



## ADMINISTRATIVE REPORT

Report Date: March 31, 2015  
Contact: Mary Clare Zak  
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VanRIMS No.: 08-2000-20  
Meeting Date: April 15, 2015

TO: Standing Committee on City Finance and Services  
FROM: General Manager, Community Services  
SUBJECT: 2015 Community Services, Social and Innovation Grants

### **RECOMMENDATION**

- A. THAT Council approve 137 Community Services Grants totaling \$5,134,360 and including any recommended Conditions on the grants, as listed in Appendices C-1 to C-4. Source of funding is the 2015 Community Services Grants budget.
- B. THAT Council approve 2 grants totalling \$50,000 for capacity building of non-profit organizations. Source of funding is the 2015 Community Services Grants budget.
- C. THAT Council approve 6 Access to Nature Capital Grants totaling \$48,980. Source of funding is the 2015 Capital Budget - Access to Nature.
- D. THAT Council approve 12 Social Responsibility grants totaling \$224,000 from the Social Responsibility Fund, as listed in Appendix D. Source of funding is the Edgewater Casino Social Responsibility Reserve.
- E. THAT Council approve 2 Rent Subsidy Grants totaling \$97,510. Source of funding is the 2015 Operating budget for Rent Subsidy Grants.
- F. THAT Council approve 2 Childcare Administration Grants totaling \$362,133. Source of funding is 2015 Operating budget for Civic Child Care Grants.
- G. THAT Council approve 19 Childcare Reserve Grants totaling \$630,495, as listed in Appendix F. Source of funding is the Childcare Reserve.
- H. THAT Council approve 1 grant of \$40,000 to Family Services of Greater Vancouver to develop a collective impact approach to improve supports and outcomes for youth transitioning out of foster care that responds to the Mayor's Task Force on Mental Health and Addictions priority actions and meets objectives of the Housing and

Homelessness Strategy, given the disproportionate numbers of youth in care who experience homelessness. Over 40 organizations and youth will be engaged in service mapping, identifying key gaps/issues, and outcome measures, including those specific to Aboriginal youth, learning about best practices, and development of an implementation plan. This innovative project will leverage \$230,000 in funding and in-kind support from senior government, the Vancouver Foundation, and the non-profit sector. Source of funding is the City's Innovation Fund.

- I. THAT Council approve 1 grant of up to \$100,000 to Lu'ma Native Housing Society toward capital improvements including renovation costs, architectural and soft costs to create a 2,400 square foot Aboriginal Healing and Wellness Centre located at 2890 Grandview/Nanaimo, collocated within Lu'ma's Aboriginal Children's Village housing complex, that will provide culturally appropriate primary care, access to traditional healing, and referral to housing, employment and health services for Aboriginal residents. This initiative will leverage \$305,000 in funding from the First Nations Health Authority and Vancouver Coastal Health, the Vancouver Division of Family Practice "A GP FOR ME" initiative, and in-kind contributions from Lu'ma Native Housing Society. This innovative model helps to achieve the objectives of the Healthy City Strategy, priority actions of the Mayor's Task Force on Mental Health and Addictions, and supports Vancouver's efforts as a City of Reconciliation. Source of funding is the City's Innovation Fund.

**Recommendations A through I authorize grants and require eight affirmative votes for approval.**

### ***REPORT SUMMARY***

This report recommends a total of 182 grants to 118 non-profit organizations in Vancouver totaling \$6,687,478 and consolidates six Social Grant streams under one report.

Social Grants enable the provision of priority services for vulnerable populations; help to achieve Council priorities and strategic initiatives as outlined, and leverage significant funding from other sources.

Social Grants policy objectives include:

- Meeting basic needs;
- Building capacity;
- Enhancing belonging; and
- Supporting inclusive neighbourhoods.

The report also recommends two grants totaling up to \$140,000 from the Innovation Fund that support actions from the Mayor's Task Force on Mental Health and Addictions and City of Reconciliation efforts.

The first is to Family Services of Greater Vancouver to initiate a collective impact approach that focuses on identifying opportunities to address challenges facing youth in foster care who are transitioning out of this system. The City's \$40,000 contribution will leverage over \$230,000 in financial and in-kind support from partners including the Ministry of Children and Families, Vancouver Coastal Health, the Vancouver Foundation and the Boys and Girls Club.

The second is to Lu'ma Native Housing Society for the creation of an Aboriginal Healing and Wellness Centre at 2980 Nanaimo Street that will provide an innovative approach to culturally accessible primary care and traditional healing practices for Aboriginal residents. The centre will provide integrated family practice and traditional healing services and enable linkages and referrals to Lu'ma and other social, health and employment services including housing, outreach, community voice mail, and social enterprises. The centre will also be accessible to the broader community.

This Aboriginal run and owned healing and wellness centre will shine a spotlight on Vancouver as a potential best practice in British Columbia. The centre will be located within the existing commercial space at Lu'ma's Aboriginal Children's village, a mixed use 24 unit housing complex that includes 13 units dedicated to youth who are in the foster care system or who are aging out of care. The City's contribution of up to \$100,000 will support the fit out of the space, and leverage a minimum of \$305,000 from the First Nations Health Authority and Vancouver Coastal Health for equipment, furniture, initial operating/startup expenses, and ongoing health services (the equivalent of approximately one FTE), as well as in-kind support from Lu'ma Native Housing Society. Further, the Vancouver Division of Family Practice will provide in-kind support through their "A GP FOR ME" initiative to help recruit and retain physicians and support a sustainable business model.

This report also contains, in Appendix A, analyses on how the recommended Community Services Grants support different population groups and an assessment of some emerging and ongoing trends in 2015.

#### ***COUNCIL AUTHORITY/PREVIOUS DECISIONS***

**Community Services (CS) Grants:** On March 7, 1978, City Council established the Community Services Grants program. On October 9, 2003, City Council approved revisions to the Community Services Grants program, including three funding streams: Neighbourhood Organizations, Direct Social Service, and Organizational Capacity Building.

**Childcare Administration and Reserve Grants:** Council established the annual Civic Child Care Grants Program on October 23, 1990, as part of the 1990 Civic Child Care Strategy. In May 1991 Council approved the creation of the Childcare Endowment Reserve (now referred to as the Childcare Reserve) and on December 15, 1994, Council approved the Reserve's terms and conditions, including eligibility criteria.

**Rent Subsidy Grants:** On June 8, 1993, City Council decided that rent subsidies to social service or cultural organizations, occupying City-owned property held in the Property Endowment Fund, will be funded from the Community Services or Cultural Grants budget, and that these budgets will be adjusted to accommodate any new or renewed subsidies approved by Council.

**Social Responsibility Fund (SRF) Grants:** On July 20, 2004, as part of the rezoning conditions for the Plaza of Nations, Council accepted a public benefit offering from Edgewater Casino including a donation of \$200,000 annually, towards the Social Responsibility Fund. Council approved funding guidelines in October 2006.

**Sustainable Food Systems (SFS) Grants:** On April 7, 2009, Council approved the establishment of the Greenest City Neighbourhood grants with allocations of \$100,000/year.

**Social Grants Increase:** On March 13, 2013, Council approved an increase of \$1 million to the Social Grants budget and on July 24, 2013 Council approved an allocation model for 2014 allotting \$800,000 to program grants and \$200,000 to project grants.

**Innovation Fund:** On February 29, 2012, as part of the 2012 Operating Budget Report, Vancouver City Council passed a recommendation for the creation of an Innovation Fund to leverage external funding (e.g. foundations, non-profit organizations and other levels of government). The use of the Innovation Fund is to advance City policy. Further information about the City of Vancouver Innovation Fund, including the guidelines for accessing this funding, is contained in Appendix B-3.

### ***CITY MANAGER'S/GENERAL MANAGER'S COMMENTS***

The General Manager of Community Services RECOMMENDS approval of the foregoing.

### ***REPORT***

#### ***Background/Context***

This report combines recommendations for six Social grant streams and two recommendations for the City's Innovation Fund, provides comprehensive information to Council under one report, and helps streamline administrative work. The purpose of this funding is to provide services in the social sector and build organizational capacity and resilience among populations experiencing vulnerability throughout the city. Funding recommendations are also informed by demographic data compiled every five years by Social Policy in the Social Indicators and Trends Report that will be presented to Council later in 2015. Some of these trends are highlighted in Appendix A.

Social Grants and the Innovation Fund help to address Council priorities including:

- i. **The Healthy City Strategy** by funding programs that support key goals including *Cultivating Connections, Being and Feeling Safe and Included, Healthy Human Services, Feeding Ourselves Well, and A Good Start*;
- ii. **Ending Street Homelessness** by funding services to address the needs of street populations, providing access to basic services and supporting those at risk of becoming homeless;
- iii. **Social inclusion and safety** by providing funding to neighbourhood based services, and city wide services supporting the integration of new immigrants, services for seniors, women, persons with disabilities, and youth at risk;
- iv. **The Mayor's Task Force on Mental Health and Addictions** by assisting people with mental illness and addictions with peer support and other programs to enhance social connections and crisis prevention;
- v. Supporting the framework to build a **City of Reconciliation** by funding programs for Aboriginal peoples that provide opportunities to build relationships, and investing in learnings that help our understanding of historical and contemporary Aboriginal issues;

- vi. Supporting the recommended policy directions of the **Downtown Eastside Local Area Plan**, the **Marpole Community Plan** and the **West End Community Plan** to improve the quality of life, community security and a sense of belonging and inclusion for residents of the these neighbourhoods;
- vii. Facilitating the achievement of the **Vancouver Food Strategy** and the **Greenest City 2020** goals and targets through grants supporting coalitions of community organizations, agencies and businesses who work collaboratively to achieve food systems goals;
- viii. Building capacity in the childcare sector to support the **Joint Childcare Council** by providing funding to help offset the high cost of infant and toddler care in facilities located in high density and emerging neighbourhoods and aid in the creation of new spaces to help in achieving the Council's target of 1,000 new spaces between 2015 and 2018.

### *Strategic Analysis*

This report recommends allocations across six funding streams and also includes two initiatives to be funded by the City's Innovation Fund (see Table 1). This approach is in keeping with streamlining granting processes across the City, and ensuring our granting strategy aligns with Council priorities while continuing to leverage funding from other levels of government, foundations and other sources.

**Table 1: Recommended grants and links to City priorities**

Grant Stream	Council Strategies Addressed	Healthy City Strategy Goals Addressed	# of Grants	Total Funding
<b>A) Community Services Grants</b> <ul style="list-style-type: none"> <li>• Direct Social Services</li> <li>• Organizational Capacity Building</li> <li>• Neighbourhood Organization</li> <li>• Sustainable Food Systems</li> <li>• Funding to build capacity in non-profit sector</li> </ul>	Healthy City Strategy Ending Street Homelessness Mental Health & Addictions Task Force City of Reconciliation DTES Local Area Plan Vancouver Food Strategy Inclusion & Safety	A Good Start Feeding Ourselves Well Healthy Human Services Being and Feeling Safe and Included Cultivating Connections	139	\$5,184,360
<b>B) Access to Nature Grants</b>	Vancouver Food Strategy	Feeding Ourselves Well Being and Feeling Safe and Included Cultivating Connections	6	\$48,980

Grant Stream	Council Strategies Addressed	Healthy City Strategy Goals Addressed	# of Grants	Total Funding
<b>C) Neighbourhood Based Grants</b> <ul style="list-style-type: none"> <li>Social Responsibility Fund</li> </ul>	Healthy City Strategy Social Inclusion & Safety Ending Street Homelessness City of Reconciliation DTES Local Area Plan Vancouver Food Strategy	A Good Start Feeding Ourselves Well Being and Feeling Safe and Included Cultivating Connections Making Ends Meet A Home for Everyone	12	\$224,000
<b>D) Rent Subsidy Grants</b>	Healthy City Strategy Inclusion & Safety Ending Street Homelessness Mental Health & Addictions Task Force	Healthy Human Services	2	\$97,510
<b>E) Childcare Grants</b> <ul style="list-style-type: none"> <li>Childcare Administration</li> <li>Childcare Reserve</li> </ul>	Healthy City Strategy Early Care and Learning	A Good Start Healthy Human Services	21	\$992,628
<b>F) Innovation Fund</b>	Healthy City Strategy Inclusion & Safety Ending Street Homelessness Mental Health & Addictions Task Force City of Reconciliation	Healthy Human Services Being and Feeling Safe and Included Cultivating Connections	2	\$140,000
<b>TOTAL</b>			<b>182</b>	<b>\$6,687,478</b>

**Summary of Applications from each of six grant streams:**

**A) Community Services Grants - \$5,184,360**

The Community Services (CS) Grants stream is the largest of Social Policy's Grant streams. The purpose of the CS grants is to provide services and supports to vulnerable populations within 4 categories:

- Neighbourhood Organization (NOG) Grants
- Organizational Capacity Building (OCB) Grants
- Direct Social Service (DSS) Grants

- Sustainable Food Systems (SFS) Grants

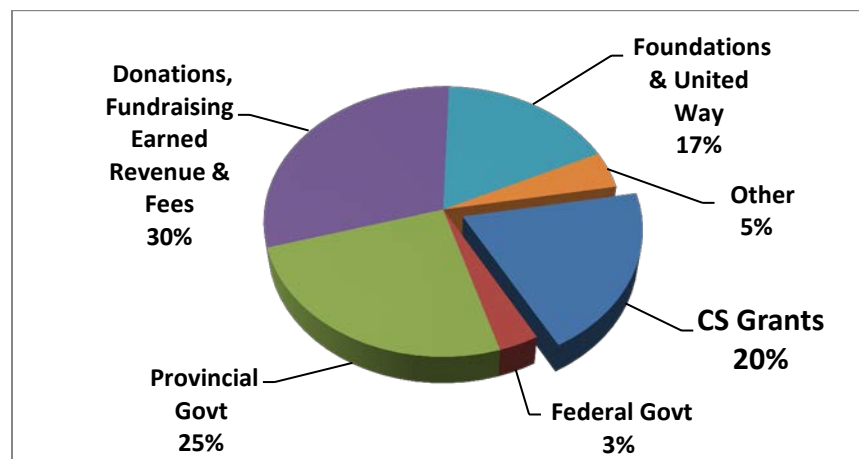
Funding is also provided through the Community Services grant stream for capacity building funding to support the non-profit sector.

Information on the application process, and recommendation highlights and capacity building to the non-profit sector follows. (See Appendices C-1 to C-7 for a complete list of all Community Service Grant recommendations)

i) City provides crucial core funding and 4:1 leverage from other funders

CS grants represent, on average, 20% of revenue for the external organizations and their programs receiving Community Services grants. This 20% is usually in the form of core funding that enables the support of key staff positions and leadership and supports programs to function and remain viable in the face of funding constraints from other sources. Building on this core funding, programs are able to leverage the City's commitment to seek support from a range of other funding sources. This translates into a 4 to 1 ratio with \$4 leveraged for every \$1 invested by the City.

Chart1: Program Revenue - Percentage from 2015 CS Grants vs. Other Funders

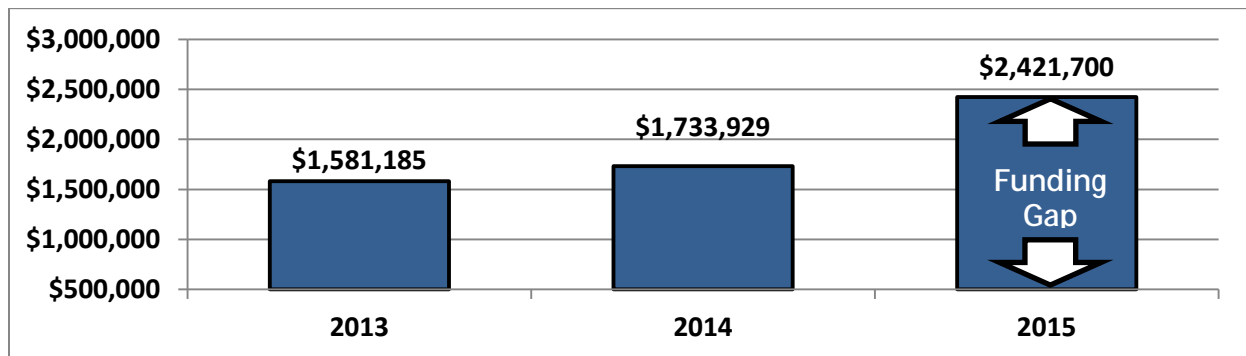


ii) Demand for grants continues to grow

Over the past three years the gap between the amount of funding requested by applicants and the amount of funding available has grown by significantly. (In 2013 Council approved a \$1 million increase to the Social Policy Grants. Without this increase the gap would have been twice as large). This gap can, in part, be attributed to a continued tightening of funding available to community service organizations from other sources including senior levels of government, a trend that is outlined in more detail in Appendix A.

For 2015, funding requests have exceeded the available budget by approximately \$2.4 million. In this report staff are making 9 recommendations for reduced funding and 3 recommendations to terminate funding (See below and Appendix C-3 to C-6 for details).

Table 2: Funding Gap - Excess of Requested Funding over Available Funding



### iii) Application process for Community Services Grants

The application deadline was October 17, 2014:

189 grant applications were received and 137 are recommended for funding.

All grant applications are available on the City's website. Organizations submit applications that are checked for basic eligibility and then reviewed in detail by a staff review team. Follow up is conducted with applicants where additional information or clarification is required. All applications were reviewed by a Social Policy staff team using a range of criteria including:

- Meeting Council priorities;
- Program feasibility and impact;
- Organizational capacity;
- Performance outcomes (if funded in previous year).

52 applications either did not meet criteria or were not ranked as highly as others and are not recommended (See Appendix C-6). If a grant is not recommended, staff provide rationale to the applicant and suggest other funding opportunities when applicable.

- 10 of the applications that are not recommended for a Community Services Grant are recommended in this report for a Social Responsibility Fund Grant.
- 6 of the applications that are not recommended for a Community Services Grant are recommended in this report for an Access to Nature Grant.

In addition to recommending continued funding to 110 programs previously receiving City social policy grants, staff recommend the following (See Appendix C-3 to C-6 for details):

- 10 new programs that address issues of mental health and addictions and homelessness, and support seniors and strengthen food systems.
- 6 programs to receive increased funding.
- 11 programs to receive decreased funding (funding is limited and other applicants rated higher in meeting City priorities).
- 1 previously funded program that will not receive continued funding (funding is limited and other applicants rated higher in meeting City priorities).
- 1 program to receive a grant to assist with the orderly wind down of service



#### iv) Community Services Grants recommendation summary

The following table summarizes the 2015 Community Services Grants recommendations which include funding to 10 neighbourhood houses, 10 grants to organizations that help build the capacity of the non-profit sector and 103 Direct Social Services grants.

