



ADMINISTRATIVE REPORT

Report Date: April 11, 2016
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Meeting Date: April 20, 2016

TO: Standing Committee on City Finance and Services
FROM: Chief Purchasing Official
SUBJECT: 2015 Annual Procurement Report

INFORMATION

THAT Council receive this report for information.

REPORT SUMMARY

This annual procurement report documents the procurement activities of the City of Vancouver from January 1, 2015 to December 31, 2015. The scope of this report includes the Supply Chain Management (SCM) department's procurement activities and statistics, sustainable and ethical procurement activities and an update on the Warehouse and Inventory Management (WIM) Project.

COUNCIL AUTHORITY/PREVIOUS DECISIONS

In December 2009 City Council approved Procurement Policy number AF-015-01 with an implementation date of April 2010. The policy provided direction from City Council for the procurement of goods and services for the City of Vancouver, the Vancouver Park Board, the Vancouver Police Board and the Vancouver Library Board, with respect to contract approval authority limits, contract signing authority, establishment of the Bid Committee, and incorporation of sustainable and ethical procurement policies into the procurement process.

CITY MANAGER'S/GENERAL MANAGER'S COMMENTS

The General Manager, Financial Services Group and City Manager that Council receive the foregoing for information.

SCM oversees the strategic procurement of third party goods and services - which represent approximately 30% of total City expenditures. The department also works to enhance ethical and sustainable procurement activities, as the City moves ahead to meet its sustainability and social goals.

This report is the 6th edition of the annual summary of procurement activities since the implementation of the City's new procurement policy. Over the past six years, SCM has transformed and matured into an optimized operating function, with an effective service delivery model that has integrated procurement and warehousing functions. The model has helped support City departments to achieve their service objectives and in turn ensure value for money for City of Vancouver taxpayers. In 2015 and going forward, SCM's focus is on continuous improvement activities that reinforce operational and financial effectiveness. In 2015 these activities included improving the procure-to-pay (P2P) processes to streamline payment, strengthening the procurement planning process to enhance decision making, and consolidation of warehousing and inventory management (WIM) functions to optimize operations. .

Under the stewardship of the Supply Chain Management department, the City negotiated and awarded \$129.9 million worth of contracts for goods and services in 2015. These contracts resulted in procurement savings of \$15.3 million, achieved through deployment of procurement strategies such as consolidation of citywide spend, competitive bidding and robust negotiation processes.

This annual report also highlights some accomplishments by the Supply Chain Management team as part of its commitment to continuous improvement in ensuring value for money for Vancouver residents.

The General Manager, Financial Services Group and City Manager that Council receive the foregoing.

REPORT

Background/Context

City of Vancouver's Procurement Policy (AF-015-01), (Section 10-Monitoring and Review) notes that the Chief Purchasing Official will annually report to Council on policy implementation progress.

Strategic Analysis

1. Supply Chain Management Departmental Activities and Statistics :

An on-going key priority for SCM has been supporting the City's long-term strategic goals; in particular, its governance goal of ensuring the City is financially healthy and administratively effective. Some of these typical SCM activities include forecasting future demand for materials and services, sourcing/locating suppliers, tendering, negotiating, buying, transportation and delivery, inventory management and distribution. This report discusses some of the results from these on-going activities.

Following are key procurement statistics for the period from January 1, 2015 to December 31, 2015:

a. Departmental Procurement Savings

As shown in previous procurement reports, the SCM department indicates savings derived from competitive procurements. Typically, the procurement savings identified could result from single purchases or over a period of time for longer term contracts. Savings shown below are represented as such.

Total Value of Contracts Awarded in 2015	\$ 129,971,139
Total Value of Procurement Savings* from Contracts Awarded in 2015	\$ 15,348,277
2015 Procurement Savings from Contracts Awarded in 2015	\$ 7,090,148
Future Year Procurement Savings from Contracts Awarded in 2015	\$ 8,258,129

*Procurement savings represent a positive variance between either: the current cost, anticipated cost or budget for the goods or services prior to the competitive procurement process and the actual contract value at time of contract award, for each procurement.

b. Bid Committee and Council Contract Approvals

As per the City's Procurement Policy, Bid Committee is authorized to award contracts up to \$2,000,000. City Council approval is required for contract awards with a value greater than \$2,000,000.

In 2015, Bid Committee approved staff recommendations to award 39 contracts at a total estimated value of \$95,477,574.

City Council approved staff recommendations to award 14 contracts valued at an estimated combined value of \$73,091,128. The following is a summary of the contracts that received final approval for award from Council in 2015:

1. Contract for the supply and delivery of Heavy Duty Fire Apparatus for \$33,235,238 - Council report RTS 10735
2. Contract for the supply and delivery of Various Light Duty Vehicles for \$6,347,000 - Council report RTS 10917
3. Contract for Landfill Services for \$5,612,300 - Council report RTS 10596
4. Contract for Excavated Materials Loading and Hauling for \$4,869,000 - Council report RTS 10739
5. Contract for the supply and delivery of Various Truck Body Equipment for \$4,249,448 - Council report RTS 11013
6. Contract for the supply and delivery of Various Medium Duty Vehicles for \$3,130,000 - Council report RTS 10918
7. Contract for Landfill Gas System Upgrades for \$3,112,128 - Council report RTS 11137
8. Contract for Cutting and Coring Services for \$2,975,400 - Council report RTS 10740
9. Contract for Consulting Services for Landfill for WH40A Closure and Gas Works Design and Construction for \$2,491,021 - Council report RTS 11181
10. Contract for Small Equipment Rentals for \$2,243,850 - Council report RTS 10933

11. Contract for the supply and delivery of Janitorial Cleaning and Related Supplies for \$2,203,710 - Council report RTS 11012
12. Contract for the Construction of Hillcrest Park and Renovations to Riley Park for \$2,106,833 - Council report RTS 11075
13. Contract for External Audit Services for \$515,200 - Council report RTS 11029
14. Contract for City of Vancouver Public Wi-Fi for \$0 - Council report RTS 10935

Approval of contract award recommendations by Bid Committee and Council authorize SCM to finalize contract negotiations and award. Of the \$95,477,574 approved by Bid Committee in 2015, 31 contracts valued at \$78,878,237 were awarded in 2015. Of the \$73,091,128 approved by Council in 2015, 10 contracts valued at \$61,361,379 were awarded in 2015. The remainder of the approved contracts will be awarded in 2016.

c. Summary of Contracts Awarded

The list of all awarded contracts valued at \$75,000 or greater is attached in Appendix B to this report. All contract awards are posted on BC Bid and reports showing award information are available on the City of Vancouver web site and Open Data Catalogue (links below).

<http://vancouver.ca/doing-business/bid-committee-documents.aspx>*
<http://vancouver.ca/your-government/open-data-catalogue.aspx>

**This link will redirect you to the City of Vancouver public website - Awarded Bids section.*

d. Sole Source Contract Awards

The SCM department processed a total of \$129,971,139 in contracts in 2015. Of that value, \$128,277,863 (98.7%) was awarded using a competitive bid process and just \$1,693,277 (1.3%) was awarded to bids on a sole source basis under the procurement policy. Of the 1.3% sole source, 0.76% was awarded following the public posting of a Notice of Intent to Contract (NOITC) and 0.54% were urgent and/or highly specialized and awarded prior to issuance of a public notice. In all instances, a public posting of the sole source award was issued on the City of Vancouver web site.

The Procurement Policy outlines circumstances whereby competitive bidding is not required and contracts may be sole sourced. The competitive award ratio demonstrates that the City is successful in achieving on its core procurement objectives of conducting a competitive and open process while maximizing the value for money in the acquisition of goods and services.

