommended in this Report

We received 24 applications for 2019 childcare funding, all of which are being recommended in this report.

# i) Childcare Administration Grants: \$376,000

Staff recommend two annual operating grants as outlined in Table 5: one to the Westcoast Child Care Resource Centre (WCCRC); and, one to the Vancouver Society of Children's Centres (VSOCC).

#### Table 5: Total 2019 Recommendations for Childcare Administration Grants

SUMMARY (See Appendix G for Details)	RECOMMENDED
Westcoast Child Care Resource Centre (WCCRC): Supports City-wide early learning and care, information, training and referral services	\$252,000
Vancouver Society of Children's Centres (VSOCC): Supports administration and management of City-owned childcare facilities in high density developments in the downtown core	\$124,000
TOTAL	\$376,000

**WCCRC** provides a range of core services including: training and resources for childcare staff to improve quality programming; providing parents with childcare resource and referral (CCRR); operating a specialized library; and, providing sector expertise in management and governance issues related to childcare. Social Policy staff have initiated discussions with the Ministry of Children and Family Development (MCFD) regarding the potential for future shifts in provincial investments in CCRR and other services currently offered through WCCRC and will continue to maintain communications with the ministry as provincial plans unfold.

**VSOCC** was created by the City in 1995 to operate and steward City-owned childcare amenities in the downtown core. It currently operates 16 childcare centres with 772 licensed spaces serving approximately 1,600 children/year (number served higher than total number of spaces due to part-time sharing of spaces). Social Policy staff have initiated discussions with VSOCC regarding the potential to increase access to childcare spaces by low-income families as a result of increased provincial investments, and will be monitoring this over the coming year.

# *ii)* Infant/Toddler (IT) Grants: \$637,395

Infant/Toddler (IT) spaces are the most expensive childcare programs to operate due to the high child-to-staff ratios required for the care of very young children (0-36 months). IT Grants help to offset these costs and support the sustainability of IT spaces/programs while also offsetting costs to parents. Two of the programs receiving city IT grants have recently been designated provincial *Universal Child Care Prototype* sites (see Appendix M), and staff will be monitoring financial and program reports to assess whether the new model has implications for ongoing need for the city grants.

#### Table 6: Total 2019 Recommendations for Infant/Toddler (IT) Grants

SUMMARY (see Appendix H for Details)	RECOMMENDED
<b>21 Infant/Toddler Grants</b> to help offset the high cost of opening and operating infant/toddler care in facilities located in high density and/or new and emerging neighbourhoods.	\$637,395

# iii) Indigenous Early Learning and Child Care Planning and Capacity Development (Metro Vancouver Executive Council - MVAEC): \$292,500

In order to ensure that the early learning and childcare needs of Indigenous families in the Vancouver area are met, the Ministry of Children & Family Development (MCFD) will invest \$292,500 over three years in the City of Vancouver to partner with the Metro Vancouver Executive Council (MVAEC) to create an Early Learning and Child Care (ELCC) Planning and Capacity Development position. This position will work with Indigenous and Métis organizations to support the implementation of the provincial Early Years Service Framework, the BC Child Care Plan and the Indigenous Early Learning and Child Care Framework through coordinated planning, capacity development and relationship building across government and the early learning and childcare sector. This is an important step in the development of a strong, inclusive early learning and childcare system.

The City has had an ongoing partnership with MVAEC since its creation in 2009 and values its mandate to support a united voice for urban Indigenous people living in Metro Vancouver and to strategically plan for programs and services for this population. MVAEC is comprised of 24 Indigenous organizations representing a diverse range of programs, services, and mandates across Metro Vancouver.

The existing Memorandum of Understanding (MOU) between the City of Vancouver and MVAEC to work cooperatively and collaboratively in the interest of the urban Indigenous population will contribute to the effectiveness of this position. It is a condition of this grant that a project agreement between the City and MVAEC for the provincial ELCC funds will be in place prior to funds being released.

SUMMARY	RECOMMENDED	CONDITIONS/ COMMENTS
1 grant to Metro Vancouver Executive Council (MVAEC) to support an Early Learning and Child Care (ELCC) Planning & Capacity Development position that will support the implementation of the provincial Early Years Service Framework, the BC Child Care Plan & Indigenous Early Learning & Child Care Framework.	\$292,500	<b>CONDITION:</b> Release of first payment subject to a signed project agreement between MVAEC and the City of Vancouver.

# **3: OTHER SOCIAL GRANTS**

# i. Edgewater Social Responsibility Fund (SRF): \$160,000

The Edgewater Social Responsibility Fund (SRF) is supported through an annual contribution (currently, \$300,000) from the operations of the casino at 39 Smithe Street. SRF grants support projects that operate primarily within the Vancouver neighbourhoods of Downtown, Downtown Eastside, Strathcona, and Mount Pleasant, and that target vulnerable populations, including the demographic profile of casino patrons.

There is currently no separate application process for SRF Grants. Rather, applications for Direct Social Services (DSS) or Organizational Capacity Building (OCB) grants which do not

meet the criteria for those programs but which do address Council priorities and meet SRF grant program criteria, can be recommended for funding.

#### Table 8: Total 2019 Recommendations for Social Responsibility Fund (SRF) Grants

SUMMARY (see Appendix I for Details)	Amount
<b>4 SRF grants</b> for projects that support Indigenous people, Chinese-speaking seniors and coordination of services and economic development initiatives in the DTES.	\$160,000

This report recommends SRF grants for 4 projects (Appendix I). The grants will support projects that will:

- bring together local Chinese-speaking seniors as leaders on an advisory committee to discuss issues of importance and impact, generate solutions, advocate for change and collaborate with service providers on program design and delivery;
- coordinate the work of community economic development (CED) organizations in the inner city to better understand resident needs, and identify and support projects aligned with the City's DTES CED plan, the Healthy City Strategy, and other poverty reduction initiatives;
- provide diverse urban Indigenous community members with support and connection to culturally appropriate health, housing, and harm reduction services; and,
- provide coordination support to deepen and broaden engagement and share data and tools amongst inner city social service in four areas of focus: Children and Families; Poverty Reduction; Urban Planning and Land Use; and, Urban Indigenous Inclusion and Representation.

# *ii.* Streetohome Foundation: \$150,000

For the last 8 years, Council has approved an annual operating grant to Streetohome Foundation. Between 2011 and 2015, the grant was in the amount of \$125,000/year, and in 2016 the grant was increased to \$150,000. In 2018, the City grant represented approximately nine percent of the Foundation's total revenue, with other funding sources including BC Housing, Vancouver Coastal Health, and the private sector. The organization leverages significant private sector donor funds (\$1.2 million in 2017) as well as other public-sector investments in order to add value.

#### Table 9: Recommendation for Streetohome Foundation Operating Grant

SUMMARY	Amount
<b>1 grant to the Streetohome</b> for operating dollars for 2019. Operating funding from the City of Vancouver allows Streetohome to maintain its commitment to expending donor dollars directly for homelessness prevention initiatives as well as new supportive housing for people who are homeless and at risk of homelessness.	\$150,000

Since 2008, Streetohome has contributed more than \$31 million to supportive housing and prevention projects. By the end of 2017, the Foundation had committed to 23 buildings, providing 1,352 homes. It is also exploring a private-sector role in addressing the root causes of homelessness, including unemployment and addiction. And, since its inception in 2012, the

Vancouver Rent Bank (a Streetohome-funded project) has approved 662 loans and helped 892 individuals, including 206 children, from becoming homeless.

Streetohome commits significant resources to a number of initiatives that facilitate Council's goals under Housing and Homelessness, Healthy City for All, and Mental Health and Addictions strategies, including:

- Supporting Tenants, Enabling Pathways pilot project, in partnership with BC Housing, the City of Vancouver and Vancouver Coastal Health. The program seeks to ensure supportive housing units in Vancouver are occupied by people who are most in need of supports, and those who can live independently have support to move on to other affordable housing options.
- *Homeward Bound*, launched in 2018, provides individuals who are homeless or at risk with transportation back to their self-identified home community to enable access to supports in their home town.
- *WorkWithUs* was launched in 2017 to facilitate employment opportunities for people who have lived experience of homelessness or are at risk and that align with their capabilities and preferences.

Streetohome supports evidence-informed and outcome-focused addiction recovery pathways to help people facing addictions. For example, \$500,000 capital funding was committed to The HUB operated by St. Paul's Hospital as well as Youth Support Recovery Homes operated by Pacific Community Resources Society. Streetohome is also investigating promising practices that can be adapted in Vancouver in order to fill gaps in the addiction recovery system.

# 4: OTHER GRANTS

# i. School Food Grants

In December 2014, Council designated \$400,000 to enhance student access to healthy food. City funding augments annual provincial funding that VSB allocates to school food programs. The City's financial support for healthy school food programs enables more low income students to receive the school day nourishment that they need in order to learn.

# Table 10: Recommendation for Grant to VSB for the School Food Program

SUMMARY	Amount
<b>1 grant to the Vancouver School Board (VSB)</b> support for healthy school food programs enables more low income students to receive the school day nourishment that they need in order to learn.	\$160,000

From 2015 to 2018, \$320,000 per year was allocated to the Vancouver School Board's delivered lunch program from the ACCS operating budget and \$80,000 per year to the Strathcona Community Centre Association (CCA)'s breakfast program from the ACCS grants budget. Other funding has also been provided to non-profit organizations for school food projects, including one-time funding to Fresh Roots, a local non-profit that implements school-based farms in partnership with schools and students, to pilot a universal meal program that will launch May 2019.

Over the past three years, costs of the VSB meal provision supported by CoV have increased from \$7.58 per lunch in 2015 to \$8.72 in 2018, which has led to a reduction in students served from 258/day to 200/day. Other meal programs are delivered more cost-effectively and oftentimes include food and leadership skill building. In 2017, VSB commissioned a food services review intended to increase the number of children who benefit. VSB staff will develop a three-year food services plan by April 2019.

Arising from the February 26, 2019 Council motion, City staff recommend a grant of \$160,000 to VSB in addition to the \$160,000 approved by Council on February 26, 2019, for a total of \$320,000, to enable VSB to complete meal programming until December 2019. Funds will be disbursed in two payments: a first payment of \$160,000, to be released immediately; and, a second payment of \$160,000, to be released upon meeting the conditions set out in Recommendation M of this report. VSB and City staff will discuss the VSB's three year food services plan in April 2019, and report to Council in July 2019 with an update and recommendations for future school food program funding.

# ii. Greenest City Grants: \$220,000

The City received 24 applications for 2019 Greenest City Grant funding, five of which are being recommended for funding (Appendix J-1). 19 are not being recommended (Appendix J-2).

### Table 11: Total 2019 recommendations for Greenest City Grants

SUMMARY (see Appendix J-1 for details)	Amount
<b>5 Greenest City Grants</b> for projects that establish, test or scale-up ideas or actions that support the Greenest City Action Plan and advance other City priorities within the context of the Healthy City Strategy.	\$220,000

The Greenest City Grant Program was established in 2012 and has been co-administered by the City's Sustainability Group and Social Policy since 2017.

# 5: APPLICATION TO UBCM (FRESH AIR SCHOOL AGE CARE ACTION PLAN)

Staff request that Council endorse an application for a UBCM grant in the amount of \$25,000 to support the development of a Fresh Air School Age Care action plan. Council endorsement is stipulated by UBCM as a condition of grant awards.

As of October 2018, approximately 35% of the estimated need for licensed school age care (before/ after school care) for children ages 5-12 had been met. An estimated shortfall of 9,000 licensed school age care spaces remains.

By necessity, school age care programs must be located in, or near, schools. The City is working in partnership with the Vancouver School Board to create new school age care spaces, but most school facilities (multi-purpose rooms, portables, etc.) available for school age care are already in use for that purpose. To continue meeting the needs of families in Vancouver, we need to identify new ways of providing licensed programming.