Also recommended are 14 grants to support sustainable food systems to enable equitable food access and to build community capacity at the neighbourhood level. The focus of these grants is to support neighbourhood food networks, identified by the Vancouver Food Strategy as powerful community-based engines that catalyse action, knowledge and skill-building on a range of food system issues and facilitate community connectedness through programs including community gardening and urban agriculture.

All applicants have been informed, in writing, of Social Policy's recommendations and in some cases staff have placed conditions on recommendations that must be fulfilled over the course of the year before quarterly payments are released. These conditions are subject to Council's approval.

For a detailed list of all Community Service grant recommendations, conditions and comments as well as a list of recommendations for new grants and increases to existing grants see Appendices C-1 to C-6.

**Table 3: Total 2015 recommendations for Community Services Grants**

Recommendation	Amount
10 Neighbourhood Organization Grants	\$927,824
10 Organizational Capacity Building Grants	\$309,354
98 Direct Social Services Grants	\$3,723,782
14 Sustainable Food Systems Grants	\$173,400
2 grants for capacity building workshops and other supports to assist funded programs with stability, sustainability and key areas of skill building.	\$50,000
<b>TOTAL</b>	<b>\$5,179,855</b>

#### v) Capacity building funding to support the non-profit sector

Social Policy sets funding aside each year to build the capacity, stability and sustainability of non-profits by providing learning opportunities for staff and boards on sound fiscal management, governance and executive leadership. In March 2011, Social Policy and Cultural Services piloted a partnership with Vantage Point, a non-profit specializing in developing excellence in organizational governance and leadership, to provide workshops to build the capacity of non-profit staff, and the ability of their organizations to fulfill their mission.

In 2014, 43 organizations attended 42 intensive multi day labs and half day workshops. An independent evaluation by the Howe Group determined that the pilot was successful in supporting non-profits and their staff to:

- Build capacity in strategic planning and organizational transitions;
- Enhance leadership skills to lead their organizations more effectively;
- Provide guidance with board processes and role clarity with new executive directors;
- Share learning in a group setting with fellow staff and board members;
- Learn from and network with other organizations in similar situations;
- Affirm good work practices.<sup>1</sup>

In 2014, based on the success of this pilot, the funding for this initiative was increased from \$30,000 to \$50,000. The need for capacity building in the non-profit sector continues to be high and it is recommended that the initiative be continued at the \$50,000 level. \$45,000 of this amount would support work being done through Vantage Point and the remaining \$5,000 would be used specifically to build governance and management capacity with the Aboriginal Front Door Society.

## B) Access to Nature Capital Fund Grants - \$48,980

### Access to Nature Capital Fund

Staff recommend 6 projects that support sustainable food systems and food security, health and community development, and align with Council priorities. Each project contributes to the goals and targets of the Vancouver Food Strategy, Greenest City Action Plan and Healthy City Strategy and amount to a total of \$48,980. The projects are described in Table 4 below.

Access to Nature Capital Fund grants leverage funding from other sources at a 4:1 ratio.

**Table 4: Total 2015 Recommendations for Access to Nature Capital Fund Grants (see Appendix E)**

Program/organization	Description	Amount
Growing Chefs Society	Deliver hands on programming that teaches elementary school children gardening, cooking, and healthy eating education.	\$9,980
Young Women's Christian Association (YWCA) - YWCA Rooftop Food Garden	Support garden coordinator to increase food production and training opportunities at the garden to benefit Crabtree Corner Community Resource Centre with fresh healthy food.	\$9,000
Il Centro - Italian Cultural Centre Society	Support community educator to launch and coordinate Zero Waste and Food Systems Corridor Education Initiative.	\$9,000
City Gate Leadership Forum - Planted Community Food Network	Develop network of faith-based organizations to address charity-food models and deliver community kitchen programs in social housing, churches and social service agencies.	\$8,000
Forest and The Femme	Provides mentorship opportunities and early intervention for women experiencing Fetal Alcohol Spectrum Disorder.	\$7,000
Fresh Roots Urban Farm Society - Sharing the Harvest	Develop and deliver Good Food Markets and educational workshops at their two school market gardens.	\$6,000
<b>TOTAL</b>		<b>\$48,980</b>

<sup>1</sup> An Evaluation of the City of Vancouver's Capacity Building Grants Partnership with Vantage Point, Howe Group, August 2013.

### C) Neighbourhood Based Grants - \$224,000

#### Social Responsibility Fund (SRF) Allocations

The Social Responsibility Fund supports projects located within neighbourhoods surrounding the Edgewater Casino, including the DTES/Strathcona, Mount Pleasant, and Downtown.

Through the 2015 Community Services grants process, staff identified 12 projects that support food security, low barrier employment, community safety, and align with Council priorities. Each project meets the funding criteria of the Social Responsibility Fund and amounts to a total of \$224,000. The projects are described in Table 5 below and include 3 new projects by PM Volunteers, the Bloom Group and South Vancouver Family Place.

SRF Grants leverage funding from other sources at a 5:1 ratio.

**Table 5: Total 2015 recommendations for Social Responsibility Fund (SRF) grants (see Appendix D for the Conditions)**

Program/organization	Description	Amount
<b>WISH Drop-In Centre Society - MAP Van Project</b>	The Mobile Access Project provides peer led safety and information and referral service to street-based sex workers.	\$50,000
<b>EMBERS (Eastside Movement for Business &amp; Economic Renewal Society)</b>	Program to help people with barriers to make transitions back into the workforce and improve employability.	\$32,000
<b>Metro Vancouver Aboriginal Executive Council</b>	City funding will support an administrative position that will assist MVAEC's executive leadership, and will leverage support from the private sector and senior levels of government.	\$30,000
<b>DTES Street Market</b>	Support the ongoing management of the DTES Street Market.	\$30,000
<b>Strathcona Community Centre Association - Food Coordinator</b>	Strengthen and expand existing food programs.	\$20,000
<b>Inner City Safety Society</b>	Build on existing community infrastructure (community, non-profit, business etc) in the DTES and Strathcona to foster place-based safety initiatives.	\$15,000
<b>Ray Cam Community Association Parent to Parent Peer Program</b>	Program created by parents in the DTES to strengthen community through building parenting skills and parenting resource networks.	\$10,000
<b>Carnegie Centre - Carnegie Outreach Community Kitchen Program</b>	Program to build capacity in cooking skills for DTES residents and to increase access to fresh nutritious food. Funding will also support the HomeGround Festival	\$10,000
<b>PM Volunteers - Project Management Workshops - NEW</b>	Enhancement of project management workshops to expose non-profit management to the benefits, tools and language of project management practice.	\$10,000
<b>Artists Legal Outreach - Legal Helpline for Non-profits</b>	Develop a legal support help line for social service non-profits that would assess and address inquiries via e-mail, online chat and telephone and direct them to appropriate legal resources.	\$7,000

Program/organization	Description	Amount
<b>Bloom Group - Women's Housing</b>	Program to support women and women led families to transition into independent living.	\$5,000
<b>South Vancouver Family Place - East Fraserland Drop-in</b>	Support to maintain newly expanded family drop in services in south east Vancouver.	\$5,000
<b>TOTAL</b>		<b>\$224,000</b>

#### D) Rent Subsidy Grants - \$97,510

Council has a policy of considering rent subsidy grants for non-profit agencies that qualify for a Community Services Grant and lease in a City-owned property held in the Property Endowment Fund. The City charges market rent for these properties and groups may request a subsidy to offset this market rent. Staff recommendations for such grants are based on the criteria and priorities used to assess Community Services grants. A review of granting policies and practices for Rent Subsidy Grants is planned for the latter half of 2015 with new guidelines anticipated to be in place for 2016.

Since 2011 the number of organizations receiving Rent Subsidy grants has been reduced because two previous granted programs, Directions Youth Services and Broadway Youth Resource Centre have both moved into new social housing sites and no longer have rent obligations to the City. This has resulted in a surplus in the Rent Subsidy budget of \$34,960 for 2015.

Two organizations are being recommended for renewed rent subsidy grants to assist in the provision of programs or office space.

In addition, staff are recommending a one-time only increase of \$34,960 for the BC Coalition of People with Disabilities (DABC). Since 2004 DABC has been funded through the Federal Homelessness Partnering Strategy (HPS) to assist people with disabilities who are homeless to secure housing. In late 2014 DABC was notified that while their application to HPS for continued funding was recommended, there were insufficient funds to provide a grant. The one-time increase in the Rent Subsidy grant over 12 months will allow DABC to free up resources to continue to provide service to this very vulnerable population for up to one year only while the organization seeks funding from alternative sources.

**Table 6: Total 2015 recommendations for Rent Subsidy Grants**

Program/organization	Amount
<b>BC Coalition of People with Disabilities: 204 - 456 West Broadway</b>	
<ul style="list-style-type: none"> <li>Supports people with all disabilities to live with dignity, independence, and as equal and full participants in the community</li> </ul>	\$53,550
<b>BC Coalition of People with Disabilities: 204 - 456 West Broadway</b>	
<ul style="list-style-type: none"> <li>One Time Grant - Assist people with disabilities who are homeless or at risk to secure appropriate stable housing.</li> </ul>	\$34,960
<b>Dugout Drop-in Centre Society: 59 Powell Street</b>	
<ul style="list-style-type: none"> <li>Provides drop in and low cost/free meals to DTES residents</li> </ul>	\$9,000
<b>TOTAL</b>	<b>\$97,510</b>

## E) Childcare Grants - \$992,628

### i) Childcare Administration Grants - \$362,133

Staff recommend two annual operating grants to Westcoast Child Care Resource Centre and the Vancouver Society of Children's Centres (VSOCC). These organizations are unique compared to other service providers: VSOCC was created by the City to operate and steward City-owned childcare amenities in the downtown core, and is the preferred operator of new downtown childcare developments. Westcoast is a unique organization that provides training and resources to child care staff to improve quality programming, as well as parent information and referral services, a specialized library, and sector expertise in management and governance issues related to childcare.

Childcare Administration Grants leverage funding from other sources at a 3.5:1 ratio.

**Table 7: Total 2014 recommendations for Child Care Administration grants**

Program/organization	Description	Amount
Westcoast Child Care Resource Centre	Supports City-wide early learning and care, information, training and referral services	\$242,703
Vancouver Society of Children's Centres (VSOCC)	Supports administration and management of City-owned childcare facilities in high density developments in the downtown core	\$119,430
<b>Total</b>		<b>\$362,133</b>

### ii) Childcare Reserve Grants - \$630,495

The Childcare Reserve was set up in 1991 to provide funding to help offset the high cost of infant and toddler care in facilities located in high density and/or new and emerging neighbourhoods. Childcare Reserve Grants aid in the creation of new spaces as well as supporting the sustainability of Infant/Toddler spaces, which are limited in number, have the highest demand and require the most resources to operate due to higher child-to-teacher ratios for very young children.

In December 2012, Council passed a resolution to allocate an additional \$5 million to the Childcare Reserve to increase the long term viability of childcare spaces supported by the Reserve.

In 2011, Council passed a motion to increase the number of Vancouver's childcare spaces by 500 between 2012 and 2014. In 2015, Council renewed its commitment to increase the number of childcare spaces by 1,000 between 2015 and 2018 (500 new spaces for children aged 0-4, and 500 spaces for children aged 5-12).

#### *Two Types of Childcare Reserve Grants*

**Operating Start Up Grant** - Start Up funding is provided up to \$2,000 per space and is prorated over 24 months. This grant supports the soft costs associated with opening a new

facility, including project management during the construction phase, costs associated with hiring and training staff, developing policies and procedures, and gradual enrolment.

**Infant/Toddler Grant** - The infant/toddler grant offsets the higher cost of staff-to-child ratios required for very young children. Funding is provided for up to \$1,650 per space on an annual basis. The Vancouver Society of Children's Centres (VSOCC) operates the largest number of infant/toddler spaces in Vancouver. VSOCC has 216 infant/toddler spaces to be funded through this grant.

**Table 8: Total 2015 Recommendations for Start Up Grants** (see Appendix F for full outline)

Program/organization	# of Spaces	Amount
VSOCC - West Village @ 131 West 2 <sup>nd</sup> (formerly 1751 Manitoba)	69	\$69,000
<b>TOTAL</b>	<b>69</b>	<b>\$69,000</b>

**Table 9: Total 2015 Recommendations for Infant/Toddler Grants** (see Appendix F for full outline)

Program/organization	# of Infant/ Toddler spaces	Amount
YWCA - Leslie Diamond	24	\$39,600
YMCA - Woodward's Children's Centre	12	\$19,800
VSOCC - 12 childcare centres	216	\$339,900
Mount Pleasant Community Centre Association - Three Corners	24	\$63,195
Collingwood Neighbourhood House - 2 childcare centres	36	\$59,400
Developmental Disabilities Association - Creekside	24	\$39,600
<b>TOTAL</b>	<b>312</b>	<b>\$561,495</b>

## F) Innovation Fund Grants - \$140,000

### i) Collective Impact to Support Youth Leaving Foster Care - \$40,000

As outlined in the Vancouver Foundation's 2013 report "*Fostering Change*", when a youth in BC foster care turns 19, they are abruptly cut off from the system that has provided them a home, adult connections and support. It is not surprising, therefore, that 40% of homeless youth have been in foster care and almost 50% will go on income assistance shortly after leaving care. Furthermore, 55% of youth in care are Aboriginal and 65% of youth in care have been diagnosed with a mental health issue at least once in childhood.<sup>2</sup>

To begin to address this issue a partnership including the Ministry of Children and Family Development, Vancouver Coastal Health, the Vancouver Foundation, the Boys and Girls Club and Family Services of Greater Vancouver has proposed a collective impact approach.

<sup>2</sup> Fostering Change – Vancouver Foundation – October 2013

“Collective Impact” is a structured framework for addressing complex social issues that require greater integration of interventions and prevention strategies across traditionally siloed sectors to achieve improved systems outcomes. This approach will engage over 40 organizations and youth themselves in service mapping, identifying key gaps/issues, and outcome measures, including those specific to youth, learning about best practices, and development of an implementation plan. Ultimately the vision is to ensure that youth in care have adequate supports through a collective realignment of systems and services. The project helps to address a priority action of the Mayor’s Task Force on Mental Health and Addictions (RTS 10699) that calls for integrating collective action on youth transitioning out of care, links to Healthy City Strategy goals and related initiatives including the Housing and Homelessness Strategy and our efforts as a City of Reconciliation.

Social Policy currently provides grants to Aunt Leah’s Place and Lu’ma Native Housing Society (and both are recommended for continued funding in this report) to support youth exiting foster care. Both of these organizations will also play important roles in the collective impact project proposed in this report.

A full project outline and budget are provided in Appendix B-1

**ii) Lu’ma Healing and Wellness Centre - up to \$100,000**

June 2014 marked the end of the City of Vancouver’s Year of Reconciliation and the beginning of the world’s first City of Reconciliation, a commitment with our Aboriginal communities that means embracing meaningful change by providing pathways to wellness. Aboriginal leaders participating in the Mayor’s Task Force on Mental Health and Addictions (RTS 10699) identified the creation of models for urban Aboriginal healing and wellness as a priority action, identifying the need for both medical and traditional, non-medical enhancements in the current system to improve access and quality of care for urban Aboriginal people. Council accepted the 23 priority actions of the Task Force and further to this, approved a grant of up to \$75,000 to the Urban Native Youth Association (UNYA) to create a healing and wellness centre for Aboriginal youth in partnership with the Inner City Youth Program (St. Paul’s Hospital, Providence Health), Vancouver Coastal Health and Central City Foundation. The centre will provide a “place-based” storefront for increased and improved access to primary health and mental health services for Aboriginal youth, access to Elders, cultural teachings/practices, and access to UNYA programs and other community resources in a timely, culturally appropriate and holistic manner. Currently UNYA is finalizing building permit requirements prior to starting construction that is expected to commence in May 2014.

Prior to this staff were also directed by Council in response to the DTES Local Area Plan staff report in March 2013 (RTS 10175) to identify approaches to urban Aboriginal healing and wellness in the DTES. Since that time a working group comprised of residents, Aboriginal service providers, Vancouver Coastal Health and the First Nations Health Authority has convened to identify opportunities for traditional models of Aboriginal healing and wellness both in the DTES and other parts of Vancouver, recognizing the need for multiple locations to accommodate the fact that Aboriginal people live in different neighbourhoods within the city and the need for a range of range of service models, from purely traditional to a blend of traditional and western medicine, to address needs.

Lu'ma Native Housing Society is also proposing the development of an Aboriginal healing and wellness centre in another neighbourhood that will focus on providing traditional healing and wellness as well as western medicine for the whole family. This partnership with the First Nations Health Authority, Vancouver Coastal Health and the Vancouver Division of Family Practice will create an innovative and culturally safe approach to healing and wellness by connecting First Nations/Aboriginal residents to a family doctor and a range of culturally appropriate health and wellness services.

This unique model will offer the best of western medicine as a Family Practice complemented with First Nation/Aboriginal wisdom through access to onsite Elders and their knowledge and expertise, additional space that provides access to traditional teachings and promoting preventative Aboriginal approaches to wellness, and access to a naturopath. The space will provide access to health professionals and Aboriginal experts who can meet the needs of the Aboriginal and non-Aboriginal community in a holistic and caring way.

The up to \$100,000 one-time capital investment from the City of Vancouver will support the costs for architectural and other related soft costs necessary to acquire building and development permits, site design and renovation costs to assist in transforming the existing space into a healing and wellness centre. Vancouver Division of Family Practice will provide in-kind support including business planning, as well as recruitment and retention of family physicians through its "A GP FOR ME" initiative.

The project is expected to begin in May 2015 and will be completed within one year. A full project outline and budget are provided in Appendix B-2, along with a letter of support from the Vancouver Division of Family Practice.

The project addresses barriers Aboriginal people face in accessing healing and wellness supports that include culturally unsafe spaces, unwelcoming surroundings and lack of connection to traditional practice. The project also meets best practice for Aboriginal healing and wellness identified in a Vancouver Coastal Health 2013 report that includes:

- A central location that is widely accessible and keeps extended hours;
- Drop-in fellowship, a community resource centre, and counseling services;
- Flexible, client-centered, culturally competent services that integrate mainstream and Aboriginal approaches and include the services of Elders and traditional healers; and
- Articulation of healing as multi-faceted, involving spiritual guidance and re-education, cultural education, and personal empowerment.<sup>3</sup>

The project also aligns with principles and practices identified by a working group established by the City to identify potential models of urban Aboriginal Healing and Wellness in Vancouver in partnership with residents, Aboriginal service organizations, Vancouver Coastal Health and the First Nations Health Authority.

