City-wide Utilities Financing Growth Strategy & Cambie Corridor Utilities Servicing Plan



Outline

- 1. Background
- 2. Cambie Corridor Utilities Servicing Plan
- 3. Financing Utilities Upgrades (Development Cost Levy)
- 4. Implementation and Recommendations

Background

- Tremendous growth City-wide +150,000 people (2041)
- Approved Cambie Corridor Plan (May 1st) triggers biggest growth area outside downtown +50,000 people (2041)
- Significant and mandatory utility infrastructure upgrades required to enable/support City-wide growth
 - ~\$1B of work by 2026

Direction from May 1st Council

Develop a **Utilities Servicing Plan** and **Financing Growth Strategy** to support implementation of the Cambie Corridor Phase 3 Plan

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Cambie Corridor Plan

1

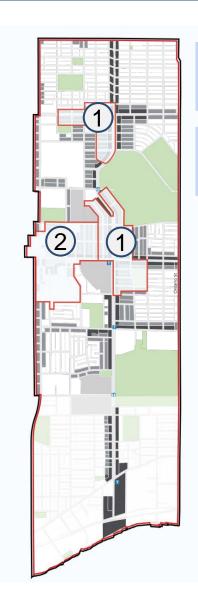
2019-2026 CAMBIE CORRIDOR PUBLIC UTILITY INFRASTRUCTURE UPGRADES WORKPLAN

2

ON-SITE RAINWATER AND GROUNDWATER MANAGEMENT REQUIREMENTS

3

LONG-TERM INTEGRATED WATER
MANAGEMENT PLAN (INCLUDING
GREEN INFRASTRUCTURE)



STAGE 1 (2019-2022)

STAGE 2 (2023-2026)

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Financing Utilities Upgrades

Proposed new framework

- Create a City-wide Utilities Infrastructure Upgrade List (that includes Cambie Corridor Plan)
- 2. Use a New City-wide Utilities Development Cost Levy to fund growth-related projects identified on the list





What are DCLs?

Charges imposed on development to fund growth-related capital projects

Who pays DCLs?

In general, anyone who applies for a building permit (subject to exemptions and waivers)

DCLs are:

RELIABLE

FAIR

FINANCIAL SUSTAINABILITY

Nearly all major municipalities in Canada use DCLs to help pay for growth-related utilities.

TRANSPARENT

"Growth pays for growth"

Current City-Wide DCL for Utilities (2017)

SEWER, WATER, DRAINAGE



SPECIFIC CAPITAL PROJECTS



FULL COST RECOVERY
Only partially funded



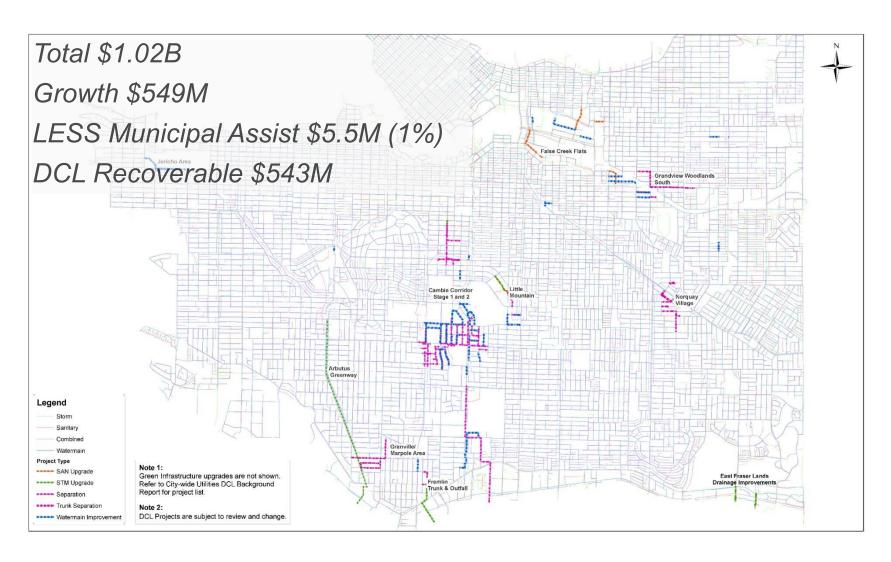
Basic DCL Calculation (2019-2026)

DCL PROJECT COSTS

GROWTH +70,000 pop +35,000 jobs

DCL RATE

City-wide Utilities DCL program



Current vs. Proposed Utilities DCL (\$/sq.ft.)

