



## ADMINISTRATIVE REPORT

Report Date: July 3, 2018  
Contact: Mary Clare Zak  
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VanRIMS No.: 08-2000-20  
Meeting Date: July 10, 2018

TO: Vancouver City Council  
FROM: General Manager, Arts, Culture and Community Services  
SUBJECT: 2018 Social Grants - Childcare Enhancement and Other Grants

### **RECOMMENDATION**

- A. THAT Council authorize 44 Childcare Enhancement Grants to 27 non-profit childcare providers totalling \$971,151, as described in Appendix A. Source of funding is the 2018 Social Policy Grants Operating budget.
- B. THAT Council authorize one Neighbourhood Access Grant of \$45,000 to the YMCA Woodwards Children's Centre as described in Appendix A, for the period January 1, 2018 to December 31, 2018. Source of funding is the 2018 Social Policy Grants Operating budget.
- C. THAT Council authorize three Direct Social Service Grants totalling \$103,472 as described in Appendix B. Source of funding is the 2018 Social Policy Grants Operating budget.
- D. THAT Council authorize one Organizational Capacity Building Grant of \$5,604 to Vancouver Community Network as described in Appendix B. Source of funding is the 2018 Social Policy Grants Operating budget.
- E. THAT Council authorize three Social Responsibility Fund Grants totalling \$92,500 as described in Appendix C. Source of funding is the Edgewater Casino Social Responsibility Reserve.
- F. THAT Council authorize a grant of \$309,228 to the Collingwood Neighbourhood House Society for the period January 1, 2018 to December 31, 2018. Source of funding is \$269,228 from the 2018 General Government Operating budget and \$40,000 from the Social Policy Grants Operating budget.

- G. THAT, pursuant to Section 206(1)(j) of the Vancouver Charter, Council deems any organization listed in Appendices A to B which is not otherwise a registered charity with Canada Revenue Agency, to be contributing to the culture of the City.
- H. THAT Council authorize the General Manager, Arts, Culture and Community Services to negotiate and execute agreements to disperse the grants described in Recommendations A to F on the terms and conditions set out herein or such other terms and conditions as are satisfactory to the General Manager, Arts, Culture and Community Services and Director of Legal Services.
- I. THAT no legal rights or obligations will arise or be created by Council's adoption of Recommendations A through F unless and until all legal documentation has been executed and delivered by the respective parties.

Recommendations A to F require 2/3 affirmative votes of all Council members per Vancouver Charter S. 206(1).

### **REPORT SUMMARY**

This report recommends 53 grants totaling \$1,526,955 (see Table 1) that correspond to five of the Healthy City Strategy goals: A Good Start; Feeding Ourselves Well; Healthy Human Services; Being and Feeling Safe and Included; and, Active Living and Getting Outside.

**Table 1: Summary of Grant Recommendations and Healthy City Strategy Goals**

<b>Reco mmen dation</b>	<b>Grant Type</b>	<b>Healthy City Goal and Target</b>	<b>Direct Impact</b>	<b>Total Funding</b>
<b>A</b>	<b>Childcare Enhancement Grants</b>	<b>A Good Start in Life:</b> Vancouver's children have the best chance of enjoying a healthy childhood.	1,762 licensed childcare spaces have adequate supervision and access to healthy meals or snacks.	<b>\$971,151</b>
<b>B</b>	<b>Neighbourhood Access Grant</b>	<b>A Good Start in Life</b>	Enables low income families access to childcare and added supports	<b>\$45,000</b>
<b>C</b>	<b>Direct Social Services Grants</b>	<b>Being and Feeling Safe &amp; Included:</b> Vancouver is a safe city in which residents feel secure.  <b>Healthy Human Services:</b> Vancouverites have equitable access to high-quality social, community, and health services.	Urban Indigenous youth facing barriers to inclusion, and immigrants and refugees, including those who have experienced torture will have access to appropriate services and supports.	<b>\$103,472</b>

Reco mme n dation	Grant Type	Healthy City Goal and Target	Direct Impact	Total Funding
		<b>Making ends meet and working well:</b> Adequate income and access to a broad range of healthy employment opportunities		
<b>D</b>	<b>Organizational Capacity Building</b>	<b>Healthy Human Services</b>	Provide non-profit organizations with internet services, webhosting, digital literacy, training and technical support.	<b>\$5,604</b>
<b>E</b>	<b>Edgewater Social Responsibility Fund</b>	<b>Being and Feeling Safe &amp; Included</b>  <b>Healthy Human Services</b>	<ul style="list-style-type: none"> <li>• Refugee claimants will have enhanced access to critical information via 'first language' text messaging.</li> <li>• LBTQ2S refugee claimants will have enhanced access to safe and supportive services.</li> <li>• The DTES Market Society will be supported to build its capacity and governance structure, including sustainability planning.</li> </ul>	<b>\$92,500</b>
<b>F</b>	<b>Collingwood Neighbourhood House Gym</b>	<b>Active Living and Getting Outside:</b> Vancouverites are engaged in active living and have incomparable access to nature.	The Collingwood area's diverse population has access to affordable and culturally appropriate recreation and leisure services.	<b>\$309,228</b>
<b>TOTAL</b>				<b>\$1,526,955</b>

### **COUNCIL AUTHORITY/PREVIOUS DECISIONS**

**Community Services (CS) Grants:** On March 7, 1978, City Council established the Community Services Grants program. On October 9, 2003, City Council approved revisions to the Community Services Grants program, including the creation of three funding streams: Neighbourhood Organizations, Direct Social Service, and Organizational Capacity Building.

**Childcare Enhancement Grants:** Council established the annual Civic Childcare Grants Program on October 23, 1990 to assist licensed non-profit childcare programs serving a high proportion of vulnerable children.