The Lu'ma healing and wellness centre will be built into a 2,400 square foot commercial space available at Lu'ma's Aboriginal Children's Village, located at 2980 Nanaimo Street at Grandview Highway. The Aboriginal Children's Village includes Aboriginal housing units for children in foster care and their foster families, and Aboriginal youth who are aging out of the foster care system. A range of culturally relevant and safe Aboriginal supports are hosted in

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<sup>3</sup> Urban Aboriginal/First nations Health Services, p. 19



the other commercial spaces within the Aboriginal Children's Village including Aboriginal restorative justice services, housing supports and navigation, foster family supports, Lu'ma's head office, and an Aboriginal Youth Mentorship and Housing program.

Lu'ma currently houses approximately 1,000 individuals and families and provides services through Lu'ma programs and projects and has 5,000 applicants on their housing waitlist. Lu'ma also has strong linkages in the health services community resulting from the operation of their Aboriginal Patient's Lodge and their participation in the Metro Vancouver Aboriginal Executive Council.

### *Implications/Related Issues/Risk (if applicable)*

#### *Financial*

##### **i) Community Services Grants**

The 2015 budget for the Community Services (CS) Grants approved by Council on March 3, 2015 is \$5,327,360 and the budget for the Greenest City Neighbourhood Grants is \$102,000.

**Table 10: Total 2015 Budget for Community Services Grants**

Budget Description	2015 Budgeted Base Amount	2% Cost of Living Adjustment (COLA)	TOTAL	Grants Recommended in this Report	Unallocated balance
2015 Community Services Grants	\$5,222,900	\$104,460	\$5,327,360	\$5,184,360	\$245,000
2015 Greenest City Neighbourhood Grants	\$100,000	\$2,000	\$102,000		
<b>TOTAL</b>	<b>\$5,322,900</b>	<b>\$106,460</b>	<b>\$5,429,360</b>	<b>\$5,184,360</b>	<b>\$245,000</b>

The Community Services Grants recommended in this report total \$5,184,360 leaving a remaining balance \$245,000. Recommendations for allocations to the Social Innovation Grants and a grant to the Woodward's Childcare will be brought forward later in 2015.

##### **ii) Access to Nature Capital Fund**

This report recommends one grant to be funded from the Access to Nature Capital Fund totalling \$48,980. As of February 20, 2015, the unallocated balance in the Access to Nature Capital Fund is \$48,980. Upon the recommended allocation in this report, there will be no remaining unallocated funds in the Access to Nature Capital Fund.

##### **iii) Social Responsibility Fund (SRF)**

This report recommends 12 grants to be funded from the SRF totalling \$224,000. As of February 19, 2015, the unallocated balance in the Edgewater Social Responsibility Reserve was \$224,865. Upon the recommended allocation in this report, there will be \$865 remaining unallocated in the Edgewater Social Responsibility Reserve.

**iv) Rent Subsidy**

This report recommends 2 grants to be funded from the 2015 Rent Subsidy Grants Budget totalling \$97,510. Upon the recommended allocation in this report, there will be no remaining unallocated funds in the 2015 Rent Subsidy Grants Budget.

**v) Childcare Administration**

This report recommends 2 grants to be funded from the 2015 Civic Child Care Grants Budget totalling \$362,133. The 2015 Civic Child Care Grants Budget is \$1,424,200. Upon the recommended allocation in this report, there will be a balance of \$1,062,067 in the 2015 Civic Child Care Grants Budget.

**vi) Childcare Reserve Grants**

This report recommends 19 grants to be funded from the Childcare Reserve totalling \$630,495. As of March 4, 2015, the unallocated balance in the Childcare Reserve was \$16,422,942. Upon the recommended allocation in this report, there will be a balance of \$15,808,547. Note that funds in the reserve are not allocated, but committed to specific childcare centres.

**vii) Innovation Fund**

This report recommends 2 grants totalling \$140,000 to be allocated from the City's Innovation Fund. As outlined in Appendices B-1 and B-2, these projects align fully with the guidelines for the Innovation Fund. Information about the City of Vancouver Innovation Fund, including the guidelines for accessing this funding, is contained in Appendix B-3.

The proposed financial contribution from the City will include:

- a) \$40,000 for allocation to Family Services of Greater Vancouver to initiate a collective impact approach that focuses on identifying opportunities to address challenges facing youth in foster care who are transitioning out of this system. The City's support will leverage over \$230,000 in financial and in-kind support from partners.
- b) Up to \$100,000 to Lu'ma for capital improvements to support the operations of an Aboriginal healing and wellness centre. The grant is to be provided in two installments, following review and analysis of invoices, agreement that work has been completed as described, and that any required permits were secured, to the satisfaction of the General Manager of Community Services. The City's support will leverage additional minimum of \$305,000 in funding for the Centre's first year of operation, after which the centre will become self-sustaining.

Table 11: Project alignment to Innovation Fund Guidelines

Innovation Fund Guidelines	Youth Leaving Foster Care Project Alignment	Lu'ma Wellness and Healing Centre Project Alignment
Aligns with Council Priorities  Supports transformation and innovation in meeting City goals	<ul style="list-style-type: none"> <li>✓ Healthy City Strategy</li> <li>✓ Housing and Homelessness Strategy</li> </ul>	<ul style="list-style-type: none"> <li>✓ City of Reconciliation</li> <li>✓ Healthy City Strategy</li> <li>✓ Mental Health and Addictions Task Force</li> </ul>
Leverages minimum 1:1 3 <sup>rd</sup> party investment	<ul style="list-style-type: none"> <li>✓ \$40,000 City investment leverages \$87,000 by external private and government partners (2:1 leverage) and \$144,000 of in-kind support. Total leverage 6:1</li> </ul>	<ul style="list-style-type: none"> <li>✓ \$100,000 City investment leverages a minimum of \$305,000 government partners. Total leverage 3:1</li> </ul>
One-time opportunity (2 year maximum)  \$250,000 maximum/year	<ul style="list-style-type: none"> <li>✓ 1 year project</li> <li>✓ \$40,000</li> </ul>	<ul style="list-style-type: none"> <li>✓ 1 year project</li> <li>✓ Up to \$100,000</li> </ul>
Demonstrates clear outcomes and transformation toward City of Vancouver goals	<ul style="list-style-type: none"> <li>✓ Collective Impact project will result in common goals and clear outcomes and metrics to measure success (see Goals and Objectives in Appendix B-1)</li> </ul>	<ul style="list-style-type: none"> <li>✓ Lu'ma healing and wellness centre will achieve goals set out in City of Reconciliation and meet urgent need for culturally responsive, accessible space for Aboriginal residents to improve health and wellness outcomes</li> </ul>

### CONCLUSION

All the grants outlined in this report provide an important contribution to the delivery and sustainability of social services in Vancouver and to mitigating the conditions that create vulnerability and marginalization. The grants also support City livability and social development objectives and thus contribute to our city's overall urban health.

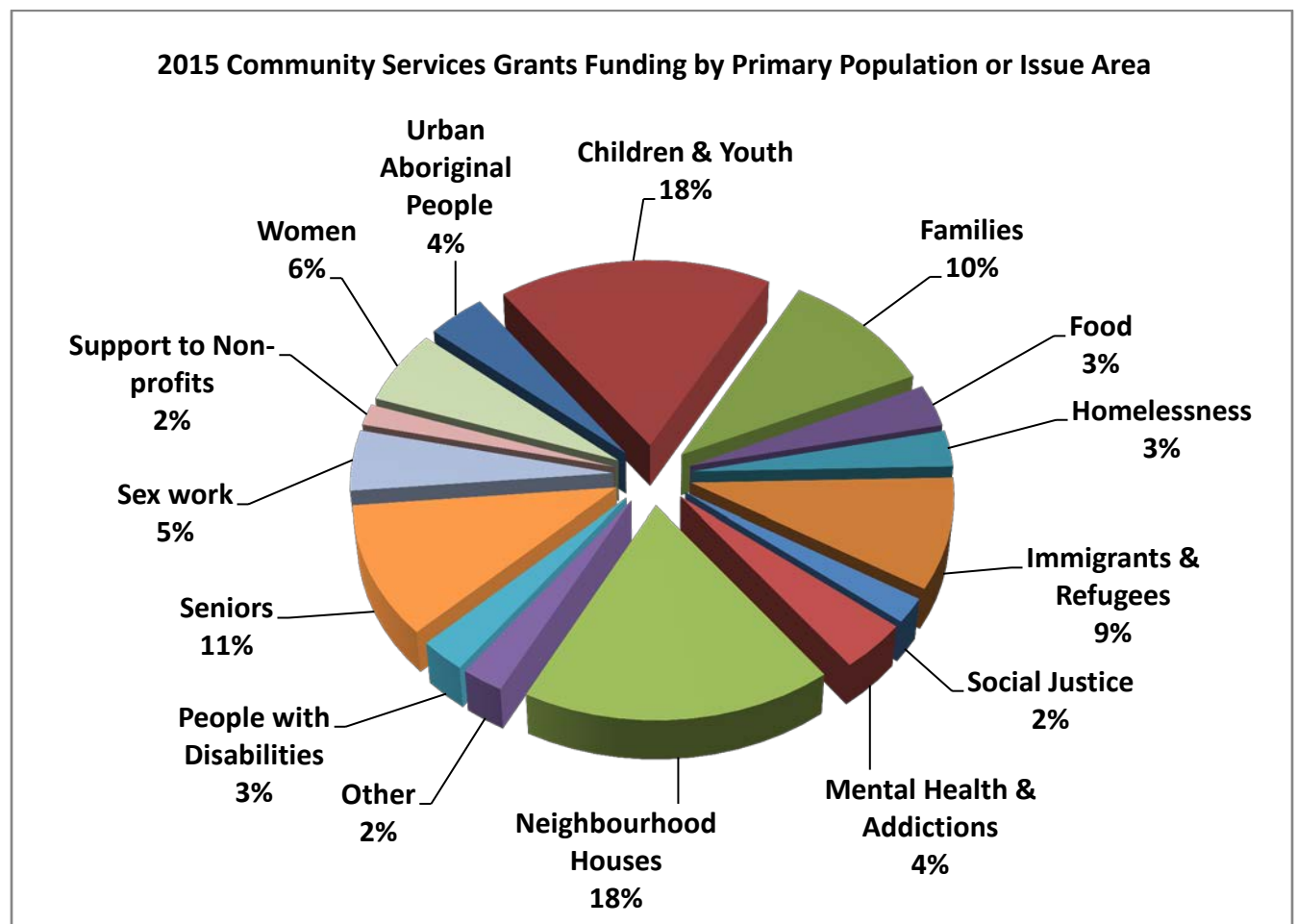
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**Primary Population/Issue Areas Supported by Funding Recommended in this Report**

The City’s Social grants are a tool to support work being undertaken by non-profit groups addressing a range of key policy areas impacting Council priorities, including:

- Healthy City Strategy
- Social Inclusion & Safety
- Ending Street Homelessness
- Mental Health & Addictions Task Force
- DTES Local Area Plan
- Vancouver Food Strategy
- Greenest City 2020
- City of Reconciliation

Grants recommended in this report support a wide range of population groups and issue areas. The chart below reflects the *primary* populations served or issue area by each program.



### **Community Service Grants - Recommended Allocations by Population or Issue Area**

Note: Funding recommendations are informed by demographic data compiled by Social Policy every five years. Much of the statistical information below is included in the Social Indicators and Trends Report to be presented to Council in 2015.

- **Children, Youth and Families (36 grants totalling \$1,462,501)**

With children and youth (0 to 24) representing 12% of Vancouver's population (BC Stats 2011), the support of a continuum of services and programs for children, youth and families is strongly supported by City policy and priorities. City funding in the area of children and families is targeted at programs that provide support for early and middle years development for those most at risk of falling behind and at providing and coordinating child care for working families. A similar early intervention and prevention approach is taken with programs supporting youth at risk.

- **Neighbourhood Services (10 grants totalling \$927,824)**

The City is committed to supporting strong, vibrant communities through the support provided to 10 neighbourhood houses located throughout the city. Neighbourhood houses are volunteer driven organizations that respond to the needs and aspirations of its local community members by providing services, programs, special events, facilities and information to meet the changing needs of diverse populations. They are a place where people of all ages and backgrounds can come together to address their personal, social and community development needs.

Neighbourhood houses remain a high priority in the Community Services grants stream and work is currently underway to explore how granting requirements could be extended beyond a single year. Options might include in-depth applications and reporting only being required every three years with lighter reporting occurring in the intervening years. Policy changes like this would reduce the reporting burden on neighbourhood houses and further enhance the commitment the City has in their operations and success. Recommendations on policy change in this area will be brought to Council in early 2016 after stakeholder consultations.

- **Seniors (16 grants totalling \$531,400)**

12,500 seniors currently residing in Vancouver (15%) are living below the poverty line and in the next 20 years the number of seniors living in Vancouver is expected to double. Seniors from visible minority groups also make up 26% of the total seniors population in Vancouver (National Household Survey 2011). The effects of low income, isolation and cultural barriers are compounded by issues of the high cost of living in Vancouver and the absence of any provincial funding support for community based seniors' programs. City funding is targeted at programs working with vulnerable seniors that enhance cultural inclusion, focus on peer support and ensure access to basic services and supports.

- **Immigrants and Refugees (10 grants totalling \$461,808)**

Immigrants, particularly recent immigrants and refugees, are presented with a variety of challenges to adapt and integrate into the city's everyday life. They are 42% more likely than average to be unemployed and 62% more likely to be living below the poverty line (National Household Survey 2011) Community Services grants provide support to 10 programs focussed on providing services to isolated immigrant seniors, at-risk immigrant youth, immigrant women preparing for employment, and other locally identified needs.

- **Women (8 grants totalling \$304,852)**

Support for programs and activities related to women's issues have been a priority for the Community Services Grants ever since their inception more than 30 years ago. The City works actively to promote the safety and inclusion of women and girls.

- **Promote Safety for Sex Workers and for Communities Affected by Sex Work (7 grants totalling \$258,296)**

One of the most vulnerable populations in Vancouver involves those engaged in sex work and in particular those involved in survival sex work. Often victims of abuse, violence, and poverty, they require specific integrated levels of support. Further, neighbourhoods and residents in Vancouver may also be affected. The Community Services grants fund programs that support the health and safety of those involved in survival sex work. Funding is also recommended to support the prevention of youth sexual exploitation and supports for those choosing to transition from sex work.

- **People with Disabilities (6 grants totalling \$142,107)**

While Vancouver has made significant strides in making the city an inclusive place to live for people with physical and developmental disabilities, there continues to be considerable work required to ensure that those with disabilities are able to live with dignity, independence and as equal and full participants in society. City funding in this area supports programs that work directly with people to build their capacity for skill development and access to services and supports.

- **Equitable Access to Justice (3 grants totalling \$105,236)**

Access to justice begins with ensuring that the most vulnerable in our city have the information, support and guidance to navigate through and beyond the justice system. Grants from the City go toward supporting programs that link those who are most marginalized to the resources they need to facilitate this process.

- **Support to Non-profits (3 grants totaling \$87,208)**

Funding supports programs that build the capacity of other non-profits to fulfill their mission. These supports range from providing workshops and in-depth training in board governance and executive leadership to the provision of IT and computer systems supports.

- **Food Systems (14 grants totaling \$173,400)**

Funding supports organizations who build coalitions of community members and organizations, agencies or businesses to work collaboratively to achieve food systems goals. Successful organizations use food as a tool to promote inclusion, participation, celebration, skill-building and community capacity, including programs such as community gardening, multicultural cooking clubs, and seniors cooking classes.

- **Urban Aboriginal People (6 grants totalling \$197,628)**

Urban Aboriginal people are among the most significant group to experience marginalization on many different levels of civic life. Aboriginal people are at risk of a significantly lower quality of life than non-Aboriginals. While representing 2% of the overall population in Vancouver, Aboriginal people account for an estimated 23% of people experiencing

homelessness. With 30% of the Aboriginal population under the age of 24, City grants for this sector are largely focused on building the capacity and strength of Aboriginal youth to meet challenges and thrive in their communities (National Household Survey 2011 and 2014 Homeless Count).

- **Mental Health & Addictions (7 grants totalling \$205,552)**

With 93% of people experiencing homelessness having a current mental illness and 83% exhibiting a substance abuse disorder, the issue of mental health and addictions is an important one in both the prevention of homelessness and in supporting people to find housing. Funding in this area is targeted toward programs that build social connections and support to avert crisis and that support people at risk of losing their housing as a result of a mental illness or addiction (BC Health of the Homeless Survey Report, 2011).

### Highlights and Emerging and Ongoing Issues for 2015

#### 1) Non-profits struggle to find affordable space in Vancouver

Much as Vancouver is experiencing a crisis in the availability of affordable housing, the same is becoming increasingly true for non-profit organizations in the city. While this trend has been occurring for a number of years, this year has been particularly challenging for a number of organizations receiving Community Services grants. Many applicants noted that as they were nearing the end of lease agreements they were anticipating large increases to their rents. Others who needed to move, either because of space constraints or because they could no longer afford their current location, were finding it extremely difficult to find appropriate and affordable space.

These findings are supported by a 2013 report prepared by the Real Estate Institute of BC and the Social Purpose Real Estate Collaborative<sup>4</sup> that noted that “to operate successfully in Metro Vancouver, the social purpose sector needs affordable property appropriately designed to suit their needs ... (and that) the real estate challenges threatens the sustainability of these organizations, limits access to needed services, and weakens community vitality.” The report further underscores the scale of the issue facing the hundreds of community services organizations in Vancouver with those surveyed reporting:

- 31% feel somewhat or very insecure in their current space;
  - 33% are unsatisfied with their current space;
  - 73% require more space within the next 5 years;
  - 26% will need to move within the next two years;
  - 21% are on a month-to-month lease/rental agreement;
- Location is very important to social purpose organizations’ mandate and effectiveness because of proximity to their clients, as well as being “known” and “recognized” for their location.

Social Policy has a number of tools at its disposal to help address some of these challenges. Staff have been instrumental in facilitating a transition to affordable leased space for a number of organizations including the Vancouver Area Survivors of Torture (VAST). This report

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<sup>4</sup> Rent-Lease-Own: Understanding the Real estate Challenges Affecting the Not-For-Profit, Social Purpose and Cultural Sectors in Metro Vancouver, March 28<sup>th</sup>, 2013

also recommends rent subsidies for organizations leasing space in City owned facilities as well as organizational capacity building grants that have been used to assist non-profits to develop facilities plans. Social Policy also provides an annual grant stream for small capital improvements (to go before Council later in 2015) to improve safety, accessibility and operational needs of social service and child care organizations.

The City is also involved in other initiatives that are designed to increase access for non-profits to affordable and appropriate facilities including the negotiation of amenities through rezoning applications and the exploration of shared space through its support and partnership in the Social Purpose Real Estate Collaborative (SPRE). The City is also embarking on a Social Amenities Priorities Plan to culminate in 2016 which would set in place long term priorities for capital investments and provide policy direction on the need and location of social facilities serving vulnerable populations and children.