LAND USE	UTILITIES PORTION OF CURRENT DCL (SEPT 2018)	PROPOSED UTILITIES DCL	CHANGE
RESIDENTIAL			
Low Density at or below 1.2 FSR	\$0.34	\$2.32	+\$1.98
Medium Density above 1.2 to 1.5 FSR	\$0.73	\$5.04	+\$4.31
Higher Density above 1.5 FSR	\$1.46	\$10.09	+\$8.63
NON-RESIDENTIAL			
Industrial	\$0.58	\$2.02	+\$1.44
Mixed Employment (Light Industrial)	\$1.09	\$3.78	+\$2.69
Commercial & Other	\$1.46	\$5.04	+\$3.58

Current vs. Proposed Total DCL (\$/sq.ft.)

LAND USE	CURRENT DCL (SEPT 2018)	PROPOSED TOTAL DCL
RESIDENTIAL		
Low Density at or below 1.2 FSR	\$4.03	\$6.01
Medium Density above 1.2 to 1.5 FSR	\$8.66	\$12.97
Higher Density above 1.5 FSR	\$17.34	\$25.97
NON-RESIDENTIAL		
Industrial	\$6.91	\$8.35
Mixed Employment (Light Industrial)	\$13.01	\$15.70
Commercial & Other	\$17.34	\$20.92

Comparing Our Rates Regionally

- LOWER DENSITY
 RESIDENTIAL
 In-line with others
- MEDIUM DENSITY
 RESIDENTIAL
 In-line with others
- THIGHER DENSITY RESIDENTIAL Among the highest

- HEAVY INDUSTRIAL
 In-line with others
- MIXED EMPLOYMENT
 (LIGHT INDUSTRIAL)
 Highest
- COMMERCIAL (OFFICE)
 Highest

Proposed City-Wide **Utilities DCL**

proposed SEWER, WATER, DRAINAGE SPECIFIC CAPITAL PROJECTS **FULL COST RECOVERY**

current

"Growth pays for growth"

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Industry Development Feedback

Industry overall supportive of the new DCL framework to finance growth-triggered utilities upgrades

Concerns:

- Impacts for current approved rezoning projects
- Viability of rental housing projects (waiver)
- Viability of east side projects
- Magnitude of increase
- Impacts on delay in permitting process due to new water requirements

Proposed DCL Implementation

- 1. New DCL rates will be effective at bylaw adoption (Sept 30, 2018) with **one-year in-stream rate protection**
- 2. Phase-in of High-Density Rates on East Side 2018 50% of rate | 2019 75% of rate | 2020 Full rate
- 3. Extend for-profit affordable rental housing waiver to new Utilities Bylaw and remove the construction cost limit, subject to report back on Waiver program in 2019
- 4. Annual Review of Utilities DCL Capital Project List

Recommendations

- A. Approve the new framework for financing growth-triggered utility infrastructure upgrades (Project List / DCL)
- B. Approve the City-wide utilities DCL Changes
- C. Endorse the Utilities Servicing Plan for the Cambie Corridor
- D. Amend Cambie Corridor Plan to include select areas for townhouses
- E. Approve newly adjusted CACs for Cambie Corridor and Marpole Community Plan areas
- F. Repeal current interim rezoning policy for Cambie Corridor (2015)
- G. Update implementation chapters of Cambie Corridor and Marpole Community Plans

Townhouse Area





Thank you!

