



## ADMINISTRATIVE REPORT

Report Date: December 11, 2018  
Contact: Mary Clare Zak  
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RTS No.: RTS 12396  
VanRIMS No.: 08-2000-20  
Meeting Date: December 18, 2018

TO: Vancouver City Council

FROM: General Manager of Arts, Culture and Community Services

SUBJECT: Social Policy Grants for Social Innovation, Childcare, Neighbourhood-based Projects and Greenest City

### **RECOMMENDATION**

- A. THAT Council approve four Social Innovation Project grants, totalling \$200,000, to the Agencies listed in Column 1 of Table 3 in the amounts recommended for each Agency in Column 2 of Table 3. Source of funding is the 2018 Social Policy Grants Operating budget.
- B. THAT Council approve two Childcare Program Development grants and three Childcare Research, Policy Development & Innovation grants, totalling \$91,572, to the Agencies listed in Column 1 of Table 4a in the amounts recommended for each Agency in Column 2 of Table 4a. Source of funding is the 2018 Social Policy Grants Operating budget - Childcare.
- C. THAT Council approve four School Age Care Expansion Grants, totalling \$29,855, to the Agencies listed in Column 1 of Table 4b in the amounts recommended for each Agency in Column 2 of Table 4b. Source of funding is the 2018 Capital Budget for Childcare – Grants – Before and After School Care (5-12 years).
- D. THAT Council approve one Infant/Toddler grant of \$9,900 to the YMCA of Greater Vancouver. Source of funding is the Marpole Community Amenity Contribution Reserve.
- E. THAT Council approve five Organizational Capacity Building Grants, totalling \$136,000, to the Agencies listed in Column 1 of Table 5 in the amounts recommended for each Agency in Column 2 of Table 5. Source of funding is the 2018 Social Policy Grants Operating budget.

- F. THAT Council approve six Hastings Legacy Fund grants, totalling \$120,000, to the Agencies listed in Column 1 of Table 6 in the amounts recommended for each Agency in Column 2 of Table 6. Source of funding is the Hastings Social Responsibility Reserve.
- G. THAT Council approve four Social Policy Capital grants, totalling \$39,175, to the Agencies listed in Column 1 of Table 7 in the amounts recommended for each Agency in Column 2 of Table 7. Source of funding is the 2018 Social Policy Small Capital Grant budget.
- H. THAT Council approve one grant of \$48,000 to the Strathcona Community Centre Association (1972) for their community breakfast program. Source of funding is the 2018 Social Policy Grants Operating budget.
- I. THAT Council approve one Greenest City grant of \$45,000 to the Vancouver Foundation to support the Neighbourhood Small Grants program. Source of funding is the 2018 Other Grants – Greenest City Grants budget.
- J. THAT, pursuant to Section 206(1)(j) of the Vancouver Charter, Council deems any organization listed in Tables 3 to 7 of this report which is not otherwise a registered charity with Canada Revenue Agency, to be contributing to the culture of the city.
- K. THAT Council authorize the General Manager, Arts, Culture and Community Services to negotiate and execute agreements to disperse the grants described in Recommendations A to J on the terms and conditions set out herein or such other terms and conditions as are satisfactory to the General Manager, Arts, Culture and Community Services and Director of Legal Services.
- L. THAT no legal rights or obligations will arise or be created by Council's adoption of Recommendations A through J unless and until all legal documentation has been executed and delivered by the respective parties.
- M. THAT Council endorse the City's application to Union of British Columbia Municipalities (UBCM) for a grant of \$25,000 to support an Age-Friendly Action Research Lab.

Recommendations A to J require 2/3 affirmative votes of all Council members per Vancouver Charter S. 206(1).

## **REPORT SUMMARY**

This report recommends approval of a total of 31 Social Policy Grants totalling \$719,502 (Table 1).

Reflective of the Healthy City Strategy's tripartite focus on Healthy People, Healthy Communities and Healthy Environments, the 31 grants being recommended in this report encompass a wide range of programs and activities, including, but not limited to:

- action to address gender, economic and/or social inequality;
- support for City of Reconciliation goals;
- increasing the safety of sex workers;
- increasing diversity and ethno cultural representation in non-profit sector governance structures;

- enhancing the financial stability of non-profit sector organizations;
- support for people who have physical challenges;
- providing high quality, licensed childcare to families;
- Improving the safety and function of community social service facilities;
- ensuring families with young children in low-income areas have access to healthy food; and,
- community-based efforts in pursuit of Greenest City goals.