**Collingwood Neighbourhood House Gymnasium:** On December 15, 1994 Council provided Collingwood Neighbourhood House Society funding for gymnasium/recreational programs and approved an operating agreement. On February 19, 2002, Council approved a five-year lease (the “Lease”) with the Society, which commenced on May 1, 2002. The City and the Society entered into a Gymnasium License and Operating Agreement with the Board of School Trustees of District No. 39 on January 1, 2002, governing the shared use of the Gymnasium by the Society and the School Board. On November 7, 2002, Council approved an operating agreement with the Society to formalize funding and operating commitments for the Gymnasium through a modification to the Lease dated November 26, 2003 (the “Lease Modification”).

**Edgewater Social Responsibility Fund (SRF) Grants:** On July 20, 2004, as part of the rezoning conditions for the Plaza of Nations, Council accepted a public benefit offering from Edgewater Casino, including a donation of \$200,000 annually, towards the Social Responsibility Fund. Council approved funding guidelines for the SRF in October 2006.

**YMCA Woodwards Neighbourhood Access Grant:** On July 10, 2013 Council approved a new annual grant of up to \$45,000 to reduce fees for low income parents at the Woodwards Childcare Centre.

**Healthy City Strategy:** On October 29, 2014, Council approved goals, targets and indicators of the Healthy City Strategy 2014-2025 Phase I. On July 8, 2015 Council approved the first four-year action plan for the Healthy City Strategy.

## **GENERAL MANAGER'S COMMENTS**

The General Manager of Arts, Culture and Community Services RECOMMENDS approval of the foregoing.

## **REPORT**

### **Background/Context**

This report recommends social grants totalling \$1,526,955 in five grant areas:

1. Childcare Enhancement Grants:
  - Childcare Enhancement Grants support licensed group child care, preschool, school-aged care and occasional child care programs serving high need families. The grants can be applied to reduction of parent fees, providing food programs (e.g., hot lunch and breakfast) and/or to enhancing staff ratios to better serve high-need children.
2. Neighbourhood Access Grant:
  - Negotiated as part of the operator selection process for the Woodwards Childcare Centre, this City grant covers up to half the cost of licensed spaces for families in the DTES who qualify for the full Provincial childcare subsidy.

3. Direct Social Services Grants:
  - These grants support non-profit organizations that are working to address specific social conditions and issues and bring about positive social change.
4. Edgewater Social Responsibility Fund (SRF) Grant:
  - SRF grants are intended to provide one-time funding for projects that build community capacity and address public safety issues in the Downtown, Downtown Eastside, Strathcona and Mount Pleasant neighbourhoods, and/or to address city-wide priority issues that may have direct or indirect impacts in the targeted communities.
5. Collingwood Neighbourhood House (CNH) Gymnasium annual operating grant:
  - CNH operates a City-owned gymnasium and provides affordable, accessible recreation programs to residents in this highly diverse community.

Social grants are investments that contribute to a healthy city for all. They support non-profit community-based services that facilitate the physical, spiritual, mental and emotional well-being of people, and:

- Are co-developed and governed collaboratively with and by the communities and individuals they serve.
- Respond to dynamic community needs;
- Reduce the impact of systemic factors that create conditions of vulnerability;
- Facilitate partnerships and networks between the city, other levels of government, business; and
- Inform and respond to Council priorities.

## Strategic Analysis

### Advancing the Goals of the Healthy City Strategy and Related Council Priorities

The Social Policy grants in this report are informed by the Healthy City Strategy and related Council strategies and priorities, as illustrated in Table 3.

**Table 3: Summary of Grant Recommendations and Council Strategies**

Grant Stream	Description	COUNCIL STRATEGIES	Total Grants Recommended
Childcare Grants (Appendix A): i. Enhancement ii. Neighbourhood Access	45 grants to programs that deliver a broad range of services and supports to residents of Vancouver, particularly those individuals and groups who are experiencing social, physical, and/or economic disadvantages and/or who face discrimination.	<ul style="list-style-type: none"> <li>• Healthy City Strategy</li> <li>• Early Care and Learning</li> </ul>	\$1,016,151

<b>Grant Stream</b>	<b>Description</b>	<b>COUNCIL STRATEGIES</b>	<b>Total Grants Recommended</b>
Direct Social Service (DSS) Grants (Appendix B)	3 grants to support organizations serving refugees, urban Indigenous youth and survivors of torture.	<ul style="list-style-type: none"> <li>• Healthy City Strategy</li> <li>• Vancouver Immigration Partnership</li> </ul>	\$103,472
Organizational Capacity Building Grant (Appendix B)	1 grant to support the IT capacity of non-profit sector organizations.	<ul style="list-style-type: none"> <li>• Healthy City Strategy</li> </ul>	\$5,604
Edgewater Social Responsibility Fund (SRF) Grants	3 grants to support: a) a pilot project that employs text messaging technology to support refugee claimants; b) increased capacity of organizations to support LGBTQ2S refugees/refugee claimants; and, c) Pilot interim management of operations and administration of funds, as well as mentorship to DTES Market Society to build its governance capacity.	<ul style="list-style-type: none"> <li>• Healthy City Strategy</li> <li>• Vancouver Immigration Partnership</li> </ul>	\$92,500
Collingwood Gymnasium	1 grant to support the continuing operation of the Collingwood Gymnasium.	<ul style="list-style-type: none"> <li>• Healthy City Strategy</li> </ul>	\$309,228
<b>TOTAL</b>			<b>\$1,526,955</b>

The grants recommended in this report will particularly help support the HCS goals a Good Start and Healthy Human Services.