The complete list of sole source contract awards for 2015 is attached in Appendix C to this report.

e. Surplus Asset Disposal

The procurement policy provides for the orderly disposal of any materials owned by the City which are declared to be surplus to present and future department requirements. In 2015, a total of \$1,344,026 in revenue was generated through the orderly disposal of surplus vehicles and small equipment assets.

f. Contract Lifecycle Management Project

In 2015, SCM also embarked on the Contract Lifecycle Management (CLM) project that is aimed at enhancing the end-to-end procurement process. The focus is on strengthening contract management and vendor performance management activities - these ensure value for money throughout the life of the contract. This is a multi-year project, with implementation occurring in 2017. This project includes the evaluation and implementation of complementary process and system improvements.

2. Warehouse and Inventory Management

As a continuation of the phased project which began in 2013, the Warehouse and Inventory Management (WIM) project continues to streamline and enhance warehouse and inventory operations; in line with City goals of sustaining fiscal health and administrative effectiveness. The WIM project- managed through Vancouver Services Review- was launched with the objectives of providing a single view of the City's inventory operations and ensuring that the right supplies are available and delivered as needed, in the most sustainable and cost-efficient way.

Through a phased approach, the project is working to achieve its objectives by:

- Standardizing processes and procedures for core warehouse functions (material handling, order management, product storage and information management)
- Improving information management and technology
- Building an organizational structure to support core functions within Supply Chain Management
- Optimizing warehouse layouts and equipment management if needed

Ultimately, the project is working to improve the efficiency of operations, enhance accountability and provide better value to internal customers and Vancouver residents.

Project Phases

Phase 1 of the project was completed in September 2014 and encompassed Manitoba Yards - Central Stores, Evans Yard Stores, National Yard Stores and Heavy Urban Search and Rescue (HUSAR). Some key improvements achieved in Phase 1 included the reduction of inventory value by \$1.3M (25%) from 2014 values, improved inventory visibility and use through the addition of \$1.8M worth of non-stock into the system and creation of a stock item catalogue.

Phase 2 of the project was completed in October 2015 focusing on warehouse and inventory operations at Equipment Services Stores (Engineering Services), Civic Theatres Concessions, Fire & Rescue Services Stores and Park Board Concessions Warehouse.

Phase 3 commenced in Q1 2016. This is the final phase of the project. Project scope is currently being finalized. The project is scheduled for completion in Q3 2016.

Notable changes derived from this project, which ultimately add value and greater accountability regarding our operations to the citizens of our city include:

- Standardized core warehouse and inventory operations
- Consistent work practices and policies across warehousing activities
- Greater focus on core warehousing functions (material handling, order management, product storage and information management)
- Building of an organizational structure for warehousing and inventory management operations within Supply Chain Management that promotes knowledge and information sharing among warehouses, leading to potential career development for staff
- Greater integration with other Supply Chain functions (e.g. Procurement)

3. Sustainable and Ethical Procurement (SEP)

The City's Sustainable and Ethical Procurement (SEP) Program centred around 6 priorities in 2015:

1. Support ethical labour practices
2. Provide opportunities to social enterprises and people with barriers to employment
3. Provide opportunities to purchase local & sustainable food
4. Reduce greenhouse gas (GHG) emissions
5. Reduce waste / increasing recycled content of key goods
6. Promote healthy ecosystems / reduce toxicity

In addition to the first five (identified in the 2014 report), in 2015, a sixth priority was added in support of the corporate green operations goal of promoting healthy ecosystems.

These priorities align and support the City's long term strategic goals and City initiatives such as the corporate green operations plan and the food strategy. Supply Chain Management and City department staff worked collaboratively in 2015 to identify and to address these SEP priorities in a broad range of procurement projects.

Summary of SEP 2015 Accomplishments

SEP PRIORITY	2015 ACTION	ACCOMPLISHMENT / HIGHLIGHTS
Social Enterprise & People with Barriers	City purchased services from 18 different social enterprises. These services included micro-cleaning, general maintenance, landscaping, sustainability consulting and catering.	The services purchased were valued at \$800K, from organizations such as City Green Solutions, Potluck Café & Catering, HAVE Culinary Training Society, MP Enterprises, and United We Can.
Local & Sustainable Food	<p>The Park Board deployed a new inventory management system enabling it to track local purchases for all food vendors for concessions. In 2016, the software will be deployed for golf course restaurants. The new system allows purchases from all vendors to be tracked more efficiently and accurately.</p> <p>The City continued to be committed to being a Fair Trade Town.</p>	<p>41% of all food, beverages and/or supplies purchased by Park Board concessions in 2015, was local - raised, grown, produced or processed within BC.</p> <p>23 CoV locations including concessions, golf course restaurants, civic theatres, and key Community Services facilities served FAIRTRADE Mark coffee.</p>
GHG Emissions Reductions	<p>SCM continued to work with departments to purchase vehicles and equipment that are smaller, more energy efficient, and/or use alternative fuels. These efforts support the City's Greenest City Action Plan goals and commitment to green fleet.</p> <p>In 2015, the City switched to a Managed Print Services model, replacing the previous print device model. In Year 1, the focus was on optimizing the number of devices in service. In Year 2, the focus will be on reducing the number of sheets printed.</p>	<p>Vehicles and equipment acquired in 2015 have contributed to 200 tonnes reduction of overall City fleet GHG emissions. Notable acquisitions include:</p> <ul style="list-style-type: none"> • 29 compressed natural gas refuse collection vehicles • 30 more fuel efficient police patrol vehicles <p>The size of the City's print fleet has been reduced by about 35% and the electricity consumption has been reduced by 56%. Estimated GHG emissions savings are about 10 tonnes per year.</p>

SEP PRIORITY	2015 ACTION	ACCOMPLISHMENT / HIGHLIGHTS
Waste Reductions	<p>Vendors for major facilities demolition projects were required to deconstruct and divert waste from landfill and incinerator, and to provide waste management plans and tracking reports, including documentation.</p> <p>In 2015, the City developed and implemented new waste diversion specifications / requirements for projects related to major renovations, capital maintenance and re-roofing in addition to building deconstruction and removal.</p> <p>Two Engineering bids for plastic waste containers specified a requirement for 25% or higher post-consumer recycled content (PCRC) thus helping to create a market for goods with recycled content.</p>	<p>In 2015, approx. 3,600 tonnes of material was diverted across 3 projects, including deconstruction of the Old Continental Hotel. An average overall diversion rate of 84% of non-hazardous materials was achieved.</p> <p>New waste diversion specifications are currently deployed on three major deconstructions projects (860 Richards, Fire Hall 5, and East Wing). The expected waste diversion rate for these projects is between 85 and 95%.</p> <p>The City's new glass recycling containers (grey) contain 25% PCRC; the green and garbage bins contain 50% PCRC.</p>
Healthy Ecosystems / Reduced Toxicity	<p>City went to market for janitorial supplies specifying a preference for 3rd party certified products (ECOLOGO, Green Seal or Design for the Environment).</p> <p>Work is also underway by SCM to support Sustainability in the development of a toxic substances reporting.</p>	<p>About 70-75% of janitorial supplies spend is on products that are ECOLOGO or Green Seal certified.</p> <p>WIM team worked with Sustainability to review warehouse systems (including SAP) to understand how the City could identify and report on key toxic substances in the products we purchase and store in our warehouses.</p>

Local companies continue to provide a significant amount of goods and services to the City. In 2015, 81% of the contracts awarded (by \$ value) were to companies with a presence in Metro Vancouver, and 99% in Canada.

