



## ADMINISTRATIVE REPORT

Report Date: March 28, 2014  
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Meeting Date: April 15, 2014

TO: Vancouver City Council  
FROM: Chief Purchasing Official  
SUBJECT: Annual Procurement Report 2013

### *RECOMMENDATION*

THAT Council receive this report for information.

### *REPORT SUMMARY*

This annual procurement report documents the procurement activities of the City of Vancouver from January 1, 2013 to December 31, 2013. The scope of this report includes the Supply Chain Management ("SCM") department's achievements, procurement statistics, application and achievements in sustainable and ethical procurement, as well as the major departmental objectives for 2014.

### *COUNCIL AUTHORITY/PREVIOUS DECISIONS*

In December 2009 City Council approved Procurement Policy number AF-015-01 with an implementation date of April 2010. The policy provided direction from City Council for the procurement of goods and services for the City of Vancouver, the Vancouver Park Board, the Vancouver Police Board and the Vancouver Library Board, with respect to contract approval authority limits, contract signing authority, establishment of the Bid Committee, and incorporation of sustainable and ethical procurement policies into the procurement process.

### *CITY MANAGER'S/GENERAL MANAGER'S COMMENTS*

The General Manager, Financial Services Group and City Manager recommend that Council receive the foregoing for information.

This report is the 4<sup>th</sup> annual summary of procurement activity since the implementation of the City's new procurement policy. There have been various procedural changes and subsequent organizational, process and system changes to support the new policy, which continue to move the City toward an optimized supply chain management structure. Acquisition of goods and services for delivering City operations represent approximately 30% of total City expenditures; a strategic focus on procurement is a significant opportunity to ensure value for money for Vancouver residents and an important responsibility for the City.

Building on successes from previous years, SCM continues to contribute to the City by engaging departments in strategic decision making on significant expenditures through leveraging city-wide spending, accessing city-wide information, and utilizing standardized systems and controls. All this has yielded improved pricing and cost savings, increased compliance to policies, improved transparency and increased focus on ethical and sustainable procurement.

Under the stewardship of the Supply Chain Management department, the City negotiated and awarded \$202 million worth of contracts for goods and services in 2013. These contracts resulted in procurement savings of \$9.0 million in 2013, and an additional estimated future savings in the range of \$5.1 million over the multiple year terms of the contracts. These savings were achieved through deployment of procurement strategies such as consolidation of citywide spend, competitive bidding and robust negotiation processes.

This 4<sup>th</sup> annual report also highlights some accomplishments by the Supply Chain Management team as part of its commitment to continuous improvement towards an optimized structure.

## ***REPORT***

### ***Background/Context***

City of Vancouver's Procurement Policy (AF-015-01), (Section 10-Monitoring and Review) notes that the Chief Purchasing Official will annually report to Council on policy implementation progress.

### ***Strategic Analysis***

#### **1. Supply Chain Management Departmental Achievements**

Subsequent to the completion of the Procure-to-Pay ("P2P") transformation program in mid-2012, the SCM department has evolved to a fully operational shared service City department. SCM has played a key role in supporting the organization in achieving its long-term strategic corporate priorities (People, Prosperity and Environment) in 2013 and will continue to do so in the future. The department has elevated its level of strategic and operational support as evidenced in the results outlined below, and it continues to strengthen relationships within the organization, with vendors and with the public to fully realize the benefits of the supply chain management shared service.

A key priority for SCM has been supporting the City's long-term strategic goals, in particular, its governance goal of ensuring the City is financially healthy and administratively effective.