#### **A. Childcare Enhancement Grants (Recommendation A) - \$971,151**

Childcare is the second highest expense for many families after housing. While this major expense affects families across income levels, lower income families are particularly challenged to find quality, affordable care. While trying to keep fees as low as possible to allow for affordability, the non-profit childcare providers face rising costs for wages, food, rent and other expenses.

The change in provincial government in 2017 heralded a shift in the provincial childcare environment, and it is clear the province views the City as an important partner as they move ahead with implementation of universal childcare.

### ***A Shifting Landscape - Major Provincial Changes in Child Care***

The 2018 Provincial Budget introduced significant childcare investments for both families and childcare providers that aim to take the first steps toward universal, affordable childcare. The first investment was the Child Care Fee Reduction Initiative (CCFRI) that amounts to a direct reduction in monthly fees for parents enrolled in programs that voluntarily “opt-in” to the CCFRI. Fee reductions are based on the type of program and are paid to childcare providers, who then directly pass on the fee savings to parents. It is important to note that this investment will not create a net budget increase for childcare operators, since the CCFRI simply offsets the cost of parent fees. While most centres appear to have opted in, there remain questions about the possible longer term impact of the initiative, including the restrictions on a centre’s ability to raise parent fees.

The following table illustrates the maximum fee reduction and the impact on parent fees in Vancouver-based centres.

**Table 4: Fees in Vancouver before and after the Fee Reduction Initiative**

<b>Type of Program</b>	<b>Average monthly Parent Fee for programs that opt-in to Fee Reduction Initiative</b>	<b>Average Monthly Parent Fee before Fee Reduction Initiative (as of Sept 2017)</b>	<b>Amount of Maximum Fee Reduction</b>
Licensed Group Infant/Toddler	\$1,108	\$1,458	\$350 / month
Licensed Group 3-5	\$886	\$986	\$100 / month
Licensed Out of School Care	\$390 (no change)	\$390	Not yet available

Implementation of the CCFRI is currently taking place. Additional Provincial changes will include increases to the maximum childcare subsidy rate for low-income families and the rollout of a workforce investment strategy.

City staff will monitor the direct impact on Vancouver’s childcare programs, and whether these three provincial strategies will lead to an increase in the number of children and families with key vulnerability factors able to access licensed care.

### ***Childcare Enhancement Grant Program***

The Childcare Enhancement grant program is intended to enhance childcare accessibility and quality. Enhancement grants are intended to support children, ages 0-12, in licensed non-profit childcares in Vancouver by:

- Enhancing quality through increased staff-child ratios in programs with higher needs children;
- Aiding affordability through reduced parent fees;
- Achieving integrated child development services (hub model) by supporting neighbourhood coordination; and
- Increasing food security with food supplement programs

A sample of 37 City-funded childcares surveyed showed that they spend a cumulative total of almost \$400,000 on food each year (averaging ~\$11,000 per childcare), and each childcare spends an average of 20 hours per week on food purchasing and preparation. Despite the importance of healthy food provision within their programs, most childcares rely on grants or donated food, as this is not provincially funded.

### ***Eligibility Criteria for Childcare Enhancement Grants***

The maximum grant per program is \$27,000 and organizations operating multiple childcare centres are limited to a maximum of three enhancement grants. Grant amounts are based on the number of licensed spaces in each program and a staff ratio formula (see Appendix A). To be eligible, applicants must demonstrate sound administration and charge monthly parent fees that are at or below the city-wide averages.

Organizations must also demonstrate that a significant portion of the children and families are at risk due to various systemic or potential risk factors (e.g., low income, refugee and new immigrant families, single parents, etc.).

Of the applications received, five were deemed not eligible for funding (Appendix A) as they did not meet the program criteria.

### **Phil Bouvier Childcare Centre – Vancouver Native Health - \$42,000**

Vancouver Native Health operates a 49 space licenced childcare program at 717 Princess Street which serves a number of Indigenous families and children. The current licence is for 24 infant and toddler spaces and 25 - 3 to 5 year old spaces. The program recently announced its closure due to funding challenges. Affordability is a challenge for many families as is covering costs for operators. As such, the Provincial Government, City and Central City Foundation are working together with Vancouver Native Health to stabilize operations. The Province is implementing new initiatives to help address affordability burdens experienced by families, and to help offset costs for operators. The enhancement grant will exceed the maximum infant/toddler grant by \$15,000 to support the implementation of a transition plan so that the existing licensed child care spaces will remain operating, and provide a bridge until the new provincial initiatives are implemented. Central City Foundation will cost share the transition plan implementation costs with the City.

### **B. Neighbourhood Access Grant (NAG) to YMCA's Woodward's Childcare - \$45,000**

On October 30, 2012, Council selected the YMCA as the operator of Woodward's Childcare and committed to working with the YMCA to ensure that 50% of the 37 childcare spaces would be offered at no cost to low income DTES families. Council approved an annual City contribution of up to \$45,000 to cover up to half the cost of the 19 dedicated spaces for families in the DTES who qualify for the full Provincial childcare subsidy. The City's funding leverages more than double that amount from the YMCA to help meet this accessibility target.

The YMCA has been operating Woodward's since July 2013 and serves a high number of children and families experiencing conditions of vulnerability. At present, the centre offers:



- Additional staff support and enhanced teacher ratios to work with the very high number of children enrolled with extra support needs.
- Coordination and participation in meetings with families, consultants and support agencies that work with children with developmental concerns.
- A hot lunch program for all families at no charge, as well as extra supplies such as clothing, and referrals to other YMCA programs and supports that aid children, parents and families.

Staff recommend continuing to provide a grant of up to \$45,000 to cover half the cost of the 19 dedicated spaces at the Woodward's Childcare. Staff will also continue to seek opportunities through potential partnerships with senior government and other funding agencies to expand the Woodward's model to other childcare centres in Vancouver.