Externally, the City participated on the steering committee of the Municipal Collaboration on Sustainable Procurement (MCSP); a network of 13 Canadian municipalities sharing resources and expertise to advance sustainable procurement. In the MCSP's 2015 annual report, *the State of Municipal Sustainable Procurement in Canada*, the City of Vancouver continues to lead the way in the 10 Best Practice Program Areas for a successful sustainable procurement program. A snapshot of progress on this framework is shown in Appendix A: Chart A6.

CONCLUSION

The emphasis for Supply Chain Management in 2015 was to continue to enhance operations through utilizing leading procurement and warehousing and inventory management practices. Once again, the department was involved in a variety of procurement activities, supporting many City operational and capital programs in achieving the City's goals. This was evident in the number and types of procurements conducted and resulted in value for the citizens of Vancouver.

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Chart A1: Awarded Contracts by Final Contract Approval Level

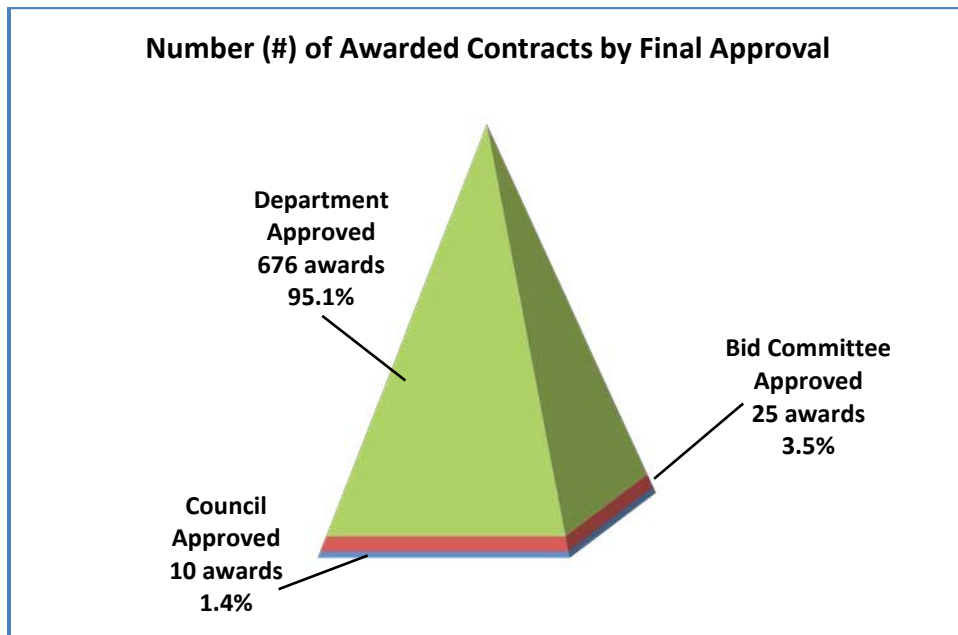
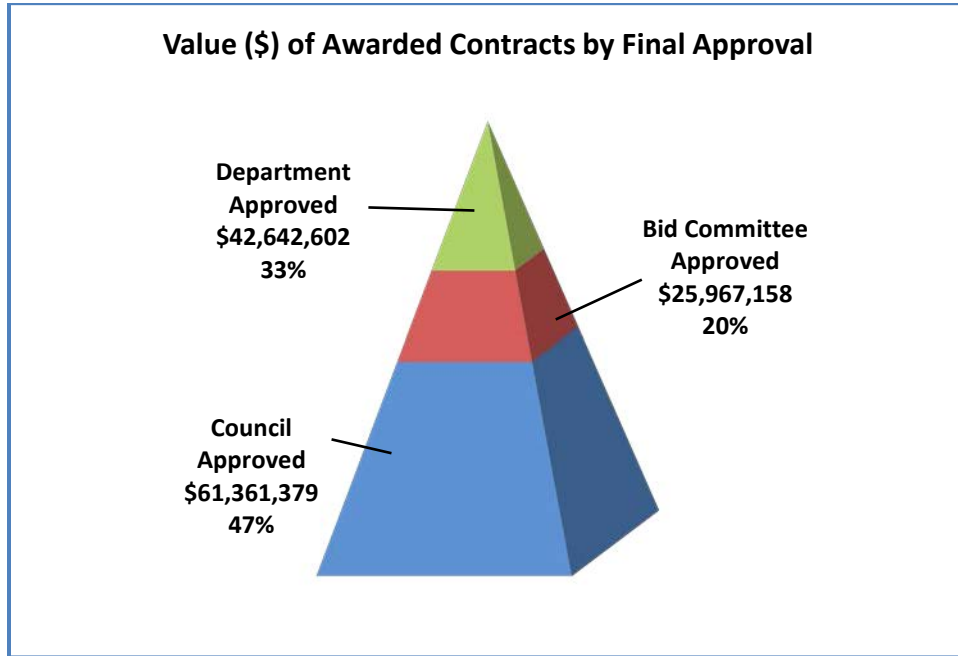
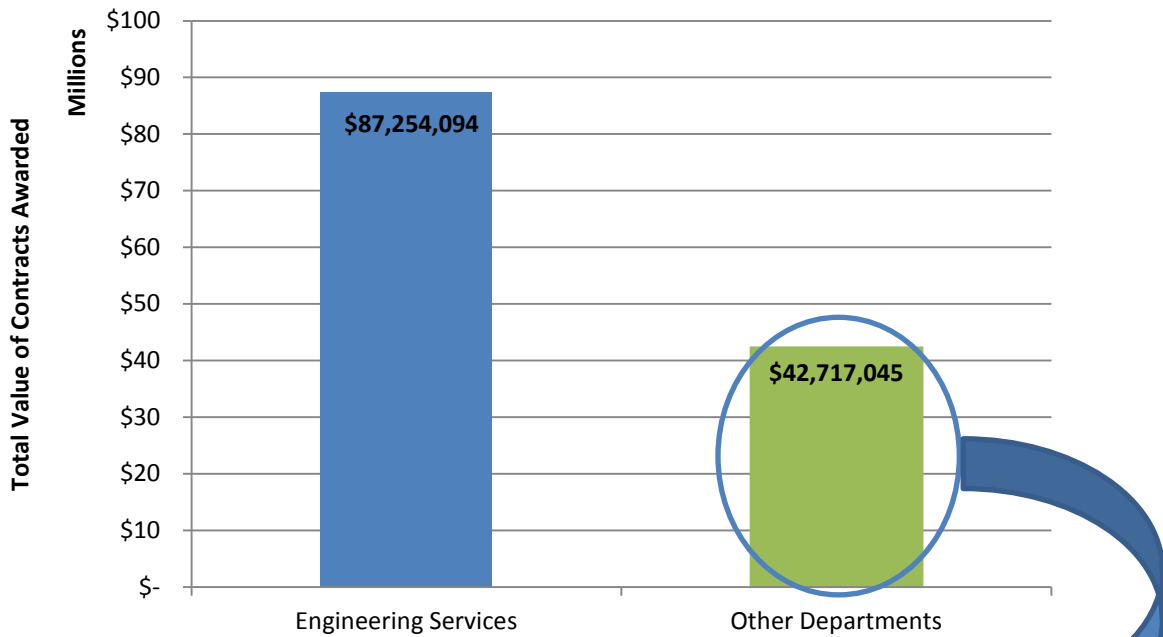