## 2) Loss of funding across the social non-profit sector

In September 2014 the Columbia Institute published a report that outlined the impact of federal and provincial funding cuts titled *Who's Picking Up the Tab? Federal and Provincial Downloading onto Local Governments*. The report outlines a steady reduction in federal and provincial transfers to BC local governments that translates into \$4 billion less per capita than in 1995.

The report cites a 2014 survey of BC mayors and councils in which 83.6% indicated that downloading was a major problem and 52% specifically cited pressure on health and social services. The report goes on to note that "what does appear to have happened ... is that cuts and underfunding in provincial and federal health and social services have generated social problems and left service gaps that are straining other services under the jurisdiction of local government."<sup>5</sup> These funding challenges are further exacerbated by increased demand on services coupled with rising costs that non-profits must address with unchanged or reduced revenues.

An additional pressure for service providers are the changing mandates and narrowing of eligibility requirements for many funders. These shifts frequently mean that while the total available funding may not be diminished, programs are eligible for less funding than in the past or become completely ineligible.

Some notable areas that have resulted in the loss of funding for social service agencies in 2014 include:

### vi) United Way of the Lower Mainland - Shift in Seniors Funding

In recent years the United Way of the Lower Mainland (UWLM) has seen a drop in revenue from their annual fundraising campaign. In 2014 the UWLM made a decision not to renew funding for 31 seniors programs providing a range of services in the Lower Mainland including 13 in the City of Vancouver. The total amount of funding that was not renewed was approximately \$1.3 million.

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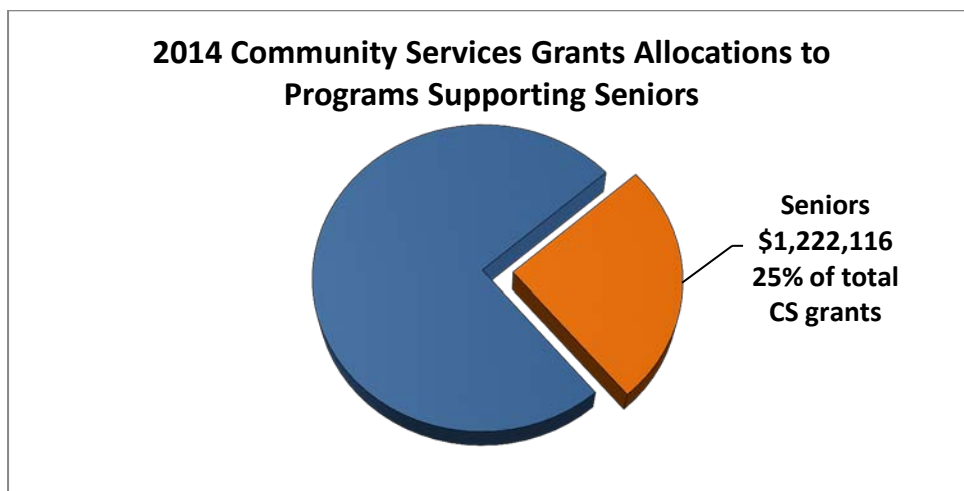
<sup>5</sup> Who's Picking Up the Tab? Federal and Provincial Downloading onto Local Governments – Columbia Institute – Sept 2014 – p. 23



In early 2012 the BC Government announced a three year \$15 million grant to UWLM for a program called Better at Home to expand non-medical home support services to communities across BC. Better at Home is a volunteer-based model for providing simple supports like friendly visits, light housekeeping, home repair, and transportation to appointments and is intended to address social isolation and support seniors to live independently. Fees are charged based on the senior's ability to pay. The budget for Better at Home for 2014 is approximately \$5 million. UWLM has also continued to provide core funding to its partner organizations including many that serve seniors.

With the addition of Better at Home UWLM's net funding for seniors programs has increased. Service providers have noted, however, that the types of seniors services funded have narrowed.

This report recommends 17 grants totaling \$551,400 for seniors programs. More broadly, based on self-reporting by non-profit organizations, an average of 25% of people served in programs receiving Community Services grants are seniors. This translates into an investment of \$1,222,116 into work with seniors in Vancouver. Staff will continue to monitor the impact of this change in funding and work with affected programs to identify alternative supports.



**vii) Vancouver Coastal Health - Change in Funding from Mental Health Advocates to Navigators**

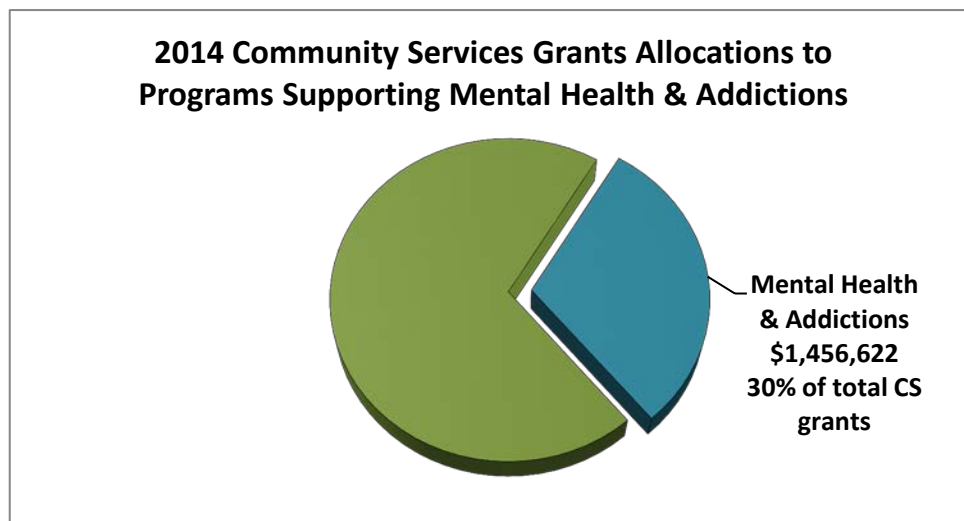
For many years VCH has funded mental health advocacy services at organizations including the Kettle Friendship Centre, MPA Society, ARA Mental Health and the DTES Women's Centre. These advocacy programs provide a wide range of supports including accessing disability benefits, addressing tenancy issues and housing applications, accessing supports in the justice system and navigating the health system.

In February 2015, VCH announced that it would no longer be funding advocacy services at the Kettle and MPA resulting in the loss of 9 mental health advocates. In its place VCH will create a new Peer Navigation Program led by the Canadian Mental Health Association. Service

providers, noting the complexity of issues facing those with mental health issues and addictions, have expressed concern that the new navigator positions will have a narrower mandate and will not be able to provide the same breadth of support as the advocates they replace.

VCH has continued to fund mental health advocates in the DTES through ARA Mental Health and DTES Women's Centre. However, VCH's new DTES Second Generation Strategy, while recommending a range of improvements to service delivery and navigation, does not indicate if mental health advocates will continue to be funded in the DTES.

In response to the growing City priority on mental health and addictions culminating in the Mayor's Task Force, Community Services grants to programs serving people with mental illness or addictions increased by 118% between 2012 and 2014. In addition, based on self-reporting by non-profit organizations, 30% of people served in programs receiving Community Services grants have a mental illness or addiction. This translates into a 2014 investment in CS grants of \$1,456,622.



## CHANGING OUTCOMES FOR YOUTH IN CARE- A COLLECTIVE IMPACT APPROACH

Set out below is the Family Services of Greater Vancouver proposal for changing outcomes for youth in care-a collective impact approach.

Collective Impact is a process which can be used to bring about change in complex problems in our communities. Our Vancouver based project is using the collective impact process to bring stakeholders, youth and service providers together around a common goal, to address the unfavourable outcomes experienced by youth who have government as a parent. The participants will agree on a different vision for youth leaving care. In the city of Vancouver, there are 449 aboriginal youth in care. Aboriginal youth represent 70% of the children in care in Vancouver area.

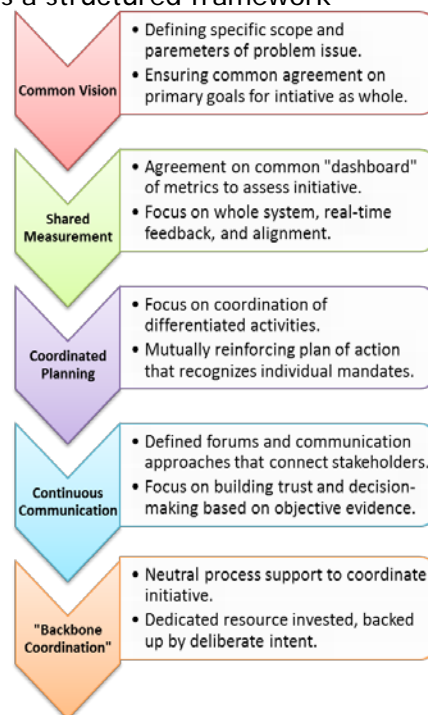
The initial vision is that no youth will "age out of care". This means the system will address the need for youth to have family in place, before they reach the age of 19. Once agreement is reached on the vision, the project participants will examine existing service provision systems and supports (both formal and informal) that would need to realign in order to meet the vision. All participants will measure outcomes in their systems against the vision. This new knowledge will create the opportunity to implement real change within the financial resources that are currently in the system of care.

### ORGANIZATION INTRODUCTION

Family Services of Greater Vancouver is a registered, accredited, not for profit organization which has been providing services in the Vancouver for over 85 years. Our services span the social service continuum from prevention to post traumatic clinical interventions. Family Services has a long standing relationship with the City of Vancouver including our partnership to deliver services to street involved youth through the Directions site at 1136 Burrard Street. For a full description of the scope of our impact visit [www.fsgv.ca](http://www.fsgv.ca). Family Services is proposing to act as the administrator of the funding grant for a Vancouver community led and owned initiative.

## PROJECT DESCRIPTION

Increasing attention is being focused on the unresolved challenge of youth leaving foster care. While the service system revolves around the Ministry of Children and Family Development (MCFD) as the lead agency within which the core mandate falls, numerous studies and reviews have highlighted that cross- government and cross-system responses are needed to create improved outcomes. “Collective Impact” is a structured framework for addressing complex social issues that require greater integration of interventions and prevention strategies across traditionally siloed sectors to achieve improved systems outcomes. Originally developed in the US, the approach is now being widely used across North America and internationally. The model has recently been introduced to a variety of funders, government staff, service delivery agencies, and business groups in Vancouver. This exposure included workshops hosted by local not- for-profit agencies, as well as an internationally attending conference held in Richmond in early April. There are five mutually reinforcing conditions that are essential to the success of a Collective Impact approach to addressing a complex problem: developing a common vision across all stakeholders; introducing shared measurement across a service system; creating mechanisms for coordinated planning of different parts of a service system; creation of continuous communication protocols across stakeholders; and investment in dedicated system coordination.



## PROPOSAL

There are three pre-conditions to initiating Collective Impact as an approach in a community:

1. A sense of urgency to an issue;
2. Influential champions of the approach, and
3. Adequate resources available to support the approach in the long-term.

In addition to this, the issue must be of sufficient complexity to warrant a Collective Impact approach. Overall, the approach is essentially a collaborative one, with all of the players pulling together to a common solution. The approach requires measurement to ensure progress, and requires that all parties come together and develop a common agenda. In two recent focused dialogues, held on April 4, 2014 and Sept. 5, 2014, over thirty stakeholders (see Attendee List in Appendix 1) have come to agree that these conditions for Collective Impact exist. As such, government, private funders, and community agencies are coming together to propose a project to implement a collective impact approach to bring systemic changes needed to improve outcomes for youth in care. Youth have been engaged in both these dialogues through the support of the Vancouver Foundation Youth Advisory Council.

## PROPOSED COMMUNITY PARTNERS AND THEIR SPECIFIC ROLES IN THE DESIGN AND IMPLEMENTATION OF THE PROJECT

Existing partners include:

- Ministry of Children and Family Development- Allison Bond, ADM, Steering Committee Vancouver
- Coastal Health - Lorraine Grieves, Substance Abuse Manager - Steering Committee
- Vancouver Foundation - Mark Gifford - Steering Committee
- Boys and Girls Clubs of South Coast BC - Carolyn Tuckwell - CEO - Steering Committee

### STEERING COMMITTEE

The steering committee has designed and hosted the first two conversations on collective impact. They will continue to act on the steering committee to determine the appropriate governance structure moving forward. There have been two community conversations held to date with 25 participants in the first and 40 in the second. Over half of these community agencies, municipalities and government organizations are interested in being actively engaged in three initial projects. Other partners include the City of Vancouver, Vancouver School Board, BC Federation of Youth In Care, BC Adoptions, and Vancouver Aboriginal organizations. This project will expand its reach based on the specific initiatives undertaken. It is critical that the post secondary institutions, the Ministry of Social Development and Social Innovation as well as employers are engaged in this process. Youth in care including those aging out and out of care are engaged as partners at all levels of this project. Their active participation will ensure the intended vision is achieved.

Moving forward this steering committee will be replaced by a larger governing body. It is envisioned that a key participant in this governance structure will be representation from an aboriginal organization that provides services and housing for youth in Vancouver.

### GOALS AND OBJECTIVES

**Goal 1** Established agreement on issue, system parameters including both formal and informal systems and the key population outcomes.

#### Objectives

- Compile a landscape analysis of the current individual elements of the respective formal and informal systems.
- Complete a review of current data, including outcomes data/metrics collection systems utilized across the service systems.
- Complete a project charter which identifies values, principles, mission and vision for the collective impact initiative.
- Complete the Client Journey Project -tracking those who are not currently accessing services, and the outcomes of those who have aged out of care.
- Develop outcomes that encompass the needs which are specific to aboriginal youth living in Vancouver.

**Goal 2 Youth in care, aging out and out of care are engaged in initiatives and processes; diverse community stakeholders participate in specific initiatives.**

**Objectives**

- Implement youth engagement strategy to meaningfully engage a minimum of 20 youth, including aboriginal youth, who are in care, aging out or out of care in projects.
- Create a communication strategy to distribute information and receive feedback from a wide stakeholder group in addition to participants already directly involved in face-to-face and on-line meetings.
- Undertake specific outreach to stakeholders, including aboriginal stakeholders, to ensure that decisions makers are engaged in promoting system change as required.

**Goal 3 Develop a plan (and resource budget) for the ongoing governance and backbone structures of the respective initiatives.**

**Objectives**

- Learn from and integrate best practice learnings from existing back bone structures and Aboriginal services from across North America
- Identify 3 potential financial supporters and prepare grant applications or other appropriate materials to forward for review.
- Identify 3 potential backbone organization structures and make a recommendation to collective impact participants and funders regarding the most appropriate structure for this collective impact process.

**Resources**

The following resources are projected as being necessary to undertake this work:

1. Project Director (part-time, approximately 0.6 FTE);
2. Consultant fees for Client Journey Map;
3. Project Costs (convening costs, travel, host agency administration).
4. Honorarium for Youth Participation

**BUDGET**

EXPENDITURE	DESCRIPTION	YEAR 1 COST
Professional fees, honoraria	Project Management	\$50,000
	Data Project	\$25,000
	Client Journey Mapping	\$45,000
Meeting Expenses		\$10,000
<b>TOTAL EXPENDITURE</b>		<b>\$130,000</b>
REVENUE	REQUESTED	CONFIRMED
Vancouver Foundation	\$50,000	\$47,000
Government of BC- MCFD	\$40,000	Pending - Dist. 01 Apr 15
City of Vancouver	\$40,000	
<b>TOTAL REVENUE REQUIRED</b>	<b>\$130,000</b>	
Organization's in-kind contribution	Staff participation - community & Gov't agencies	\$144,000 (based on 12 participation days by 50 people at \$30/hr)
<b>TOTAL PROJECT VALUE</b>		<b>\$274,000</b>

COLLECTIVE IMPACT ATTENDEES LIST

First	Last	Organization
Annie	Alexander	PLEA
Kris	Archie	Vancouver Foundation
Rebecca	Attaya	FCSSBC
Janet	Austin	YWCA
Allison	Bond	MCFD
Caroline	Bonesky	FSGV
Kristina	Dixon	CMHA Vancouver
Chelsea	Doyle	Big Sisters
Mark	Ely	Vancouver Foundation
Michelle	Fortin	Watari
Kendra	Gage	Hulitan
Mark	Gifford	Van Fdn
Justine	Greene	Big Sisters
Lorraine	Grieves	Vancouver Coastal Health
Diana	Guenther	City of Vancouver
Larisa	Hanssen	FSGV
Kate	Hodgson	RayCam
Tracey	Hulten	MCFD
Ingrid	Kastens	PCRS
Dena	Klashinsky	Urban Native Youth Assn
Karen	Madeiras	Adoptive Parent Assn. BC
Christine	Martin	Transformative Justice
Rune	Mikkelsen	YWCA
Denise	Padmore	MCFD
Cynthia	Roling	Milieu
Calum	Scott	FSGV
Vicky	Shearer	Portland Hotel Society
Paul	Sibley	Connexus
Sonja	Sinclair	Vancouver Coastal Health
Annie	Smith	McCreary Centre Services
Trilby	Smith	Vancouver Foundation
Julian	Somers	SFU
Bernadett	Spence	VACFSS
Sarah	Stewart	Aunt Leahs
Nanette	Taylor	Hollyburn
Krista	Thompson	Covenant House
Carolyn	Tuckwell	Boys & Girls Club
Mary	Uljevic	Lu`ma Native Housing
Jennifer	Ward	Lu`ma Native Housing
Liz	Weaver	Tamarack
Jules	Wilson	Fed Youth In Care
Martin	Wright	MCFD

L'uma Native Housing Society Business Concept Overview 2015



**Lu'ma Native Housing Society**



**First Nations Health Authority and  
Lu'ma Native Housing Society  
Aboriginal Healing & Wellness Centre**

Business Concept Overview  
2015





### Executive Summary

The First Nations Health Authority and Lu'ma Native Housing Society would like to join forces to create an Aboriginal Healing and Wellness Centre that provides culturally relevant approaches to Primary Health Care that meets the needs of Aboriginal peoples located in Northeast Vancouver, with a team of health professionals and non-medical enhancements that improve access and the quality of care for First Nations, other Aboriginal groups, and the non-Aboriginal community in a holistic and caring way.

We have developed partnerships with the Vancouver Coastal Health and the Vancouver Division of Family Practice to invest in this Healing and Wellness Centre to enhance current health care delivery universally for all citizens while focused on First Nations/Aboriginal health by offering traditional medicine and culturally competent, preventative oriented healthcare, for a continuum of care that is certain to be a best practice in the region. A caring for all approach will strengthen access to health care for Aboriginal communities while strengthening opportunities for all generations having a broader collective impact for the surrounding communities.