### C. Community Services Grants - \$109,076

The Community Services Grants (CSG) is the largest of the Social Policy grant streams. CSG funding helps to address both the impacts and the causes of marginalization by supporting programs and services that reduce conditions that create or exacerbate vulnerability. Many of the organizations, programs and services funded through CSG have received grants for years reflecting both the City's commitment to the sector and the 'core' nature of the type of funding provided via the CS grants.

**Table 4: Community Services Grants**

DIRECT SOCIAL SERVICES GRANTS				
AGENCY	2018 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS/ COMMENTS
Immigrant Services Society of BC (ISS)	\$66,860	Housing Support & Placement Services for Refugee Claimants	Two refugee claimant housing search support workers will assist an estimated 2,000 claimants per year.	CONDITION: release of second payment contingent on submission of report, to the satisfaction of the Managing Director of Social Policy, on work with <i>Qmunity</i> on LGBTQ training for settlement agencies.
Urban Native Youth Association (UNYA)	\$17,216	Aboriginal Youth Worker	Delivers a range of prevention-focused programming, provides advocacy, & facilitates access to supportive programs and services.	COMMENT: this grant supplements the grant amount approved in April 2018.
Vancouver Association for the Survivors of Torture (VAST)	\$19,396	Core Funding	Supports refugee mental health through counselling, documentation, education &	COMMENT: this grant supplements the grant amount approved in April 2018.

DIRECT SOCIAL SERVICES GRANTS				
AGENCY	2018 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS/ COMMENTS
			referrals.	

ORGANIZATIONAL CAPACITY-BUILDING GRANTS				
AGENCY	2018 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS/ COMMENTS
Vancouver Community Network (VCN)	\$5,604	VCN Technical, Helpdesk and Web Support Services	Offers foundational internet services, including webhosting, digital literacy, training and technical support to ensure continuation of non-profit organization services.	COMMENT: this grant supplements amount approved in April 2018.

#### D. Edgewater Social Responsibility Fund (SRF): \$92,500

SRF provides one-time funding for projects that build community capacity and address public safety issues in the Downtown, Downtown Eastside, Strathcona and Mount Pleasant neighbourhoods. The grant criteria set a maximum of \$50,000 per grant.

SOCIAL RESPONSIBILITY FUND GRANTS				
AGENCY	2018 RECOMMEND	PROGRAM NAME	PROGRAM DESCRIPTION	CONDITIONS/ COMMENTS
Immigrant Services Society of BC (ISS)	\$12,500	Newcomer.info Web-Based Texting System	A communications tool to enhance access to information, programs and services for recently-arrived immigrants and refugees. It will maximize the potential to reach refugee claimants via first-language text messaging.	COMMENT: One-time funding to pilot this innovative approach.
Qmunity: BC's Queer, Trans, and Two-Spirit Resource Centre	\$20,000	Ensuring Safe Settlement Services for LGBTQ Refugees	Qmunity will work with mainstream community services currently providing services to refugee claimants to increase their awareness, knowledge & competency in providing appropriate services and supports	COMMENT: One-time funding to develop and implement training for settlement agencies.

<b>SOCIAL RESPONSIBILITY FUND GRANTS</b>				
<b>AGENCY</b>	<b>2018 RECOMMEND</b>	<b>PROGRAM NAME</b>	<b>PROGRAM DESCRIPTION</b>	<b>CONDITIONS/ COMMENTS</b>
			to LGBTQ-identified asylum seekers.	
Vancouver Community Network (VCN)	Up to \$60,000 One time exception to the grant limit to enable continuation of the street market during this transitional year.	Supporting capacity building and governance for the DTES Market Society	One time funding to provide supports to the DTES Market Society to build its capacity, governance structure and financial sustainability, as well as the addition of a satellite space at 58 West Hastings over the summer months . Second payment contingent upon receipt of progress report to the satisfaction of the Managing Director, Social Policy.	VCN has been assigned an interim management to support the DTES Market with capacity building, governance and sustainability planning.

#### **E. Collingwood Neighbourhood House Gymnasium/Recreational Programming (Recommendation E) - \$309,228**

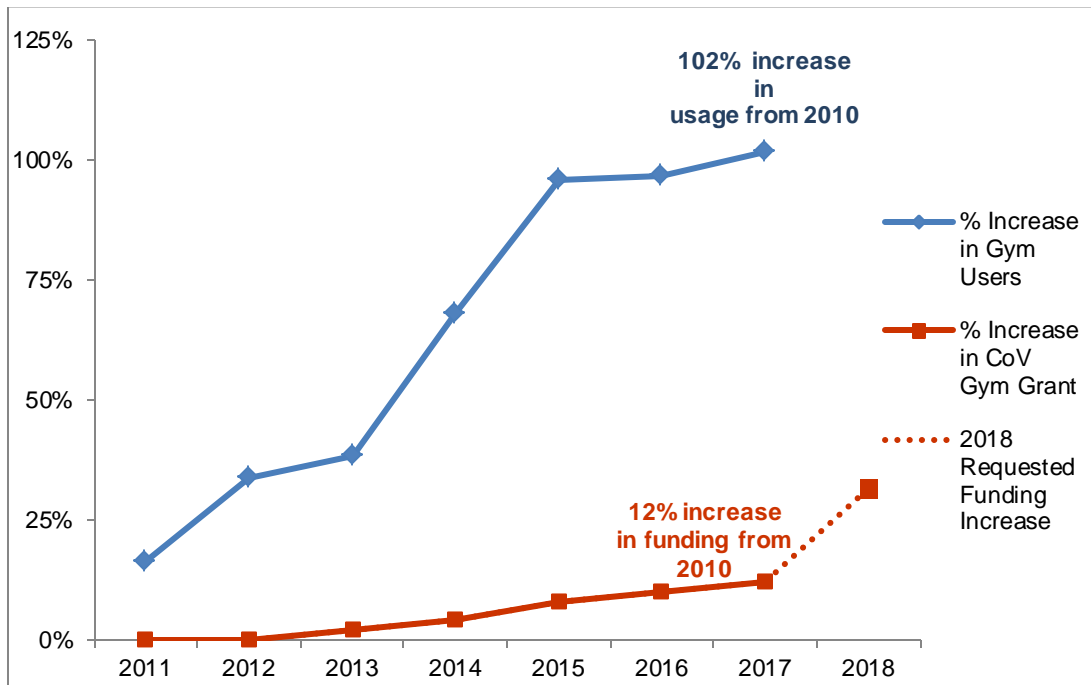
The City has provided Collingwood Neighbourhood House (CNH) funding for a gymnasium and recreational programs since 1994, with modifications made to the Lease in 2003 to formalize funding and operating commitments. This is a unique arrangement, which allows for reduced operating costs and for more community input into the operation.