Chart A2: Contract Awards by Department



Other Departments Contract Awards

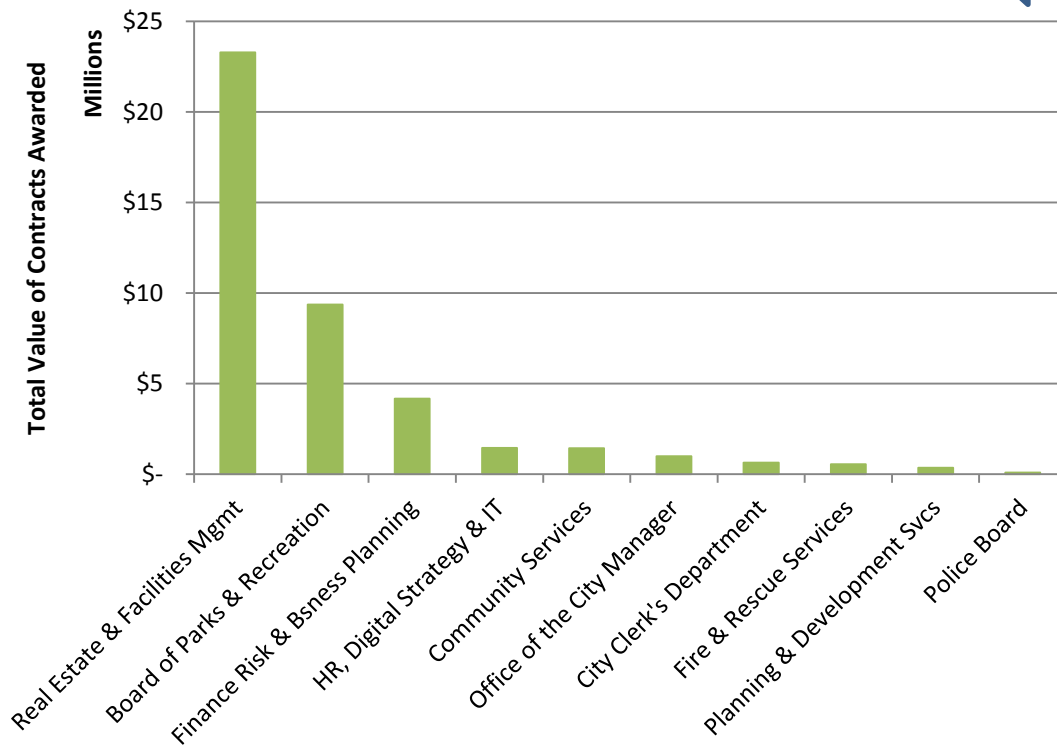


Chart A3: Contract Transactions by Value Range

Value Range	Number of Agreements	Percentage by Number	Contract Value in Range	Percentage by Value
Less than \$75,000	535	75.2%	\$ 11,532,011.98	8.9%
\$75,000 to \$499,999	137	19.3%	\$ 25,782,568.56	19.8%
\$500,000 to \$1,999,999	30	4.2%	\$ 31,295,179.93	24.1%
\$2,000,000 or greater	9	1.3%	\$ 61,361,379.00	47.2%
Total	711	100%	\$ 129,971,139.47	100%

Chart A4: Sole Source - Emergency, Urgent or Highly Specialized Contract Awards

Type	Number of Agreements	Percentage by Number	Contract Value in Range	Percentage by Value
Notice of Intent to Contract	19	40.4%	\$ 990,825.62	58.5%
Urgent or Highly Specialized	28	59.6%	\$ 702,451.31	41.5%
Total	48	100%	\$ 1,693,276.93	100.0%

Chart A5: Contract Awards by Vendor Location

Location	Number of Awarded Vendors	Percentage by Number (Cumulative)	Contract Value	Percentage by Value (Cumulative)
Vancouver	238	30%	\$ 13,740,001	20%
Metro Vancouver	590	75%	\$ 74,987,861	81%
British Columbia	629	80%	\$113,195,506	84%
Canada	750	99%	\$126,704,495	99%
North America	782	100%	\$129,949,139	100%
Other	1	100%	\$ 22,000	100%
Total	783		\$129,971,139.47	

Metro Vancouver is defined according to Translink.

Chart A6: City of Vancouver Sustainability and Ethical Procurement (SEP) Progress

10 Best Practice Program Areas Progress Chart

Program Areas	Strategy & Action Plan	Green Purchasing Policy	Supplier Code of Conduct	Additional Sustainability Commitments	Dedicated Staffing & Resources	Procurement Tools & Procedures	Training & Communication	Supplier Engagement	Measurement & Reporting	Leadership & Collaboration
Calgary	◐	◑	◐	◑	●	◐	◑	◑	◑	◐
Edmonton	●	●	●	●	●	●	◐	◑	◑	●
Grand Prairie	◐	◐	○	◑	◑	◐	◐	◐	◐	◐
Guelph	◑	◑	○	◑	○	◑	◑	○	○	◑
Kelowna	◑	●	○	◑	◑	◑	◑	◑	◑	◑
Ottawa	◐	●	●	◑	◑	●	●	◑	●	◐
Saanich	◑	◑	○	◑	◑	◑	◑	◑	◑	◑
Saskatoon	◑	◑	○	◑	◑	○	○	◑	◑	◑
Surrey	◑	◑	○	◑	◑	◑	◑	◑	◑	◑
Vancouver	●	●	●	●	●	●	◐	◐	◐	●
Victoria	◑	◑	○	◑	○	◑	◑	◑	◑	◑

○ Just beginning or future priority ◑ Some progress made ◐ In progress with room for improvement ◑ In place; Fairly well developed ● Well developed with solid experience

Source: *The Annual Report on the State of Municipal Sustainable Procurement in Canada: 2015 Trends & Best Practices* by Reeve Consulting

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20140745	Supply & Delivery of Heavy Duty Fire Apparatus	Safetek Emergency Vehicles Ltd.	33,235,238.00	Engineering Services
PS20140836	Supply & Delivery of Various Light Duty Vehicles	Metro Motors Ltd.	6,347,000.00	Engineering Services
PS20140533	Excavated Materials Loading & Hauling	Mainland Demo Contracting Ltd.	4,869,900.00	Engineering Services
PS20140639	Supply & Delivery of Various Truck Body Equipment	Multiple Vendors	4,249,448.00	Engineering Services
PS20140585	Supply & Delivery of Various Medium Duty Vehicles	Metro Motors Ltd.	3,130,000.00	Engineering Services
PS20140734	Cutting & Coring Services	Pacific Cutting & Coring Ltd.	2,975,400.00	Engineering Services
PS20140815	Small Equipment Rentals	United Rentals - Canada	2,243,850.00	Engineering Services
PS20150508	Supply & Delivery of Janitorial Cleaning & Related Supplies	Grand & Toy	2,203,710.00	Real Estate & Facilities Mgmt.
PS20150172	Construction of Hillcrest Park & Renovations to Riley Park	Wilco Civil Inc.	2,106,833.00	Board of Parks & Recreation
PS20150170	Processing & Marketing of Scrap Metals From City Depots	Schnitzer Steel Canada Ltd.	1,898,796.00	Engineering Services
PS20141059	Re-Roofing of Six Buildings – 2780 E Broadway, Abbeyfield House, Brockton Cricket Clubhouse, Prospect Point Picnic Area, Seasons Restaurant & Kerrisdale Community Centre	Multiple Vendors	1,803,164.00	Real Estate & Facilities Mgmt.
PS20150827	Supply & Delivery of Water Meter Assemblies	Corix Water Products LP	1,783,556.00	Engineering Services
PS20150622	Contractor for Roadway & Soil Remediation	Golder Associates Ltd.	1,760,100.00	Engineering Services
PS20141105	Renewal of Hansen Support & Maintenance	Infor Public Sector, Inc.	1,615,182.56	Finance Risk & Business Planning
PS20150443	Contractor for VAG Waterproofing	Heatherbrae Builders Co Ltd.	1,337,000.00	Real Estate & Facilities Mgmt.
PS20151096	Project Management Service for Landfill Closure & Gas Works	R.F. Binnie & Associates Ltd.	1,300,905.00	Engineering Services
PS20150269	Contractor for Creekside Paddling Centre Marine Floats & Gangway Construction	Blue Water Systems Ltd.	1,292,905.87	Real Estate & Facilities Mgmt.
PS20150071	Contract for Buried District Heating Piping At The NEU	B Cusano Contracting (2007) Inc.	1,284,579.70	Engineering Services
PS20150780	Contractor for Stanley Park Power Distribution Upgrade	Bay Hill Contracting Ltd.	1,257,927.29	Real Estate & Facilities Mgmt.
PS20150515	Standing contract for Sewers CCTV Inspections	McRae's Environmental Services Ltd.	1,200,000.00	Engineering Services
PS20151328	Extension to Waste Management Contract - Park Board (Years 4 & 5)	Waste Management of Canada	1,200,000.00	Board of Parks & Recreation
PS20150092	SAP 2015 Yearly License Maintenance & Support	SAP Canada Inc.	1,162,839.14	Finance Risk & Business Planning
PS20150583	Contractor for CNG Service Facility Modification	Kinetic Construction Ltd.	1,049,000.00	Real Estate & Facilities Mgmt.
PS20150289	Supply & Delivery of Extrication Tools & Equipment	KGC Fire Rescue Inc.	930,857.00	Engineering Services
PS20150623	Contractor for Construction Services for Creekside Paddling Centre Storage Sheds	Fricia Construction Inc.	880,880.00	Real Estate & Facilities Mgmt.