Specifically, the SCM department has focused on implementing effective processes and systems and driving business performance and value. Below are some of the key activities and achievements by the Supply Chain Management department in 2013:

- The department processed the highest number of procurement initiatives since its transformation in 2010, with an increase of 57% in the dollar value of contracts awarded in 2013 compared to 2012.
- Related to the focus of driving business performance, the number of strategic procurement projects increased by 47% in 2013 over 2012, with an increase in contract dollar value of 86%.
- The quality and timeliness of customer service delivered by SCM on projects improved in 2013 compared to 2012 by reducing the number of days required to complete the end to end procurement process by 15%; an improvement that was achieved without additional staffing resources, through continuous process improvements and optimization of current resources.
- SCM commenced the implementation of the Warehouse, Inventory, and Logistics transformation project, managed through the Vancouver Services Review (“VSR”) program office. The project implementation will be phased over a two year period. Phase 1, which was initiated in late 2013, included the development of warehouse policy and processes and the initial amalgamation of four large inventory warehouses to be managed under a single program.
- Some major strategic sourcing projects undertaken by the SCM department in 2013 included the Powell Street Overpass Design-Build, Fleet Renewal for VPD patrol cars, Supply of Data Centres and Desktop Devices and the Taylor Manor Redevelopment. Other initiatives are detailed later in this report.
- In alignment with the Finance business unit’s goal to strategically enable City transformation, the department provided procurement management support to key corporate projects such as the Permits and Licensing Project, Solid Waste Management (Organics), Social Housing and District Energy.
- SCM has also been a core participant in supporting the corporate emergency management and business continuity initiatives
- Continued to progress on key sustainable and ethical procurement initiatives that are detailed later in this report.
- Developed a departmental service plan with key metrics which will be used to measure departmental efficiency and effectiveness going forward.

## 2. SCM Departmental Procurement Statistics

Following are key procurement statistics for the period from January 1, 2013 to December 31, 2013:

### a. Departmental Procurement Savings

As shown on previous procurement reports, the SCM department indicates savings derived from competitive procurements. Typically, the procurement savings identified could result from single purchases or over a period of time for longer term contracts. Savings shown below are represented as such.

Total Value of Contracts Awarded in 2013	\$202,483,762
Total Value of Procurement Savings* from Contracts Awarded in 2013	\$ 14,108,779
2013 Procurement Savings from Contracts Awarded in 2013	\$ 9,006,439
Future Year Procurement Savings from Contracts Awarded in 2013	\$ 5,102,340

\*Procurement savings represent a positive variance between: the current cost, the anticipated cost or the budget for the goods or services prior to the competitive procurement process and the actual contract value at time of contract award; for each procurement activity.

## b. Bid Committee and Council Contract Approvals

As per the City's Procurement Policy, the Bid Committee is authorized to award contracts up to \$2,000,000. Bid Committee and City Council approval is required for contract awards with a value greater than \$2,000,000.

In 2013, the Bid Committee authorized the award of 56 contracts at a total estimated value of \$160,028,265. Of the 56 contracts approved by the Bid Committee, 19 contracts (34% of the volume) valued at an estimated combined value of \$120,198,495 (75% of the value) required Council approval as per the policy. One contract valued at \$5,541,139 for the installation of permit and project tracking system and the associated professional services (Council report RTS 9981) was approved by the Bid Committee in 2012 and approved by Council in 2013.

The following is a summary of the 2013 Council approved contracts:

- Contract for the construction of the Powell Street overpass for \$22,982,278 - Council report RTS 9947
- Two separate contracts related to Hastings Park, with a total value of \$12,569,834 - Council report RTS 9974 & Council report RTS 10051
- Two separate vendor contracts with an estimated value of \$ 14,418,921 for desktop refresh and data centre - Council report RTS 10371
- Two separate contracts related to the Taylor Manor Redevelopment, valued at a total of \$10,790,981 - Council report RTS 10208 & Council report RTS 10273
- Contract for the construction services for the Landfill Phase 3 Closure, valued at \$10,564,492 - Council report RTS 10190
- Two separate contracts for the supply and delivery of ductile iron pipes and supply and delivery of pipe fittings, with a total value at \$8,909,058 - Council report RTS 9910 & Council report RTS 10081
- Contract for the supply and delivery of maintenance, repairs and operating supplies valued at \$6,000,000 - Council report RTS 9717
- Contract for the supply and delivery of Vancouver Police Department patrol vehicles, valued at \$5,900,000 - Council report RTS 10184
- Contract for the replacement of bearings and expansion joints and for concrete repairs on the Burrard Street bridge, valued at \$5,124,366 - Council report RTS 10246
- Contract for the provision of food services at the Evelyne Saller Centre, valued at \$4,600,000 - Council report RTS 10306