The idea of a "fresh air learning" approach to school age care is rooted in the principle that children benefit greatly from learning in natural environments. Evidence from growing bodies of

literature reveal the positive social, emotional, physical, and mental health benefits associated with outdoor learning programs.

In partnership with the Vancouver School Board, the proposed *Fresh Air School Age Care Action Plan* will inform the design and implementation of future projects on school sites. This low-barrier, outcomes-based approach to school age care can be considered for schools in the city with unmet out of school care need.

### Implications/Related Issues/Risk (if applicable)

### Financial

Funding for Grant recommendations totalling \$8,193,993 and remaining budget balances are summarized in Table 12 below:

Staff will return to Council with recommendations for the remaining social grant balances later in 2019. Grant funds will be released in two payments unless otherwise indicated in the comment section.

Ope	rating	Grants
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Rec	Grant Stream	Source of funding	2019 Budget	Previously Approved	Recommended in this Report	Balance
A-G	Community Services Grants	Social Policy Operating Grants	6,784,439	0	6,198,098	586,341
H & I	Childcare Grants	Social Policy Operating Grants – Childcare*	1,962,343	0	395,800	1,566,543
J	MVAEC – Indigenous CC/ ELCC	ACCS Operating Budget	292,500	0	292,500	0
L	Streetohome Foundation	ACCS Operating Budget	150,000	0	150,000	0
М	School Food Program	Social Policy Operating Grants Budget	320,000	160,000 <sup>15</sup>	160,000	0
N	Greenest City Grants	Other Grants - Greenest City Grants	265,345	0	220,000	45,345
TOTAL			\$9,774,627	\$160,000	\$7,416,398	\$2,198,229

#### **Reserve Grants**

Rec	Grant Stream	Source of funding	Recommended in this report
K	Social	Edgewater Social	
	Responsibility	Responsibility	160,000
	Fund Grants	Reserve	

<sup>&</sup>lt;sup>15</sup> Approved by Council motion February 26, 2019.

Rec	Grant Stream	Source of funding	Recommended in this report		
I	Infant/ Toddler (IT)Grants	Childcare Reserve*	617,595		
		TOTAL	\$777,595		
	TOTAL OF ALL RECOMMENDED GRANTS \$8,193,993				

\* Source of funds for IT grants for childcare centres approved prior to 2014 is the City's Childcare Reserve Fund. Source of funds for IT grants for childcare centres approved after 2014 (in this report, the Marpole YMCA Child Care Centre) is the Social Policy Grants – Childcare Budget.

#### UBCM GRANT APPLICATION (FRESH AIR SCHOOL AGE CARE ACTION PLAN): \$25,000:

The total cost for development of the Fresh Air School Age Care Action Plan is projected to be \$67,500, including in-kind staff and administrative support from the three partners (the City, the Vancouver School Board and the Park Board). If the UBCM application is successful, the City will receive \$25,000 from UBCM to support the development of the Fresh Air School Age Care Action Plan from January to December 2019.

### CONCLUSION

All the Social Policy grants recommended in this report represent important investments in the delivery and sustainability of social services in Vancouver. The services, programs and organizations being recommended for funding are part of the complex network of non-profits that are working to support the City's liveability, social development and sustainability objectives. City grants provide core funding to programs that work toward a more sustainable city by providing direct services to people in need, providing resources for people in equity-seeking groups, and by enabling upstream, systems-changing work to address social inequities.

\* \* \* \* \*

#### 2019 SOCIAL POLICY GRANTS Direct Social Services Grants Recommended (Recommendation A) Including Existing & New Grantees

Direct Social Services grants reinforce the Healthy City Strategy by supporting the provision of services and/or programs which are designed to address specific current social problems and issues, thereby reducing conditions that cause residents of Vancouver to experience vulnerability.

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AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
411 Seniors Centre Society	\$55,000	411 Seniors - 'Seniors helping Seniors'	Offers information and referral, and social, educational and recreational activities for low income seniors.	N/A
Aboriginal Front Door Society	\$55,900	Streetfront Outreach Services	Drop-in service offering respite to Indigenous people who are homeless and/or living below the poverty line, via support circles, cultural programming and youth services.	<b>CONDITION:</b> 1st quarterly payment contingent on receipt of financial statements and program update to the satisfaction of the Managing Director.
Aboriginal Mother Centre Society	\$45,000	Under One Roof – Administration	Provides housing for Aboriginal mothers and their children in a culturally relevant and supportive environment with access to a variety of essential services Under One Roof.	<b>CONDITION:</b> 2nd quarterly payment contingent on receipt of mid-year financial statement to the satisfaction of the Managing Director.
Access Pro Bono Society of British Columbia, The	\$15,000	Residential Tenancy Program	Operating in close partnership with other housing agencies and advocates to provide support around tenant's issues.	N/A
Association of Neighbourhood Houses of British Columbia dba Frog Hollow Neighbourhood House	\$25,000	Frames Film Program	Supports Indigenous youth and their peers to address barriers in their lives, express themselves creatively through film, and become agents of change in their communities.	N/A

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AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Association of Neighbourhood Houses of British Columbia dba Frog Hollow Neighbourhood House	\$22,192	Youth Skills Development Program	Provides life skills workshops and volunteer placements to develop leadership skills, healthy peer relationships, community connections, and resiliency.	<b>COMMENT:</b> Organization to continue to leverage other funding sources for program. Leveraging will be reviewed in 2020.
Association of Neighbourhood Houses of British Columbia dba Gordon Neighbourhood House	\$7,500	Young Ideas	Volunteers facilitate community connections for young adults who live, work, and spend time in Vancouver's West End.	N/A
Association of Neighbourhood Houses of British Columbia dba Kitsilano Neighbourhood House	\$26,250	Empowered Westside Seniors	Empowers seniors to engage in programs, volunteerism and community building.	N/A
Association of Neighbourhood Houses of British Columbia dba Mount Pleasant Neighbourhood House	\$10,612	Family Resource Programs	Hosts a variety of parenting and family opportunities for capacity and connection so that all families have the potential to thrive and grow into fully contributing members of the community.	N/A
Association of Neighbourhood Houses of British Columbia dba Mount Pleasant Neighbourhood House	\$35,000	MPNH Aboriginal Community Development Program	With other agencies, provides services and supports to Indigenous people to address their needs in the community.	<b>COMMENT:</b> Organization to continue to leverage other funding sources for program. Leveraging will be reviewed in 2020.
Atira Women's Resource Society	\$10,152	Inter-generational Mentorship	Encourages the development of intergenerational relationships between older and younger women at two neighbouring Atira- run Housing Programs, who face multiple barriers to wellness.	N/A

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AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Aunt Leah's Independent Lifeskills Society	\$35,444	The Link (Vancouver Outreach & Home Visits)	Offers youth from foster care the tools, resources and supportive community necessary to help them secure housing, increase their quality of life, and achieve their goals.	<b>COMMENT:</b> Organization to continue to leverage other funding sources for program. Leveraging will be reviewed in 2020.
B.W.S.S.: Battered Women's Support Services Association	\$54,520	Women's Support Group Program	Provides services and supports to girls and women who have experienced gendered violence.	N/A
Big Brothers of Greater Vancouver	\$40,288	In-School Mentoring Program	Matches children with an adult male or female caring role model for one-to-one meetings during school hours on school grounds.	<b>CONDITION:</b> Report back in 2019 on outputs for all four programs, to the satisfaction of the Managing Director of Social Policy & Projects. <b>COMMENT:</b> Grant funding increased to primary program - secondary programs not funded.
Big Sisters of B.C. Lower Mainland	\$49,272	Big Sisters Mentoring	Facilitates life-changing mentoring relationships that inspire and empower girls to reach their potential.	N/A
Boys and Girls Clubs of South Coast BC	\$64,628	Boys and Girls Club Services in Vancouver	Provides after-school programs for kids aged 6 to 18 that encourage the development of positive relationships, healthy lifestyles, leadership skills, and learning engagement.	<b>CONDITION:</b> All quarterly payments and continued eligibility based on confirmation of license requirements by CCFL, to the satisfaction of the Managing Director of Social Policy & Projects.

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AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Canadian Mental Health Association, Vancouver- Fraser Branch	\$15,000	Chinese Happy Seniors Wellness Program	An activity-based program for vulnerable Chinese seniors that promotes positive mental and physical health, builds social networks and reduces isolation.	N/A
Canadian Mental Health Association, Vancouver- Fraser Branch	\$13,200	Volunteer Program	Provides volunteer opportunities to build resilience in individuals living with mental illness.	N/A
Canadian Paraplegic Association (BC) dba Spinal Cord Injury BC	\$48,000	Information Services Program	Provides a toll-free InfoLine, an online database and in-depth assistance for those with more complex needs, to connect people with community resources.	N/A
Check Your Head: The Youth Global Education Network	\$10,000	The Global Citizen Education Program	Foster youth engagement by educating youth ages 15-35 on a range of social, economic and environmental issues.	<b>CONDITION:</b> 2nd quarterly payment contingent on submission of updated financial statements, to the satisfaction of the Managing Director of Social Policy & Projects.
Children of the Street Society	\$15,200	Taking Care of Ourselves & Taking Care of Others (TCO <sup>2</sup> ) Workshops	Provides youth with information and practical tools to learn how to keep themselves and friends safe from sex trafficking and sexual exploitation.	N/A
Collingwood Neighbourhood House Society	\$34,249	SAFE in Collingwood	Using a community development approach, provides outreach and drop-in support services for sex workers along the Kingsway corridor, while also engaging businesses and residents.	N/A
Crisis Intervention & Suicide Prevention Centre of BC	\$29,364	Distress Services	Provides confidential, non-judgmental, free emotional support, 24/7 for people experiencing emotional distress or thoughts of suicide.	N/A

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AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Downtown Eastside Women's Centre Association, The	\$52,492	Chinese Seniors Outreach Program	Provides assistance to isolated Chinese seniors living in Strathcona and DTES neighbourhoods, assisting them with accessing vital services and building community.	N/A
Downtown Eastside Women's Centre Association, The	\$25,000	DEWC Drop-In Centre	Provides a place of safety and basic needs for 400 women & children each day, and provides a bridge to accessing intensive support services.	N/A
Downtown Eastside Women's Centre Association, The	\$90,572	Management and Administration Team	Build capacity and oversee and support operations at two locations where more than 500 women and children are assisted daily in Canada's poorest urban community.	N/A
Dugout Drop-In Centre Society, The	\$40,600	The Dugout Drop- In Centre	Provides a living-room, social connection, nourishment, employment and volunteer opportunities for hundreds of men and women who are homeless or live in DTES SROs.	N/A
Eastside Family Place Society	\$58,236	Eastside Family Place Society - Core Funding	Provides a wide range of services, supports, resources, programs which benefit families with young pre-school children in their healthy development.	N/A
Family Services of Greater Vancouver	\$98,540	Directions Youth Services Outreach	Identifies and engages at-risk youth under 25 who are homeless or in crisis, and assists them to access housing supports, mental health and primary health care, and other community services.	N/A
Family Services of Greater Vancouver	\$10,000	Vancouver Counselling Program	Low cost counselling for Vancouverites on low income to foster healthy coping skills.	<b>COMMENT:</b> Termination grant. <sup>16</sup>

<sup>&</sup>lt;sup>16</sup> Termination Grant: organization is granted 50% of previous year's funding and put on notice that this is the final year of social grant funding, providing a transitional year to address identified issues and/or to seek replacement sources of funding.

<sup>\*</sup> Unless otherwise noted in "Comments", recommended grant amount is unchanged from previous year (2018).