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20151097	Consulting Services for Landfill Phase 3 Southeast Closure & Gas Works Design & Construction Supervision	Golder Associates Ltd.	843,410.00	Engineering Services
PS20151147	Supply & Distribution of Recycling Containers	Thunderbird Plastics Ltd.	823,250.00	Engineering Services
PS20151406	Supply & Delivery of Garbage & Green Carts	Toter Incorporated	792,135.00	Engineering Services
PS20150710	Supply & Delivery of Pool Chemicals	Clartech Industries Inc.	776,032.00	Real Estate & Facilities Mgmt.
PS20150892	Extension to Waste Management Contract - REFM (Years 4 & 5)	Waste Management of Canada	750,000.00	Real Estate & Facilities Mgmt.
PS20150064	Supply & Delivery of Sign Making Materials	Multiple Vendors	745,959.00	Engineering Services
PS20150946	Supply & Delivery of Fertilizer	CPS (Canada) Inc.	738,824.70	Board of Parks & Recreation
PS20150168	Supply & Delivery of Fire Hydrants & Waterworks Gate Valves	Emco Corporation	641,007.87	Engineering Services
PS20140393	Supply of Record Storage Services	Iron Mountain Canada Corporation	605,000.00	City Clerk's Department
PS20141296	Water Meter Assemblies - Contract Extension	Corix Water Products LP	600,000.00	Engineering Services
PS20140891	Chinatown Dragon Fixture Led Conversion Project	Industrial System Electronics Inc.	589,680.80	Engineering Services
PS20150429	Design-Build for New Park At 17Th & Yukon	Horizon Landscape Contractors	563,599.00	Board of Parks & Recreation
PS20150431	Provision of Armored Car Services	GardaWorld Cash Services Canada	540,061.00	Finance Risk & Business Planning
PS20150990	Memorial South Field House Renovations	Pax Construction Ltd.	528,528.00	Real Estate & Facilities Mgmt.
PS20150199	Supply & Servicing of Chemical Toilets	Super Save Toilet Rentals Inc.	492,030.00	Engineering Services
PS20150123	Contractor for Fire Alarm System Upgrades - Central Library	Sasco Contractors Ltd.	488,937.75	Real Estate & Facilities Mgmt.
PS20141179	Contractor for Library Square Caulking Replacement	Prostar Painting And Restoration Ltd.	484,959.00	Real Estate & Facilities Mgmt.
PS20150602	Contractor for VFRS Training Tower Burn Room Upgrade	Polycrete Restorations Ltd.	475,496.36	Real Estate & Facilities Mgmt.
PS20141021	Stanley Park Train Artistic Director - Ghost Train & Bright Nights	Mortal Coil Performance Society	459,945.00	Board of Parks & Recreation
PS20150736	Landfill Services	Poschner Construction (88) Ltd.	450,000.00	Engineering Services
PS20151058	Killarney CC Energy Upgrades	ESC Automation Inc.	441,904.76	Real Estate & Facilities Mgmt.
PS20150136	Supply & Delivery of Wheel Loaders	Inland Kenworth - Langley	435,000.00	Engineering Services
PS20150097	Re-Roofing Three Buildings – Vancouver Art Gallery, Weeks House & Vancouver Transfer Station	Multiple Vendors	420,302.60	Real Estate & Facilities Mgmt.
PS20150416	Landfill Entrance Design Contract Extension	AECOM Canada Limited	417,209.00	Engineering Services
PS20141020	Stanley Park Event Management Services - Ghost Train & Bright Nights	The Finer Details Event	415,213.00	Board of Parks & Recreation
PS20151122	Prequalification of Sweeping Services for Leaf Removal Program	Multiple Vendors	400,000.00	Engineering Services

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20150951	Supply & Delivery of Survey Equipment	Spatial Technologies	379,575.00	Engineering Services
PS20150357	Extension for Supply and Delivery of Cement & Fly-Ash	Lafarge North America - Cement	377,600.00	Engineering Services
PS20141199	Contractor for Granville Street Bridge Service Gallery Repairs, Upgrades, & Maintenance	Specialized Engineered Products Ltd.	369,100.00	Engineering Services
PS20150687	Construction of Stanley Park Mini Train Station	Novacom Construction Ltd.	356,128.38	Real Estate & Facilities Mgmt.
PS20151399	Modular Sets/Trench Shields	Direct Equipment West Ltd.	330,000.00	Engineering Services
PS20141270	Renovation of Carnarvon Park Field House	Novacom Construction Ltd.	324,059.00	Real Estate & Facilities Mgmt.
PS20150159	Asphalt Milling Services	Imperial Paving Ltd.	320,000.00	Engineering Services
PS20150915	Consultant Services for Surface Emissions Monitoring at the Vancouver Landfill	Golder Associates Ltd.	316,000.00	Engineering Services
PS20151259	Dr. Sun Yat-Sen Classical Chinese Garden - Jade Water Pavilion Rehabilitation	Parkwood Construction Ltd.	314,828.00	Real Estate & Facilities Mgmt.
PS20150762	Supply & Delivery of a Rigid Hull Inflatable Boat & Trailer	Titan Inflatables Ltd.	302,157.34	Engineering Services
PS20140221	Consultant for Condition Assessment for Concrete Water Pipe	Pure Technologies Ltd.	300,000.00	Engineering Services
PS20151011	Construction of Two Washrooms At Vancouver Technical Secondary School	Boston Construction Corp.	297,100.00	Real Estate & Facilities Mgmt.
PS20141034	Consultant for Road & Utilities Conceptual Design	MMM Group Ltd.	293,790.00	Engineering Services
PS20150699	Supply and Delivery of Automated Counting System for Active Transportation	ECO-Compteur Inc.	293,640.00	Engineering Services
PS20150952	Supply & Delivery of Case Backhoe Loaders	Inland Kenworth Parker Pacific	290,267.53	Engineering Services
PS20150137	Supply & Delivery of Street Sweepers	Multiple Vendors	288,606.37	Engineering Services
PS20150686	Contractor for PNE - Agrodome Boiler Replacement	ESC Automation Inc.	285,000.00	Real Estate & Facilities Mgmt.
PS20151068	Supply & Installation of Carpet Tile for Library Square	Donald Flooring Contract Sales Ltd.	283,300.00	Real Estate & Facilities Mgmt.
PS20150534	Contractor for Vanier Park East Dock Construction	JJM Construction Ltd.	279,000.00	Board of Parks & Recreation
PS20140006	Service & Maintenance of Overhead Doors	Canadian Access & Door Systems Inc.	275,436.00	Real Estate & Facilities Mgmt.
PS20150555	Park Board Concessions Food	Sysco Vancouver	275,000.00	Board of Parks & Recreation
PS20150229	Supply & Delivery of Station Boots	Rocky Mountain Phoenix	268,800.00	Fire & Rescue Services
PS20150134	Consultant for Waterfront Design & Inspection	SNC-Lavalin Inc.	267,840.00	Engineering Services
PS20140896	Contractor for Nanaimo Park Playground Replacement	Horizon Landscape Contractors	263,670.00	Board of Parks & Recreation
PS20150991	Contractor for Hastings Community Park Field House Renovations	Parkwood Construction Ltd.	249,852.00	Real Estate & Facilities Mgmt.