- Contract for the supply and installation of a recreation management software, valued at \$4,158,000 - Council report RTS 10367
- Contract for the supply and delivery of electrical supplies, valued at \$4,108,698 - Council report RTS 10239
- Contract for wireline network services valued at \$3,100,000 - Council report RTS 10073
- Three separate vendor contracts for the provision of disability management and occupational health safety services, with a total value of \$2,289,966 - Council report RTS 10308
- Contract for the receipt, sorting and processing of organic materials, valued at \$2,670,000 - Council report RTS 10022
- Contract for the First Ave and Boundary Road pump station replacement, valued at \$2,011,900 - Council report RTS 10336

Chart 1 in Appendix A to this report provides a breakdown of the total value of the 2013 Bid Committee and Council approved contracts by City department.

### c. Summary of Contracts Awarded

The SCM department processed a total of \$202,483,761 in contracts in 2013. Of that value, \$200,339,932 (99%) was awarded using the competitive bid process and just \$2,143,829 (1 %) was awarded to bids on a sole source basis under the procurement policy. Of the 1% sole source, 0.75% was awarded following the public posting of a notice of intent to contract.

The competitive award ratio demonstrates that the City is successful in achieving its core procurement objectives of conducting a competitive and open process while maximizing the value for money in the acquisition of goods and services.

The list of all awarded contracts of \$75,000 or greater is attached in Appendix B to this report. All contract awards are posted on BC Bid and quarterly reports showing contract awards are available on the City of Vancouver web site and Open Data Catalogue.

<http://vancouver.ca/doing-business/bids-contracts-rfps-purchase-orders.aspx>

<http://vancouver.ca/your-government/open-data-catalogue.aspx>

### d. Category Management

As part of the Procure-to-Pay ("P2P") transformation project in 2010, the strategic procurement function (Category Management) was introduced in the City. The Category Management roles focus on the development of procurement plans, use of strategic sourcing methodology to execute projects and supplier management to deliver value for money on the acquisition of goods and services.

In 2013 a total of 169 strategic sourcing projects led by Category Management resulted in contracts valued at \$185,248,419 of the total value of contracts awarded (\$202,483,762) on behalf of all City departments. These strategic sourcing projects resulted in an estimated savings of \$7.3 million of the total \$9.0 million savings for 2013, primarily through strategies such as consolidation of citywide spend, competitive bidding and negotiation processes. We

also expect these contracts to result in an additional \$4.4 million of the \$5.1 million estimated future savings over the multiple year terms of the contracts.

Chart 2 in Appendix A to this report provides a breakdown of the strategic projects by total contract value and total procurement savings for each major spend category.

#### e. Sole Source Contract Awards

The procurement policy outlines circumstances whereby competitive bidding is not required and contracts may be sole sourced. Chart 4 in Appendix A to this report provides a breakdown of the types of approved sole source contracts, the number of transactions of each type and the total spend. Of the 1 % of the value of contracts awarded on a sole source basis under the procurement policy, 0.75% of the value of awards followed the public posting of a notice of intent to contract and just 0.25% were urgent and/or highly specialized and awarded prior to issuance of a public notice. In all instances, a public notification of the sole source award was issued on the City of Vancouver web site.

The complete list of sole source contract awards for 2013 is attached in Appendix C to this report.

#### f. Surplus Asset Disposal

The procurement policy provides for the orderly disposal of any materials owned by the City, which are declared to be surplus to present and future department requirements. In 2013, a total of \$1,061,069 in revenue was generated through the orderly disposal of surplus vehicles and small equipment assets.