**Table 1: Summary of Grant Recommendations in this Report**

GRANT STREAM	GRANT PROGRAM	# OF GRANTS	TOTAL FUNDING
Community Services	Social Innovation Project	4	\$200,000
Childcare	Program Development	2	\$16,572
	Research, Policy Development, Innovation	3	\$75,000
	School Age Care Expansion	4	\$29,855
	Reserve Infant/Toddler Grants	1	\$9,900
Community Services	Organizational Capacity Building	5	\$136,000
Hastings Legacy Fund	Hastings Legacy Fund	6	\$120,000
Social Policy Capital	Social Policy Capital	4	\$39,175
School Food Program	Community meal provision	1	\$48,000
Greenest City	Greenest City	1	\$45,000
<b>GRAND TOTAL</b>		<b>31</b>	<b>\$719,502</b>

The 31 grants being recommended in this report align with Healthy City Strategy goals and engage a wide range of community partners in enhancing a vibrant community services sector in Vancouver.

This report also seeks Council's approval of the City's application to Union of British Columbia Municipalities (UBCM) for a grant of \$25,000 to support an Age-Friendly Action Research Lab.

**COUNCIL AUTHORITY/PREVIOUS DECISIONS**

**Social Policy Capital (SPC) Grants:** The City has offered a small Capital Grants program to Vancouver-based social and cultural organizations in non-City-owned properties since 1975. In December 2013 Council approved a policy change that allows SPC grants to fund up to 50% of a project provided that the remaining 50% is leveraged from non-city sources.

**Childcare Research, Innovation and Stabilization Grants:** Council approved the Civic Child Care Strategy in 1990 with goals that include supporting the quality, accessibility and affordability of Vancouver's childcare services.

**Hastings Legacy Fund Grants:** In October 2005, as part of the rezoning conditions for Hastings Park, Council accepted a number of public benefits from Hastings Entertainment Inc. including establishment of a reserve fund to support the Hastings Legacy Fund grants program.

**Greenest City Grants:** Adopted in 2012 and revised on November 16, 2016, the Grants enable community actions to help meet the City's Greenest City Action Plan targets related to carbon reduction, waste management and support for healthy ecosystems. Council authorized the City to enter into an agreement ("MOU") with the Vancouver Foundation to govern the administration of the Greenest City Neighbourhood Small Grant program from 2017-2020.

**Vancouver Food Strategy:** In January 2013, Council adopted the Vancouver Food Strategy with goals to: Improve access to healthy, affordable, and culturally diverse food for all residents; Advocate for a just and sustainable food system with partners and at all levels of government; and, Support food-friendly neighbourhoods.

**Social Innovation Project (SIP) Grants:** In July 2013, Council approved an allocation model in which \$200,000 would be used annually to fund one-time projects for up to two years to encourage innovative approaches to addressing social issues.

**Downtown Eastside Plan:** In March 2014, Council approved the DTES Plan, incorporating a broad range of goals and targets for the next 10 to 40 years.

**Healthy City Strategy:** In October 2014, Council adopted the Healthy City Strategy. In May 2015, the first four year action plan was adopted including an action to facilitate 1,300 school breakfasts and food literacy development.

**Childcare Reserve Infant/Toddler (IT) Grants:** In January 2016, Council approved the appointment of the YMCA as the operator for a new purpose built licensed 37-space childcare facility to be built and located at 8188 Lord Street ("Cambie West"). The developer contributed a total of \$2.0M in cash for childcare and community amenities to be located at 8188 Lord Street, including \$1,266,500 for the childcare facility to cover annual infant/toddler grants, capital maintenance costs, furniture, equipment and supplies and start-up costs.

**School Age Care Expansion Grants:** In October 2017 Council approved reallocation of up to \$200,000 of the Vancouver School Board Community School Partnership program fund to expand terms to allow the funds to be used to support creation of new licensed spaces for out of school care in non-VSB sites.

## ***CITY MANAGER'S/GENERAL MANAGER'S COMMENTS***

The City Manager recommends approval of the foregoing.