Our Aboriginal Healing and Wellness Centre will provide a place-based storefront approach for increased and improved primary health services for First Nations and other Aboriginal groups, with access to Elders, cultural teachings and practices. Uniquely situated in the Aboriginal Children's Village (ACV) Project this sui generis Wellness Centre will create permanency of medical records for Aboriginal Foster Children and Aboriginal Youth aging-out of foster care who are now being served and live at the ACV. Current multiyear Vancouver Coastal Health's Aboriginal Health Initiative's funding now being provided to Lu'ma at the ACV will serve to augment programming for health and cultural outcomes. Our Housing Outreach Workers and other related staff will support Aboriginal families and individuals with access to income assistance, rent supplements, and access to housing and other opportunities.

A City grant of \$ 100,000 will support the costs for architectural and other related soft cost necessary to acquire building and development permits, site design, and renovation costs. The Aboriginal Healing and Wellness Centre will be situated at 2980 Nanaimo Street in the ACV next door to the head offices of Lu'ma Native Housing Society. A grant from the City will also leverage other resources from both the First Nations Health Authority and the Vancouver Coastal Health.

### Lu'ma Native Housing Society

Lu'ma Native Housing Society was incorporated in 1980 and is guided by a volunteer Board of Directors. The Society was incorporated to provide affordable housing to Aboriginal families and individuals with low to moderate income. The Society currently owns and operates an affordable housing portfolio in excess of 350 units.

Though our primary focus is to build, own and operate affordable housing, we have evolved and now provide a range of services through innovative projects such as: The **Aboriginal Patients' Lodge**, The Aboriginal Children's Village, Community Voice Mail (a service that helps over 2,500 Aboriginal and non-Aboriginal clients suffering from homelessness or are at risk of homelessness), a Youth Mentorship



Lu'ma Native Housing Society

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Program, and a host of other social enterprises offered through our Charitable wing – First Funds Society. We are also the Community Entity in Partnership with the Federal Government and the Aboriginal Homelessness Steering Committee (various urban Aboriginal groups) and as such are responsible for the delivery of public funds to the broader Aboriginal community throughout Vancouver and the province of British Columbia.

### **Backgrounder – Aboriginal Patients' Lodge**

We are proud to say at Lu'ma that we have been healthcare partners for more than ten (10) years. Prior to the restructuring of health authorities years ago Lu'ma delivered healthcare programs on behalf of the provincial government and the Urban Aboriginal community.



In 2004, we opened the Aboriginal Patients' Lodge and Art Zoccole Family Housing project of 22 units located at 1254 East 8<sup>th</sup> Ave at Clark Dr on the eastside of Vancouver. For more than 10 years, our Lodge has met the needs of over 4,000 families, children, and adults from First Nations communities across BC who come to Vancouver for medical treatment. Our Lodge and related healthcare services has won national and international best practice awards.

The Lodge is financially sustainable from revenue generated with an occupancy rate over 90%, thanks to a reputation for being the best accommodation provider for long-term medical patients. We have created and provide unique conditions to help First Nations and other Aboriginal individuals heal. We will apply our ten years of experience working with First Nations/Aboriginal patients and their families to manage the new Aboriginal Healing and Wellness Centre that combines traditional/cultural approaches and western medicine.

### **Backgrounder – Aboriginal Children's Village**

The Aboriginal Children's Village was conceived by Lu'ma and other leaders in the Urban Aboriginal community, including Dave Pranteau, envisioning upstream solutions to create permanency in the lives of Aboriginal children growing up in the foster care system, thereby improving their outcomes in health, housing, education and employment over their lifetime.



The unique aspect of this 24 unit mixed use project (opened in 2012), is that ten (10) units (nine 3 bdrm units and one 4 bdrm unit) are allocated to the Aboriginal children in foster care and not the



foster families. In the unlikely circumstance that a foster family is no longer providing care for the foster child, the child remains in their home and a new foster family brought forward to care for the child with appropriate program supports provided by the Vancouver Aboriginal Child & Family Services Society (VACFSS) and other service providers. This allows our foster children to have a permanent home, maintain a sense of community, and stay connected to social supports and networks in one school and community. This is the focal point of the Aboriginal Children's Village project, hence the name.

Another unique feature of this project is that three (3) units are designated for Aboriginal youth who are aging out of the foster care system. It is worth noting that services to foster children end when they attain the age of 18 with no further support or services from the Ministry of Child and Family Services, leaving them disadvantaged compared to other young Canadians who have the benefits of living at home with parents until they become independent and capable of caring for themselves.

In 2014, we launched the Aboriginal Youth Mentorship & Housing program to help youth make successful transitions from foster care to adulthood. We achieve this through authentic engagement with our youth including: housing, weekly workshops and seminars in 12 key areas of personal development, one-on-one mentorship to help overcome individual barriers and challenges, opening doors of opportunity with field trips and introductions in education, skills training, employment, programs and services provided in the larger community, and our Youth Financial Passport.

To our list of services we have also added a rent supplement program along with Housing Outreach Workers to aid those clients in need of support and to prevent Aboriginal Homelessness.

### **Rationale for an Aboriginal Healing and Wellness Centre as a community led Primary Care Centre**

Social and health indicators for First Nations/Aboriginal persons in BC are significantly the poorest of any other ethnic population. Every First Nations/Aboriginal person has been affected by hundreds of years of systemic discrimination by the process of colonialization. Racism is commonly manifested in social exclusion and isolation that limits or prevents political and economic participation, or access to and participation in other social systems such as education and health (Reading, 2013).

Together, we are slowly turning the tide to improve the social determinants of health for First Nations/Aboriginal people. Currently, major gaps still exist in the provision of culturally competent care: most First Nations/Aboriginal individuals do not have attachment to a regular GP (extract from



UVAHS: Background Doc, Apr 2014), there is a lack of coordination and navigation to services, and traditional approaches are excluded by the healthcare system.

Our objectives for creating an Aboriginal Healing and Wellness Centre as a community led Primary Care Centre are to increase access to health care for First Nations/Aboriginal people in Greater Vancouver (with an Aboriginal population between 40,000 and 70,000 people), offer a preventative, holistic approach to increase health, and mitigate the impact of racism experienced in attempting to manage health and well-being. Being situated next to our head offices we will create an integrated service site where we can: make referrals to other health and service agencies (attached as **Schedule "A"** is a sample resource guide that we use to aide clients. We have broad partnerships with many if not all the noted agencies), conduct client education and support, assist clients in gaining control of their lives, and promote secondary health outcomes such as:

- The reduction of infectious disease;
- The increased uptake of smoking and smoking cessation; and
- A decrease in Emergency Room visits.

### **Business Overview**

We will apply our expertise working with Aboriginal patients and families to create a unique Aboriginal Healing and Wellness Centre. The Healing and Wellness Centre will offer the best of western medicine as a Family Practice complemented with First Nation/Aboriginal wisdom, knowledge and expertise; teaching and promoting preventative approaches to wellness.

The benefits of this model will be significant: increasing First Nation/Aboriginal access to primary healthcare, connecting people to a regular family doctor where their medical history is in one place (evidence shows this increases health outcomes), and featuring a healthcare Centre in Vancouver that is an Aboriginal owned and operated non-profit as a potential best practice in BC. This Healing and Wellness Centre will also augment the existing services and First Nations Patients who now use our Aboriginal Patients Lodge. Many of our current First Nations health clients who stay at the Aboriginal Patients Lodge find themselves without regular doctors to care for them once they leave the hospital but remain with us until it is safe to return to their home community. Having an Aboriginal Healing and Wellness Centre will foster quicker healing and better outcomes which will reduce the cost to the health care system.





## Location

A 2,400 square foot commercial space is available at our Aboriginal Children's Village, located at 2980 Nanaimo St at Grandview Highway on the eastside of Vancouver. A range of community services are hosted in the other commercial spaces including justice, housing navigation, foster family supports, Lu'ma's head office for referral services, and Aboriginal Youth Mentorship & Housing program. The site is accessible by nearby bike path, a bus stop in front of the building and the Nanaimo and Renfrew sky train stations. The site is also within two (2) kilometers of our Aboriginal Patients Lodge which will benefit the many First Nations Patients who come from remote reserve communities to Vancouver for healthcare.

There are many advantages for a Aboriginal Healing and Wellness Centre located here: we own the building and can control some of the overhead costs, there are very few GP medical clinics (none of which are directed or led by the Aboriginal community) in the area who are taking new patients, and it is a safe area for families with Trout Lake and Hendry Park a few minutes away. Our Aboriginal Healing and Wellness Centre is situated in a central location that is widely accessible where we can offer extended hours to benefit those in the community that cannot attend the Healing and Wellness Centre during regular hours. The ACV location is culturally appropriate and adorned with Totem Poles that welcome clients and guests. Aboriginal symbolism will be used through the design of the Aboriginal Healing and Wellness Centre.

## Market Overview

Census Tract Population: 6,869 (2011 Census); Total private dwellings: 2,667(2011 Census); Median age: 42.7 (2011 Census); Estimated median household income: \$86,677 (source: mls). Walk-in clinics are clustered in areas - more than 15 min walking distance away from the site.

The map shown reveals that nearby the site within the blue ring of 1.5 km (19 min walk), there is 1 GP (who is not accepting new patients). Within the purple ring of 2 km (30 min walk), there are 79 GP's (including the Commercial Drive area) of which 7 are accepting new patients.



There are over 40,000 Aboriginal individuals living in Greater Vancouver. We have 5,000 families on our housing waitlist with an average household size of three. This means we have 15,000 Aboriginal



people who are potential clients and we house over 1,000 Aboriginal persons within our portfolio of over 350 housing units.

### **Business Model for a unique Aboriginal Health and Wellness Centre**

We will utilize an 'Alternative Payments Program' or salaried doctors until our client panel is full, creating incentives for Doctors not to rush patients. A Nurse Practitioner will triage patients and do general medical tests. Traditional medicine and culturally competent, preventative oriented healthcare and non-health care professionals will be added. Clients will have access to an Aboriginal health coach/ counsellor and traditional healers.

Partnerships will be created to offer after hour services, drop-in fellowships, and counselling services.

Lu'ma and other Aboriginal organizations will direct patients to the Centre, in some cases providing transportation. The general public living in the neighbourhood can access the clinic as well which will allow for MSP billings to help offset costs of running the Aboriginal Health and Wellness Centre.

### **Ownership Structure**

The Aboriginal Health and Wellness Centre will be an owned corporation by First Nations Health Authority (50%) and Lu'ma Native Housing Society (50%) as operating partners and equity holders.

### **Start-Up Costs**

Initial costs for design and leasehold improvements will be \$100,000, equipment, furnishings, Electronic Medical Records keeping system and infrastructure and related software and supplies will be \$91,500. Estimated Operating expenses will be \$33,599/mth and \$403,182/yr. These figures are based on the following assumptions: One Doctor seeing patients 8 hours per day, 5 days per week and one Medical Office Assistant, contracted Healers in Year One; addition of another Doctor plus a Nurse Practitioner and a Naturopath (based on demand) in Year Two.

Our breakeven point is around 700 patient visits per month expected in month 12 of operations. By the end of year 2, there is an expected net profit of \$298,639 that would be reinvested in providing enhanced healthcare services. (Please refer to Appendices for complete figures.)

### **Timeline**

It is expected the legal structure and partnership agreements will be completed by the end of May, 2015. Equipment can be begin being sourced and leasehold improvements can commence in the later part of March or the beginning of April, 2015. GP recruiting can commence in April and May, 2015. Supportive staff such as nurse, MOA, and traditional healers can be recruited in the same period as GP recruitment. By the end of June 2015 key staff will be hired and in place to open at the end of June 2015 or shortly thereafter.



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### **Potential of an on-site Pharmacy**

A space within the clinic is reserved for a potential dispensing pharmacy. The pharmacy is deemed sustainable to initiate once the clinic reaches 100 scripts per day. The pharmacy will be operated as a separate business. There are no pharmacies within 1 km; there are four within 1.5 km located by Commercial and Broadway and one additional pharmacy located at Superstore within 2km walking distance of our site at Nanaimo and Grandview Hwy.

### **Conclusion**

A best practice in the making, we are looking for partners who share our interest to invest in a community-lead upstream solution that will improve health outcomes for Aboriginal peoples and increase access to the healthcare system in a culturally competent manner, connect First Nations/Aboriginal and other Vancouverites to a family doctor thereby increasing the expectations of health for our most vulnerable population. This unique Aboriginal Health and Wellness Centre will be financially sustainable with all net profit reinvested into a value-added holistic approach integrating culture and traditional knowledge into sustainable, preventative health and wellness outcomes.



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**Appendices**

**Start up Costs**

Leasehold Improvements	\$ 100,000
High-end Equipment	\$ 50,000
Computers / EMR/ Networking	\$ 30,000
Initial Marketing	\$ 5,000
Initial Supplies	\$ 1,500
Deposits	\$ 5,000
<b>Total Startup Costs</b>	<b>\$191,500</b>

**Year One Monthly Expenses**

Salaries			Totals \$
	Physician	16,250	
	Medical Office Assistant	3,333	
	Contracted Healers	2,084	<b>21,667</b>
<b>Professional Licensing Fees</b>			<b>500</b>
<b>Building Costs</b>			
	Rent	5,175	
	Utilities	300	
	Phone	500	
	Internet	500	
	Daily Cleaning	400	
	Sanitation/biohazard	200	
	Security	690	<b>7,765</b>
<b>Insurance</b>			<b>166</b>
<b>Marketing</b>			<b>689</b>
<b>Office Supplies</b>			<b>313</b>
<b>Medical Supplies</b>			<b>958</b>
<b>IT Maintenance, EMR license</b>			<b>1,333</b>
<b>Accounting Fees</b>			<b>208</b>
<b>Total Monthly Expenses</b>			<b>33,599</b>
<b>Total Annual Expenses</b>			<b>403,188</b>





Lu'ma Native Housing Society

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**Breakeven Point**

Month	Income \$	Expenses \$	Cumulative Difference \$
1	2,375	33,599	-31,224
2	9,500	33,599	-55,322
3	21,375	33,599	-65,546
4	30,875	33,599	-70,269
5	35,625	33,599	-68,243
6	38,000	33,599	-63,841
7	38,000	33,599	-59,440
8	40,375	33,599	-52,663
9	45,125	33,599	-41,137
10	49,875	33,599	-24,860
11	52,250	33,599	-6,209
12	54,625	33,599	14,818
13	50,375	58,682	15,511
14	64,125	58,682	20,955
15	68,875	58,682	31,148
24	95,000	58,682	298,639

**Patient Visit Estimates**

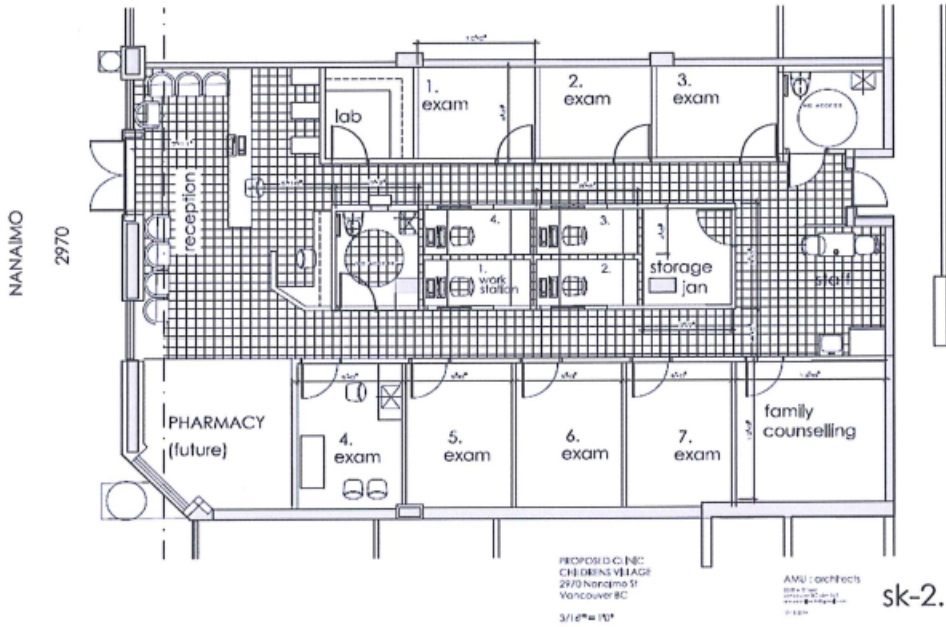
Month	Total # Patients Seen	Invoices (\$)	Payments Received (\$)
1	100	4,750	2,375
2	300	14,250	9,500
3	600	28,500	21,375
4	700	33,250	30,875
5	800	38,000	35,625
6	800	38,000	38,000
7	800	38,000	38,000
8	900	42,750	40,375
9	1000	47,500	45,125
10	1100	75,250	49,875
11	1100	52,250	52,250
12	1200	57,000	54,625
13	1300	61,750	59,375
14	1400	66,500	64,125
15	1500	71,250	68,875



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Aboriginal Health and Wellness Centre Layout



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Letter of Support from the Vancouver Division of Family Practice



27 February 2015

Lu'ma Native Housing Society  
2970 Nanaimo Street  
Vancouver, BC  
V5N 5G3

Attention: Marcel Swain, CEO

**RE: First Nations Health Authority and Lu'ma Native Housing Society  
PRIMARY HEALTH CARE CENTRE**

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The Vancouver Division of Family Practice (VDoFP) is a not for profit organization comprised of approximately 870 Physician members, funded by the Ministry of Health and the Doctors of BC. The VDoFP works in partnership with our health authority partners, and our funders to bring all Vancouver community-based family doctors together to identify opportunities to help improve the delivery of local health care, committed to meaningful change for patients, doctors and the community at large.

In conjunction with the VDoFP Attachment Initiative, (A GP FOR ME), we are pleased to support Lu'ma Native Housing Society in partnership with the First Nations Healthy Authority, Vancouver Coastal Health and the City of Vancouver in building out their newly approved "Primary Health Care Clinic" for both aboriginal and non-aboriginal residents of East Vancouver. We are pleased to assist with our "In-Kind" contribution from the Attachment Initiative Resource Team in accordance with our approved Implementation Plan for the A GP FOR ME Initiative, dedicated in meeting our objectives by strengthening the primary healthcare system, helping to create capacity and meeting the growing and existing demand for care.

Our areas of focus will be to assist in building out a sustainable model moving forward for the clinic that will address the cultural needs of the aboriginal as well as non-aboriginal in this community. The Resource Team will assist in providing various models of practice, including the exploration of allied health teams, such as pharmacists, nurses, dieticians, and general wellness groups to care for this population with a holistic approach to care. We will build out a business model

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which provides the clinic guidance and support to address physician recruitment, EMR Training, staff and GP training, patient education, along with Human Resource, IT and Financial Management tools, ensuring a sustainable model.