### 3. Sustainable and Ethical Procurement (SEP)

Further to supporting the City's corporate long-term priorities (People, Prosperity and Environment), in 2013, Supply Chain Management and City departments worked collaboratively to complete the following sustainable and ethical-focused procurement initiatives:

#### a. Greenhouse Gas Reductions

- i. Fleet: In support of the City's Greenest City Action Plan goals and commitment to green fleet, SCM worked with departments to purchase vehicles and equipment which had reduced carbon footprint, were more energy efficient, or that use alternative fuels. Some examples of these purchases which are projected to reduce GHGs by 280 tonnes include:
  - Replacement of end of life VPD patrol cars with new vehicles which are more compact and fuel efficient
  - Replacement of older gas and diesel vehicles with the addition of nine electric and sub-compact vehicles
  - Replacement of diesel arboriculture trucks with four hybrid units
- ii. Desktops, Laptops, and Monitors: The City awarded a contract for the supply of IT hardware that set a requirement for EPEAT Gold for all desktops, laptops and monitors supplied. EPEAT is a global rating system for greener electronics that addresses social

and environmental impacts of the production, use and disposal of electronics and includes ongoing independent verification of claims. Overall the new units will consume 35% less power than the previous units. Through this contract, the City and the supplier will work together to improve upon its existing IT asset reuse and recycling program to achieve the highest possible reuse of IT assets and measure performance.

- iii. LED Street Lights: The City purchased LED street light fixtures to convert a number of intersections to more energy efficient lighting as part of a pilot to test the durability and effectiveness of these alternatives to high pressure sodium (HPS), the City's current street light standard. In addition to being more energy efficient, LED lights have lower maintenance costs, provide better quality light, and are less toxic to the environment.

#### b. Zero Waste/Recycled Content

- i. General Supplies: The City continued to achieve positive environmental benefits through its existing suppliers for office supplies, janitorial supplies and industrial supplies:
  - 2,665 single use boxes will be eliminated through the use of reusable totes to deliver supplies.
- ii. Organics Recycling Program: The City purchased approximately 120,000 kitchen containers for collection and processing of food scraps. The containers were made of a minimum 50% post-consumer recyclable material and are 100% recyclable.

#### c. Other SEP Initiatives

The SCM department supported key City-wide initiatives which have an impact on the environment and social sustainability:

- i. Low Carbon Energy Initiatives: As part of the Greenest City Goals Initiative, the City began to undertake low carbon energy initiatives such as conducting tenders to establish low carbon energy providers for the Downtown and Cambie Corridor Neighbourhoods. These initiatives, when complete, will generate significant reductions in greenhouse gas emissions.
- ii. Social Housing and Community Amenities: The City undertook tenders for the renovation of City-owned buildings and new development leading to a greater number of affordable and social housing units and improved efficiencies for social amenities - Taylor Manor, Fire Hall 5, the former Ramada Inn, Yale Hotel, Gathering Place and Kitsilano Community Centre, Evelyn Saller Centre, and the Bloedel Conservatory.
- iii. Infrastructure Improvements: Tenders for major undertakings included a new overpass, bridge rehabilitation, new sewer pump station, improved force main and sewer rehabilitation leading to energy efficiencies and reduced environmental risk.
- iv. Local & Social Enterprise: Local enterprises provide a significant amount of the goods and services purchased by the City. In 2013, 70% of the contracts awarded were to companies with a presence in Metro Vancouver. 72% of contracts awarded were to companies with BC presence and 97% of all contracts were awarded to Canadian companies. All in all, 100% of the contracts were awarded to North American companies. Furthermore, the City's contracts for construction projects represented 45% (\$91 million) of the total contracts

awarded (\$202 million). Virtually all the contracts (92%) related to these construction projects were with companies from Metro Vancouver.