Based on these commitments, CNH operates a City-owned gymnasium and provides affordable, accessible recreation programs to residents in this highly diverse community.

#### ***Significant growth in gym participation since 2010***

Since 2010, CNH has reported a 102% increase in gym utilization, from 20,100 visits per year by community members in 2010 to 40,595 visits in 2017. In the same time period, the operating grant to run the gym has only increased by 12%, from \$235,059 in 2010 to \$263,949 in 2017.

**Chart 1: Gym Usage and Funding Increase by Year**



**Recommended one time grant increase of \$40,000**

Both the 2004 *Renfrew Collingwood Community Vision* and the 2016 *Joyce Precinct Plan* recommend additional supports to CNH to meet growing community needs. This report recommends a base grant of \$269,228, which represents a 2% increase over the 2017 grant, and an additional \$40,000 to help address growing pressure on the gym’s operations, for a total 2018 grant of \$309,228.

As indicated in Recommendation F, the \$40,000 increase for 2018 would be supported by a **one-time** allocation from the 2018 Social Policy Grants budget. Social Policy staff are currently exploring options for future management of this contract, including collaborating with the Park Board to determine which department is best positioned to oversee the annual operating grant for the Gymnasium in the future.

**Implications/Related Issues/Risk (if applicable)**

**Financial**

**Table 11: Financial Overview of Recommended Grant Streams and Remaining Balances**

**OPERATING GRANTS**

Rec	Grant Stream	Source of funding	2018 Budget	Previously Approved	Recommended in this report	Balance
A - B	Childcare Grants	Social Policy Operating Grant –	1,511,889	376,000	1,016,151	119,738

Rec	Grant Stream	Source of funding	2018 Budget	Previously Approved	Recommended in this report	Balance
		Childcare				
C - D	Community Services Grants	Social Policy Operating Grant	6,716,026	6,061,798	149,076	505,152
F	Collingwood Gymnasium Grant	General Government Operating budget	269,228	-	269,228	-
<b>TOTAL</b>			<b>8,497,143</b>	<b>6,437,798</b>	<b>1,434,455</b>	<b>624,890</b>

### RESERVE GRANTS

Rec	Grant Stream	Source of funding	Recommended in this report
E	Social Responsibility Fund Grants	Edgewater Social Responsibility Reserve	92,500
<b>TOTAL</b>			<b>92,500</b>

### CONCLUSION

The Social Policy grants recommended in this report represent important investments in the delivery and sustainability of social services in Vancouver, particularly in furthering the City's goals of increasing access to quality licensed childcare spaces. The services, programs and organizations recommended for funding are part of the complex network of non-profits working to mitigate conditions that create vulnerability and marginalization and, in so doing, support the City's liveability, social development and sustainability objectives.

\* \* \* \* \*

**2018 CHILDCARE GRANTS RECOMMENDED**

<b>i. CHILDCARE ENHANCEMENT GRANTS</b>						
<b>NO.</b>	<b>LICENSEE</b>	<b>CHILDCARE CENTRE</b>	<b>ENHANCEMENT GRANT RECOMMENDED (\$)</b>	<b>TOTAL CAPACITY</b>	<b>OBJECTIVES</b>	<b>COMMENTS/ CONDITIONS</b>
1	Aboriginal Mother Centre Society, The	Aboriginal Mother Centre Daycare	22,994	25 Group - 30 Mths to School Age	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
2	Association of Neighbourhood Houses dba Cedar Cottage Neighbourhood House	Beaconsfield Out of School Care	16,100	30 School-aged	To enhance staff ratios.	
3	Association of Neighbourhood Houses dba Cedar Cottage Neighbourhood House	Queen Alexandra Out of School Care	11,497	25 School-aged	To enhance staff ratios.	
4	Association of Neighbourhood Houses dba Cedar Cottage Neighbourhood House	Selkirk Out of School Care	27,000	60 School-aged	To enhance staff ratios. To keep fees at or below City average.	