## ***REPORT***

### ***Background/Context***

This report recommends grants totalling \$719,502 in seven key grant areas:

- 1. Social Innovation Project Grants (\$200,000):**
  - Support organizations to approach social problems creatively; address emerging needs; and/or pilot new and innovative methods to address social issues;
- 2. Childcare Grants (\$131,327):**
  - Support innovations in early learning and care, creation of new licensed school-age childcare programs, offsetting operational costs to support reductions in the fees parents pay for Infant/Toddler childcare.
- 3. Organizational Capacity Building Grants (\$136,000):**
  - Support programs and projects focused on improving the ability of non-profit agencies to deliver social services, address social issues and navigate change.
- 4. Hastings Legacy Fund Grants (\$120,000):**
  - Projects that build the capacity of the Hastings-Sunrise neighbourhood to address and respond to local social issues and build a strong, safe and inclusive community.
- 5. Social Policy Small Capital Grants (\$39,175):**
  - Improve the safety, accessibility and operational needs of non-profit social service and childcare organizations. Projects must fall under one of three categories: health & safety upgrades; renovations or construction to improve or expand services; or, planning or feasibility studies.
- 6. School Food Program Grants (\$48,000):**
  - Support the provision of healthy meals to students and families in a low-income neighbourhood.
- 7. Greenest City Grants (\$45,000):**
  - Supports projects that help achieve Vancouver's Greenest City goals.

### **Administration of Social Policy Grant Programs**

While each social policy grant program is governed by specific criteria approved by Council, the basic application process for all grant streams is as follows:

1. Information on each grant stream is posted on the City's website (<https://vancouver.ca/people-programs/community-grants.aspx>). In addition, current grantees receive email notification approximately one month in advance of opening dates for major grant streams Direct Social Services and Organizational Capacity Building (DSS and OCB).
2. Organizations submit applications that include program, governance and financial details. Applications must be signed by two members of the applicant organization's board of directors. The Social Innovation Projects grant stream uses a two-stage application process, in which interested organizations submit brief Expressions of Interest (EOI). The EOI are reviewed by staff and those meeting program criteria are invited to submit full proposals for review.
3. Social Policy staff review all applications for completeness, to ensure they meet eligibility requirements and against program-specific criteria based on "good practice" and alignment with Council priorities. Follow up phone calls or in-person interviews are conducted with applicants where additional information is required.

4. Staff make recommendations, and where appropriate set conditions, as a team which are reviewed and approved by the Managing Director. Conditions must be fulfilled in order to release funds.
5. Staff recommendations are brought to Council for consideration and approval.

Staff are undertaking a full review of social grant streams and will report back to Council on proposed policy changes in the 2019 grant reports.

**IN SUMMARY**, this report recommends 31 grants that align with the Healthy City Strategy. Three grant applications are not being recommended as outlined in Appendix A. Grants help organizations leverage funding from other sources, including other levels of government and foundations, thus increasing overall resources available to support Vancouver’s non-profit sector. On average, it is estimated that organizations leverage \$4.00 for every \$1.00 of City funding.

### ***Strategic Analysis***

#### **Advancing the Goals of the Healthy City Strategy and Other Key Council Priorities**

The grants facilitate the goals of the Healthy City, as illustrated in Table 2.

**Table 2: 2018 Funding Recommendations in Response to Healthy City Strategy Goals**

<b>STREAM</b>	<b># OF GRANTS</b>	<b>HEALTHY CITY STRATEGY GOALS</b>
<b>Childcare</b>	10	<ul style="list-style-type: none"> <li>• A Good Start</li> <li>• Healthy Human Services</li> <li>• Being &amp; Feeling Safe and Included</li> </ul>
<b>Hastings Legacy Fund</b>	6	<ul style="list-style-type: none"> <li>• Environments to Thrive In</li> <li>• Feeding Ourselves Well</li> <li>• Being &amp; Feeling Safe and Included</li> <li>• Cultivating Connections</li> </ul>
<b>Social Innovation Projects</b>	4	<ul style="list-style-type: none"> <li>• Being &amp; Feeling Safe and Included</li> <li>• Collaborative Leadership for a Healthy City for All</li> </ul>
<b>Social Policy Small Capital</b>	4	<ul style="list-style-type: none"> <li>• Healthy Human Services</li> </ul>
<b>Organizational Capacity Building</b>	5	<ul style="list-style-type: none"> <li>• Healthy Human Services</li> <li>• Collaborative Leadership for a Healthy City for All</li> <li>• Being &amp; Feeling Safe and Included</li> </ul>
<b>School Food Program</b>	1	<ul style="list-style-type: none"> <li>• A Good Start</li> <li>• Feeding Ourselves Well</li> </ul>
<b>Greenest City</b>	1	<ul style="list-style-type: none"> <li>• Environments to Thrive In</li> </ul>
<b>TOTAL</b>	<b>31</b>	