- v. *Local Food Procurement in City Facilities*: The Vancouver Food Strategy adopted in 2013, committed the City to measure local and sustainable food (“LSF”) procured and to explore options for increasing percent purchased. In 2013, the City moved forward in support of these goals in a number of ways:
- Two competitive procurements resulting in contracts for supply of food services at Vancouver Parks’ concessions and golf courses and for the Evelyne Saller Centre addressed local and sustainable food procurement and tracking at key Park Board and City facilities. These procurements included a preference for ‘environmentally friendly’ food options located within a 325 km radius of Vancouver and for foods meeting sustainability related certifications (such as Ocean Wise and Certified Organic).
  - City staff worked with key food service suppliers to develop systems for tracking the percentage of LSF food purchased.
  - Park Board conducted local food pilots during the summer of 2013 at five concessions stands to gauge public interest in LSF options.
- vi. *Supporting Social Enterprises*: The City purchased services including micro-cleaning, general maintenance, landscaping, catering, and packaging and assembly from at least 11 different social enterprises.

#### d. 2014 SEP objectives

In 2014, staff will continue to seek opportunities to achieve environmental benefits through day-to-day and strategic procurement initiatives related to greenhouse gas reductions, zero waste, local food procurement and supporting social enterprise, SEP leadership and advocacy. Some 2014 strategic procurement opportunities identified include: managed print services, uniforms, and facilities demolition waste diversion.

#### 4. Supply Chain Management department objectives for 2014

Following are some of the major planned activities for 2014:

- Continue the implementation of the Warehouse, Inventory, and Logistics transformation project. Focus will be on completing Phase 1 by mid-year and commencement of Phase 2 (further amalgamation warehouses under one program).
- In 2014, SCM will collaborate with the Vancouver Economic Commission (VEC) to develop a proof of concept program supporting local innovation in clean technology and digital industries.
- Continue to improve operational procurement efficiency and effectiveness through technology enhancement such as electronic bidding for the tendering process.
- Enhance departmental business continuity and emergency preparedness plans, aligning with 2014 corporate priority to develop and implement an enterprise risk management framework and structure.



*CONCLUSION*

2013 was the first full year since the completion of the Procure-to-Pay transformation program establishing the Supply Chain Management department as a fully operational shared service City department supporting all City departments and Boards. The department was involved in a variety of procurement activities, supporting many City operational and capital programs in achieving the City's goals. The department's emphasis in 2013 was to provide optimized processes, systems and resources to ensure a high level of service to the organization and achieving results. In doing so, SCM has positioned itself for long-term sustainability and success in delivering value for money for the citizens of Vancouver.