We strongly support Lu'ma Housing's dedication and efforts to take on the building out and operations of this new clinic. Together with these partners, we will be able to address our mutual goals of improving the primary care demands in the community, improving patient experience, leading to better health outcomes for all Vancouver Residents.

Sincerely,

A handwritten signature in black ink, appearing to read "Terence Chang". The signature is fluid and cursive, with the first name "Terence" being more prominent than the last name "Chang".

Dr. Terence Chang  
Chair, Board of Directors  
Vancouver Divisions of  
Family Practice

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### City of Vancouver Innovation Fund:

Increasingly, more opportunities exist to work with other parties to leverage expertise, funding, and access to various in-kind resources in order to focus on strategic areas important to the city. This form of leverage allows the City to continue to advance its policy priorities at a lower cost to taxpayers.

The Innovation Fund is expected to build on the City's experience in leveraging funding and expertise with outside agencies, other levels of government, private sector, universities and not-for-profits to advance key City priorities through aggressive leveraging of external partners.

Some examples of these types of unique opportunities would include: Enhancing the success of our urban aboriginal residents; enhancing our local economy with an emphasis on social enterprise particularly in the green sector; innovative child care programs for children at risk; cultural programs which enhance the community and create local jobs for artists; enhancing the involvement of our seniors in community; enhancing our sport strategy through partnerships of significant sporting initiatives; sport for youth at risk; and others.

### Guidelines for accessing City of Vancouver Innovation Fund:

With the establishment of an Innovation Fund, one time innovative projects can be funded to advance key agendas in the city. Accessing the City of Vancouver Innovation is at Council discretion; however, the following guidelines have been established to optimize the use of the fund:

- Aligns with Council Agenda (Housing, Public Safety, Economy, Environment)
- Demonstrates clear outcomes
- Matching requirements - target leverage of 3:1 (minimum 1:1) 3rd party investment (cash and in-kind) to City funding
- Size of CoV contribution should enable a broad range of programs to be supported by fund (Guideline - maximum project size of \$250,000 recommended).
- Projects which are one-time innovative opportunities; maximum commitment for expenditure of funds - up to 2 years
- Supports transformation and innovation in meeting City goals; shines a spotlight on Vancouver

To date, Council has approved the following uses of the Innovation Fund:

Date	RTS	Approved Amount	Description
Mar-12	9484	148,800	Council approved a contribution of \$148,800 toward the Vancouver Rent Bank, which leveraged resources from the Vancouver Foundation and Streethome Foundation. The Vancouver Rent Bank aims to increase housing stability by preventing evictions or loss of essential utilities.
Mar-13	9991	1,000,000	Council earmarked \$1,000,000 of the fund for an addition of \$1 million dollars to the Community Social Services and related grant funds to help meet the existing and emerging funding gaps.
May-13	10053	380,000	Council approved two grants from the Innovation Fund over a two year period (2013 & 2014) totalling \$380,000. This was comprised of a grant of \$300,000 to the Vancity Community Foundation's Social Enterprise Portfolio Program to support social enterprises with business and management development, marketing and small capital costs, and a grant of \$80,000 to Potluck Café Society's Recipes for Success Program, to provide resources and support to social enterprises and small businesses in the DTES, and to hire and retain residents who have encountered barriers to employment.
May-13	10120	200,000	Council approved a contribution of \$200,000 towards the 125 <sup>th</sup> anniversary celebrations of Stanley Park. The Vancouver Park Board requested the City's matching funds to undertake the 125 <sup>th</sup> anniversary celebrations for the citizens of Vancouver and visitors to the City. The City's contribution of \$200,000 will be used to pay for artistic fees, infrastructure costs, and production staff.
Jul-13	10216	535,000	Council approved funding support of \$535,000 towards initiatives of Truth and Reconciliation Canada (TRC) and Reconciliation Canada (RC) during <i>Reconciliation Week</i> leveraging \$2.95M from external partners (5.5:1 leverage) demonstrating Council's commitment towards Aboriginal peoples and the Canadian Public.
Dec-13	10267	200,000	Council approved a contribution of \$200,000 towards the Special Purpose Reserves as a funding source for the Centennial Pole (Mungro Martin) restoration capital project to begin in 2014 and spanning multiple years.
Feb-14	10463	180,000	Council approved a contribution of \$60,000 in each year 2014, 2015 and 2016, for a total three year contribution of \$180,000 in support of the VPD Cadet Program. This investment leverages \$180,000 from external partners (3:1 leverage).
Jun-14	10599	300,000	Council approved a grant from the Innovation Fund over a three year period totalling \$300,000 for BC Artscape.
Jun-14	10640	60,000	Council approved a contribution of \$60,000 towards the FIFA 2015 - Women's Soccer World Cup - Proposed Legacy for Women and Girls in Sport and Physical Activity in Vancouver", which will constitute the initial phase of a Legacy Program related to our role as Host City for the FIFA 2015 Women's Soccer World Cup. The investment will be matched by external funding of \$75,500 plus additional Club in-kind contribution, a leverage ratio of 1.3 to 1.

Date	RTS	Approved Amount	Description
Jun-14	10558	200,000	Council approved a contribution of \$200,000 towards the creation of Vancouver Public Library Digital Media lab ("Inspiration Lab").
Jul-14	10203	900,000	Council approved an increase to the Vancouver Economic Commission contribution of \$900,000 over three years towards Vancouver Entrepreneur Fund management overhead and a series of activities outlined in the Vancouver Entrepreneur Initiative program.
Sep-14	10699	115,000	Council approved total of \$115,000 from the Innovation fund for a grant of \$40,000 to the Bloom Group, matched by external funding (2:1 leverage), to administer the first phase of the Collective Impact Model; and a grant of \$75,000 to the Urban Native Youth Association (UNYA), will help leverage \$400,000 of 3 <sup>rd</sup> party Investment (5:1 leverage), for capital improvements to support the operations of an Aboriginal Healing and Wellness Centre for youth.
Sep-14		500,000	Council approved a grant of \$500,000 to Sport BC for the hosting of the 2016 Americas Masters Games (the "Games").

2015 COMMUNITY SERVICES GRANTS  
Neighbourhood Organization Grants Recommended

NO.	AGENCY	2015 RECOMMEND	2015 REQUEST	2014 GRANT
28	Cedar Cottage Neighbourhood House (ANH)	111,366	113,359	111,366
34	Collingwood Neighbourhood House Society	113,600	115,872	113,600
43	Downtown Eastside Neighbourhood House (DTES NH)	45,700	48,000	45,700
64	Frog Hollow Neighbourhood House (ANH)	101,032	103,052	101,032
66	Gordon Neighbourhood House (ANH)	77,070	83,711	77,070
91	Kitsilano Neighbourhood House (ANH)	80,522	100,000	80,522
92	Kiwassa Neighbourhood Services Association	113,592	115,864	113,592
99	Little Mountain Neighbourhood House Society	88,380	90,149	88,380
117	Mount Pleasant Neighbourhood House (ANH)	82,970	100,000	82,970
150	South Vancouver Neighbourhood House (ANH)	113,592	115,000	113,592
	<b>TOTAL = 10</b>	<b>927,824</b>	<b>985,007</b>	<b>927,824</b>



2015 COMMUNITY SERVICES GRANTS  
Organizational Capacity Building Grants Recommended

NO.	AGENCY	2015 RECOMMEND	2015 REQUEST	2014 GRANT	CONDITIONS/COMMENTS
1	211 British Columbia Services Society - bc211	37,900	45,500	37,900	COMMENT: Social Policy will work with BC211 to focus the 2016 application on the Street and Shelter Help Line and data sharing opportunities.
35	Collingwood Neighbourhood House Society - Living in Community	20,300	30,000	20,300	
42	Disability Alliance BC Society (formerly BC Coalition of People with Disabilities)	37,882	38,639	37,882	
54	First Funds Society - Community Voice Mail	20,400	27,500	20,400	
121	Network of Inner City Community Services Society - S.O.S.	48,220	51,684	48,220	
129	PeerNet Association of BC - PeerNetBC	35,472	50,000	35,472	
134	PovNet Society	10,000	25,000	10,000	
148	South Vancouver Neighbourhood House - South Van Seniors' Hub	49,872	50,900	49,872	
163	Vancouver Community Network	20,604	35,500	25,604	CONDITION: 2nd quarterly payment contingent on a financial update and receipt of most up to date financial statements. COMMENT: A reduced grant of \$20,604 is recommended. Organization received \$25,604 in 2014. Funding is limited and other applications rate higher in regards to meeting City priorities.
174	Vantage Point Strategies Society	28,704	40,000	28,704	
	<b>TOTAL = 10</b>	<b>309,354</b>	<b>394,723</b>	<b>314,354</b>	

2015 COMMUNITY SERVICES GRANTS  
Direct Social Services Grants Recommended

NO.	AGENCY	2015 RECOMMEND	2015 REQUEST	2014 GRANT	CONDITIONS/COMMENTS
2	411 Seniors Centre Society - Info and Referral	55,000	65,000	55,000	
3	Aboriginal Front Door Society	55,900	75,000	55,900	CONDITION: All quarterly payments contingent on receipt of financial statements and an executive director's report on programs, staffing and administration to the satisfaction of the Managing Director of Social Policy & Projects.
5	Aboriginal Mother Centre Society - Community Referral & Outreach	30,000	30,000	30,000	CONDITION: All quarterly payments contingent on receipt of a financial plan including financial statements and an executive director's report on programs, staffing and administration to the satisfaction of the Managing Director of Social Policy & Projects.
6	Access Pro Bono Society of British Columbia (APB)	15,200	30,000	10,200	COMMENT: Additional \$5,000 to maintain its capacity to provide summary advice and to support a mental health program manager.
8	ARA Mental Health Action Research and Advocacy Association of Greater Vancouver	24,000	25,000	24,000	CONDITION: All quarterly payments contingent on receipt of a financial update.
9	Arts in Action Society - Purple Thistle	3,901	15,600	15,606	COMMENT: A reduced grant of \$3,901 is recommended. Organization received \$15,606 in 2014. Organization is ceasing operation and funding is to facilitate orderly wind down.
11	Atira Women's Resource Society - Intergenerational Mentorship	10,000	25,000		NEW GRANT: 3rd quarterly payment contingent on receipt of an activity report.

NO.	AGENCY	2015 RECOMMEND	2015 REQUEST	2014 GRANT	CONDITIONS/COMMENTS
12	Aunt Leah's Independent Lifeskills Society - Aunt Leah's Place	34,920	35,552	34,920	
13	Battered Women's Support Services - Women's Support Group Program	53,712	55,900	53,712	
15	BC Seniors Services and Housing Information Society - Vancouver Seniors Outreach Program	32,400	33,775	32,400	
16	Big Brothers of Greater Vancouver	39,692	50,000	39,692	
17	Big Sisters of BC Lower Mainland	48,542	70,000	48,542	
19	Boys and Girls Clubs of South Coast BC - Fraserview, Grandview, Kimount & Kivan Clubs	63,672	100,000	63,672	
21	Canadian Mental Health Association, Vancouver - Burnaby Branch - Happy Seniors	15,000	29,000	15,000	
22	Canadian Mental Health Association, Vancouver - Burnaby Branch - Volunteer Program	13,200	13,200	13,200	
23	Canadian National Institute for the Blind, BC - Yukon Division	16,560	16,892	16,560	
24	Canadian Paraplegic Association (BC) dba Spinal Cord Injury Org BC	47,756	48,000	47,756	
31	Children of the Street Society	15,200	15,200	15,200	
37	Collingwood Neighbourhood House Society - SAFE	20,000	25,400	20,000	
41	Crisis Intervention & Suicide Prevention Ctr of BC - Distress Services	28,928	29,500	28,928	

NO.	AGENCY	2015 RECOMMEND	2015 REQUEST	2014 GRANT	CONDITIONS/COMMENTS
45	Downtown Eastside Women's Centre - Chinese Seniors Outreach	51,716	80,000	51,716	
46	Downtown Eastside Women's Centre - Management	73,672	100,000	73,672	
48	Dugout Drop-in Centre Society	40,000	44,000	40,000	
49	Eastside Family Place Society	57,372	58,519	57,372	
51	Family Services of Greater Vancouver - Directions Outreach Youth Services	97,564	101,954	97,564	
52	Family Services of Greater Vancouver - Vancouver Counselling Program	20,000	20,000	20,000	
55	First United Church Community Ministry Society - Advocacy Program	25,000	25,500	25,000	
60	Frog Hollow Neighbourhood House - First Youth in Action	20,000	20,400	20,000	CONDITION: 2nd quarterly payment contingent on receipt of updated information on diversification of funding sources for funded program.
63	Frog Hollow Neighbourhood House - Youth Skills	26,788	28,581	26,788	
70	Greater Vancouver Law Students' Legal Advice Society (GVLAS)	39,136	45,018	44,136	COMMENT: A reduced grant of \$39,136 is recommended. Organization received \$44,136 in 2014. Funding is limited and other applications rate higher in regards to meeting City priorities.
72	Hastings Community Association - Family Enrichment Ctr	30,000	35,000	30,000	
75	Helping Spirit Lodge Society - Housing Resource Navigator	25,000	55,000	25,000	
76	HIM (Health Initiatives for Men) Society - HUSTLE	20,340	41,592	20,340	

NO.	AGENCY	2015 RECOMMEND	2015 REQUEST	2014 GRANT	CONDITIONS/COMMENTS
77	Immigrant Services Society of BC - MY Circle Program	53,452	54,521	53,452	
78	Inland Refugee Society of BC	58,860	58,860	58,860	
80	Japanese Community Volunteer Association - Tonari Gumi	10,000	25,000	20,000	COMMENT: A reduced grant of \$10,000 is recommended. Organization received \$20,000 in 2014. Funding is limited and other applications rate higher in regards to meeting City priorities.
81	Jewish Family Services Agency	16,120	18,000	16,120	CONDITION: 2nd quarterly payment contingent on receipt of updated information on organization's finances and funded program activities.
82	Jewish Seniors' Alliance of Greater Vancouver - Peer Support	10,000	15,000	0	NEW GRANT: To provide peer support program for seniors.
83	John Howard Society - CSO Program Coordinator	20,000	66,500	0	NEW GRANT: Program to support people and their families who have been involved in or impacted by the criminal justice system.
84	Justice Education Society of BC - Court Information Program for Immigrants	26,602	30,554	26,602	
85	Kettle Friendship Society - Drop in Centre	84,976	98,500	84,976	
87	KidSafe Project Society, The	36,000	46,000	46,000	COMMENT: A reduced grant of \$36,000 is recommended. Organization received \$46,000 in 2014. Funding is limited and organization has demonstrated consistent strength in fundraising and ability to secure funding to meet expenses.
89	Kitsilano Neighbourhood House - Seniors Resource Centre Coordinator	20,000	46,434	0	NEW GRANT: Program to support a one stop seniors resource centre on the West Side.

NO.	AGENCY	2015 RECOMMEND	2015 REQUEST	2014 GRANT	CONDITIONS/COMMENTS
95	Kiwassa Neighbourhood Services Association - Youth Programs	36,836	37,573	36,836	
96	La Boussole, Centre Communautaire Societe	19,860	19,860	19,860	
97	Learning Disabilities Association of BC - Vancouver Chapter	25,000	35,000	25,000	CONDITION: 2nd quarterly payment contingent on receipt of updated year end financials.
98	Leave Out Violence (LOVE) British Columbia	34,114	34,114	34,114	
100	Little Mountain Neighbourhood House Society - Early Years Project	21,224	21,648	21,224	
101	Little Mountain Neighbourhood House Society - Learning is First (LIFT)	6,120	6,240	6,120	
105	Lu'ma Native Housing Society - Aboriginal Youth Mentorship & Housing	20,000	25,000	0	NEW GRANT: Previously funded through SRF - program for aboriginal youth 16 to 24 to help make successful transitions from foster care into adulthood.
106	Marpole Oakridge Family Place Society	62,986	66,644	42,986	COMMENT: Additional \$20,000 to provide seniors programs in Marpole neighbourhood to fill gap in service left by closure of another previously funded organization that closed its doors in 2014.
110	MOSAIC - Connecting Fathers	14,280	14,280	14,280	CONDITION: 3rd quarterly payment contingent on the receipt of a program update.
111	MOSAIC - Outreach & Community Support	86,860	95,500	86,860	
112	MOSAIC - Vietnamese Family Counselling Project	40,112	47,675	45,112	COMMENT: A reduced grant of \$40,112 is recommended. Organization received \$45,112 in 2014. Funding is limited and other applications rate higher in regards to meeting City priorities.