**Strategic Analysis by Grant Area**

**1. Social Innovation Project (SIP) Grants: \$200,000 (Table 3)**

Staff are requesting Council approval of four SIP grants for a total of \$200,000.

**Table 3: Social Innovation Project Grants RECOMMENDED**

1	2	3	4	5
AGENCY	2018 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Association of Neighbourhood Houses of British Columbia doing business as Mount Pleasant Neighbourhood House	\$32,000	Resurfacing History: Land and Lives in Mount Pleasant	Developing a community process for promoting understanding between cultural value systems, and building capacity for Indigenous people to preserve cultural knowledge and integrate actions that make urban social ecosystems work for Indigenous people.	CONDITION: Release of first payment contingent on receipt of revised timeline and project activities description, to the satisfaction of the Managing Director of Social Policy.
SCY Society for Children and Youth of BC	\$30,000	Urban Explorers: Reconnecting Children and Youth in the Community	Develops and tests models of child and youth engagement based on the Urban Explorers participatory planning curriculum.	
Supporting Women's Alternatives Network (SWAN Vancouver) Society	\$100,000	Developing Peer Support in the Context of Crimmigration	Explores how "crimmigration" (defined as the intersection between criminal and immigration law) has historically made peer support services among im/migrant sex workers untenable, and develops a community empowerment-based program to promote the safety of these vulnerable women.	
The University of British Columbia - (Centre for Sustainable Food Systems)	\$38,000	Scaling Deep and Scaling Up: Indigenous Food and Farm School Challenge	Provides an alternative to the large scale resource based extraction projects that impose Western cultural and socio-economic values that tend to exclude Indigenous women, children, and families.	
<b>TOTAL</b>	<b>\$200,000</b>			

While the majority of the City’s social grants support existing programs and services, SIP grants support projects that explore creative solutions to the systemic issues that lie at the root of social issues. For the past four years, Social Policy has worked in partnership with the Vancouver Foundation to support social innovation projects and broaden our collective understanding of how funders can support the non-profit sector to develop socially innovative projects that foster systemic change. Two of the projects being recommended are also being considered for additional funding by the Vancouver Foundation.

**2. Childcare Grants: \$131,327 (Table 4a, 4b, 4c)**

Staff are requesting Council approval of nine childcare grants for a total of \$131,327.

With Council’s approval of these grant recommendations, the total number of new (built and/or committed) childcare spaces supported by the City from 2015-18 will total 1266, which is 266 over Council’s 1000 space target for this period.

The City of Vancouver has had a long standing commitment to increasing the affordability, accessibility and quality of childcare since the early 1970s. Investment in early childhood education provides an estimated \$2 - \$7 return per dollar invested, based on a University of Toronto study. Currently in Vancouver there is sufficient licensed childcare to meet an estimated 36% of the demand, leaving a gap of over 17,400 spaces (these children are presumably cared for in the unregulated, unlicensed system). This represents a significant shortfall for families and children requiring service.

The recent 2018 Wages and Working Conditions Survey (Dr. Barry Forer, September 2018) found that working in centre-based childcare is financially stressful, given the wages relative to the high cost of living in Vancouver. Using the 2018 Living Wage for Vancouver (\$20.91) as a benchmark, an estimated one-third of child care staff have earnings below the local living wage. Conversely, the costs of childcare are paid for primarily through parent fees (average infant toddler care fee in 2018 is approximately \$1400 per month).

**Table 4a: Childcare Program Development (PD), and, Childcare Research, Policy Development & Innovation (R,PD&I) Grants RECOMMENDED**

Recommended grants will support innovation in Early Learning and Care plus support creation of 53 new licensed out-of-school care (OSC) spaces.