\* \* \* \* \*

Chart 1: Bid Committee and Council Contract Approvals by Department

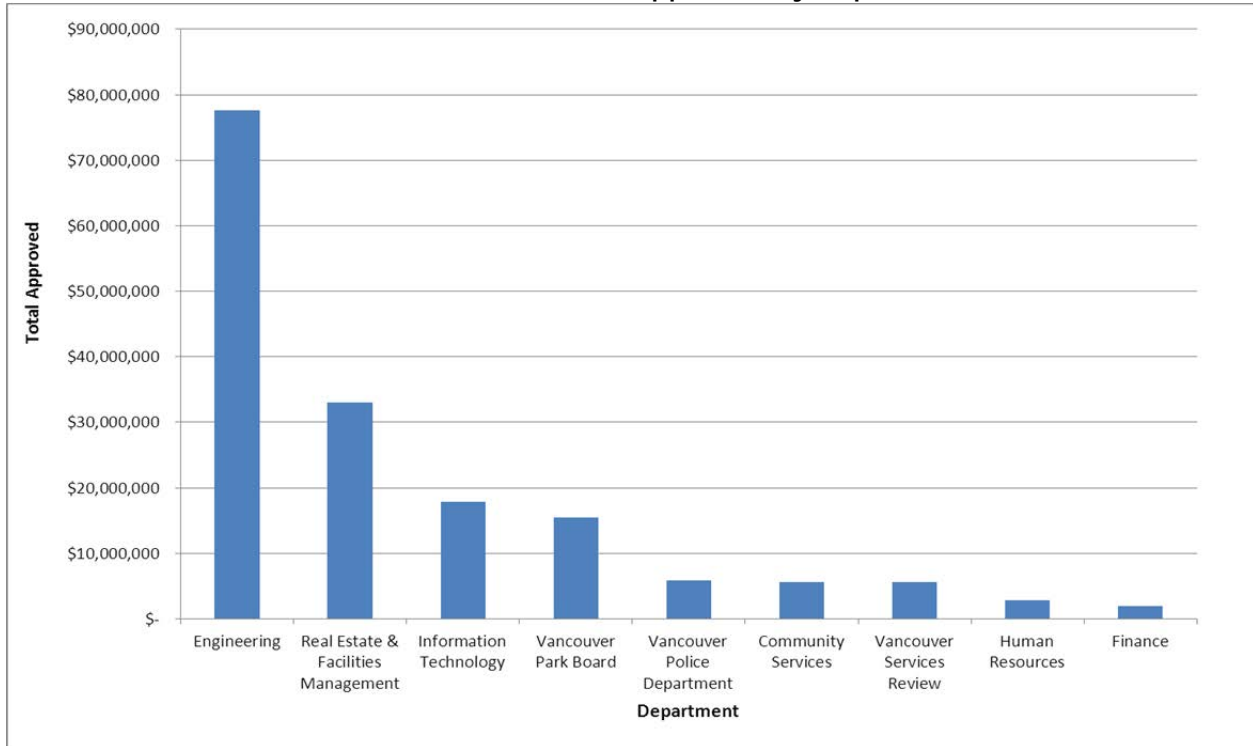


Chart 2: Strategic Sourcing by Major Product/Service Category

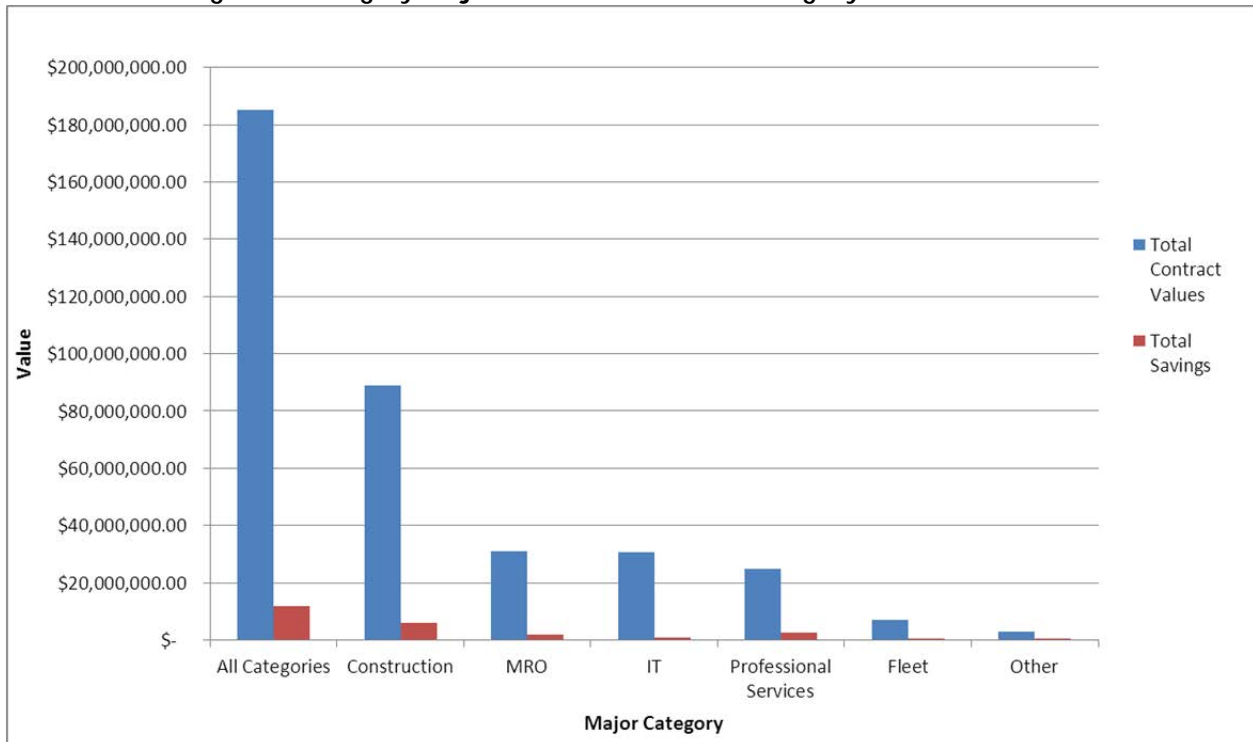


Chart 3: Contract Transactions by Value Range

Value Range	Number of Agreements	Percentage by Number	Contract Value in Range	Percentage by Value
Less than \$75,000	638	77.3%	\$ 14,701,142.64	7.3%
\$75,000 to \$499,999	132	16.0%	\$ 25,598,926.96	12.6%
\$500,000 to \$1,999,999	32	3.9%	\$ 30,106,243.98	14.9%
\$2,000,000 or greater	23	2.8%	\$ 132,077,447.98	65.2%
<b>Total</b>	<b>825</b>	<b>100%</b>	<b>\$202,483,761.56</b>	<b>100%</b>

Chart 4: Sole Source - Emergency, Urgent or Highly Specialized Contract Awards

Type	Number of Agreements	Percentage by Number	Contract Value in Range	Percentage by Value
Notice of Intent to Contract	20	50.0%	\$1,511,800.56	70.5%
Urgent or Highly Specialized	20	50.0%	\$ 632,028.81	29.5%
<b>Total</b>	<b>40</b>	<b>100%</b>	<b>\$2,143,829.37</b>	<b>100%</b>

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20120210	Powell Street Overpass Design-Build Project	B. A. Blacktop Ltd	\$ 22,982,278.51	Engineering Services
PS20130876	Value-Added Reseller for Data Centers and Desktop Devices	Compugen Inc. Mainland Information Systems Ltd	\$ 14,418,921.00	Financial Services
PS20130504	Phase 3 West Closure Construction and Gas Systems Upgrades - Vancouver Landfill	BD Hall Constructors Corp.	\$ 10,564,491.59	Engineering Services
PS20130638	Taylor Manor Redevelopment - General Construction, Package 3	Heatherbrae Builders Co Ltd	\$ 8,480,702.47	Real Estate & Facilities Mgmt.
PS20130378	Hastings Park - Empire Fields, Plateau Park and Greenways	Tybo Contracting Ltd	\$ 8,218,882.11	Community Services
PS20110011	The Supply and Delivery of Maintenance, Repair and Operating Supplies	Acklands-Grainger Inc.	\$ 6,000,000.00	Financial Services
PS20120281	Medical Practitioners for Vancouver Jail	RockDoc Consulting	\$ 5,899,683.00	Vancouver Police
PS20110121	Permits and Project Tracking System	Computronix	\$ 5,541,139.00	Community Services