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AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
First Funds Society	\$30,000	Aboriginal Youth Mentorship & Housing Program	Provides Indigenous youth with mentorship, housing supports and basic life skills in their transition from foster care to adulthood.	<b>COMMENT:</b> Recommended increase to hire additional staff to support mentorship for youth aging out of care.
First United Church Community Ministry Society	\$25,376	Legal Advocacy Program	Provides assistance to DTES residents to obtain ID, access EI, pension and/or disability benefits, and resolve housing and other issues.	N/A
Fresh Roots	\$15,000	SOYL: Afterschool and Extracurricular Programs @ the Vancouver Schoolyard Market Gardens	Provides food leadership where participants grow and cook healthy food and operate farms as social enterprises.	N/A
Gallery Gachet Society	\$20,000	Gallery Gachet Volunteer Program	Supporting people who are impacted by mental illness and disabling conditions, addressing isolation, broadening skills and improving participant's relations to other resources.	N/A
Greater Vancouver Law Students' Legal Advice Society (GVLSLAS)	\$39,136	Law Students' Legal Advice Program (LSLAP)	Provides free legal services and representation to low-income and marginalized individuals across the Lower Mainland.	N/A
H.I.M. Health Initiative for Men	\$35,000	HUSTLE	An outreach and support program for self- identified men working in the sex industry that includes resources, referrals and health and well-being supports.	<b>COMMENT:</b> Increase this year to expand programming and service level to male sex workers experiencing barriers.
Hastings Community Association	\$30,452	Hastings Family Enrichment Centre	Provides a space in the community for parents or guardians, caregivers and grandparents of children 0-5 years of age to interact in a variety of social and other programs.	N/A

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AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Helping Spirit Lodge Society	\$25,376	Journey Home	Serves chronically homeless individuals in the Greater Vancouver area, connecting them to affordable housing and supportive services.	N/A
Immigrant Services Society of BC, The	\$54,256	Multicultural Youth Circle (MY Circle) Program	A leadership and peer support group program that trains newcomer youth ages 14 to 24 years old to be facilitators and community leaders.	<b>CONDITION:</b> 2 <sup>nd</sup> quarterly payment contingent on report demonstrating increase in participation by Vancouver residents, to the satisfaction of the Managing Director of Social Policy & Projects.
Immigrant Services Society of BC, The	\$137,082	Settlement Orientation Services (SOS)	Facilitates the service coordination, pre- settlement and housing support of refugee claimants in Vancouver.	<b>COMMENT:</b> Organization to continue to leverage other funding sources for program. Leveraging will be reviewed in 2020.
Japanese Community Volunteers Association (Tonari Gumi)	\$10,000	Senior Lighthouse Program (SLP)	Enhances the mental and physical health of at- risk seniors and supports a healthy, safe, connected, active and learning life.	N/A
Jewish Family Service Agency of Vancouver	\$16,120	Seniors Support Services	Supports seniors and their families by providing information and referral to counselling, advocacy, community programming, and financial aid.	N/A
Jewish Seniors Alliance of Greater Vancouver	\$10,000	Peer Support	Trains adults to become peer support volunteers, friendly visitors and friendly callers to an often stigmatized, isolated and aging population of seniors.	N/A

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AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
John Howard Society of the Lower Mainland	\$20,300	Vancouver Community Services Office (VCSO) - Program Coordinator	Free services that provide wraparound support and social connections to people facing multiple barriers, including involvement in the criminal justice system, substance misuse, mental health and other issues.	N/A
Justice Education Society of British Columbia	\$27,004	Court Information Program for Immigrants (CIPI)	Supports court users who face linguistic and cultural barriers to BC's justice system, with services available in Mandarin, Cantonese, Punjabi, Hindi, Spanish and Farsi.	<b>COMMENT:</b> Organization to continue to leverage other funding sources for program. Leveraging will be reviewed in 2020.
Kettle Friendship Society, The	\$86,252	Drop-In Centre	Provides a safe, barrier-free environment where multi-disadvantaged individuals have opportunities to build connections and find support, assistance and encouragement.	N/A
KidSafe Project Society, The	\$10,000	KidLink Youth Program	Connects at-risk youth to extra-curricular programs and mentorship to keep them engaged and supported.	N/A
KidSafe Project Society, The	\$10,000	KidSafe's Break Program 2018/19	Provides vulnerable children with developmental activities, healthy meals and support from caring adults at inner-city elementary schools during school breaks.	<b>CONDITION:</b> 2nd quarterly payment contingent on continued stewardship of program by KidSafe Project Society, to the satisfaction of the Managing Director of Social Policy & Projects.
Kinbrace Community Society	\$5,000	READY Tours	Orients newly arrived refugee claimants to the refugee hearing process, significantly reducing stress and anxiety around the process.	N/A

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AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Kiwassa Neighbourhood Services Association	\$10,000	Seniors Program	Brings marginalized seniors out of their homes to build social connections while staying active and engaged in community life.	N/A
Kiwassa Neighbourhood Services Association	\$37,388	Youth Program	Engages isolated and vulnerable youth in outreach, and leadership initiatives, strengthening relationships and helping youth thrive.	N/A
La Boussole Centre Communautaire Societé	\$19,860	Services sociaux	Provides social services, Francophones in need, including newcomers.	<b>CONDITION:</b> Release of all quarterly payments contingent on continued adherence to repayment plan with City REFM department, to the satisfaction of the Managing Director of Social Policy & Projects.
Learning Disabilities Association of BC - Vancouver Chapter	\$25,376	LDAV Power to Achieve	Provides one-to-one support to individuals with diagnosed or suspected learning disabilities to overcome their learning challenges.	N/A
Leave Out Violence (LOVE) Society BC	\$34,628	Leadership and Map (Media Arts Program)	At-risk, multi-barriered youth explore media arts mediums to create messages of violence prevention for themselves and their peers.	N/A
Little Mountain Neighbourhood House Society	\$21,544	Early Years - Family Resource Programs	Support the development of happy and healthy families with programs that provide children a safe place to learn and play, and give support and resources to parents and caregivers.	N/A
Little Mountain Neighbourhood House Society	\$6,212	LIFT (Learning is First) Program	Provides free afterschool tutoring, healthy food, mentorship, and recreation to multi-barriered youth at Tupper and John Oliver Secondary Schools.	N/A

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AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Lu'ma Medical Centre Society	\$25,000	Traditional Elders Program	Elders experienced in traditional Indigenous healing facilitate wellness by promoting balance, health and holistic wellness.	
M.O.S.A.I.C. Multi-lingual Orientation Service Association for Immigrant Communities	\$88,164	Outreach and Community Support	Provides advocacy on behalf of newcomer groups, including women, migrant workers and refugee claimants, and facilitates activities that support at-risk groups to access information and community resources.	<b>CONDITION:</b> 3 <sup>rd</sup> quarterly payment contingent on program increasing funding from other sources AND number of Vancouver participants, to the satisfaction of the Managing Director of Social Policy & Projects.
M.O.S.A.I.C. Multi-lingual Orientation Service Association for Immigrant Communities	\$20,056	Vietnamese Family Support Program - Multicultural Edition	Provides psycho-social support and advocacy to multicultural communities in the Vancouver area, to increase their sense of safety and belonging, and cultivate connections.	<b>COMMENT:</b> Termination grant. <sup>17</sup>
Marpole Oakridge Family Place Society	\$58,000	Family Resource Drop In & Parent Support	Provides a daily drop-in, support, resources and education that benefit families with young children aged 0-6 in the Marpole Oakridge community.	N/A
Marpole Oakridge Family Place Society	\$25,000	Marpole Seniors Hub	A full-service program for seniors including advocacy, information and referral, continuing education, peer learning, leadership and volunteer opportunities.	N/A
Migrant Workers Centre BC Society	\$13,000	Migrant Workers Hub	Offers vulnerable migrant workers effective and timely access to information and referral services and educational workshops.	N/A

<sup>&</sup>lt;sup>17</sup> Termination Grant: organization is granted 50% of previous year's funding and put on notice that this is the final year of social grant funding, providing a transitional year to address identified issues and/or to seek replacement sources of funding.

<sup>\*</sup> Unless otherwise noted in "Comments", recommended grant amount is unchanged from previous year (2018).

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AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Mount Pleasant Family Centre Society	\$5,000	Community Connections Program for Refugee Families	Provides early childhood development, family support and settlement services to refugee families with children ages 0-6.	<b>COMMENT:</b> Termination grant. <sup>18</sup>
Mount Pleasant Family Centre Society	\$68,968	Drop in Centre	Provide families with young children easy-to- access daily drop-in playroom and parenting programs in a welcoming and supportive space.	N/A
Multicultural Helping House Society	\$52,744	Community Services program for new comers, youth, Seniors and TFW/ Newcomers	Providing community services for new Canadians, including youth, seniors and temporary foreign workers, so they can integrate and thrive in Canada.	<b>CONDITIONS</b> : 1st quarterly payment contingent on: <b>1</b> ) receipt of 2018 audited financial statements, including the MHH Foundation; AND, <b>2)</b> meeting with City staff to discuss organizational governance; both to the satisfaction of the Managing Director of Social Policy & Projects.
NEC Native Education College	\$65,000	NEC Student Recruitment and Retention Program	Program targets the multitude of complex issues that prevent current and potential NEC students from engaging with the college, and achieving a post-secondary education.	N/A
Network of Inner City Community Services Society	\$31,401	Vancouver Roving Leaders	Inner city, community-based outreach program that engages and supports youth and their families through attachment-based work emphasizing youths' strengths and personal goals.	N/A

<sup>&</sup>lt;sup>18</sup> Termination Grant: organization is granted 50% of previous year's funding and put on notice that this is the final year of social grant funding, providing a transitional year to address identified issues and/or to seek replacement sources of funding.

<sup>\*</sup> Unless otherwise noted in "Comments", recommended grant amount is unchanged from previous year (2018).

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AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Pacific Community Resources Society	\$93,660	Broadway Youth Resource Centre	Provides a variety of social, housing, education and health supports to youth ages 13-24 experiencing vulnerabilities and marginalization.	N/A
Pacific Immigrant Resources Society	\$21,092	Immigrant Women's Leadership (LEAD / Building Bridges)	Fosters community involvement and creates a better sense of belonging and understanding by addressing issues of social exclusion and under or unemployment.	N/A
Pacific Immigrant Resources Society	\$62,300	Outreach & Support Programs for Immigrant & Refugee Women	Provides trauma-informed specialized interventions to newcomer women and their young children that promote learning, a sense of connection to community and access to community resources.	N/A
Pacific Post-Partum Support Society	\$17,684	Post-partum Depression/ Anxiety Support	Provides toll-free telephone and email support and three weekly support groups in Vancouver.	N/A
PLEA Community Services Society of British Columbia	\$31,868	KidStart Mentoring Program 6-12s	Provides vulnerable children with a nurturing relationship, a chance to have fun, and a sense of belonging.	N/A
Providing Alternatives, Counselling & Education Society Vancouver	\$83,680	Occupational Health & Safety Violence Prevention Program	Provides support and education to decrease the violence experienced by sex workers, to increase their health and safety.	<b>COMMENT:</b> Increased funding for expanded programming and increased number of people to be served.
QMUNITY BC's Queer, Trans, and Two-Spirit Resource Centre Society	\$31,060	Core Operations	Provides three pillars of service - support, connection, and leadership - to improve the lives of LGBTQ/2S British Columbians.	N/A
QMUNITY BC's Queer, Trans, and Two-Spirit Resource Centre Society	\$48,352	QMUNITY Youth Program	A peer and mentor-support program for LGBTQ/2S youth ages 14 - 25 that includes drop-ins, direct supports including referrals and special events.	N/A

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AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Ray-Cam Community Association	\$10,000	Powerful Parents	Provides training, community workshops, skills development, and opportunities to share practical strategies and learned skills for parents facing many barriers.	N/A
REACH Centre Association	\$22,980	Multicultural Family Centre Drop-In	Provides members of culturally diverse communities with information in their first language, and in a culturally responsive format, to help them access community resources and alleviate social isolation.	N/A
Red Fox Healthy Living Society	\$41,559	Red Fox Child, Youth and Family Programs	Provides Indigenous youth with opportunities to gain leadership and employment skills by helping deliver recreation, cultural and culinary programs to Indigenous children and families.	N/A
Renfrew Collingwood Senior's Society	\$22,528	Community Senior's Drop-in (Wheels to Meals)	Provides opportunity for seniors to socialize, build long-lasting friendships, share a meal and partake in engaging activities and educational presentations.	N/A
Sanctuary Mental Health Society	\$18,000	Community Engagement Program	Provides faith communities with training, information and resources to support mental wellness in both inside and outside communities of faith.	N/A
Seniors Services Society of BC	\$32,888	Vancouver Seniors Housing Outreach	Works one-on-one with homeless and at-risk seniors to attain and maintain appropriate, affordable, safe and stable housing.	N/A
South Granville Seniors Friendship Centre Society	\$49,178	South Granville Seniors Centre	Provides low-barrier and low-cost programs and services that promote the physical, social, mental, and emotional wellbeing of seniors in the Fairview district.	N/A
South Granville Seniors Friendship Centre Society	\$21,856	Spanish Outreach Program	Offers Spanish-speaking seniors socialization, education and health promotion, to enhance community connectedness and social integration.	<b>COMMENT:</b> Organization to continue to leverage other funding sources for program. Leveraging will be reviewed in 2020.