1	2	3	4	5
AGENCY	2018 RECOMMEND	GRANT TYPE	PROGRAM NAME	PROGRAM DESCRIPTION
B.C. Aboriginal Child Care Society (BCACCS)	\$25,000	R,PD&I	Vancouver Aboriginal Early Years Network (VAEYN)	Addresses the need for collaboration, strategic development, and information sharing amongst organizations delivering Indigenous-focused childcare programs.
Kiwassa Neighbourhood Services Association	\$12,092	PD	Kiwassa After School Care Program	Supports non-capital costs of creating a new 16-18 space licensed school-aged care program.

1	2	3	4	5
AGENCY	2018 RECOMMEND	GRANT TYPE	PROGRAM NAME	PROGRAM DESCRIPTION
Little Mountain Neighbourhood House Society	\$4,480	PD	Little Mountain OSC & Little Mountain Timberwolves OSC	Supports non-capital costs of creating 37 licensed school-aged childcare spaces at two sites operated by Little Mountain Neighbourhood House.
Westcoast Child Care Resource Centre	\$40,000	R,PD&I	Preschool Participation – Implications for Universal Childcare	Addresses critical utilization of preschool spaces in Vancouver and the potential impact on demand for full-time spaces.
The YMCA of Greater Vancouver	\$10,000	R,PD&I	Designing & Implementing a Centralized Registration System for Out of School Care	Addresses the lack of coordination of wait-lists for school age care, which would benefit families and, allow childcare providers the Vancouver School Board and others to more accurately assess current and future space needs.
<b>TOTAL</b>		<b>\$91,572</b>		<b>53 New OSC Spaces</b>

**Table 4b: School Age Care Expansion Grants RECOMMENDED**

Recommended expansion grants will support the creation of a total of 185 new licensed school age care spaces.

1	2	3	4
AGENCY	2018 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION
Jericho Kids' Club Child Care Society	\$6,930	Jericho Kids' Club	Supports kitchen upgrades for 20 new OSC spaces at Gordon Elementary School.
The Little Mountain Neighbourhood House Society	\$6,698	Little Mountain Out of School Care	Supports upgrades for 17 new OSC spaces at McBride Elementary School.
	\$4,565	Timber Wolves Out of School Care	Supports upgrades for 20 new OSC spaces at South Hill Neighbourhood Centre.
The YMCA of Greater Vancouver	\$11,662	Begbie YMCA Kids Club	Supports upgrades for 128 new OSC spaces in three elementary schools: Maple Grove (40 spaces); Sir Matthew Begbie (40 spaces); and, Sir James Douglas (48 spaces).
		Douglas YMCA Kids Club	
		Maple Grove YMCA Kids Club	
<b>TOTAL</b>	<b>\$29,855</b>		<b>185 new OSC Spaces</b>

**Table 4c: Reserve Infant/Toddler Grant RECOMMENDED**

1	2	3	4
AGENCY	2018 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION
The YMCA of Greater Vancouver	\$9,900	Marine West Childcare Centre	Provides care for 12 infants/toddlers and 25 3-5 year olds.

The City's Childcare Reserve Infant/Toddler grants help licensed childcare operators keep parent fees lower by offsetting some of the high operational costs. In January 2016, Council appointed the YMCA of Greater Vancouver as the operator of the new childcare centre to be built at 8188 Lord Street (the "Cambie West" childcare centre).

In addition to the in-kind contribution of the Cambie West childcare facility valued at \$3,840,000, the project's developer contributed \$550,000 to the Community Amenity contribution reserve to support infant/toddler grants. This program will provide 12 spaces for Infant and/or Toddlers, and 25 spaces for children age three to five.

The Cambie West Childcare opened in July of 2018 and, thus, is eligible to receive a prorated IT grant of \$9,900 for its first six months of operation.

**3. Organizational Capacity Building (OCB) Grants: \$136,000 (Table 5)**

We are seeking Council's approval for five Organizational Capacity Building (OCB) grants totalling \$136,000.