**2018 CHILDCARE GRANTS RECOMMENDED**

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<b>NO.</b>	<b>LICENSEE</b>	<b>CHILDCARE CENTRE</b>	<b>ENHANCEMENT GRANT RECOMMENDED (\$)</b>	<b>TOTAL CAPACITY</b>	<b>OBJECTIVES</b>	<b>COMMENTS/ CONDITIONS</b>
5	Association of Neighbourhood Houses dba Frog Hollow Neighbourhood House	Frog Hollow NH - Kidsworld School Age Care	27,000	76 School-aged	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
6	Association of Neighbourhood Houses dba Frog Hollow Neighbourhood House	Frog Hollow NH - Nootka Group Care	18,395	40 School-aged	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
7	Association of Neighbourhood Houses dba Frog Hollow Neighbourhood House	Frog Hollow NH - Satellite Day Care	27,000	12 Group - Under 36 Mths; 25 Group - 30 Mths to school-aged	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
8	Association of Neighbourhood Houses dba Mount Pleasant Neighbourhood House	Mount Pleasant NH - Daycare and Preschool	20,787	20 Preschool; 16 Group - 30 Mths to school-aged	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	

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<b>NO.</b>	<b>LICENSEE</b>	<b>CHILDCARE CENTRE</b>	<b>ENHANCEMENT GRANT RECOMMENDED (\$)</b>	<b>TOTAL CAPACITY</b>	<b>OBJECTIVES</b>	<b>COMMENTS/ CONDITIONS</b>
9	Association of Neighbourhood Houses dba Mt. Pleasant Neighbourhood House	Mt. Pleasant NH - Before and After School Care	20,235	44 School-aged	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
10	Association of Neighbourhood Houses dba South Vancouver Neighbourhood House	South Vancouver NH-Fleming Out of School Care	10,577	30 School-aged	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	CONDITION: Grant pro rated to 75% of capacity due to low enrolment.
11	Association of Neighbourhood Houses dba South Vancouver Neighbourhood House	South Vancouver NH - Poppins Preschool and OSC	24,466	20 Preschool;40 School-aged	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
12	Association of Neighbourhood Houses dba South Vancouver Neighbourhood House	South Vancouver NH - Waverly Out of School Care	9,198	20 School-aged	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	



**2018 CHILDCARE GRANTS RECOMMENDED**

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<b>NO.</b>	<b>LICENSEE</b>	<b>CHILDCARE CENTRE</b>	<b>ENHANCEMENT GRANT RECOMMENDED (\$)</b>	<b>TOTAL CAPACITY</b>	<b>OBJECTIVES</b>	<b>COMMENTS/ CONDITIONS</b>
13	Brant Villa Daycare Society	Learning Tree Day Care	22,994	25 Group - 30 Mths to school-aged	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
14	Britannia Community Services Centre	Britannia Out Of School	27,000	70 School-aged	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
15	Britannia Community Services Centre	Grandview Terrace Child Care Centre	27,000	25 Group - 30 Mths to School Aged; 50 School-aged	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	CONDITION: Grant pro rated to 75% of licensed OSC capacity due to low enrolment.

**2018 CHILDCARE GRANTS RECOMMENDED**

<b>i. CHILDCARE ENHANCEMENT GRANTS</b>						
<b>NO.</b>	<b>LICENSEE</b>	<b>CHILDCARE CENTRE</b>	<b>ENHANCEMENT GRANT RECOMMENDED (\$)</b>	<b>TOTAL CAPACITY</b>	<b>OBJECTIVES</b>	<b>COMMENTS/ CONDITIONS</b>
16	Britannia Community Services Centre	Eagles Daycare	22,994	25 Group - 30 Mths to School Aged	To strengthen coordinated administration through the community hub model. To enhance staff ratios. To keep fees at or below City average.	
17	Britannia Community Services Centre	Mount Pleasant Child Care Society	27,000	12 Group - Under 36 Mths; 25 Group - 30 Mths to School Aged	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
18	Collingwood Neighbourhood House Society	Sarah House Early Learning and Care Centre	22,994	25 Group - 30 Mths to School Aged	To strengthen coordinated administration through the community hub model. To keep fees at or below City average.	

**2018 CHILDCARE GRANTS RECOMMENDED**

<b>i. CHILDCARE ENHANCEMENT GRANTS</b>						
<b>NO.</b>	<b>LICENSEE</b>	<b>CHILDCARE CENTRE</b>	<b>ENHANCEMENT GRANT RECOMMENDED (\$)</b>	<b>TOTAL CAPACITY</b>	<b>OBJECTIVES</b>	<b>COMMENTS/ CONDITIONS</b>
19	Collingwood Neighbourhood House Society	Collingwood Early Learning and Care Centre	22,994	25 Group 30 Mths to School Age	To strengthen coordinated administration through the community hub model. To keep fees at or below City average.	
20	Collingwood Neighbourhood House Society	Duke Street Early Learning and Care Centre	27,000	32 Group - 30 Mths to School Aged	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
21	Eastside Family Place Society	Eastside Family Place	3,642	12 Preschool	To keep fees at or below City average.	
22	Kiwassa Neighbourhood Services Association	Kiwassa - Longhouse Out of School Care	15,176	33 School-aged	To strengthen coordinated administration through the community hub model. To keep fees at or below City average.	

**2018 CHILDCARE GRANTS RECOMMENDED**

<b>i. CHILDCARE ENHANCEMENT GRANTS</b>						
<b>NO.</b>	<b>LICENSEE</b>	<b>CHILDCARE CENTRE</b>	<b>ENHANCEMENT GRANT RECOMMENDED (\$)</b>	<b>TOTAL CAPACITY</b>	<b>OBJECTIVES</b>	<b>COMMENTS/ CONDITIONS</b>
23	Kiwassa Neighbourhood Services Association	Kiwassa - Variety Club Day Care	22,994	25 Group - 30 Mths to School Aged	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To keep fees at or below City average.	
24	Little Mountain Neighbourhood House Society	Little Mountain Child Development Centre (LMCDC)	13,797	15 Group - 30 Mths to School Aged	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
25	Little Mountain Neighbourhood House Society	Little Mountain Out of School Care	23,454	45 School-aged	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios. To keep	