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AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
South Vancouver Family Place Society	\$15,000	Fraserlands Family Drop-In	Provides education and capacity building programs for children aged 0-5, their parents and their families to foster connectedness, belonging and social support.	N/A
South Vancouver Family Place Society	\$64,432	South Vancouver Family Place Drop-in Programs	Provides education and capacity building programs for children aged 0-5, their parents and their families to foster connectedness, belonging and social support.	N/A
Street Corner Media Foundation	\$20,300	Megaphone and Hope in Shadows Vendor Program	Offers paid sales work, skills building, and community connection for people marginalized by poverty and homelessness.	N/A
Supporting Women's Alternatives Network (SWAN Vancouver) Society	\$26,040	SWAN Outreach: Supporting Im/migrant Women in the Sex Industry	Provides in-person and online outreach to im/migrant women engaged in indoor sex work to reduce isolation and stigma and increase workplace health and safety.	N/A
Thunderbird Neighbourhood Association	\$40,800	Thunderbird Family Drop-in & Sunrise Drop-in	Enhances the overall quality of life and sense of well-being among community residents through creating positive social networks and support systems.	N/A
Tides Canada Initiatives Society	\$25,000	Binners' Project	Brings together binners to develop and expand informal economic opportunities.	N/A
TRAC Tenant Resource & Advisory Centre Society	\$55,996	Legal Protection for Vancouver Tenants	Promotes the legal protection of Vancouver tenants by providing information, education, support and research on residential tenancy matters.	N/A
United Chinese Community Enrichment Services Society dba S.U.C.C.E.S.S.	\$10,000	Counselling Service for the Chinese Community	Helps reduce isolation of vulnerable Chinese speaking families by building community capacity to provide mutual support to each other.	<b>CONDITION:</b> 2 <sup>nd</sup> quarterly payment contingent on demonstrated increase in participation by Vancouver residents, to the satisfaction of the Managing Director of Social Policy & Projects.

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AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
United Chinese Community Enrichment Services Society dba S.U.C.C.E.S.S.	\$41,656	Seniors Quality of Life (SQL)	Provide support at easily accessible public space to vulnerable seniors to age actively, remain independent, feel included, and reduce isolation.	<b>COMMENT:</b> Organization to continue to leverage other funding sources for program. Leveraging will be reviewed in 2020.
United Chinese Community Enrichment Services Society dba S.U.C.C.E.S.S.	\$68,208	Youth At Risk Program	Supports potential at-risk youth of Chinese descent and other immigrant youth to integrate into the community by developing interpersonal skills with peers and adults through group activities and outreach programs.	<b>COMMENT:</b> Organization to continue to leverage other funding sources for program. Leveraging will be reviewed in 2020.
Urban Native Youth Association	\$57,216	Aboriginal Youth Worker	Develops and delivers a range of dynamic, prevention-focused programming, provides advocacy, and facilitates access to programs and services.	N/A
Vancouver Association for Survivors of Torture	\$40,000	Core funding	Provides trauma-focused community-based support to assist refugee families throughout the settlement and adaptation process.	N/A
Vancouver Rape Relief Society	\$34,312	Public Education Program & Community Outreach	Provides public education and community outreach aimed at ending violence against women in Vancouver.	N/A
Vancouver Second Mile Society	\$37,732	Downtown Eastside Seniors Centre	A drop-in centre for low income seniors in the DTES to hang out and participate in social and recreational activities to improve their quality of life by reducing isolation.	<b>CONDITION:</b> Quarterly payments contingent upon updates on governance and financial stability to the satisfaction of the Managing Director of Social Policy & Projects.

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AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Vancouver Second Mile Society	\$29,816	Downtown South Neighbourhood Helpers Project	A peer-based program that supports marginalized low income seniors in the Downtown South, connecting people with people and resources.	<b>CONDITION:</b> Quarterly payments contingent upon updates on governance and financial stability to the satisfaction of the Managing Director of Social Policy & Projects.
Vancouver Second Mile Society	\$51,256	DTES Neighbourhood Helpers Project	Program hosts coffee house sessions/ community kitchens and events that foster positive social spaces for isolated seniors to improve their quality of life.	<b>CONDITION:</b> Quarterly payments contingent upon updates on governance and financial stability to the satisfaction of the Managing Director of Social Policy & Projects.
Vancouver Second Mile Society	\$33,972	Neighbourhood Helpers Chinese Outreach Project	Helps vulnerable and isolated Chinese seniors in the DTES feel safe, access basic services and support, and connected to the community so that they are able to live a healthy and independent life.	<b>CONDITION:</b> Quarterly payments contingent upon updates on governance and financial stability, to the satisfaction of the Managing Director of Social Policy & Projects.
W.A.V.A.W./R.C.C: Women Against Violence Against Women/Rape Crisis Centre	\$49,988	Indigenous Counselling and Outreach Program	Provides support to Indigenous survivors of sexualized violence in Vancouver, and violence prevention education to the community, which in turn supports survivors to access services, and experience inclusion, belonging, and safety.	<b>COMMENT:</b> Funding recommended based on Managing Director of Social Policy & Projects providing exception to eligibility criteria for counselling. CoV staff will explore additional funding opportunities.

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1	2	3	4	5
AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Warriors Against Violence Society	\$15,428	Warriors Against Violence Society	The program is committed to ending violence in Indigenous communities by providing information and tools so families can live in a non-violent home and community.	<b>COMMENT:</b> Organization encouraged to develop a succession plan to ensure program sustainability.
Watari Research Association	\$72,868	Eastside Integrated Youth Team - Outreach Position	Provides outreach to vulnerable youth in Vancouver's DTES so that youth learn life skills, maximize their safety, experience community inclusion, and have access to dignified housing.	<b>COMMENT:</b> Organization to continue to leverage other funding sources for program. Leveraging will be reviewed in 2020.
West End Seniors' Network Society	\$54,520	Volunteer Management and Information and Referral Services	Promotes information and referral services and ensures volunteer-led programs are managed effectively and efficiently.	N/A
West End Seniors' Network Society	\$20,000	West End Older Adult Housing Support Program	Assists older adults in the West End with navigating the housing system in response to the extreme development and affordability crisis the neighbourhood is experiencing.	<b>CONDITION:</b> 2 <sup>nd</sup> quarterly payment contingent on updated report on outputs and volunteer recruitment to the satisfaction of the Managing Director of Social Policy & Projects.
West Side Family Place Society	\$40,192	Core Funding	Provides an enriched, creative, early learning environment for parents and other care-givers.	<b>CONDITION:</b> 2 <sup>nd</sup> quarterly payment contingent on submission of financial sustainability plan to satisfaction of the Managing Director of Social Policy & Projects.

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1	2	3	4	5
AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Western Institute for the Deaf and Hard of Hearing	\$10,560	Community Interpreting Services Program for Low Income Residents	Provides American Sign Language (ASL) Community Interpreting Services for low- income deaf residents as well as a drop-in English-ASL translation service for deaf persons.	N/A
WISH Drop-In Centre Society	\$87,500	Drop-In Centre	An overnight safe haven for women in street- based sex work, offering front-line support and referral to WISH's capacity-building programs, 365 nights/year.	N/A
WISH Drop-In Centre Society	\$55,000	Mobile Access Project (MAP) Van	Provides respite, harm reduction supplies, information and referral, Bad Date reporting, snacks, supplies and peer support for street- based sex workers 365 nights/year.	N/A
WISH Drop-In Centre Society	\$16,500	Transitions	Addresses the survival needs of sex workers who are seeking options, either to transition into safer sex work, and/or reduce their reliance on or transition out of sex work.	<b>CONDITION:</b> 2 <sup>nd</sup> quarterly payment contingent on working with City staff to identify an alternative funding source for 2020, to the satisfaction of the Managing Director of Social Policy & Projects.
Writers' Exchange, The	\$15,000	Out-of-school literacy programs for inner-city kids	Supports the wellbeing of inner-city children by providing a fun and safe space outside of school with positive adult role models, healthy snacks and fun reading and writing activities.	N/A
Young Women's Christian Association, of Vancouver, British Columbia	\$58,876	YWCA Crabtree Corner Community Programs (CTC)	Range of programs and services under one roof to help marginalized women and families living in Vancouver's DTES feel healthier, more connected and empowered to make positive life choices.	N/A

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1	2	3	4	5
AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Young Women's Christian Association, of Vancouver, British Columbia	\$21,976	YWCA Single Mothers' Support Services	Range of individual and group services to assist, empower and inform single mothers around employment, education, parenting, legal/financial, support for victims of abuse and housing.	N/A
TOTAL = 113	\$4,084,735			

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#### 2019 SOCIAL POLICY GRANTS Direct Social Services Grants NOT Recommended

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Access Pro Bono Society of British Columbia, The	\$0	Summary Advice Program	Provides assistance to low income individuals on a wide range of legal issues, including family, immigration, criminal, civil and housing matters.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.
Association of Neighbourhood Houses of British Columbia dba Cedar Cottage Neighbourhood House	\$0	Seniors Wellness on Saturday and Beyond	Supports the development of strong social networks for seniors to make friends, to reduce their isolation and to connect to activities and services to enhance quality of life.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.
Association of Neighbourhood Houses of British Columbia dba Mount Pleasant Neighbourhood House	\$0	Seniors Wellness	Isolated seniors are identified and engaged on multiple levels including volunteerism, social participation, and leadership opportunities.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.
Beyond the Conversation Society	\$0	Social Connectedness Through Conversations	The program uses the English language to build strong and resilient community through conversation	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.
Big Brothers of Greater Vancouver	\$0	Community Program	This program provides mentors (Big Brothers) to boys (Little Brothers) who have limited to no contact with a positive male role model.	COMMENT: Grant funding increased to In-School Mentoring program and as such, secondary programs not funded.

#### APPENDIX A-2: DSS GRANTS NOT RECOMMENDED PAGE 2 OF 5

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Big Brothers of Greater Vancouver	\$0	Game On!	Uses a mentor approach to provide boys with information and support to make informed choices about healthy lifestyle practices.	COMMENT: Grant funding increased to In-School Mentoring program and as such, secondary programs not funded.
Big Brothers of Greater Vancouver	\$0	Teen Program	Matches elementary-aged children with a teen Big Buddy from a nearby high school for weekly meetings on school grounds.	COMMENT: Grant funding increased to In-School Mentoring program and, as such, secondary programs not funded.
British Columbia Bereavement Helpline	\$0	Opioid and Suicide Wellness Groups	Grief support groups for individuals coping with the loss of a loved one due to an opioid or suicide death.	NOT RECOMMENDED: Program does not meet eligibility criteria.
Canadian National Institute for the Blind	\$0	Youth Leadership Mentor Program	Pairs young adults who are blind or partially sighted with seniors with vision loss to engage in digital literacy training.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.
Covenant House Vancouver	\$0	Community Support Services Outreach Program (CSS Outreach)	Provides support to homeless and at-risk youth to meet their immediate needs, as well as referrals and escorts to social, medical, and legal services.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.
Downtown Society for the Fellowship of Recovering Alcoholics dba Vancouver Recovery Club	\$0	24/7 Drop In and Referral Centre	Assists a vulnerable population to connect with social services, health, mental health, and other services to promote wellness and guidance to a sustainable lifestyle.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.