NO.	AGENCY	2015 RECOMMEND	2015 REQUEST	2014 GRANT	CONDITIONS/COMMENTS
113	Mount Pleasant Family Centre Society	67,948	74,247	67,948	
114	Mount Pleasant Neighbourhood House - Aboriginal Community	20,000	25,000	0	NEW GRANT: Previously funded through SRF - Aboriginal Community Developer will identify and implement partnerships and activities that will engage members of Aboriginal communities.
115	Mount Pleasant Neighbourhood House - Family Drop-in	10,612	25,000	10,612	
118	MPA - Motivation, Power & Achievement Society	15,712	20,000	15,712	
119	Multicultural Helping House Society	52,742	114,280	52,742	CONDITION: 3rd quarterly payment contingent on the receipt of a program update.
120	NEC Native Education College (Urban Native Indian Ed)	56,528	65,000	56,528	CONDITION: 2nd payment is contingent on the launch of the peer mentorship program. All subsequent payments will be contingent on receipt of a report of program activities to the satisfaction of the Managing Director of Social Policy & Projects.
122	Network of Inner City Community Services Society - Vancouver Roving Leaders	31,012	35,000	31,012	
123	PACE - Providing Alternatives, Counselling & Education Society	82,156	104,440	74,956	CONDITION: 2nd quarterly payment contingent on receipt of updated financial statements. COMMENT: Additional \$7,200 provided to support the continuation of programming during a period of transition in 2015.
124	Pacific Community Resource Society - Broadway Youth Resource Ctr	44,520	65,000	44,520	

NO.	AGENCY	2015 RECOMMEND	2015 REQUEST	2014 GRANT	CONDITIONS/COMMENTS
125	Pacific Community Resource Society - Vietnamese Youth	47,756	68,982	47,756	
126	Pacific Immigrant Resources Society (PIRS) - LEAD Program	20,780	22,858	20,780	
127	Pacific Immigrant Resources Society (PIRS) - Outreach Workers	61,378	62,606	61,378	CONDITION: 2nd quarterly payment contingent on receipt of mid-year financial and program review due to a reduction of core staff.
128	Pacific Post Partum Support Society	17,684	17,800	17,684	
130	Pivot Legal Society - Hope in Shadows & Megaphone	20,000	30,000	0	NEW GRANT: Previously funded through SRF - Support work with vendors from both organizations to build vendor skills in financial literacy, communication and personal development.
131	PLEA Community Services Society of BC - KidStart	31,396	33,637	31,396	
135	Qmunity - BC's Queer Resource Centre	30,600	50,000	30,600	CONDITION: 2nd quarterly payment contingent on receipt of updated year end financials.
136	Qmunity GAB Youth Program	36,760	40,000	36,760	
139	REACH Centre Association - Multicultural Family Centre (MFC)	22,978	23,438	22,978	
140	Red Fox Healthy Living Society	39,580	46,372	39,580	
142	Renfrew-Collingwood Seniors' Society - Wheels to Meals	22,192	22,192	22,192	
143	Sanctuary Mental Health Society	15,000	30,000		NEW GRANT: Program to build capacity in the faith community to address issue of mental illness.
144	South Granville Seniors Friendship Centre Society	46,144	49,808	46,144	



NO.	AGENCY	2015 RECOMMEND	2015 REQUEST	2014 GRANT	CONDITIONS/COMMENTS
145	South Granville Seniors Friendship Centre Society - Spanish Outreach	21,530	27,990	21,530	
146	South Vancouver Family Place Society - South Vancouver Family Place	74,430	90,618	59,430	CONDITION: 2nd quarterly payment contingent on a report on fundraising efforts to help maintain this programming. COMMENT: Additional \$15,000 to maintain satellite program in the East Fraserland Riverside community.
152	SUCCESS - Counselling Service for the Chinese Community	35,080	48,472	36,820	COMMENT: A reduced grant of \$35,080 is recommended. Organization received \$36,820 in 2014. Funding is limited and other applications rate higher in regards to meeting City priorities.
153	SUCCESS - Seniors QOL Program	41,656	44,193	41,656	
154	SUCCESS - Youth At Risk Program	67,200	69,218	67,200	
155	SWAN (Supporting Women's Alternatives Network) Vancouver Society	20,300	30,000	20,300	
156	Tenant Resource & Advisory Centre Society (TRAC)	50,900	60,900	50,900	
157	Tetra Society of North America	4,505	10,400	10,200	COMMENT: A reduced grant of \$4,505 is recommended. Organization received \$10,200 in 2014. Funding is limited and other applications rate higher in regards to meeting City priorities.
158	Theatre for Living Society (Headlines Theatre)	16,814	20,000	16,814	
159	Thunderbird Neighbourhood Association - Family Place	40,800	40,800	40,800	

NO.	AGENCY	2015 RECOMMEND	2015 REQUEST	2014 GRANT	CONDITIONS/COMMENTS
160	Urban Native Youth Association (UNYA)	56,370	57,498	56,370	
162	Vancouver Association for Survivors of Torture (VAST)	29,936	30,000	24,936	COMMENT: Additional \$5,000 to help support a 0.8 FTE executive director.
165	Vancouver Rape Relief & Women's Shelter	33,972	34,651	33,972	
166	Vancouver Recovery Club	37,664	37,664	37,664	
167	Vancouver Second Mile Society - Downtown South Nbhd Helpers	29,816	30,412	29,816	
168	Vancouver Second Mile Society - DTES Nbhd Helpers	51,254	52,279	51,254	
169	Vancouver Second Mile Society - DTES Seniors' Centre	37,732	38,487	37,732	
170	Vancouver Second Mile Society - Nbhd Helpers Chinese Outreach	33,972	34,651	33,972	
176	Warriors Against Violence Society	15,200	25,500	15,200	CONDITION: 2nd quarterly payment contingent on receipt of updated financials.
177	Watari Research Association - Community Youth Outreach	71,788	73,223	71,788	
179	West End Seniors Network	53,712	65,000	53,712	
180	West Side Family Place	39,596	53,890	39,596	CONDITION: All quarterly payments contingent on receipt of updated information on organization's finances and funded program activities.
181	Western Institute for the Deaf and Hard of Hearing - Community Interpreting Services	10,404	12,000	10,404	
182	WISH Drop-In Centre Society	80,000	80,000	80,000	

NO.	AGENCY	2015 RECOMMEND	2015 REQUEST	2014 GRANT	CONDITIONS/COMMENTS
184	Women Against Violence Against Women - Aboriginal Outreach Program	42,448	50,000	42,448	
187	YWCA - Crabtree Corner	58,004	111,798	58,004	
189	YWCA - Single Mothers' Services	21,648	22,081	21,648	
	<b>TOTAL = 103</b>	<b>3,723,782</b>	<b>4,583,871</b>	<b>3,584,722</b>	

2015 COMMUNITY SERVICES GRANTS  
Sustainable Food Systems Grants Recommended

NO.	AGENCY	2015 RECOMMEND	2015 REQUEST	2014 GRANT	CONDITIONS/COMMENTS
10	Asian Environmental Association - hua foundation	7,700	15,000	0	NEW GRANT: Program to support food literacy and sustainable food choices within the Chinese and multicultural communities.
20	Britannia Community Services Society - Grandview Woodland Food Connection	16,000	16,000	16,000	
27	Cedar Cottage Food Network	10,000	14,000	10,000	
36	Collingwood Neighbourhood House Society - Renfrew Collingwood Food Security Institute	16,000	17,000	16,000	
44	Downtown Eastside Neighbourhood House (DTES NH) - Food Coordinator outreach	10,000	18,000	10,000	
62	Frog Hollow Neighbourhood House - Generating Connections	7,700	18,000	0	NEW GRANT: Program to build food security for seniors and at-risk youth.
67	Gordon Neighbourhood House (ANH) - Community Food Advocate	12,000	20,000	10,000	
73	Hastings Community Association - Hastings Sunrise Community Food Network	15,000	25,300	16,000	
90	Kitsilano Neighbourhood House - Westside Food Collaborative	16,000	20,000	16,000	
93	Kiwassa Neighbourhood Services Association - Food Program Coordinator	15,000	18,500	16,000	
102	Little Mountain Neighbourhood House Society - LMNH Food Network	8,000	16,722	8,000	
116	Mount Pleasant Neighbourhood House - Mt Pleasant Food Network	10,000	20,000	10,000	
133	Potluck Café Society - DTES Kitchen Tables	15,000	20,000	16,000	

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NO.	AGENCY	2015 RECOMMEND	2015 REQUEST	2014 GRANT	CONDITIONS/COMMENTS
149	South Vancouver Neighbourhood House - South Vancouver Neighbourhood Food Network	15,000	23,700	16,000	
	<b>TOTAL = 14</b>	<b>173,400</b>	<b>262,222</b>	<b>160,000</b>	

2015 COMMUNITY SERVICES GRANTS  
Recommended Increases to Existing Community Services Grantees

Organization/Program	Description	2015 Recommended Grant	Change from 2014
<b>New grants recommended for CS funding</b>			
Lu'ma Native Housing Society - Aboriginal Youth Mentorship & Housing	Program for Aboriginal youth aged 16 to 24 to help make successful transitions from foster care into adulthood.	\$20,000	New - Funded through SRF in 2014
Mount Pleasant Neighbourhood House - Aboriginal Community	Program to identify and implement partnerships and activities that will engage members of Aboriginal communities.	\$20,000	New - Funded through SRF in 2014
Pivot Legal Society - Hope in Shadows & Megaphone	Program to support work with vendors from both organizations to build vendor skills in financial literacy, communication and personal development.	\$20,000	New - Funded through SRF in 2014
Kitsilano Neighbourhood House - Seniors Hub Coordinator	Program to support a one stop seniors resource centre on the West Side	\$20,000	New
John Howard Society - CSO Program Coordinator	Program to support people who have been involved in or impacted by the criminal justice system.	\$20,000	New
Sanctuary Mental Health Society	Program to build capacity in the faith community to address issue of mental illness.	\$15,000	New
Jewish Seniors' Alliance of Greater Vancouver	Program to provide peer support for isolated seniors.	\$10,000	New
Atira Women's Resource Society	Program to provide intergenerational mentorship and social inclusion based on Aboriginal traditions of family support.	\$10,000	New
Asian Environmental Association	Program to support food literacy and sustainable food choices within the Chinese and multicultural communities.	\$7,700	New
Frog Hollow Neighbourhood House - Generating Connections	Program to build food security for seniors and at-risk youth.	\$7,700	New
Marpole Oakridge Family Place Society	Additional funding to provide seniors programs in Marpole Neighbourhood to fill the gap in service of a previously funded service that ceased operation in 2014.	\$62,986	+\$20,000
South Vancouver Family Place	Additional funding to maintain satellite program in the East Fraserland Riverside community.	\$74,430	+\$15,000

Organization/Program	Description	2015 Recommended Grant	Change from 2014
<b>New grants recommended for CS funding</b>			
PACE - Providing Alternatives, Counseling & Education Society	Additional funding to support the continuation of programming during a period of transition in 2015.	\$82,156	+\$7,200
Access Pro Bono Society of British Columbia (APB)	Additional funding to provide summary advice and to support a mental health program manager.	\$15,200	+\$5,000
Vancouver Association for Survivors of Torture (VAST)	Additional funding to support a 0.8 FTE executive director.	\$29,936	+\$5,000
Gordon Neighbourhood House - Community Food Advocate	Additional funding to support a Community Food Advocate to increase access to quality food and build food literacy for residents of the West End.	\$12,000	+\$2,000

2015 COMMUNITY SERVICES GRANTS  
Grants Not Recommended

NO.	AGENCY	GRANT TYPE	2015 RECOMMEND	2015 REQUEST	2014 GRANT	COMMENTS
4	Aboriginal Life in Vancouver Enhancement Society (ALIVE)	DSS	0	36,500	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting the criteria for Community Services grants.
7	ALO: Artists' Legal Outreach Education - Nonprofit & Charities Legal Outreach	OCB	0	15,000	0	NOT RECOMMENDED: Staff however have identified and recommended funding through the Social Responsibility Fund.
14	BC Association of Community Response Networks (BC CRN)	OCB	0	40,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
18	Bloom Group Community Services Society, The	DSS	0	20,000	0	NOT RECOMMENDED: Staff however have identified and recommended funding through the Social Responsibility Fund.
25	Canadian Parks & Wilderness Society - Get Outside BC	DSS	0	7,500	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
26	Canadian Society for Promoting Environmental Conservation (SPEC)	SFS	0	10,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
29	Centro-Italian Cultural Centre Society, II - Food System	SFS	0	20,000	0	NOT RECOMMENDED: Staff however have identified and recommended funding through the Access to Nature Fund.



NO.	AGENCY	GRANT TYPE	2015 RECOMMEND	2015 REQUEST	2014 GRANT	COMMENTS
30	Cerebral Palsy Association of British Columbia	DSS	0	10,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
32	Citygate Leadership Forum Society - Planted Community Food Network	SFS	0	10,000	0	NOT RECOMMENDED: NOT RECOMMENDED: Staff however have identified and recommended funding through the Access to Nature Fund.
33	CityReach Care Society	DSS	0	29,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
38	Common Thread Cooperative	DSS	0	30,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
39	Community First Foundation - Backpack Buddies	SFS	0	15,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
40	Covenant House - Street Outreach	DSS	0	25,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
47	DTES Street Market Society - Pigeon Park Street Market	DSS	0	62,400	0	NOT RECOMMENDED: Staff however have identified and recommended funding through the Social Responsibility Fund.

NO.	AGENCY	GRANT TYPE	2015 RECOMMEND	2015 REQUEST	2014 GRANT	COMMENTS
50	EMBERS (Eastside Movement for Business & Econ Renewal Society) - Staffing Solutions	DSS	0	35,000	0	NOT RECOMMENDED: Staff however have identified and recommended funding through the Social Responsibility Fund.
53	FarmFolk CityFolk Society	SFS	0	20,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
56	Forest & the Femme Society	DSS	0	20,000	0	NOT RECOMMENDED: Staff however have identified and recommended funding through the Access to Nature Fund.
57	Fresh Roots Urban Farm - Roots in the Community	DSS	0	20,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
58	Fresh Roots Urban Farm - Sharing the Harvest	SFS	0	6,000	0	NOT RECOMMENDED: Staff however have identified and recommended funding through the Access to Nature Fund.
59	Friend 2 Friend Social Learning Society	DSS	0	25,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
61	Frog Hollow Neighbourhood House - Frames Film	DSS	0	25,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.

NO.	AGENCY	GRANT TYPE	2015 RECOMMEND	2015 REQUEST	2014 GRANT	COMMENTS
65	Glasshouse Capacity Services Society	OCB	0	40,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
68	Gordon Neighbourhood House (ANH) - Urban Farming	DSS	0	22,758	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
69	Gordon Neighbourhood House (ANH) - West End Neighbourhood Food Network	SFS	0	20,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
71	Growing Chefs Society	SFS	0	20,000	0	NOT RECOMMENDED: Staff however have identified and recommended funding through the Access to Nature Fund.
74	Healthy Art Project (HART) Society	OCB	0	24,400	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
79	Inner City Safety Society	DSS	0	25,000	0	NOT RECOMMENDED: Staff however have identified and recommended funding through the Social Responsibility Fund.
86	Kids Up Front Foundation (Vancouver) - Can't Use Your Ticket?	OCB	0	40,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.

NO.	AGENCY	GRANT TYPE	2015 RECOMMEND	2015 REQUEST	2014 GRANT	COMMENTS
88	Kitsilano Neighbourhood House - Seniors Links Coordinator	DSS	0	20,500	10,200	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
94	Kiwassa Neighbourhood Services Association - Seniors Programs	DSS	0	16,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
103	Lookout Emergency Aid Society - Outreach Worker	DSS	0	65,708	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
104	Loving Spoonful Meals Society	DSS	0	25,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
107	Metro Vancouver Aboriginal Executive Council Society (MVAECS)	DSS	0	40,768	0	NOT RECOMMENDED: Staff however have identified and recommended funding through the Social Responsibility Fund.
108	Mission Possible Compassionate Ministries Society	DSS	0	30,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
109	Mom to Mom Child Poverty Initiative Society	DSS	0	50,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.

NO.	AGENCY	GRANT TYPE	2015 RECOMMEND	2015 REQUEST	2014 GRANT	COMMENTS
132	PM-Volunteers - Canadian West Coast Chapter PMI	OCB	0	12,000	0	NOT RECOMMENDED: Staff however have identified and recommended funding through the Social Responsibility Fund.
137	Quest Outreach Society - Quest Food Exchange	SFS	0	100,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
138	Ray-Cam Community Association - Powerful Parents	DSS	0	20,000	0	NOT RECOMMENDED: Staff however have identified and recommended funding through the Social Responsibility Fund.
141	Reel Causes Society	OCB	0	12,600	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
147	South Vancouver Neighbourhood House - Skills Link	DSS	0	23,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
151	Strathcona Community Centre Association - Food Coordinator	SFS	0	50,232	0	NOT RECOMMENDED: Staff however have identified and recommended funding through the Social Responsibility Fund.
161	Vancouver & Lower Mainland Multicultural Family Support Services Society (VLMFSS) - Program for Seniors	DSS	0	78,682	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.

NO.	AGENCY	GRANT TYPE	2015 RECOMMEND	2015 REQUEST	2014 GRANT	COMMENTS
164	Vancouver Native Health - Tu'wusht Program	SFS	0	16,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
171	Vancouver Status of Women - Spanish Speaking Single Mothers' Project	DSS	0	30,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
172	Vancouver Venture for Diversity Society	DSS	0	41,589	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
173	Vancouver Westside Early Childhood Development Hub Society	OCB	0	17,500	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
175	VIP Volunteers for Intergenerational Programs - Volunteer Grandparents	DSS	0	18,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
178	West Coast LEAF	DSS	0	20,000	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
183	WISH Drop-In Centre Society - MAP Van Project	DSS	0	50,000	0	NOT RECOMMENDED: Staff however have identified and recommended funding through the Social Responsibility Fund.