PS20130604	Burrard Bridge Bearings Rehabilitation	Graham Infrastructure Ltd	\$ 5,380,584.30	Engineering Services
PS20110826	Supply of Pipe and Fittings	Flocor Inc.	\$ 4,482,849.00	Financial Services
PS20120271	Hastings Park Livestock Building Rehabilitation	Heatherbrae Builders Co Ltd	\$ 4,350,952.00	Real Estate & Facilities Mgmt.
PS20120318	The Supply and Delivery of Ductile Iron Pipe	Canada Pipe Company ULC	\$ 4,410,000.00	Engineering Services
PS20130552	Recreational Management Software Replacement	The Active Network	\$ 4,158,000.00	Board of Parks & Recreation
PS20120756	Supply & Delivery of Electrical Supplies Including Wire & Cable, Conduit, Traffic Control, and Miscellaneous Parts	WESCO Distribution Canada LP	\$ 4,108,698.00	Financial Services
PS20130492	Supply and Delivery of Mineral Aggregates Contract Extension	Mainland Sand & Gravel Lafarge Canada Inc.	\$ 3,958,425.00	Engineering Services
PS20120635	Provision of Wireline Network Services	Telus Communications Company	\$ 3,100,000.00	Financial Services
PS20120790	Transfer and/or Processing of Organic Materials	Enviro-Smart Organics Ltd	\$ 2,670,000.00	Engineering Services
PS20131290	Waste Management of Canada Contract Extension	Waste Management of Canada	\$ 2,400,000.00	Engineering Services
PS20130566	Provision of Disability Management and Occupational Health Services	Organizational Solutions Inc. CIRA Medical Services Centric Health Pacific Risk Mgmt. Corp.	\$ 2,350,748.00	Human Resource Services
PS20130637	Taylor Manor Redevelopment - Demolition, Excavation, Foundation and Framing	Heatherbrae Builders Co Ltd	\$ 2,310,279.00	Real Estate & Facilities Mgmt.
PS20130328	Supply and Delivery of Dodge Chargers	Chrysler Canada Inc.	\$ 2,142,870.00	Engineering Services
PS20130473	Pump Station Replacement at Boundary Road & First Avenue	Westport Construction Group Inc.	\$ 2,121,945.00	Engineering Services
PS20130576	Construction Services for Tenant Improvements to 814 Richards, 507 W. Broadway and 515 W. 10th Ave.	Bynett Construction Services Ltd Pacific Building Envelope	\$ 2,026,000.00	Real Estate & Facilities Mgmt.