**Table 5: Organizational Capacity Building Grants RECOMMENDED**

1	2	3	4	5
AGENCY	2018 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS & COMMENTS
Association of Neighbourhood Houses of British Columbia (dba South Vancouver Neighbourhood House)	\$60,000	Marpole Neighbourhood House: A model for shared leadership	Supports the development of a 'shared leadership' model for Marpole Neighbourhood House (MNH), scheduled to open in Spring 2019.	COMMENT: This is a one-time grant.
M.O.S.A.I.C. Multilingual Orientation Service Association for Immigrant Communities	\$20,000		Generates & prototypes strategies to link a pool of some 700 newcomer professionals to board and committee opportunities in Vancouver.	COMMENT: This is a one-time grant and in alignment with the Vancouver Immigration partnership project directions.

Ray-Cam Community Association	\$16,000	Our Place	Development of a partnership MOU between eleven organizations working with children, youth and families in the Strathcona/DTES area. The MOU will result in strengthened data use, improved strategic and accountable partnerships, more inclusive community engagement and greater ability to shape policies and systems impacting area residents.	
Vantage Point Strategies Society	\$20,000	Building Nonprofit Capacity: the Nuts and Bolts	Vantage Point (VP) and Social Ventures Partners (SVP) will partner to develop a peer-based program to provide non-profit organizations with practical information and support for creating fund development strategies.	COMMENT: This is a one-time grant.
West End Seniors' Network Society	\$20,000	Alliance of Seniors Centres of BC (ASC-BC)	Supports greater collaboration and coordination amongst the currently fragmented seniors' services sector and in the process raise awareness of issues impacting older adults in Vancouver and BC as a whole.	COMMENT: This is a one-time grant.
<b>TOTAL</b>	<b>\$136,000</b>			

While the largest portion of the city's Social Grants go directly toward direct service delivery, the OCB grant stream supports critical opportunities to strengthen collective capacity of non-profit organizations – and the non-profit sector as a whole – to deliver responsive, accessible and equitable programs and services.

The five grants recommended in this report will support projects addressing key issues/ topics, including: how to implement shared-leadership models that offer seamless service to area residents; the longstanding issue of the lack of diversity/representation in the makeup of non-profit governance and other civil society structures; building the fund development capacity of the non-profit sector to counter long term trends of stagnant or declining funding from government, foundations and other traditional sources; and, fragmentation and lack of coordination in the community-based seniors services sector.

**4. Hastings Legacy Fund Grants: \$120,000 (Table 6)**

We are seeking Council's approval for six Hastings Legacy Fund grants totalling \$120,000.

**Table 6: Hastings Legacy Fund Grants RECOMMENDED**

1	2	3	4
AGENCY	2018 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION
Association of Neighbourhood Houses of British Columbia dba Frog Hollow Neighbourhood House	\$18,000	Generating Connections: Our stories, our worlds	Supports intergenerational approaches to build a strong sense of community identity and reduce barriers to inclusion.
Hasting North Business Improvement Association	\$20,000	Sunrise Safety Team (SST)	Promotes a positive and healthy atmosphere for Hastings Sunrise businesses, customers, visitors, residents and community members.
The Hastings North Area Planning Association dba Hastings Sunrise Community Policing Office	\$11,000	Community Clean Up Program (CCU)	Mobilizes and supports community volunteers to identify and restore unsafe and problematic areas through active citizen participation.
The KidSafe Project Society	\$18,000	KidSafe Break Programs 2018/19 Thunderbird Elementary	Provides comprehensive services to at-risk children attending Thunderbird Elementary when school is closed for winter, spring and summer breaks.
Kiwassa Neighbourhood Services Association	\$30,000	Eastside Youth Wellness	Provides direct outreach and the provision of recreational and social supports to ensure optimal health and engagement of young people.
	\$23,000	Community Small Grants *	Brings together community members, organizations and businesses to host, produce and support local projects and events in Hastings Sunrise.
<b>TOTAL</b>	<b>\$120,000</b>		

*\*Kiwassa Neighbourhood House administers the Community Small Grants program on behalf of the Hastings North Community Partnership Group, which is comprised of Kiwassa NH, the Hastings North BIA and the Hastings Sunrise CPO.*

The Hastings Legacy Fund (HLF) was established following expansion of legal gambling at the Hastings Racetrack. The Fund supports projects that build the capacity of the Hastings-Sunrise neighbourhood to address and respond to local social issues and build a strong, safe and inclusive community.