#### APPENDIX A-2: DSS GRANTS NOT RECOMMENDED PAGE 3 OF 5

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
EYA Environmental Youth Alliance Society	\$0	Wild Mind Youth Program	Non-clinical nature therapy and learning program for Indigenous, low income, new immigrants, and/or LGBTQ youth who face barriers to engaging with nature.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.
Jewish Family Service Agency of Vancouver	\$0	Family & Adult Resources- Housing	Provides support, advocacy and resources to those in or at risk of poverty, enabling diverse members of the community to live with dignity and respect.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.
Lookout Housing and Health Society	\$0	Volunteer Coordination	Volunteers support Lookout guests by serving food, helping with community events, supporting staff, environmental beautification, holiday celebrations and fundraising.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.
Lower Mainland Association of Parent Education and Assessment dba Westcoast Family Centres Society	\$0	Healthy Relationships for Off-Reserve Families	Program builds strategies to grow up in a violence-free family.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.
Lower Mainland Association of Parent Education and Assessment dba Westcoast Family Centres Society	\$0	Successful Co- Parenting	Program addresses the emotional needs of children through separation and divorce.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.

#### APPENDIX A-2: DSS GRANTS NOT RECOMMENDED PAGE 4 OF 5

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
M.O.S.A.I.C. Multi-lingual Orientation Service Association for Immigrant Communities	\$O	l Belong Program	Supports LGBTQ immigrants and refugees by offering support groups, referrals, field trips, community connections/ events, and one-on-one mentorship.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.
McLaren Housing Society of B.C.	\$0	LIFE Program (Living For Excellence)	Provides outreach/housing stability support to low income individuals/families living with a stigmatizing, isolating, long-term, episodic health issue (HIV/AIDS), who are aging and at risk of losing their housing.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.
PHS Community Services Society	\$O	Spikes on Bikes	Peer needle recovery, harm reduction education and overdose response to address areas with new supported modular housing.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.
Stigma-Free Society	\$O	Stigma-Free Zone Community Development & Presentations	Educates community members about mental health and stigma by delivering programs to teachers, businesses, non-profit organizations, schools and other organizations.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.
United Chinese Community Enrichment Services Society dba S.U.C.C.E.S.S.	\$0	Chinese Help Lines	Volunteers provide support and community resources to Cantonese and Mandarin- speaking callers whose language is a barrier to accessing services.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.

#### APPENDIX A-2: DSS GRANTS NOT RECOMMENDED PAGE 5 OF 5

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Vancouver Native Health Society	\$0	MNSYY Elders Program	Increases participants' wellness and sense of positive identity through connection to Indigenous culture, spirituality and Indigenous Elders.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities
Vancouver Native Health Society	\$0	Tu'wusht	Through access to the garden located at UBC, members of the Indigenous community learn about traditional harvesting practices, methods and medicines, and the transfer of inter-generational cultural knowledge.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.
Writers' Exchange, The	\$0	Family Literacy Nights	Program brings together kids, parents and volunteers to share a meal and participate in fun literacy activities.	NOT RECOMMENDED: Program does not meet eligibility criteria.
Yarrow Intergenerational Society for Justice	\$0	Cross Cultural Health Broker	Creates a bridge between Chinese seniors and the healthcare system via culturally responsive support and education to overcome language barriers.	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rated higher in addressing City priorities.
TOTAL = 25				

#### 2019 SOCIAL POLICY GRANTS Organizational Capacity Building (OCB) Grants Recommended (Recommendation B)

Organizational Capacity Building grants support the Healthy City Strategy by providing funding to non-profit organizations to help build leadership, governance and strategic planning in the non-profit sector.

1	2	3	4	5
AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
211 British Columbia Services Society	\$38,468	2-1-1 & bc211.ca (Shelter & Street Helpline)	Provides free access to community, government and social services through quality information and referral by contacting 2-1-1, including an updated daily list of shelter spaces.	N/A
Association of Neighbourhood Houses of British Columbia dba South Vancouver Neighbourhood House	\$50,472	South Van Seniors' Hub	Seniors develop their capacity to guide and sustain the Hub using a community development approach that connects seniors and other organizations at the neighbourhood level.	N/A
Britannia Community Services Society	\$10,000	Vancouver Neighbourhood Food Networks	Fosters increased coordination, collaboration and capacity among Vancouver's food networks to strengthen best practices in community-based food programming and food justice initiatives.	N/A
Collingwood Neighbourhood House Society	\$28,104	Living in Community	Works to find solutions to the impact of sex work and youth sexual exploitation on communities and to reduce the harm and isolation that sex workers experience.	N/A
Disability Alliance BC Society (DABC)	\$38,452	Community Connections and Disability Supports (CCDS)	Provides capacity building workshops/ training, community updates, volunteer training and support to community organizations to enhance service to the disability community and affect social change.	N/A

#### APPENDIX B-1: OCB GRANTS RECOMMENDED PAGE 2 OF 4

1	2	3	4	5
AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
First Funds Society	\$20,400	Community Voicemail	Provides local phone numbers with voicemail to over 100 service providers in Vancouver to share with their clients so people who are homeless/phoneless can connect to opportunities for jobs, housing, and social services.	N/A
Hastings Crossing Business Improvement Association	\$15,000	Urban Core Community Workers' Association (Urban Core)	Delivers services that provide employment, education, housing, and social opportunities to create sustainable livelihood and improved incomes for residents in the DTES.	N/A
Inner City Safety Society	\$15,000	Capacity Building for Community Safety	Brings a safety lens, networking capacity, skills, and knowledge to place-based community coordination, strategies, activities, organizations, planning.	<b>CONDITION:</b> 1st quarterly payment contingent on receipt of AGM and Board minutes for 2017 to the satisfaction of the Managing Director of Social Policy.
Metro Vancouver Aboriginal Executive Council	\$85,000	Urban Indigenous Coalition	MVAEC represents and advocates for 24 member agencies, strategically planning for programs and services for the urban Indigenous population.	N/A

# APPENDIX B-1: OCB GRANTS RECOMMENDED

PAGE 3 OF 4	
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1	2	3	4	5
AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Pacific Legal Education and Outreach Society	\$15,000	Pacific Legal Education and Outreach	Provides access to legal information, education and advice to artists and the non-profit sector through two legal clinics, the Artists' Legal Outreach and Law for Non Profits.	CONDITION: 1st quarterly payment contingent on confirmation of additional funding sources, to the satisfaction of the Managing Director of Social Policy & Projects. CONDITION: 2nd quarterly payment contingent on demonstrated partnership with Vantage Point, and report on organizations served January to June 2019, to the satisfaction of the Managing Director of Social Policy & Projects.
PeerNet Association of British Columbia	\$38,472	Youth Initiative	Provides opportunities to connect and support youth and youth services, including engagement opportunities and projects throughout the city.	N/A
PovNet Society	\$10,000	PovNet Capacity Building	Facilitates communication, networking, and access to information around poverty- related issues for frontline workers, marginalized communities and the general public.	N/A
Vancouver Community Network, The	\$20,604	VCN Technical, Helpdesk and Web Support Services	Ensures local non-profits have foundational internet services, webhosting, digital literacy, training and technical support while providing up-skilling and competencies for their staff.	N/A

#### APPENDIX B-1: OCB GRANTS RECOMMENDED PAGE 4 OF 4

1	2	3	4	5
AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Vantage Point Strategies Society	\$50,000	Capacity building bursaries	Provides financial support to City- supported non-profit agencies to allow them to access Vantage Point workshops and other training/support opportunities.	N/A
Vantage Point Strategies Society	\$28,704	Open-Enrolment Workshops	High-impact workshops focused on governance, leadership, planning and human resources for new and seasoned not-for-profit leaders to strengthen their leadership capacity to meet community needs.	N/A
TOTAL = 15	\$463,676			

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#### 2019 SOCIAL POLICY GRANTS Organizational Capacity Building (OCB) Grants NOT Recommended

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Burnaby Association for Community Inclusion	\$0	Kudoz	An experience platform that mobilizes community members to volunteer to host learning experiences for youths or adults with a disability in order to reduce stigma around what it means to have a disability, and to build independence and community engagement.	NOT RECOMMENDED: Program does not meet eligibility criteria.
Global Youth Education Network Society, The	\$0	Organize BC	Strengthens the skills and connections of progressive movements through training, coaching and community-building, for a more equitable and socially just British Columbia.	NOT RECOMMENDED: Program does not meet eligibility criteria.
Project Management Volunteers Society	\$0	Sustainment + Relationships Program	Hosts workshops introducing nonprofits to the benefits of project management, and offers services to nonprofits at no cost to them.	NOT RECOMMENDED: Organization does not meet eligibility criteria.
TOTAL = 3				

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#### 2019 SOCIAL POLICY GRANTS Neighbourhood Organization Grants Recommended (Recommendation C)

Neighbourhood Organization Grants (NOG) provide core funding to neighbourhood houses to support a wide range of programs, activities and services that support the goals of the Healthy City Strategy.

1	2	3	4
AGENCY	2019 RECOMMEND*	DESCRIPTION	CONDITIONS & COMMENTS
<sup>19</sup> Association of Neighbourhood Houses of British Columbia dba Frog Hollow Neighbourhood House	\$103,573	Core Funding to support a wide range of programs, activities and services that support the goals of the Healthy City Strategy.	N/A
Association of Neighbourhood Houses of British Columbia dba Cedar Cottage Neighbourhood House	\$114,166	Core Funding to support a wide range of programs, activities and services that support the goals of the Healthy City Strategy.	N/A
Association of Neighbourhood Houses of British Columbia dba Gordon Neighbourhood House	\$79,010	Core Funding to support a wide range of programs, activities and services that support the goals of the Healthy City Strategy.	N/A
Association of Neighbourhood Houses of British Columbia dba Kitsilano Neighbourhood House	\$90,124	Core Funding to support a wide range of programs, activities and services that support the goals of the Healthy City Strategy.	N/A
Association of Neighbourhood Houses of British Columbia dba Mount Pleasant Neighbourhood House	\$85,058	Core Funding to support a wide range of programs, activities and services that support the goals of the Healthy City Strategy.	N/A
Association of Neighbourhood Houses of British Columbia dba South Vancouver Neighbourhood House	\$156,150	Core Funding to support a wide range of programs, activities and services that support the goals of the Healthy City Strategy.	<b>COMMENT:</b> Includes \$40,000 for operations of the new Marpole Neighbourhood House, scheduled to open in Spring 2019.

<sup>&</sup>lt;sup>19</sup> The Association of Neighbourhood Houses (ANH) is the legal entity for its 6 member neighbourhood houses.

<sup>\*</sup> Unless otherwise noted in "Comments", recommended rant amount is unchanged from previous year (2018).