**2018 CHILDCARE GRANTS RECOMMENDED**

<b>i. CHILDCARE ENHANCEMENT GRANTS</b>						
<b>NO.</b>	<b>LICENSEE</b>	<b>CHILDCARE CENTRE</b>	<b>ENHANCEMENT GRANT RECOMMENDED (\$)</b>	<b>TOTAL CAPACITY</b>	<b>OBJECTIVES</b>	<b>COMMENTS/ CONDITIONS</b>
					fees at or below City average.	
26	McGregor Child Care Society	McGregor Child Care Centre	27,000	12 - Group Under 36 Mths; 25 Group - 30 Mths to School Aged	To keep fees at or below City average.	
27	Ray-Cam Co-operative Centre	Ray-Cam Daycare; Raymur Place Daycare; Ray-Cam Out of School	27,000	40 Group - 30 Mths to School Age; 55 School Aged	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
28	Shannon Day Care Society	Shannon Day Care	27,000	25 Group - Under 36 Mths	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios. To keep	

**2018 CHILDCARE GRANTS RECOMMENDED**

<b>i. CHILDCARE ENHANCEMENT GRANTS</b>						
<b>NO.</b>	<b>LICENSEE</b>	<b>CHILDCARE CENTRE</b>	<b>ENHANCEMENT GRANT RECOMMENDED (\$)</b>	<b>TOTAL CAPACITY</b>	<b>OBJECTIVES</b>	<b>COMMENTS/ CONDITIONS</b>
					fees at or below City average.	
29	South Vancouver Family Place Society	Kids Care Preschool	9,106	30 Preschool	To strengthen coordinated administration through the community hub model. To enhance staff ratios. To keep fees at or below City average.	
30	St. Michael's Anglican Church	St. Michael's Day Care Centre	22,994	25 Group - 30 Mths to school aged	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
31	Strathcona Community Centre Association	After School Adventures	27,000	67 School-aged	To keep fees at or below City average.	
32	Strathcona Community Centre Association	Strathcona Community Centre Preschool and Out of School	27,000	40 Preschool; 84 Group - School-aged	To keep fees at or below City average.	

**2018 CHILDCARE GRANTS RECOMMENDED**

<b>i. CHILDCARE ENHANCEMENT GRANTS</b>						
<b>NO.</b>	<b>LICENSEE</b>	<b>CHILDCARE CENTRE</b>	<b>ENHANCEMENT GRANT RECOMMENDED (\$)</b>	<b>TOTAL CAPACITY</b>	<b>OBJECTIVES</b>	<b>COMMENTS/ CONDITIONS</b>
33	Sunset Child Care Society	Sunset Child Care Society	22,994	25 Group - 30 Mths to school aged	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
34	Sunset Community Association	Sunset Preschool and Out of School Care	27,000	37 Preschool; 37 School-aged	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
35	Sunset Community Association	Sexsmith Elementary Out of School Care	11,037	24 School-aged	To enhance staff ratios. To keep fees at or below City average.	
36	Thunderbird Neighbourhood Association	Thunderbird Neighbourhood Out of School Care 1 & 2; Thunderbird Preschool	22,167	20 Preschool; 47 School-aged	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	CONDITION: Grant pro rated to 75% of licensed OSC capacity due to ongoing low enrolment in their

**2018 CHILDCARE GRANTS RECOMMENDED**

<b>i. CHILDCARE ENHANCEMENT GRANTS</b>						
<b>NO.</b>	<b>LICENSEE</b>	<b>CHILDCARE CENTRE</b>	<b>ENHANCEMENT GRANT RECOMMENDED (\$)</b>	<b>TOTAL CAPACITY</b>	<b>OBJECTIVES</b>	<b>COMMENTS/ CONDITIONS</b>
						OSC program.
37	Van Chinese Pentecostal Benevolent Society	Sunshine Corner Daycare	22,994	25 Group - 30 Mths to school aged	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
38	Vancouver Native Health	Phil Bouvier Childcare Centre	42,000	49 Group – Infant/Toddler and 3 to 5	To support a transition plan to keep the existing licensed child care spaces operating until new provincial parent subsidy and increased operating supports are in place in the fall of 2108.	Grant release pending transitional and financial plan from VNH to the satisfaction of the Managing Director of Social Policy and Projects and the cost sharing of implementation of transitional plan with Central City Foundation.
39	YMCA of Greater Vancouver	Bob & Kay Ackles YMCA Nanook House	27,000	37 Group - Under 36 Mths	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	



**2018 CHILDCARE GRANTS RECOMMENDED**

<b>i. CHILDCARE ENHANCEMENT GRANTS</b>						
<b>NO.</b>	<b>LICENSEE</b>	<b>CHILDCARE CENTRE</b>	<b>ENHANCEMENT GRANT RECOMMENDED (\$)</b>	<b>TOTAL CAPACITY</b>	<b>OBJECTIVES</b>	<b>COMMENTS/ CONDITIONS</b>
40	YMCA of Greater Vancouver	Franklin	10,577	23 School-aged	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
41	YMCA of Greater Vancouver	Woodwards Children's Centre	27,000	37 Group - Under 36 Mths	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
42	YWCA	Citygate Early Learning and Care Centre	22,994	25 Group - 30 Mths to school aged	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	

**2018 CHILDCARE GRANTS RECOMMENDED**

<b>i. CHILDCARE ENHANCEMENT GRANTS</b>						
<b>NO.</b>	<b>LICENSEE</b>	<b>CHILDCARE CENTRE</b>	<b>ENHANCEMENT GRANT RECOMMENDED (\$)</b>	<b>TOTAL CAPACITY</b>	<b>OBJECTIVES</b>	<b>COMMENTS/ CONDITIONS</b>
43	YWCA	Emma's Early Learning and Care Centre	27,000	26 Group - Under 36 Mths;	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
44	YWCA	YWCA Crabtree Corner Early Learning and Care Centre	27,000	24 Group - Under 36 Mths;	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
<b>TOTAL</b>			<b>\$971,151</b>	<b>1762 licensed spaces</b>		