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20141157	Supply & Delivery of Metal Shoring Kits	Direct Equipment West Ltd.	245,902.50	Engineering Services
PS20150632	Contractor for Kitsilano Pool Boiler Replacement	MDE Electrical Mechanical	245,100.00	Real Estate & Facilities Mgmt.
PS20150278	Construction Services for Kitsilano Arena Parking Lot Paving	Lafarge Canada Inc.	238,650.00	Real Estate & Facilities Mgmt.
PS20151110	Supply & Delivery of Rental Fencing	Maple Leaf Disposal Ltd.	235,290.00	Engineering Services
PS20150226	Supply & Delivery of Grass Seed	CPS (Canada) Inc.	232,071.00	Board of Parks & Recreation
PS20140603	Provision of Pest Control Services	Care Pest Vancouver Ltd.	211,500.00	Real Estate & Facilities Mgmt.
PS20151996	Drywall Clean Up & Disposal	Phoenix Enterprises Ltd.	209,500.00	Engineering Services
PS20150591	Delivery of Alcoholic Beverages to Civic Theatres & Vancouver Parks Golf Courses	Liquid Assets Distribution Ltd.	207,854.00	Community Services
PS20151077	Supply & Delivery of Led Lights	Eecol Electric (Sask) Inc.	200,000.00	Engineering Services
PS20151819	Stranding Contract foe Supply of Delta Controls	ESC Automation Inc.	200,000.00	Real Estate & Facilities Mgmt.
PS20151117	Architectural Services for SWFC	DIALOG BC Architecture Engineering	199,000.00	Real Estate & Facilities Mgmt.
PS20150913	Consultant for Geospatial Data for Vancouver Street Trees	B A Blackwell And Associates Ltd.	197,920.00	Board of Parks & Recreation
PS20150670	Contractor for Irrigation System Upgrades	Canadian Landscape Civil Services	195,193.89	Board of Parks & Recreation
PS20150087	Contractor for Pile Driving Construction	Vancouver Pile Driving Ltd.	194,490.00	Real Estate & Facilities Mgmt.
PS20140023	Architectural & Engineering Services for East Wing Deconstruction, Design, & Remedial Work	DA Architects + Planners	189,307.50	Real Estate & Facilities Mgmt.
PS20140272	Consultant to Conduct Pavement Condition Survey	IMS Infrastructure Management	189,030.00	Engineering Services
PS20151356	Consultant for Review of Downtown DE Fuel Switch	Ernst & Young Management	185,000.00	Engineering Services
PS20140457	Provision of Fitness Equipment Maintenance	Van Exer-Tech Services Inc.	180,000.00	Board of Parks & Recreation
PS20151027	Supply & Install Additional Boilers At The VPD Station	ESC Automation Inc.	179,000.00	Real Estate & Facilities Mgmt.
PS20150113	Contractor for Overpass Corbels Rehabilitation	Kingston Construction Ltd.	176,350.00	Engineering Services
PS20150160	Design & Installation of Exclusionary Bird Netting On Burrard Bridge	Pacific Ropes Contracting Ltd.	174,234.00	Engineering Services
PS20150634	Kerrisdale Community Centre Roof top HVAC Units (2) & Pool Exhaust Fan Replacement	Black & Mcdonald Limited	173,850.00	Real Estate & Facilities Mgmt.
PS20150815	PNE Coliseum Heat Pump Replacement	Keith Plumbing & Heating Co. Ltd.	172,818.00	Real Estate & Facilities Mgmt.
PS20140336	Consultant for Design of New Park At Richards & Smithe	DIALOG BC Architecture Engineering	166,500.00	Board of Parks & Recreation
PS20151055	Contractor for Vancouver Landfill Building Methane Monitoring System	Houle Electric Limited	164,215.00	Engineering Services
PS20140561	Water Main Relining at Prince Edward & East 34th	Trenchless Solutions Inc.	161,196.00	Engineering Services

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20151256	VPD Symantec Enterprise Vault Licenses	Mainland Information Systems Ltd.	158,625.00	HR, Digital Strategy & IT
PS20151113	Supply of Altec Aerial Truck	Altec Industries Ltd.	152,000.00	Engineering Services
PS20141031	Consultant Services for Railway Grade Crossing Assessment	MMM Group Ltd.	151,656.00	Engineering Services
PS20150142	Consultant for Review of City of Vancouver Development, Building, Planning & Other Permit Fees	Hemson Consulting Ltd.	149,800.00	Planning & Development Svcs
PS20151130	Concrete Truck Delivery Services	Yard At A Time Concrete (1988) Ltd.	144,000.00	Engineering Services
PS20150507	Construction of Bay Separation - Fire Halls 19 & 22	Parkwood Construction Ltd.	143,588.55	Real Estate & Facilities Mgmt.
PS20150674	Supply & Delivery of A Tandem Axle Cab & Chassis Tractor	First Truck Centre	143,426.00	Engineering Services
PS20150300	Supply & Delivery of Pipe for NEU Expansion	Urecon Limited	143,004.78	Engineering Services
PS20140839	Construction of False Creek Community Centre Playground	Cedar Crest Lands (BC) Ltd.	140,153.00	Board of Parks & Recreation
PS20150063	Contract Extension - Vitalink Ice Cream	Vital Link Ice Cream & Event	140,000.00	Board of Parks & Recreation
PS20151468	Construction Services for E. Saller Elevator Replacement	North Stream Contracting	139,623.00	Real Estate & Facilities Mgmt.
PS20141139	Burrard Civic Marina Marine Engineering Consulting Services	WorleyParsons Canada Services Ltd.	135,065.00	Real Estate & Facilities Mgmt.
PS20151436	Landfill Crushing	Regehr Contracting Ltd.	130,000.00	Engineering Services
PS20150861	Contractor for Civil Communication Construction On University Endowment Lands	D.S.G. Communications Ltd.	126,194.00	HR, Digital Strategy & IT
PS20150999	Appliances for NMH (Non-Market Housing)	Handy Appliances Ltd.	125,000.00	Community Services
PS20151056	Asphalt Milling Service	Imperial Paving Ltd.	125,000.00	Engineering Services
PS20141158	Micro Simulation of Traffic Impacts Over False Creek Bridge	Parsons Inc.	117,260.00	Engineering Services
PS20140698	Provision of Vendor Hosted Case Management System	Morneau Shepell Ltd.	117,210.00	HR, Digital Strategy & IT
PS20150989	Supply & Installation of Rooftop Unit at Carnegie Community Centre	JUST Mechanical Ltd.	116,665.00	Real Estate & Facilities Mgmt.
PS20150763	VCT Branded Website	Engine Digital Inc.	114,510.00	Community Services
PS20150161	Spec Nature House & Coyote & Eco-Ranger Program Annual Payments	Stanley Park Ecology Society	114,309.81	Board of Parks & Recreation
PS20140270	Consultant for Hydraulic Model Creation	GeoAdvice Engineering Inc.	113,970.00	Engineering Services
PS20150748	Supply & Delivery of Digital Signage for Queen Elizabeth Theatre	Sharp's Audio Visual	113,854.10	Community Services
PS20150601	Contractor for Deconstruction of 860 Richards Street	Pacific Blasting & Demolition Ltd.	112,450.00	Real Estate & Facilities Mgmt.
PS20150042	Contract Extension - BA Blacktop	B. A. Blacktop Ltd.	111,507.22	Engineering Services
PS20151044	Slope Stabilization & Emergency Rock Scaling Services for Stanley Park	Braystone Rockworks Ltd.	110,205.00	Board of Parks & Recreation
PS20150669	VPD Elevator Upgrade	City Elevator Ltd.	110,103.00	Real Estate & Facilities Mgmt.