#### APPENDIX C: NOG RECOMMENDED PAGE 2 OF 2

1	2	3	4
AGENCY	2019 RECOMMEND*	DESCRIPTION	CONDITIONS & COMMENTS
Collingwood Neighbourhood House Society	\$116,457	\$116,457 Core Funding to support a wide range of programs, activities and services that support the goals of the Healthy City Strategy.	
Downtown Eastside Neighbourhood House	\$68,680	\$68,680 Core Funding to support a wide range of programs, activities and services that support the goals of the Healthy City Strategy.	
Kiwassa Neighbourhood Services Association	\$116,449	Core Funding to support a wide range of programs, activities and services that support the goals of the Healthy City Strategy.	
Little Mountain Neighbourhood House Society	\$90,605	Core Funding to support a wide range of programs, activities and services that support the goals of the Healthy City Strategy.	N/A
TOTAL = 10	\$1,020,272		

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#### 2019 SOCIAL POLICY GRANTS Indigenous Healing and Wellness (IH&W) Grants Recommended (Recommendation D)

Indigenous Healing and Wellness grants fund programs that provide traditional, spiritual and cultural healing and wellness activities to Vancouver's urban Indigenous community.

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
BWSS Battered Women's Support Services Association	\$20,000	Healing Ourselves, Healing Our Communities	Connects women and girls Matriarchs (Elders) who offer traditional teachings and ceremonies	N/A
Downtown Eastside Women's Centre	\$20,000	Indigenous Cultural Programming	•	
PHS Community Services Society	\$20,000	Inclusion, Access and Honour: PHS Urban Indigenous Elder Program	Provides Indigenous people who reside in the DTES with the support of Elders 5 days per week, providing connection to culture as medicine.	N/A
RainCity Housing and Support Society	\$20,000	Elders and Knowledge Keepers Program	Coordinates and supports Indigenous marginalized persons living in the DTES in connecting with elders, knowledge keepers, cultural teachings and ceremony.	N/A
Together We Can	\$20,000	Ignite the Fire Within	Connects Indigenous people in substance abuse treatment with access to the cultural and traditional Indigenous knowledge resources to aid them in their recovery journey.	N/A
Urban Native Youth Association	\$20,000	Wisdom of Elders	Creates opportunities for Indigenous Elders to share their spiritual and cultural teachings with Indigenous youth, especially young women and those who are most disconnected and seeking cultural and community connection.	N/A
Vancouver Aboriginal Community Policing Centre Society	\$20,000	Council of Grandmothers of the DownTown EastSide	Provide Cultural guidance to individuals and agencies mainly in the DownTown EastSide of Vancouver.	N/A

#### APPENDIX D-1: IH&W GRANTS RECOMMENDED PAGE 2 OF 2

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Vancouver Aboriginal Friendship Centre Society	\$10,000	Drum Making Circle	Foster community wellness and personal development, through education and access to a culturally based workshop.	
W.A.V.A.W./ R.C.C.: Women Against Violence Against Women/Rape Crisis Centre	\$10,000	Elder Services Program	Provides education, advocacy, and support to Indigenous survivors and their family members who have experienced or are at risk of experiencing sexualized violence.	N/A
Sub-Total =	\$160,000			
Britannia Community Services Centre Society	\$20,000	Traditional Mother's Day Pow Wow	Support planning and delivery of the annual three-day Pow Wow celebrating Indigenous women and lifegivers, families, cultures, and community.	N/A
TOTAL =	\$180,000			

#### 2019 SOCIAL POLICY GRANTS Indigenous Healing and Wellness (IH&W) Grants Not Recommended (Recommendation D)

Indigenous Healing and Wellness grants fund programs that provide traditional, spiritual and cultural healing and wellness activities to Vancouver's urban Indigenous community

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Britannia Community Services Centre Society	\$0	šx <sup>w</sup> q <sup>w</sup> eləwən ct Carving Centre Programming	Activate the Carving Centre with Indigenous arts and culture programming including carving projects, an Indigenous artisan market, and community events.	NOT RECOMMENDED: Program does not meet eligibility criteria.
Forest and the Femme	\$0	Forest and the Femme	Outdoor recreation program for marginalized women living in Vancouver's Downtown Eastside.	NOT RECOMMENDED: Program does not meet eligibility criteria.
REACH Community Health Centre	\$0	Indigenous Healing and Wellbeing Program	Engage Indigenous youth, families, adults & elders through low-barrier programming which promotes wellbeing, social inclusion, healing, cultural sharing, learning, mentorship, & reconciliation.	NOT RECOMMENDED: Program does not meet eligibility criteria.
Vancouver Native Health Society	\$0	Mmooooooke Naa Si Yea Ya Elders Program	Support participants in their journey towards a more positive self-identity through a connection to Indigenous culture and spirituality.	NOT RECOMMENDED: Organization does not meet eligibility criteria.
Vancouver Native Health Society	\$0	Tu'Wusht	A land-based healing project that connects Vancouver's urban Indigenous community to the land, Indigenous culture, ceremony and community.	NOT RECOMMENDED: Organization does not meet eligibility criteria.

#### 2019 SOCIAL POLICY GRANTS Sustainable Food System (SFS) Grants Recommended (Recommendation E)

Sustainable Food System grants provide to non-profit organizations building sustainable food systems at neighbourhood scale.

1	2	3	4	5
AGENCY	2019 RECOMMEND*	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Association of Neighbourhood Houses of British Columbia dba Cedar Cottage Neighbourhood House	\$11,615	Community Food Markets	Provides opportunities to access food, education, and community connection by prioritizing marginalized communities while bridging the varied communities within the Cedar Cottage neighbourhood.	N/A
Association of Neighbourhood Houses of British Columbia dba Frog Hollow Neighbourhood House	\$10,100	Generating Connections	Increases community capacity to support food security for all residents by leveraging internal and external partnerships, funding resources, etc.	N/A
Association of Neighbourhood Houses of British Columbia dba Gordon Neighbourhood House	\$14,565	Community Food Initiatives	Provides multiple access points along the food security continuum for community members to be active and included participants in local food systems.	N/A
Association of Neighbourhood Houses of British Columbia dba Kitsilano Neighbourhood House	\$14,140	Westside Food Security	Provide multiple access points along the food security continuum to allow for volunteer and staff leadership to enable equitable food security on Vancouver's Westside.	N/A
Association of Neighbourhood Houses of British Columbia dba Mount Pleasant Neighbourhood House	\$11,110	Mt Pleasant Food Network	Convenes local stakeholders to address food justice and food insecurity in the neighbourhood, including connecting to city-wide food networks and food justice organizations.	N/A

#### APPENDIX E: SFS GRANTS RECOMMENDED PAGE 2 OF 3

Association of Neighbourhood Houses of British Columbia dba South Vancouver Neighbourhood House	\$15,150	Food Affair	Supports development of the South Vancouver Neighborhood Food Network (SVFN) into a network of resilient food assets accessed and supported by empowered residents.	N/A
Britannia Community Services Centre Society	\$16,483	Grandview Woodland Food Connection	Improves food equity for vulnerable residents via a community development approach that emphasizes community collaboration in the delivery of locally relevant food programming.	N/A
Collingwood Neighbourhood House Society	\$16,483	Renfrew Collingwood Food Security Institute	Increases individual and community capacity to overcome food insecurity by facilitating learning and leadership development through food preparation and sharing, organic growing, and food justice activities.	N/A
Downtown Eastside Neighbourhood House Society	\$9,090	DTES Nutritional Outreach and Advocacy Program	Provides healthy, nutritious food and right-to-food justice for DTES residents who do not normally have access to healthy food – the program provides 40,000 healthy meals to the DTES every year.	N/A
Hastings Community Association	\$6,500	HS Community Food Network and Seasons of Food Program	Works with 5 agency partners to build collective capacity, and to deliver food and garden programs at HCC to address localized food security.	<b>COMMENT:</b> Termination grant <sup>20</sup> to allow reallocation of funds to areas of the city with strong momentum.
Kiwassa Neighbourhood Services Association	\$14,140	Food Program	Connects people, tools and knowledge to strengthen food security and systems in the neighbourhood and to ensure dignified access to safe, nutritious, culturally appropriate foods for all.	N/A
Little Mountain Neighbourhood House Society	\$12,362	LMN Food Network	Raises awareness of food related assets & opportunities through a community-based initiative focused on relationship building, outreach and networking.	N/A

<sup>&</sup>lt;sup>20</sup> Termination Grant: organization is granted 50% of previous year's funding and put on notice that this is the final year of social grant funding, providing a transitional year to address identified issues and/or to seek replacement sources of funding.

#### APPENDIX E: SFS GRANTS RECOMMENDED PAGE 3 OF 3

Potluck Café (2003) Society	\$17,170	DTES Kitchen Tables	Improves the health of DTES residents by increasing the nutritional value, abundance and availability of food in the DTES, & uses food as a vehicle for community economic development.	N/A
Strathcona Community Centre Association (1972)	\$15,614	SCC Food Programs	Collaborates with local partners and funders to provide nutritional and community capacity- building initiatives that support food security.	N/A
TOTAL = 14	\$184,522			

#### 2019 SOCIAL POLICY GRANTS Rent Subsidy Grants Recommended (Recommendation F)

Rent Subsidy Grants help offset market rent for non-profits located in City of Vancouver Property Endowment Fund premises.

1	2	3	4	5
AGENCY	2019 RECOMMEND	AGENCY LOCATION	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Disability Alliance BC Society (formerly BC Coalition of People with Disabilities)	\$55,713	#204–456 West Broadway	Supports people, with all disabilities, to live with dignity, independence, and as equal and full participants in the community.	N/A
Dugout Drop-In Centre Society, The	\$9,180	59 Powell Street	Provides an inclusive drop-in safe space and low cost/free meals to DTES residents.	N/A
Eastside Movement for Business and Economic Renewal Society dba EMBERS	\$50,000	57A and 57B East Hastings Street	Eastside Works (formerly 'The Lux") is an income generation hub in the DTES that offers assistance finding low barrier employment opportunities, access to training and support, and connections to the local workforce.	N/A
TOTAL = 3	\$114,893			

#### 2019 SOCIAL POLICY GRANTS Childcare Administration Grants Recommended (Recommendation H)

Childcare Administration grants fund the basic infrastructure that is integral to developing and maintaining a viable, effective, high quality childcare system in Vancouver. Grants are provided annually to the Westcoast Child Care Resource Centre (WCCRC) and the Vancouver Society of Child Care Centres (VSOCC).

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Westcoast Child Care Resource Centre (WCCRC)	\$252,000	City-Wide Supports for Early Learning and Child Care	Supports City-wide early learning and care, information, training and referral services.	N/A
Vancouver Society of Children's Centres (VSOCC)	\$124,000	Administration of City- owned Childcare Facilities	Supports administration and management of City-owned childcare facilities in high density developments in the downtown core.	<b>CONDITION:</b> Q4 payment contingent on receipt of report from VSOCC by end of Q3 on progress in increasing access to childcare spaces by low income families, to the satisfaction of the Managing Director of Social Policy & Projects.
TOTAL = 2	\$376,000			

#### 2019 SOCIAL POLICY GRANTS Childcare Reserve & Other Infant/Toddler (IT) Grants Recommended (Recommendation I)

Childcare Reserve IT grants offset the high cost of operating infant/toddler spaces resulting from the required staff-to-child ratio.