<b>ii. NEIGHBOURHOOD ACCESS GRANTS</b>						
	<b>LICENSEE</b>	<b>CHILDCARE CENTRE</b>	<b>GRANT RECOMMENDED</b>	<b>TOTAL CAPACITY</b>	<b>OBJECTIVES</b>	<b>COMMENTS</b>
1	YMCA	YMCA Woodward's	45,000	37 Group - Under 36 Mths	Grant covers up to half the cost of 19 dedicated spaces for families in the DTES who qualify for the full Provincial childcare subsidy.	
<b>TOTAL</b>			<b>\$45,000</b>			

**2018 CHILDCARE ENHANCEMENT GRANTS NOT RECOMMENDED**

<b>NO.</b>	<b>LICENSEE</b>	<b>CHILDCARE CENTRE</b>	<b>ENHANCEMENT GRANT RECOMMENDED</b>	<b>TOTAL CAPACITY</b>	<b>COMMENTS</b>
1	Association of Neighbourhood Houses dba South Vancouver Neighbourhood House	Little Tree Preschool	0	20 preschool	Applicant has reached grant program maximum of 3 funded childcare programs.
2	Britannia Community Services Centre	Eagles OSC	0	40 School-aged	Monthly parent fees exceed city-wide average.
3	Britannia Community Services Centre	Lord Nelson Child Care Society	0	50 School-aged	Program enrolment does not meet grant program's

**2018 CHILDCARE ENHANCEMENT GRANTS NOT RECOMMENDED**

NO.	LICENSEE	CHILDCARE CENTRE <sup>1</sup>	ENHANCEMENT GRANT RECOMMENDED	TOTAL CAPACITY	COMMENTS
					vulnerability criteria threshold.
4	Kiwassa Neighbourhood House	Kiwassa After School Care Program	0	16 School-aged	Program expected to open Fall 2018 – enrolment not confirmed.
6	YMCA of Greater Vancouver	Maquinna YMCA Kids Club	0	30 School-aged	Program enrolment does not meet grant program's vulnerability criteria threshold.

**NOTE: Childcare Enhancement Grant Program Full Time Equivalent Space (FTES) measure**

The formula used to calculate grant amounts is called the Full Time Equivalent Space (FTES) measure. The measure uses full-day, 3-5 care as the baseline for comparison, assigning each 3-5 space a FTE factor of 1. A full-day infant/toddler space is approximately twice as expensive to deliver as 3-5 year old space and, therefore, each infant/toddler space is assigned a factor of 2.

To illustrate:

- the FTES measure for a typical infant/toddler program with a licensed capacity of 12 children would be calculated as  $12 \times 2 = 24$  FTES.
- the FTES measure for a preschool program with a licensed capacity of 20 children would be calculated as  $20 \times .33 = 6.7$  FTES.

Program Type	Space	FT Equivalent Space	Approximate Cost to Deliver
3-5 All Day Group Care	1	1	Baseline
Infant/ Toddler All Day Group Care	1	2	Twice as expensive as 3-5

<b>Program Type</b>	<b>Space</b>	<b>FT Equivalent Space</b>	<b>Approximate Cost to Deliver</b>
Out of School Care	1	.5	Half as expensive as 3-5 Care
Preschool*	1	.33	One third as expensive as 3-5 Care
Child Minding	1	.33	One third as expensive as 3-5 Care
*In order to account consistently for the various preschool programs, the baseline (FTES factor of 0.33) reflects a licensed capacity of 20, with morning or afternoon sessions five days per week, 2 ½ hours per day. This baseline results in 6.7 FTES (20 licensed capacity X 0.33).			

While the FTES measure is calculated on licensed space capacity, in cases where a childcare program has consistently (at least two years) run at 75% or less of licensed capacity, the licensed space total used for the FTES measure will be set at 75%.

**2018 COMMUNITY SERVICES GRANTS**

**Direct Social Services Grants Recommended (Recommendation C)**

<b>AGENCY</b>	<b>2018 RECOMMEND</b>	<b>PROGRAM NAME</b>	<b>PROGRAM DESCRIPTION</b>	<b>CONDITIONS &amp; COMMENTS</b>
Immigrant Services Society of BC	\$66,860	Housing Support for Refugee Claimants	Two refugee claimant housing search support workers will assist an estimated 2000 claimants per year.	N/A
Urban Native Youth Association (UNYA)	\$17,216	Aboriginal Youth Worker	Develops and delivers a range of prevention-focused programming, provides advocacy, and facilitates access to supportive programs and services at UNYA and in the community.	N/A
Vancouver Association for Survivors of Torture (VAST)	\$19,396	Core funding	Supports refugee mental health through counselling, documentation, education and referrals.	N/A
<b>TOTAL =</b>	<b>\$103,472</b>			

**Organizational Capacity Building Grants Recommended (Recommendation D)**

<b>AGENCY</b>	<b>2018 RECOMMEND</b>	<b>PROGRAM NAME</b>	<b>PROGRAM DESCRIPTION</b>	<b>CONDITIONS &amp; COMMENTS</b>
Vancouver Community Network	\$5,604	VCN Technical, Helpdesk and Web Support Services	Offers foundational internet services, including webhosting, digital literacy, training and technical support to ensure continuation of non-profit organization services.	N/A
<b>TOTAL =</b>	<b>\$5,604</b>			