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20141113	Contractor for Ammonia Sensor System Upgrades	Uptime Industrial	108,799.96	Real Estate & Facilities Mgmt.
PS20150040	Contract Extension - MMM Group	MMM Group Ltd.	108,140.98	Engineering Services
PS20140893	Strategic Support for The China town Society Heritage Buildings	J.T.W. Consulting Inc.	106,780.00	Planning & Development Svcs
PS20150891	Boiler Replacement - 1336 West 11Th Avenue	Davidson Bros Mechanical	106,550.00	Real Estate & Facilities Mgmt.
PS20150684	Consultant to Review of Performing Arts Facilities	AMS Planning & Research Corp.	105,725.00	Community Services
PS20140728	Design-Build Services for Aberthau Mansion Accessible Pathway	Fricia Construction Inc.	104,430.00	Board of Parks & Recreation
PS20150633	Domestic Hot Water Tank Replacement - Kensington Community Centre	Davidson Bros Mechanical	104,061.00	Real Estate & Facilities Mgmt.
PS20150869	IBM Maintenance July 31 2015 - July 30 2016	Tangentia Inc.	100,313.43	HR, Digital Strategy & IT
PS20150197	Taxi Industry Analysis	Glenn Sigurdson.CSE Group Inc.	100,000.00	Community Services
PS20150655	Dunbar Entrance Skylight Replacement	Spectrum Skyworks Inc.	99,888.00	Real Estate & Facilities Mgmt.
PS20150273	Abatement & Deconstruction of Three City Properties	Pacific Blasting & Demolition Ltd.	99,213.00	Real Estate & Facilities Mgmt.
PS20150576	Contractor for Kerrisdale Arena Ammonia System Upgrade	Black & Mcdonald Limited	99,101.00	Real Estate & Facilities Mgmt.
PS20141107	Contractor for Renovation for Evans Yard	Parkwood Construction Ltd.	98,345.00	Real Estate & Facilities Mgmt.
PS20151161	Playground Renewals - Andy Livingstone & Creekside Parks	Durante Kreuk Ltd.	98,085.00	Board of Parks & Recreation
PS20150847	Supply & Delivery of A Ride-On Mower & Sandtrap Rakes	Multiple Vendors	97,860.00	Engineering Services
PS20150807	Hinge Park Dog Off-Leash Expansion Project	Cedar Crest Lands (BC) Ltd.	95,081.00	Board of Parks & Recreation
PS20141130	Consultants for Technology Review	Deloitte & Touche LLP	94,900.00	Finance Risk & Business Planning
PS20150772	Consultant for Geospatial Services	Forte Consulting Ltd.	94,750.00	HR, Digital Strategy & IT
PS20151154	Contractor for VanDusen Rammed Earth Repair	Matra Construction Inc.	90,500.00	Real Estate & Facilities Mgmt.
PS20150919	Consultant to Develop Rock Slope Stabilization	Golder Associates Ltd.	90,493.00	Board of Parks & Recreation
PS20150090	Transportation Consulting	Ransford, Robert J.	90,000.00	Engineering Services
PS20150726	Supply of Data Cabling Services	4th Utility Inc.	87,900.00	HR, Digital Strategy & IT
PS20150041	Contract Extension for Powell Street Separation Project	Collings Johnston Inc.	87,581.00	Engineering Services
PS20150816	Installation of 5 Rooftop Units at 2780 E. Broadway	Black & Mcdonald Limited	87,370.00	Real Estate & Facilities Mgmt.
PS20151163	Supply and Delivery of Ductile Iron Pipe	Fred Surridge Ltd.	87,074.00	Engineering Services
PS20150427	Provision of Golf Reservation & Management System	Club Prophet Systems	87,000.00	Board of Parks & Recreation
PS20150382	Consultant Services for Synthetic Turf Replacement	R.F. Binnie & Associates Ltd.	86,987.00	Board of Parks & Recreation
PS20150599	Consultant for Business Analyst for Permits & Licensing	OPTIS Consulting Network Inc.	84,000.00	Office of the City Manager

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20151486	Contractor for a Heat Shelter at 1648 E 1 Ave	Olympic Projects Ltd.	83,888.00	Real Estate & Facilities Mgmt.
PS20151727	Design Consultant for Roofing At Five CoV Sites	Multiple Vendors	80,600.00	Real Estate & Facilities Mgmt.
PS20151890	Executive Search for City Manager	Pinton Forrest & Madden	80,000.00	HR, Digital Strategy & IT
PS20150506	Design-Build PNE Agrodome Lift	Suspended Stages	79,900.00	Real Estate & Facilities Mgmt.
PS20151028	Contractor for Fraserview Library Furnace Replacement	JUST Mechanical Ltd.	79,898.00	Real Estate & Facilities Mgmt.
PS20151195	Construction Services for Norquay & Strathcona Kitchen Renovations	Novacom Construction Ltd.	79,428.00	Real Estate & Facilities Mgmt.
PS20150398	Consulting Services for VECC Green House Renovations	The Colborne Architectural Group	79,400.00	Real Estate & Facilities Mgmt.
PS20150499	Consultant for False Creek Flats Transportation Analysis	Parsons Inc.	79,170.00	Engineering Services
PS20150887	Supply & Delivery of Carbide Chain Saws, Wet Vacuum Backpack & Vent Blowers	Multiple Vendors	78,696.75	Engineering Services
PS20140968	Design & Engineering Services for Vanier Boat Launch & Dock Upgrade	WorleyParsons Canada Ltd.	78,200.00	Board of Parks & Recreation
PS20150899	Elevator Upgrades - Kerrisdale Community Centre	City Elevator Ltd.	76,961.00	Real Estate & Facilities Mgmt.
PS20150600	Business Analyst Extension - Optis Consulting	OPTIS Consulting Network Inc.	75,600.00	Office of the City Manager
PS20150061	KPMG ActiveNet - Change Order	KPMG LLP, T4348	75,000.00	Office of the City Manager
PS20150285	Supply of IT Research Services - Executive	Gartner Canada Co.	75,000.00	Finance Risk & Business Planning
PS20151164	Geotechnical Consulting - Tetra-Tech (EBA)	Tetra Tech EBA Inc.	75,000.00	Engineering Services
PS20151165	Geotechnical Consulting Services - Golder	Golder Associates Ltd.	75,000.00	Engineering Services
PS20151229	SWFC Land Economics Consultants	Coriolis Consulting Corp	75,000.00	Real Estate & Facilities Mgmt.
PS20151312	Architects Services Parcels	Park Lane River District	75,000.00	Office of the City Manager
PS20151956	Renewal of Print Shop Equipment Contract	Xerox Canada Ltd.	75,000.00	HR, Digital Strategy & IT