1	2	3	4	5
AGENCY & CHILDCARE CENTRE	# INFANT/ TODDLER SPACES	ANNUAL CITY COMMITMENT	2019 RECOMMEND	2018 GRANT
VSOCC CENTRES:				
1. Library Square	12	\$19,800	\$19,800	\$19,800
2. Dorothy Lam	24	\$39,600	\$39,600	\$39,600
3. Quayside	24	\$39,600	\$39,600	\$39,600
4. Shaw Tower	12	\$19,800	\$19,800	\$19,800
5. Bayshore	24	\$39,600	\$39,600	\$39,600
6. Sapphire	12	\$19,800	\$19,800	\$19,800
7. International Village	24	\$39,600	\$39,600	\$39,600
8. Sea Star	24	\$39,600	\$39,600	\$39,600
9. Atelier	12	\$19,800	\$19,800	\$19,800
10. The Junction	12	\$19,800	\$19,800	\$19,800
11. The Mark	12	\$19,800	\$19,800	\$19,800
12. West Village	24	\$39,600	\$39,600	\$39,600
13. The Charleson	12	\$19,800	\$19,800	\$13,200*
VSOCC Subtotal	228	\$376,200	\$376,200	\$369,700
14. Collingwood Neighbourhood House	24	\$39,600	\$39,600	\$39,600
15. Collingwood Neighbourhood House - Terry Tayler	12	\$19,800	\$19,800	\$19,800
16. DDA – Creekside	24	\$39,600	\$39,600	\$39,600
17. YWCA – Leslie Diamond	24	\$39,600	\$39,600	\$39,600
18. YMCA – Marpole YMCA Child Care Centre	12	\$19,800	\$19,800	\$9,900
19. YMCA – Woodward's Children's Centre	12	\$19,800	\$19,800	\$19,800
20. Montessori – 10 <sup>th</sup> Avenue	12	\$19,800	\$19,800	\$9,900*
21. MPCCA – Three Corners	24	\$63,195	\$63,195	\$63,195
Others Subtotal	132	\$261,195	\$241,395	\$231,495
TOTAL	360	\$637,395	\$637,395	\$601,095

\*Grant amounts pro-rated for partial year operation

#### 2019 SOCIAL POLICY GRANTS Social Responsibility Fund (SRF) Grants Recommended (Recommendation K)

Social Responsibility Fund grants are **one-time funding** for projects that build community capacity and address public safety issues in the Downtown, Downtown Eastside, Strathcona and Mount Pleasant neighbourhoods.

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Network of Inner City Community Services Society	\$45,000	Chinatown Seniors Friendly Mutual Aid Association	Program engages Chinese Seniors to encourage their isolated peers to join in activities and connect them to service providers, while challenging service providers to move beyond service delivery to true collaboration with seniors.	<b>COMMENT:</b> One- time funding only. <b>CONDITION:</b> Second quarterly payment contingent on proof of progress in securing other funding sources and in developing partnerships with other organizations serving Chinese-speaking seniors, to satisfaction of the Managing Director of Social Policy.
PHS Community Services Society	\$25,000	Indigenous Health Services Hub	Outreach, culture as medicine, direct support services and harm reduction focused programming for diverse populations within the urban Indigenous community at high risk of overdose, violence and homelessness.	<b>COMMENT:</b> One-time funding to support restructuring of program to better respond to the needs of Indigenous women and to identify other funding sources.
Ray-Cam Community Association	\$40,000	OUR PLACE: Organizational Capacity for Children, Youth and Families in the Inner City	A collaboration of residents, community-based organizations, and service providers that engages the community, and builds the neighbourhood capacity to collectively identify, analyze, and implement community programs and services.	<b>COMMENT:</b> One-time funding. <b>CONDITION:</b> First quarterly payment contingent on receiving MOU between Our Place member organizations, to the satisfaction of the Managing Director of Social Policy & Projects.
Vancity Community Foundation	\$50,000	Exchange Inner City	Fifty stakeholders work collaboratively with CoV to co-create a Community Economic Development strategy to reach the goals laid out in the DTES Local Area Plan, the Healthy Cities Strategy & the Poverty Reduction Plan.	<b>COMMENT:</b> One-time funding.
TOTAL = 4	\$160,000			

#### 2019 OTHER GRANTS Greenest City Grants Recommended (Recommendation N)

Greenest City Grants supports projects that help achieve Vancouver's Greenest City goals to become the greenest city in the world by 2020.

1	2	3	4	5
AGENCY	2019 RECOMMEND	PROJECT NAME	PROJECT DESCRIPTION	*Goal Area (see below)
Association of Neighbourhood Houses of British Columbia dba South Vancouver Neighbourhood House	\$35,000	Green Leaders Cycle	Tri-mentorship initiative for preteens (age 10-12) to work alongside youth mentors (age13-18) and adult allies to develop a strong foundation in sustainability leadership through lunchtime programs at Waverley and Cook elementary schools.	AN, GE, GT, HCS, LFP, ZW
Check Your Head: The Youth Global Education Network	\$50,000	Food Justice Project	Two-year project addressing gaps in mainstream programming around food security, targeted at migrant, racialized, and Indigenous youth aged 15-25, with a focus on youth training and skills development.	GE, HCS, LF, ZW
Kickstand Community Bikes Society	\$60,000	The ReCycling Volunteer Engagement Program	Addresses the bottleneck around dismantling, recycling, and refurbishing bikes recovered from the landfill or donated to Vancouver's community bike shops.	AN, CA, CR, CCAP, GE, GT, HCS, LFP, RCS, ZW
Stanley Park Ecology Society	\$35,000	Vancouver International Bird Festival	The Festival is a public celebration of birds, with dozens of free or affordable events across the City, including expert-led tours, and workshops. SPES will partner with community groups, not-for-profit organizations, and the three local First Nations.	AN, HCS, LFP
Village Vancouver Transition Society	\$40,000	Cultivating Community Food Resilience and Wellbeing: Creating a Westside Permaculture Corridor 2019-21	Project will create a visible permaculture corridor of food-producing gardens in Kitsilano, and engage the community to support, maintain, and use it through providing hands-on permaculture educational events, community food workshops, school, youth, and newcomer `programs, and volunteer training.	AN, CCAP, CR, CW, GE, HCS, LF, LFP, ZW
TOTAL = 5	\$220,000			

\*Greenest City Goal Area/City Priority Acronyms:

AN = Access to Nature
CA = Clean Air
CCAP = Climate Change Adaptation Plan
CR = Climate and Renewables
CW = Clean Water
GB = Green Buildings

GE = Green Economy GT = Green Transportation HCS = Healthy City Strategy LF = Local Food LFP = Lighter Footprint RCS = Renewable City Strategy ZW = Zero Waste

The 2019 Greenest City Grants recommended in this report were selected based on the following criteria:

- Applicants are registered BC societies, charitable organizations, or other qualified organizations.
- Project work will take place within the City of Vancouver starting March 1, 2019.
- Grants may cover up to 50% of the project's budget, to a maximum of \$100,000 (the typical grant amount is expected to be between \$35,000 and \$45,000).
- Projects may be one to three years in length.
- Projects must support the Greenest City Action Plan targets and/or policy.

\*\*\*\*

#### 2019 OTHER GRANTS Greenest City Grants Not Recommended

1	2	3	4	
AGENCY	2019 RECOMMEND	PROJECT NAME	CONDITIONS & COMMENTS	
Association of Neighbourhood Houses of British Columbia dba Frog Hollow Neighbourhood House	\$0	Newcomer Youth Luv the Grub	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rate higher in addressing City priorities.	
Association of Neighbourhood Houses of British Columbia dba Gordon Neighbourhood House	\$O	Farmers at the Table	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rate higher in addressing City priorities.	
BCIT Institute of Sustainability	\$0	Lighter Footprint App	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rate higher in addressing City priorities.	
British Columbia Stainable Energy Association (BCSEA)	\$0	Energy Connections 2019	NOT RECOMMENDED: Proposal does not meet eligibility criteria.	
Car Free Vancouver Society	\$0	Car Free Vancouver	NOT RECOMMENDED: Proposal does not meet eligibility criteria.	
Downtown Eastside Women's Centre Society	\$0	Downtown Eastside Women's Street Market	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rate higher in addressing City priorities.	
Elements Society for Environmental Education and Leadership	\$0	Destination Conservation	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rate higher in addressing City priorities.	
Evergreen	\$0	Green Bloc Network	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rate higher in addressing City priorities.	
Environmental Youth Alliance Society (EYA)	\$0	Lawns to Wildflowers	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rate higher in addressing City priorities.	
Farm Folk City Folk Society	\$0	Climate and Food Project	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rate higher in addressing City priorities.	
Green Teams of Canada	\$0	Building Community	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rate higher in addressing City priorities.	

#### APPENDIX J-2: GC GRANTS NOT RECOMMENDED PAGE 2 OF 2

1	2	3	4	
AGENCY	2019 RECOMMEND	PROJECT NAME	CONDITIONS & COMMENTS	
Green Technology Education Centre of Greater Vancouver Society	\$0	Greening of Vancouver	NOT RECOMMENDED: Proposal does not meet eligibility criteria.	
Hives for Humanity Society	\$0	Mentorship Beekeeping	NOT RECOMMENDED: Meets eligibility criteria but funding no recommended as grants budget is limited and other application rate higher in addressing City priorities.	
Italian Cultural Centre Society	\$0	Green to the Core	NOT RECOMMENDED: Meets eligibility criteria but funding no recommended as grants budget is limited and other application rate higher in addressing City priorities.	
Light House Sustainable Building Centre Society	\$0	Green Building Coalition	NOT RECOMMENDED: Proposal does not meet eligibility criteria.	
Little Mountain Neighbourhood House Society	\$0	One Shovel at a Time	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rate higher in addressing City priorities.	
Ocean Wise Conservation Association	\$0	Ocean Wise Solar	NOT RECOMMENDED: Proposal does not meet eligibility criteria.	
Sunset Community Association	\$0	Sunset & Moberly Garden	NOT RECOMMENDED: Meets eligibility criteria but funding no recommended as grants budget is limited and other application rate higher in addressing City priorities.	
The Natural Step (Canada) Inc.	\$0	Leverage Lab – Phase 2	NOT RECOMMENDED: Meets eligibility criteria but funding not recommended as grants budget is limited and other applications rate higher in addressing City priorities.	
TOTAL = 19	\$0			

# APPLICATION PROCESS FOR SOCIAL POLICY GRANTS

251 grant applications were received and 201 are being recommended for funding.

All grant applications are available on the City's website. Organizations submit applications that are checked for basic eligibility. An organization must:

- Be a registered non-profit society, community service co-op or social enterprise wholly owned by a non-profit and in good standing with the Registrar of Companies; OR be a registered charity, in good standing with the Canadian Revenue Agency; OR a First Nations Band;
- Have an independent, active governing body composed of volunteers. The by-laws must have provisions that no Board director can be remunerated for serving as a director and that no staff member can be a voting member of the board or executive;
- The organization must demonstrate accommodation, welcomeness and openness to people of all ages, abilities, sexual orientation, gender identities (including trans\*, gender-variant and two-spirit people), ethnicities, cultural backgrounds, religions, languages, under-represented communities and socio-economic conditions in its policies, practices and programs, except in instances where the exclusion of some group is required for another group to be effectively targeted;
- Have the demonstrated functional capacity and sufficient resources to deliver the programs to which the City is being asked to contribute;
- Show costs that are reasonable and on par with other similar programs;
- Use a minimum of 85% of the grant funds for staff salary and benefit expenses; and
- Deliver the funded program in Vancouver to Vancouver residents.

# Exceptions to the above may be approved at the discretion of the Managing Director of Social Policy & Projects.

All applicants are reviewed in detail by staff and brought to a staff committee that makes funding recommendations. Follow up is conducted with applicants where additional information or clarification is required. All applications are reviewed using a range of criteria including:

- **Strategic alignment** with Council and City priorities and the goals of the Healthy City Strategy;
- **Financial capacity** of both the organization and the program to deliver services and leverage other sources of funding;
- **Governance capacity** of the board of directors to provide oversite and strategic direction for the organization;
- Equity and inclusion through policies and practices to ensure that programs are truly accessible to all who would benefit from them;
- **Co-creation** through the active inclusion of the populations served in the governance, development, implementation, evaluation and realignment of the program;
- **Partnership** with other programs and organizations to leverage resources, share skills and knowledge and eliminate duplication of programming; and,
- **Outputs** are clearly defined, realistic and, for returning applicants, have been achieved in previous years.

If a grant is not recommended, staff contact applicants to discuss reasons for not recommending and, where possible, to suggest other funding opportunities.