NO.	AGENCY	GRANT TYPE	2015 RECOMMEND	2015 REQUEST	2014 GRANT	COMMENTS
185	Working Gear Clothing Society	DSS	0	5,400	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
186	Yoga Outreach Society - Using Yoga in Your Work	OCB	0	9,500	0	NOT RECOMMENDED: Organization meets eligibility criteria, however, staff do not recommend because funding is limited and other applications rate higher in regards to meeting City priorities.
188	YWCA - Rooftop Food Garden	SFS	0	10,000	0	NOT RECOMMENDED: Staff however have identified and recommended funding through the Access to Nature Fund.
	<b>TOTAL = 52</b>			<b>1,436,037</b>	<b>10,200</b>	

2015 COMMUNITY SERVICES GRANTS  
Grants by Category

CATEGORY	AGENCY	2015 RECOMMEND	2014 REQUEST	2014 GRANT
Aboriginal	Aboriginal Front Door Society	55,900	75,000	55,900
Aboriginal	Aboriginal Mother Centre Society - Community Referral & Outreach	30,000	30,000	30,000
Aboriginal	Lu'ma Native Housing Society - Aboriginal Youth Mentorship & Housing	20,000	25,000	0
Aboriginal	Mount Pleasant Neighbourhood House - Aboriginal Community	20,000	25,000	0
Aboriginal	NEC Native Education College (Urban Native Indian Ed)	56,528	65,000	56,528
Aboriginal	Warriors Against Violence Society	15,200	25,500	15,200
	<b>COUNT = 6</b>			
Children & Youth	Arts in Action Society - Purple Thistle	3,901	15,600	15,606
Children & Youth	Aunt Leah's Independent Lifeskills Society - Aunt Leah's Place	34,920	35,552	34,920
Children & Youth	Big Brothers of Greater Vancouver	39,692	50,000	39,692
Children & Youth	Big Sisters of BC Lower Mainland	48,542	70,000	48,542
Children & Youth	Boys and Girls Clubs of South Coast BC - Fraserview, Grandview, Kimount & Kivan Clubs	63,672	100,000	63,672
Children & Youth	Family Services of Greater Vancouver - Directions Outreach Youth Services	97,564	101,954	97,564
Children & Youth	Frog Hollow Neighbourhood House - First Youth in Action	20,000	20,400	20,000
Children & Youth	Frog Hollow Neighbourhood House - Youth Skills	26,788	28,581	26,788
Children & Youth	KidSafe Project Society, The	36,000	46,000	46,000
Children & Youth	Kiwassa Neighbourhood Services Association - Youth Programs	36,836	37,573	36,836
Children & Youth	Leave Out Violence (LOVE) British Columbia	34,114	34,114	34,114
Children & Youth	Little Mountain Neighbourhood House Society - Early Years Project	21,224	21,648	21,224



CATEGORY	AGENCY	2015 RECOMMEND	2014 REQUEST	2014 GRANT
Children & Youth	Little Mountain Neighbourhood House Society - Learning is First (LIFT)	6,120	6,240	6,120
Children & Youth	Network of Inner City Community Services Society - Vancouver Roving Leaders	31,012	35,000	31,012
Children & Youth	Pacific Community Resource Society - Broadway Youth Resource Ctr	44,520	65,000	44,520
Children & Youth	Pacific Community Resource Society - Vietnamese Youth	47,756	68,982	47,756
Children & Youth	PeerNet Association of BC - PeerNetBC	35,472	50,000	35,472
Children & Youth	PLEA Community Services Society of BC - KidStart	31,396	33,637	31,396
Children & Youth	Red Fox Healthy Living Society	39,580	46,372	39,580
Children & Youth	SUCCESS - Youth At Risk Program	67,200	69,218	67,200
Children & Youth	Theatre for Living Society (Headlines Theatre)	16,814	20,000	16,814
Children & Youth	Urban Native Youth Association (UNYA)	56,370	57,498	56,370
Children & Youth	Watari Research Association - Community Youth Outreach	71,788	73,223	71,788
	<b>COUNT = 23</b>			
Families	Eastside Family Place Society	57,372	58,519	57,372
Families	Family Services of Greater Vancouver - Vancouver Counselling Program	20,000	20,000	20,000
Families	Hastings Community Association - Family Enrichment Ctr	30,000	35,000	30,000
Families	Marpole Oakridge Family Place Society	62,986	66,644	51,986
Families	MOSAIC - Connecting Fathers	14,280	14,280	14,280
Families	MOSAIC - Vietnamese Family Counselling Project	40,112	47,675	45,112
Families	Mount Pleasant Family Centre Society	67,948	74,247	67,948
Families	Mount Pleasant Neighbourhood House - Family Drop-in	10,612	25,000	10,612
Families	South Vancouver Family Place Society - South Vancouver Family Place	74,430	90,618	59,430
Families	SUCCESS - Counselling Service for the Chinese Community	35,080	48,472	36,820

CATEGORY	AGENCY	2015 RECOMMEND	2014 REQUEST	2014 GRANT
Families	Thunderbird Neighbourhood Association - Family Place	40,800	40,800	40,800
Families	West Side Family Place	39,596	53,890	39,596
Families	YWCA - Crabtree Corner	58,004	111,798	58,004
	<b>COUNT = 13</b>			
Food	Asian Environmental Association - hua foundation	8,000	15,000	
Food	Britannia Community Services Society - Grandview Woodland Food Connection	16,000	16,000	16,000
Food	Cedar Cottage Food Network	10,000	14,000	10,000
Food	Collingwood Neighbourhood House Society - Renfrew Collingwood Food Security Institute	16,000	17,000	16,000
Food	Downtown Eastside Neighbourhood House (DTES NH) - Food Coordinator outreach	10,000	18,000	10,000
Food	Frog Hollow Neighbourhood House - Generating Connections	7,700	18,000	0
Food	Gordon Neighbourhood House (ANH) - Community Food Advocate	12,000	20,000	10,000
Food	Hastings Community Association - Hastings Sunrise Community Food Network	15,000	25,300	16,000
Food	Kitsilano Neighbourhood House - Westside Food Collaborative	16,000	20,000	16,000
Food	Kiwassa Neighbourhood Services Association - Food Program Coordinator	15,000	18,500	16,000
Food	Little Mountain Neighbourhood House Society - LMNH Food Network	8,000	16,722	8,000
Food	Mount Pleasant Neighbourhood House - Mt Pleasant Food Network	10,000	20,000	10,000
Food	Potluck Café Society - DTES Kitchen Tables	15,000	20,000	16,000
Food	South Vancouver Neighbourhood House - South Vancouver Neighbourhood Food Network	15,000	23,700	16,000

CATEGORY	AGENCY	2015 RECOMMEND	2014 REQUEST	2014 GRANT
	<b>COUNT = 14</b>			
Homelessness	Dugout Drop-in Centre Society	40,000	44,000	40,000
Homelessness	First Funds Society - Community Voice Mail	20,400	27,500	20,400
Homelessness	First United Church Community Ministry Society - Advocacy Program	25,000	25,500	25,000
Homelessness	Helping Spirit Lodge Society - Housing Resource Navigator	25,000	55,000	25,000
Homelessness	La Boussole, Centre Communautaire Societe	19,860	19,860	19,860
Homelessness	Pivot Legal Society - Hope in Shadows & Megaphone	20,000	30,000	0
	<b>COUNT = 6</b>			
Immigrants & Refugees	Immigrant Services Society of BC - MY Circle Program	53,452	54,521	53,452
Immigrants & Refugees	Inland Refugee Society of BC	58,860	58,860	58,860
Immigrants & Refugees	Justice Education Society of BC - Court Information Program for Immigrants	26,602	30,554	26,602
Immigrants & Refugees	MOSAIC - Outreach & Community Support	86,860	95,500	86,860
Immigrants & Refugees	Multicultural Helping House Society	52,742	114,280	52,742
Immigrants & Refugees	Network of Inner City Community Services Society - S.O.S.	48,220	51,684	48,220
Immigrants & Refugees	Pacific Immigrant Resources Society (PIRS) - LEAD Program	20,780	22,858	20,780
Immigrants & Refugees	Pacific Immigrant Resources Society (PIRS) - Outreach Workers	61,378	62,606	61,378
Immigrants & Refugees	REACH Centre Association - Multicultural Family Centre (MFC)	22,978	23,438	22,978
Immigrants & Refugees	Vancouver Association for Survivors of Torture (VAST)	29,936	30,000	24,936
	<b>COUNT = 10</b>			

CATEGORY	AGENCY	2015 RECOMMEND	2014 REQUEST	2014 GRANT
Mental Health & Addictions	ARA Mental Health Action Research and Advocacy Association of Greater Vancouver	24,000	25,000	24,000
Mental Health & Addictions	Canadian Mental Health Association, Vancouver - Burnaby Branch - Happy Seniors	15,000	29,000	15,000
Mental Health & Addictions	Canadian Mental Health Association, Vancouver - Burnaby Branch - Volunteer Program	13,200	13,200	13,200
Mental Health & Addictions	Kettle Friendship Society - Drop in Centre	84,976	98,500	84,976
Mental Health & Addictions	MPA - Motivation, Power & Achievement Society	15,712	20,000	15,712
Mental Health & Addictions	Sanctuary Mental Health Society	15,000	30,000	
Mental Health & Addictions	Vancouver Recovery Club	37,664	37,664	37,664
	<b>COUNT = 7</b>			
Neighbourhood Houses	Cedar Cottage Neighbourhood House (ANH)	111,366	113,359	111,366
Neighbourhood Houses	Collingwood Neighbourhood House Society	113,600	115,872	113,600
Neighbourhood Houses	Downtown Eastside Neighbourhood House (DTES NH)	45,700	48,000	45,700
Neighbourhood Houses	Frog Hollow Neighbourhood House (ANH)	101,032	103,052	101,032
Neighbourhood Houses	Gordon Neighbourhood House (ANH)	77,070	83,711	77,070
Neighbourhood Houses	Kitsilano Neighbourhood House (ANH)	80,522	100,000	80,522
Neighbourhood Houses	Kiwassa Neighbourhood Services Association	113,592	115,864	113,592
Neighbourhood Houses	Little Mountain Neighbourhood House Society	88,380	90,149	88,380
Neighbourhood Houses	Mount Pleasant Neighbourhood House (ANH)	82,970	100,000	82,970
Neighbourhood Houses	South Vancouver Neighbourhood House (ANH)	113,592	115,000	113,592
	<b>COUNT = 10</b>			

CATEGORY	AGENCY	2015 RECOMMEND	2014 REQUEST	2014 GRANT
Other	Crisis Intervention & Suicide Prevention Ctr of BC - Distress Services	28,928	29,500	28,928
Other	John Howard Society - CSO Program Coordinator	20,000	66,500	0
Other	PovNet Society	10,000	25,000	10,000
Other	Qmunity - BC's Queer Resource Centre	30,600	50,000	30,600
Other	Qmunity GAB Youth Program	36,760	40,000	36,760
	<b>COUNT = 5</b>			
People with Disabilities	Canadian National Institute for the Blind, BC - Yukon Division	16,560	16,892	16,560
People with Disabilities	Canadian Paraplegic Association (BC) dba Spinal Cord Injury Org BC	47,756	48,000	47,756
People with Disabilities	Disability Alliance BC Society (formerly BC Coalition of People with Disabilities)	37,882	38,639	37,882
People with Disabilities	Learning Disabilities Association of BC - Vancouver Chapter	25,000	35,000	25,000
People with Disabilities	Tetra Society of North America	4,505	10,400	10,200
People with Disabilities	Western Institute for the Deaf and Hard of Hearing - Community Interpreting Services	10,404	12,000	10,404
	<b>COUNT = 6</b>			
Seniors	411 Seniors Centre Society - Info and Referral	55,000	65,000	55,000
Seniors	BC Seniors Services and Housing Information Society - Vancouver Seniors Outreach Program	32,400	33,775	32,400
Seniors	Japanese Community Volunteer Association - Tonari Gumi	10,000	25,000	20,000
Seniors	Jewish Family Services Agency	16,120	18,000	16,120
Seniors	Jewish Seniors' Alliance of Greater Vancouver - Peer Support	10,000	15,000	0

CATEGORY	AGENCY	2015 RECOMMEND	2014 REQUEST	2014 GRANT
Seniors	Kitsilano Neighbourhood House - Seniors Resource Centre Coordinator	20,000	46,434	0
Seniors	Renfrew-Collingwood Seniors' Society - Wheels to Meals	22,192	22,192	22,192
Seniors	South Granville Seniors Friendship Centre Society	46,144	49,808	46,144
Seniors	South Granville Seniors Friendship Centre Society - Spanish Outreach	21,530	27,990	21,530
Seniors	South Vancouver Neighbourhood House - South Van Seniors' Hub	49,872	50,900	49,872
Seniors	SUCCESS - Seniors QOL Program	41,656	44,193	41,656
Seniors	Vancouver Second Mile Society - Downtown South Nbhd Helpers	29,816	30,412	29,816
Seniors	Vancouver Second Mile Society - DTES Nbhd Helpers	51,254	52,279	51,254
Seniors	Vancouver Second Mile Society - DTES Seniors' Centre	37,732	38,487	37,732
Seniors	Vancouver Second Mile Society - Nbhd Helpers Chinese Outreach	33,972	34,651	33,972
Seniors	West End Seniors Network	53,712	65,000	53,712
	<b>COUNT = 16</b>			
Sex work	Children of the Street Society	15,200	15,200	15,200
Sex work	Collingwood Neighbourhood House Society - Living in Community	20,300	30,000	20,300
Sex work	Collingwood Neighbourhood House Society - SAFE	20,000	25,400	20,000
Sex work	HIM (Health Initiatives for Men) Society - HUSTLE	20,340	41,592	20,340
Sex Work	PACE - Providing Alternatives, Counselling & Education Society	82,156	104,440	74,956
Sex work	SWAN (Supporting Women's Alternatives Network) Vancouver Society	20,300	30,000	20,300
Sex work	WISH Drop-In Centre Society	80,000	80,000	80,000

CATEGORY	AGENCY	2015 RECOMMEND	2014 REQUEST	2014 GRANT
	COUNT = 7			
Social Justice	Access Pro Bono Society of British Columbia (APB)	15,200	30,000	10,200
Social Justice	Greater Vancouver Law Students' Legal Advice Society (GVLSLAS)	39,136	45,018	44,136
Social Justice	Tenant Resource & Advisory Centre Society (TRAC)	50,900	60,900	50,900
	COUNT = 3			
Support to Non-profits	211 British Columbia Services Society - bc211	37,900	45,500	37,900
Support to Non-profits	Vancouver Community Network	20,604	35,500	25,604
Support to Non-profits	Vantage Point Strategies Society	28,704	40,000	28,704
	COUNT = 3			
Women	Atira Women's Resource Society - Intergenerational Mentorship	10,000	25,000	
Women	Battered Women's Support Services - Women's Support Group Program	53,712	55,900	53,712
Women	Downtown Eastside Women's Centre - Chinese Seniors Outreach	51,716	80,000	51,716
Women	Downtown Eastside Women's Centre - Management	73,672	100,000	73,672
Women	Pacific Post Partum Support Society	17,684	17,800	17,684
Women	Vancouver Rape Relief & Women's Shelter	33,972	34,651	33,972
Women	Women Against Violence Against Women - Aboriginal Outreach Program	42,448	50,000	42,448
Women	YWCA - Single Mothers' Services	21,648	22,081	21,648
	COUNT = 8			

2015 SOCIAL RESPONSIBILITY FUND GRANTS  
Recommended

AGENCY	2015 RECOMMEND	DESCRIPTON	CONDITIONS/COMMENTS
ALO: Artists' Legal Outreach Education - Nonprofit & Charities Legal Outreach	7,000	Develop a legal support help line for social service non-profits that would assess and address inquiries via e-mail, online chat and telephone and direct them to appropriate legal resources.	
Bloom Group Community Services Society, The	5,000	Program to support women and women led families to transition into independent living.	CONDITION: Funding is recommended on a time-limited basis, and project learning will be shared with other housing providers. The applicant may re-apply next year, but funding will not be provided for more than two years.
Carnegie Centre - Carnegie Outreach Community Kitchen	10,000	Program to build capacity in cooking skills for DTES residents and to increase access to fresh nutritious food. Funding will also support the HomeGround Festival.	
DTES Street Market Society - Pigeon Park Street Market	30,000	Support the ongoing management of the DTES Street Market.	
EMBERS (Eastside Movement for Business & Econ Renewal Society)	32,000	Program to help people with barriers to make transitions back into the workforce and improve employability.	
Inner City Safety Society	15,000	Build on existing community infrastructure (community, non-profit, business etc) in the DTES and Strathcona to foster place-based safety initiatives.	



AGENCY	2015 RECOMMEND	DESCRIPTON	CONDITIONS/COMMENTS
Metro Vancouver Aboriginal Executive Council Society (MVAECS)	30,000	City funding will support an administrative position that will assist MVAEC's executive leadership, and will leverage support from the private sector and senior levels of government.	CONDITION: 3rd quarterly payment contingent on receipt of a report on staffing and strategic direction.
PM-Volunteers - Canadian West Coast Chapter PMI	10,000	Enhancement of project management workshops to expose NFP management to the benefits, tools and language of project management practice.	
Ray-Cam Community Association - Powerful Parents	10,000	Program created by parents in the DTES to strengthen community through building parenting skills and parenting resource networks.	
South Vancouver Family Place Society - South Vancouver Family Place	5,000	Support to maintain newly expanded family drop in services in south east Vancouver.	CONDITION: 2nd quarterly payment contingent on a report on fundraising efforts to help maintain this programming.
Strathcona Community Centre Association - Food Coordinator	20,000	Strengthen and expand existing food programs.	
WISH Drop-In Centre Society - MAP Van Project	50,000	The Mobile Access Project provides peer led safety and information and referral service to street-based sex workers.	
<b>TOTAL = 12</b>	<b>224,000</b>		

2015 ACCESS TO NATURE GRANTS  
Recommended

PROGRAM/ORGANIZATION	DESCRIPTION	AMOUNT
Growing Chefs Society	Deliver hands on programming that teaches elementary school children gardening, cooking, and healthy eating education.	\$9,980
Young Women's Christian Association (YWCA) - YWCA Rooftop Food Garden	Support garden coordinator to increase food production and training opportunities at the garden to benefit Crabtree Corner Community Resource Centre with fresh healthy food.	\$9,000
Il Centro - Italian Cultural Centre Society	Support community educator to launch and coordinate Zero Waste and Food Systems Corridor Education Initiative.	\$9,000
City Gate Leadership Forum - Planted Community Food Network	Develop network of faith-based organizations to address charity-food models and deliver community kitchen programs in social housing, churches and social service agencies.	\$8,000
Forest and The Femme	Provides mentorship opportunities and early interventions for women experiencing Fetal Alcohol Spectrum Disorder.	\$7,000
Fresh Roots urban Farm Society - Sharing the Harvest	Develop and deliver Good Food Markets and educational workshops at their two school market gardens.	\$6,000
<b>TOTAL</b>		<b>\$48,980</b>

2015 CHILDCARE RESERVE GRANTS  
Recommended

Start Up Grants

Program	# of Spaces	First Approved	Total Commitment (over 24 months)	Approved 2014	Proposed 2015	Remaining
VSOCC - 131 West 2nd	49	Oct 23, 2013 - RTS 10296	138,000	69,000	69,000	0

Infant/Toddler Grants

Program	# of Infant/ Toddler spaces	Annual Commitment	Approved in 2014	Proposed for 2015	Notes regarding actual payments in 2015
1. VSOCC - Library Square	12	19,800	19,800	19,800	
2. VSOCC - Dorothy Lam	24	39,600	39,600	39,600	
3. VSOCC - Quayside	24	39,600	39,600	39,600	
4. VSOCC - Shaw Tower	12	19,800	19,800	19,800	
5. VSOCC - Bayshore	24	39,600	39,600	39,600	
6. VSOCC - Sapphire	12	19,800	19,800	19,800	
7. VSOCC - Intn'l Village	24	39,600	39,600	39,600	
8. VSOCC - Sea Star	24	39,600	39,600	39,600	
9. VSOCC - Atelier	12	19,800	19,800	19,800	
10. VSOCC - The Junction Children's Centre	12	19,800	19,800	19,800	
11. VSOCC - The Mark Children's Centre	12	19,800	19,800	19,800	
12. VSOCC -West Village Children's Centre (131 West 2 <sup>nd</sup> )	24	39,600	0	23,100	*Prorated for 7 months as the centre is expected to open June 1, 2015
<b>VSOCC Subtotal</b>	<b>216</b>	<b>356,400</b>	<b>316,800</b>	<b>339,900</b>	
13. Collingwood Neighbourhood House	24	39,600	39,600	39,600	
14. Collingwood Neighbourhood House - Terry Tayler	12	19,800	19,800	19,800	
15. YWCA - Leslie Diamond	24	39,600	39,600	39,600	
16. YMCA - Woodward's Children's Centre	12	19,800	19,800	19,800	
17. MPCCA - Three Corners	24	63,195	63,195	63,195	
18. DDA - Creekside	24	39,600	39,600	39,600	

Program	# of Infant/ Toddler spaces	Annual Commitment	Approved in 2014	Proposed for 2015	Notes regarding actual payments in 2015
Others Subtotal	120	221,595	221,595	221,595	
TOTAL	336	577,995	538,395	561,495	