**5. Social Policy Small Capital Grants: \$39,175 (Table 7)**

We are seeking Council's approval for four Social Policy Small Capital grants totalling \$39,175.

**Table 7: Social Policy Small Capital Grants RECOMMENDED**

1	2	3	4
AGENCY	2018 RECOMMEND	PROJECT NAME	PROJECT DESCRIPTION
Collingwood Neighbourhood House Society	\$2,500	Play Structure Replacement – Terry Taylor Childcare Centre	Replacement of shelter over a play area to address safety issues.
The Downtown Eastside Women's Centre Association	\$25,000	Feasibility Study and Needs Assessment	Recommended grant amount aligns to previous needs assessments the City has supported (e.g., DTES Neighbourhood House in 2016).
Pacifica Treatment Centre Society	\$6,000	Emergency Fire System for hearing impaired clients	Installation of visual smoke alarms will benefit adults in recovery from addictions who have hearing loss and impairment.
Vancouver Society of Children's Centres	\$5,675	International Village Playground Fence Upgrades.	Project will install a frosted film on the glass fence panels and the installation of a low hedge within the playground to reduce the visibility of activities in the adjoining Andy Livingstone Park and ensure children are safe while in the playground.
<b>TOTAL</b>	<b>\$39,175</b>		

The Social Policy Small Capital Grants recommended in this report will enhance safety and services for children, people with hearing loss or impairment, and women facing conditions of vulnerability.

## **6. School Food Program Grants (\$48,000)**

We are seeking Council's approval for one School Food Program Grant of \$48,000 to support the Strathcona Community Centre's breakfast program for families with school-age children for the remaining six months of the school year

Median family income is much lower in Strathcona than in the City of Vancouver overall, across all family types, with over 60% of households making less than \$30,000 per year and more than half of renters spending more than 30% of their total income on housing costs. Lone parent-led families make up nearly half of families with children in Strathcona. This rate has increased over time, and is much higher than the city overall. The UBC Human Early Learning Partnership Early Development Instrument (EDI) survey for 2014-16 indicated that only 48% of kindergarten children in Strathcona enter Grade One ready for school, one of the lowest readiness rates in the City.

The Strathcona Breakfast program provides daily meals to over 100 students and their family members in a dignified and non-stigmatizing manner that also builds relationships, teaches food skills, and ensures healthy food is provided. Research has demonstrated repeatedly the links between adequate and nutritious food and children's school success.

## **7. Greenest City Grants: \$45,000**

We are seeking Council's approval for one Greenest City Grant of \$45,000.

Established in 2012, the Greenest City Fund program was relaunched in 2017 with two distinct grant streams: the Greenest City Grant, which is administered solely by the City of Vancouver; and, the Greenest City Neighbourhood Small Grant, which is administered through the Vancouver Foundation. The City contributes \$45,000 annually to the Neighbourhood Small Grant, \$35,000 of which is matched by the Vancouver Foundation for grants awards, and \$10,000 of which is used to support the six Residential Advisory Committees that administer the grants. This partnership – in place until 2020 - maximizes the reach of the City's grant dollars and increased the community's access to the grants.

## **8. Age-Friendly Action Research Lab – UBCM grant application for \$25,000**

Staff request that Council endorse an application for a UBCM grant in the amount of \$25,000 to support an Age-Friendly Action Research Lab. Council endorsement is stipulated by UBCM as a condition of grant awards.

As of the 2016 census, 15.5% of Vancouver residents — more than one in six — are seniors over the age of 65. This is the highest proportion recorded to date, and it will continue to increase over the next decade as the population ages.

Over the last six years, the City of Vancouver has undertaken a range of age-friendly activities. Through these experiences we have learned that we need to take a different approach to the development and implementation of complex policies to ensure more integration and meaningful impact. We need to find different ways to work across departmental and organizational boundaries, as well as more strongly connect policy and practice. This is the impetus for the Age-Friendly Action Research Lab (AFARL).

The AFARL is inspired by the many public- and social innovation research labs emerging across Canada and around the world. These labs take a non-traditional approach to policy development, recognizing that the complex challenges of today and tomorrow cannot be solved by yesterday's approaches. They are processes convened with a diverse group of people to experiment and learn together in order to develop, test, and scale social innovations in response to a complex challenge. They begin with a convening question to capture the potency and energy of the challenge that we're working on.