#### CRITERIA - SOCIAL POLICY and OTHER GRANTS: Eligibility and Restrictions

(Grants are listed in order of Recommendations on pages 1-2 of this report)

#### Basic Organization Eligibility for All Grants

An organization must:

- Be a registered non-profit society, community service co-op or social enterprise wholly owned by a non-profit and in good standing with the Registrar of Companies; OR be a registered charity, in good standing with the Canadian Revenue Agency; OR a First Nations Band;
- Have an independent, active governing body composed of volunteers. The by-laws must have provisions that no Board director can be remunerated for serving as a director and that no staff member can be a voting member of the board or executive;
- The organization must demonstrate accommodation, welcomeness and openness to people of all ages, abilities, sexual orientation, gender identities (including trans\*, gender-variant and two-spirit people), ethnicities, cultural backgrounds, religions, languages, under-represented communities and socio-economic conditions in its policies, practices and programs, except in instances where the exclusion of some group is required for another group to be effectively targeted;
- Have the demonstrated functional capacity and sufficient resources to deliver the programs to which the City is being asked to contribute;
- Show costs that are reasonable and on par with other similar programs;
- Use a minimum of 85% of the grant funds for staff salary and benefit expenses; and
- Deliver the funded program in Vancouver to Vancouver residents.

Exceptions to the above may be approved at the discretion of the Managing Director of Social Policy & Projects.

#### **Direct Social Services (DSS) Grants: Recommendation A**

Direct Social Services grants reinforce the Healthy City Strategy by supporting the provision of services and/or programs which are designed to address specific current social problems and issues, thereby reducing conditions that cause residents of Vancouver to experience vulnerability.

- Organization must meet all basic eligibility requirements;
- City funding is only for services and/or programs which directly address specific social problems and/or issues; and
- City funding is to be used primarily for staff salary and benefit expenses (maximum of 15% of grant for program, administrative or other costs).

#### Ineligible Programs

- Those which fall wholly or primarily within the mandate of other government departments, e.g. (but not limited to):
  - Direct healthcare programs (such as health self-help groups, health information programs, medical treatment, maintenance or rehabilitation programs);

- Employment training;
- Initial settlement programs.
- Direct welfare supports, including food banks, meal programs and provision of clothing;
- Housing;
- One-on-one counselling with licensed psychologists, social workers or registered clinical counsellors;
- Programs which are primarily recreational (formal recreation programs such as clubs or teams), or educational (formal education leading to a credential);
- Travel expenses, attendance at, or fees for, conferences, workshops or other forms of training;
- Delivery of conferences;
- Transportation expenses, except those that allow users or potential users to access services;
- Legal fees;
- Payment of: City property taxes; capital expenses, operating or capital deficits;
- Act in the capacity of a funding body for, or make grants to any other group or organization;
- Programs directed to the preservation of any particular ethnic or cultural heritage, except in instances for Reconciliation initiatives;
- Time-limited projects (three years or less), or programs in the developmental or formative stage (18 months of operation or less);
- Research.

Organizations receiving a Direct Social Services grant may provide one or more of the programs noted above, but the City's grant cannot be used to support those activities. Exceptions to the above may be approved at the discretion of the Managing Director of Social Policy & Projects.

# Organizational Capacity Building (OCB) Grants: Recommendation B

Organizational Capacity Building grants support the Healthy City Strategy by providing funding to non-profit organizations to help build leadership, governance and strategic planning in the non-profit sector.

Organizations must:

- Meet all basic eligibility criteria;
  - Be developing organizational capacity in other city of Vancouver serving social service organizations by providing one or more of the following:
    - Increasing the amount of resources available (e.g. access to centralized information and referral, volunteer recruitment and coordination); OR
    - Improving the utilization of resources (e.g. assistance to become computerized and internet competent); OR
    - Improving the management and allocation of resources (e.g. skills enhancement training and experiences, the development of support models for staff, Board and society members); OR
    - Providing linkages and coordination among a number of non-profit social service agencies operating a hub model service centre;
  - Have a primary purpose and mandate to support other non-profit agencies to improve their ability to deliver social services, address social issues and navigate change;
  - Deliver the funded program in Vancouver to Vancouver social service organizations; and

City funding is to be used primarily for staff salary and benefit expenses (maximum of 15% of grant for program, administrative or other costs).

# Neighbourhood Organization (NOG) Grants: Recommendation C

Neighbourhood Organization Grants (NOG) provide core funding to neighbourhood houses to support a wide range of programs, activities and services that support the goals of the Healthy City Strategy.

- Organization must meet all basic eligibility criteria;
- Be primarily serving and working with the residents of the neighbourhood in which it is located;
- Be providing a range of neighbourhood-based social services and ensuring, through coordination and collaboration, that such services are provided;
- Be actively involving neighbourhood residents in issue advocacy, community development, and community capacity building;
- Be actively engaged in ensuring that the Guiding Principles (working together, inclusion, participation) provide the primary direction for the work and functioning of the whole organization;
- Must ensure that funding from the City is only used for core staff expenses; and
- Must securing matching funding (at least 1/3) for core staff costs from other sources.

# Indigenous Healing and Wellness (IHAW) Grants: Recommendation D

Indigenous Healing and Wellness grants fund programs that provide traditional, spiritual and cultural healing and wellness activities to Vancouver's urban Indigenous community.

- Organization must meet all basic eligibility criteria;
- The program must achieve a minimum of 1:1 leverage from other sources, which can include support from other funders and/or institutions, as well as staff time, space and material donated or provided by other organizations to support the project;
- The program for which funding is being sought must be located in Vancouver or, if not, must demonstrate it is primarily serving residents of Vancouver;
- A significant percentage of the people to be supported through the grant activities must be Indigenous;
- The program for which funding is being sought must have been in existence for a minimum of 18 months prior to the application; and
- A minimum of 80% of the City grant must be spent on honorariums, contracts or salaries for traditional knowledge keepers (compensation for services must be reasonable and on par with similar programs).

#### Sustainable Food Systems (SFS) Grants: Recommendation E

Sustainable Food System grants provide to non-profit organizations building sustainable food systems at neighbourhood scale.

- Organization must meet all basic eligibility criteria; and,
- The funded services or programs must aim to overcome systemic challenges and barriers in the food system such as food access, diversity of voices and inclusion, and resilience.

#### **Rent Subsidies: Recommendation F**

Rent Subsidy Grants help offset market rent for non-profits located in City of Vancouver Property Endowment Fund premises.

- Organization must meet all basic eligibility criteria; and
- Must be located in rented City of Vancouver Property Endowment Fund premises.

#### **Childcare Administration Grants: Recommendation H**

Childcare Administration grants fund the basic infrastructure that is integral to developing and maintaining a viable, effective, high quality childcare system in Vancouver. Grants are provided annually to the Westcoast Child Care Resource Centre (WCCRC) and the Vancouver Society of Child Care Centres (VSOCC).

Grants are provided annually to the Westcoast Child Care Resource Centre (WCCRC) and the Vancouver Society of Child Care Centres (VSOCC) to fund the basic infrastructure that is integral to developing and maintaining a viable, effective, high quality childcare system in Vancouver.

#### Childcare Reserve Infant/Toddler Grants: Recommendation I

Childcare Reserve Infant/Toddler grants offset the high cost of operating infant/toddler spaces resulting from the required staff-to-child ratio.

Childcare Reserve monies may be used for childcare facilities created as a result of rezoning negotiations or as a result of city projects in new emerging high-density developments/ neighbourhoods. Grants are intended to ensure the viability of high quality, accessible and affordable Infant/Toddler spaces both during their start-up phase and on an ongoing basis.

All new city facilitated childcare facilities operated by non-profit societies will receive start-up and infant/toddler operating grants from the childcare reserve, if they meet the above eligibility criteria.

# Edgewater Social Responsibility Fund (SRF) Grants: Recommendation K

Social Responsibility Fund grants are one-time funding for projects that build community capacity and address public safety issues in the Downtown, Downtown Eastside, Strathcona and Mount Pleasant neighbourhoods.

- Organization must meet all basic eligibility criteria;
- The organization must extend its services to the general public, and the project would include, if possible, targeted groups that reflect the demographic profile of Edgewater's casino patrons;
- The organization must be based and active in Vancouver. The project must be primarily carried out in the targeted Vancouver neighbourhoods of Downtown, DTES, Strathcona and Mount Pleasant. The project must be of primary benefit to Vancouver residents and/or community groups;
- Applicants should also seek revenue from sources other than the City of Vancouver; and
- Funding is for one-time, time-limited projects.
- SRF grants are NOT for:
  - Projects which are clearly within the mandates of other governments.
  - Other City grant programs, such as Cultural Grants, Childcare Grants, Environmental Grants (City staff may choose to refer an applicant to a more appropriate grant program)
  - Ongoing programs or services that are eligible Community Services Grants
  - Ongoing projects that would eventually require City funding above and beyond the limited time nature of these funds.

#### **Greenest City Grants: Recommendation M**

Greenest City Grants supports projects that help achieve Vancouver's Greenest City goals to become the greenest city in the world by 2020.

- Organization must meet all basic eligibility criteria;
- Project must address City of Vancouver strategies such as the Renewable City Strategy, Climate Change Adaptation plan or Healthy City Strategy; and
- Projects must be of one to three years duration.
- Youth-led or youth centric projects are strongly encouraged.
- Funds will not be awarded for land acquisition or large-scale capital costs or exclusive university-led research.
- Projects must begin upon grant being awarded.
- Eligible projects include proposals that address project-based work, programming, advocacy, research (e.g. gap analysis or needs assessment), stakeholder interest, technology testing, business case development or other activities needed to solidify the feasibility of the opportunity.

\* \* \* \* \*

# NEW PROVINCIAL CHILDCARE INITIATIVES

The *Child Care Fee Reduction Initiative* (CCFRI) provides a reduction in monthly fees for parents enrolled in programs that voluntarily "opt-in" to the CCFRI. Fee reductions are based on the type of program and are paid to the childcare providers, who then pass on the fee savings to parents. It is important to note that this investment will not create a net budget increase for childcare operators, since the CCFRI simply offsets the previous parent fee revenue. While most centres appear to have opted in, there remain questions about the possible longer term impact of the initiative, including the restrictions on a centre's ability to raise parent fees.

The following table illustrates the maximum fee reduction and the impact on parent fees in Vancouver-based centres.

Type of Program	Average monthly Parent Fee for programs that opt-in to Fee Reduction Initiative	Average Monthly Parent Fee before Fee Reduction Initiative (as of Sept 2017)	Amount of Maximum Fee Reduction
Licensed Group Infant/Toddler	\$1,108	\$1,458	\$350 / month
Licensed Group 3-5	\$886	\$986	\$100 / month
Licensed Out of School Care	\$390 (no change)	\$390	Not yet available

#### Table 4: Fees in Vancouver before and after the Fee Reduction Initiative

In November/December of 2018, the province began implementing its *Universal Child Care Prototype Program*, which is designed to decrease parents' monthly childcare costs to \$200 or less per child. The low-cost model is being offered at 53 childcare centres across the province, eight of which are located in Vancouver, for a 17-month test period, during which the government will be gathering feedback from providers with an eye on expanding the program.

It is too early to assess the potential impact of the new provincial investments on current City investments in childcare, e.g., whether the new provincial money will be sufficient to reduce or eliminate the need for city childcare operating grants to some centres. Quality licensed childcare is expensive to develop and operate, and any changes in existing funding arrangements must be considered cautiously to minimize the risk of destabilizing already financially precarious programs.

City staff will monitor the direct impact of these and pending provincial childcare/early years initiatives on Vancouver's childcare programs, including identifying implications for future City funding investments. Even more importantly, staff will be working to assess whether or not the provincial strategies lead to an increase in the number of children and families with key vulnerability factors (e.g., living in poverty) who are able to access licensed childcare. Any future shifts in City childcare funding will likely be targeted at increasing the access of such families to guality licensed childcare spaces.

\* \* \* \* \*