Contract Reference	Type	Description	Award Amount	Vendor Selected	Department
PS20150915	NOITC	Consultant Services for Surface Emissions Monitoring at the Vancouver Landfill	316,000.00	Golder Associates Ltd.	Engineering Services
PS20151113	NOITC	Supply & Delivery of Altec Aerial Truck	152,000.00	Altec Industries Ltd.	Engineering Services
PS20151129	NOITC	Supply & Delivery of Insights Discovery Materials and Licence	60,000.00	Insights Learning & Development	HR, Digital Strategy & IT
PS20150466	NOITC	Technical Support and Parts for Cale Pay Stations Parking	60,000.00	Cale Systems Inc.	Engineering Services
PS20141147	NOITC	Supply & Delivery of Asphalt Plant Replacement Parts	60,000.00	Gencor Industries Inc.	Engineering Services
PS20150931	NOITC	Environmental Consulting Services for a Pelagic Cormorant Colony Monitoring Plan	45,000.00	Golder Associates Ltd.	Engineering Services
PS20141098	NOITC	Supply & Delivery of Parts and Services for Variable Speed Drives	45,000.00	Wesco Distribution Canada LP	Engineering Services
PS20150539	NOITC	Ice Cream for Parks Concessions	40,000.00	Mario's Gelato Ltd.	Board of Parks & Recreation
PS20150570	NOITC	CoV Traffic and Elect Specifications	31,892.00	DMD & Associates Ltd.	Engineering Services
PS20150994	NOITC	Aboriginal Cultural Mapping	30,000.00	Kinwa Bluesky	Community Services
PS20150512	NOITC	Meter Mechanisms for Credit Card Meters (IPS)	30,000.00	IPS Group Inc.	Engineering Services
PS20151082	NOITC	Levelling Pipe Lifter	27,919.62	Hercules SLR Inc.	Engineering Services
PS20151522	NOITC	Supply of Fleet Benchmark Software	20,000.00	Utilimarc	Engineering Services
PS20151838	NOITC	Specialized Courses - Tactical Training Centre	19,684.00	Calibre Press Inc.	Real Estate & Facilities Mgmt.
PS20141205	NOITC	Vulnerable Population Training	14,800.00	Collingwood Neighbourhood	Community Services
PS20151045	NOITC	Climate Change Modeling Update	12,000.00	Pacific Climate Impact Consortium	Engineering Services
PS20150044	NOITC	Civic Theatres Event Business Management Software Upgrade	10,000.00	Keynote Consulting, Ltd.	Finance Risk & Business Planning
PS20151155	NOITC	Stencil Cutting Machine for MVC	8,530.00	ND Graphics Inc.	Community Services
PS20150403	NOITC	Shoring for Graves at MVC	8,000.00	Vancouver Casket Ltd.	Community Services

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PS20150197	Urgent/Highly Specialized	Consultant for Taxi Industry Analysis	100,000.00	Glenn Sigurdson.CSE Group Inc.	Community Services
PS20150090	Urgent/Highly Specialized	Transportation Consulting	90,000.00	Ransford, Robert J.	Engineering Services
PS20150730	Urgent/Highly Specialized	Schematic Design Services for Childcare Component of Sir Sanford Fleming School	60,000.00	Vancouver School Board	Real Estate & Facilities Mgmt.
PS20150018	Urgent/Highly Specialized	2015 Homeless Count	59,930.00	M Thomson Consulting	Community Services
PS20150035	Urgent/Highly Specialized	Post Remedial Monitoring - 111 Princess	31,800.00	SNC-Lavalin Inc.	Real Estate & Facilities Mgmt.
PS20150146	Urgent/Highly Specialized	Emergency Repairs to Granville Bridge Gantry System	30,000.00	Specialised Engineered Products	Engineering Services
PS20151162	Urgent/Highly Specialized	Thornton Pump Repairs	30,000.00	Xylem Canada Company	Engineering Services
PS20151980	Urgent/Highly Specialized	Relocation of Heather Marina Junction Box	29,705.00	Mott Electric GP	Real Estate & Facilities Mgmt.
PS20150149	Urgent/Highly Specialized	Fortis BC 60MM Gas Line Removal & Reinstate	25,000.00	FortisBC Energy Inc.	Engineering Services
PS20150841	Urgent/Highly Specialized	Temporary Consultant for Maintenance Contract for Ticket Manager	24,000.00	Suranyi, Robert	HR, Digital Strategy & IT
PS20151035	Urgent/Highly Specialized	MOV Target Audience Study & Plan	19,050.00	illuminata Marketing Inc.	Community Services
PS20150876	Urgent/Highly Specialized	Phase 1 ESA - South West False Creek	18,000.00	Core6 Environmental Ltd.	Real Estate & Facilities Mgmt.
PS20151029	Urgent/Highly Specialized	MOV 5 Year Fund Development Plan	18,000.00	Global Philanthropic Inc.	Community Services
PS20150740	Urgent/Highly Specialized	Emergency Flood Repair	17,685.90	Phoenix Restorations Ltd.	Real Estate & Facilities Mgmt.
PS20151874	Urgent/Highly Specialized	Hand Held Machine Maintenance	16,943.00	Allegro Mobile Solutions	Engineering Services
PS20151981	Urgent/Highly Specialized	Phase I & II ESA - Seymour & Davie	16,740.00	Thurber Engineering Ltd.	Real Estate & Facilities Mgmt.
PS20151892	Urgent/Highly Specialized	VAHA Review	15,000.00	Ernst & Young Management	Office of the City Manager
PS20150550	Urgent/Highly Specialized	New Continental Furniture	12,405.00	Heritage Office Furnishings Ltd.	Real Estate & Facilities Mgmt.
PS20151211	Urgent/Highly Specialized	Wireless Scan for PCI Compliance	12,000.00	Integrity-Paahi Solutions Inc.	HR, Digital Strategy & IT
PS20150183	Urgent/Highly Specialized	Dishwasher Exhaust System for the Gathering Place	11,979.00	Austin Metal Fabricators LP	Real Estate & Facilities Mgmt.
PS20150768	Urgent/Highly Specialized	Security Cameras FIFA Fan Zone	10,942.15	Tyco Integrated Fire & Security	Office of the City Manager
PS20151143	Urgent/Highly Specialized	Granville Bridge Maintenance	10,000.00	Pacific Ropes Contracting Ltd.	Engineering Services
PS20151329	Urgent/Highly Specialized	Violence Prevention Training	8,400.00	Arete Safety And Protection Inc.	Engineering Services
PS20150458	Urgent/Highly Specialized	Construction Services for Leaking Roof at Manitoba Yard Outfitting Shop	7,991.00	Marine Roofing Repair & Maintenance	Real Estate & Facilities Mgmt.

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PS20151845	Urgent/Highly Specialized	Design and Construction Administration Services for the Stanley Park Seawall Emergency Repairs	7,398.00	WorleyParsons Canada Ltd.	Board of Parks & Recreation
PS20150116	Urgent/Highly Specialized	BC Hydro Work at 1390 Granville Street	7,369.00	BC Hydro	Real Estate & Facilities Mgmt.
PS20150200	Urgent/Highly Specialized	Electrical Work for the Installation of a Dishwasher at the Gathering Place	6,940.00	4th Utility Inc.	Real Estate & Facilities Mgmt.
PS20150923	Urgent/Highly Specialized	Emergency Flood Damage Mitigation - Granville Residence	5,173.26	On Side Restoration Services Ltd.	Real Estate & Facilities Mgmt.