### ***Implications/Related Issues/Risk (if applicable)***

#### ***Financial***

Funding recommendations and budget balances are summarized in Table 8 below. Total recommendations include:

**Table 8: Financial Overview of Recommended Grant Streams and Remaining Balances**

**Operating Grants**

Rec	Grant Stream	Source of funding	2018 Budget	Previously Approved	Recommended in this Report	Balance
A, F, I	Community Services Grants (SIP, OCB, Strathcona Food)	Social Policy Operating Grant	\$6,676,026	\$6,291,874	\$384,000	\$152
B	Childcare Grants	Social Policy Operating Grant - Childcare	\$1,511,889	\$1,392,151	\$91,572	\$28,166*
J	Greenest City	Other Grants – Greenest City Grants	\$260,142	\$215,000	\$45,000	\$142
<b>TOTAL</b>			<b>\$8,448,057</b>	<b>\$7,899,025</b>	<b>\$520,572</b>	<b>\$28,460</b>

*\*Remaining funds will be spent before year end to complete the childcare policy review*

**Reserve Grants**

Rec	Grant Stream	Source of funding	Recommended in this report
E	Infant Toddler	Marpole Community Amenity Contribution Reserve	\$9,900
G	Hastings Legacy Fund Grants	Hastings Social Responsibility Reserve	\$120,000
<b>TOTAL</b>			<b>\$129,900</b>

**Capital Grants**

Rec	Grant Stream	Source of funding	Recommended in this report
H	Social Policy Capital Grant - Renovations	2018 Social Policy Small Capital Grants Budget	\$39,175
C	School Age Expansion Grant	2018 Capital Budget for Childcare	\$29,855
<b>TOTAL</b>			<b>\$69,030</b>
<b>TOTAL OF ALL RECOMMENDED GRANTS</b>			<b>\$719,502</b>

**UBCM Age-Friendly Action Research Lab Grant Application:**

The total Age-Friendly Action Research Lab project costs will be \$35,500. If the UBCM application is successful, the City will receive \$25,000 from UBCM to support the work of the AFARL from January to December 2019. This will leverage a small financial contribution from Vancouver Coastal Health as part of the Healthy City Strategy work (\$5000) and an in-kind contribution for Social Policy and Projects staff time (\$5500). Funds will primarily be used to support, in part, the cost of the lab lead. City supports in the form of staff time, materials and report preparation will be drawn from the existing operational budget for 2019.

## **CONCLUSION**

The Social Policy grants recommended in this report represent important investments in the delivery of social services in Vancouver which support the overall goals of the city's Healthy City Strategy. The services, programs and projects being recommended for funding are part of the complex network of non-profits working to mitigate conditions that create vulnerability and marginalization and, in so doing, support the City's social development and sustainability objectives. The UBCM grant application for which staff are seeking Council approval in this report will increase our ability to achieve the City's age-friendly goals and create a healthy city for all.

\* \* \* \* \*

**2018 Social Policy Grants  
NOT RECOMMENDED**

**Social Innovation Project Grants NOT RECOMMENDED**

<b>AGENCY</b>	<b>2018 RECOMMEND</b>	<b>PROGRAM NAME</b>	<b>CONDITIONS &amp; COMMENTS</b>
Native Education College	\$0	SkillsLab: an Indigenous Knowledge and Credit Evaluation Service	COMMENT: application did not meet program criteria.

**Hastings Legacy Fund Grants NOT RECOMMENDED**

<b>AGENCY</b>	<b>2018 RECOMMEND</b>	<b>PROGRAM NAME</b>	<b>CONDITIONS &amp; COMMENTS</b>
Hastings Community Centre	\$0	Summer Music in the Park	COMMENT: other applications rate higher on program criteria.

**Social Policy Small Capital Grants NOT RECOMMENDED**

<b>AGENCY</b>	<b>2018 RECOMMEND</b>	<b>PROGRAM NAME</b>	<b>CONDITIONS &amp; COMMENTS</b>
Kiwassa Neighbourhood House	\$0	Fire Panel Replacement	COMMENT: Real Estate and Facilities Management (REFM) has confirmed this project is the City's responsibility and will be funded from the Capital Maintenance Program.