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20120999	Contractors for Abatement of Industrial Lubricants	Magill Construction Pacific Inc.	\$ 1,934,284.00	Financial Services
PS20130266	Powell St Overpass-Building Modifications	Ventana Construction Ltd.	\$ 1,763,000.00	Engineering Services
PS20130055	Provision of Food Services for the Evelyne Saller Centre	Aramark Canada Facility Services	\$ 1,497,331.00	Community Services
PS20130958	NETAPP Controllers Replacement 2013	Mainland Information Systems Ltd	\$ 1,288,915.00	Financial Services
PS20130179	Gathering Place Community Centre Renovation - Phase 2	Bynett Construction Services Ltd	\$ 1,267,350.00	Real Estate & Facilities Mgmt.
PS20130037	Supply and Delivery of Foodservice Products and Services	SYSCO Vancouver	\$ 1,256,552.00	Board of Parks & Recreation
PS20130107	Construction Services for City Hall Renovations to 5th and 8 - 11 Floors	Novacom Construction Ltd	\$ 1,182,493.00	Real Estate & Facilities Mgmt.
PS20131360	SAP Maintenance 2014	SAP Canada Inc.	\$ 1,132,573.98	Financial Services
PS20130101	SAP Software License Yearly Renewal	SAP Canada Inc.	\$ 1,097,264.40	Financial Services
PS20130144	Construction Services for Trillium North Park	Wilco Civil Inc.	\$ 1,038,524.00	Board of Parks & Recreation
PS20120743	Supply and Delivery of Rear Loading Refuse Trucks	Fort Fabrication & Welding Ltd	\$ 1,013,969.00	Engineering Services
PS20130313	Reroofing of 270 Terminal Avenue and 875/925 Terminal Avenue	Mark Kirk Roofing Benchmark Roofing Ltd	\$ 1,005,520.22	Real Estate & Facilities Mgmt.
PS20120533	Construction Services for Daycare at City Gate II	Halse-Martin Construction	\$ 973,000.00	Real Estate & Facilities Mgmt.
PS20130632	Supply and Delivery of De-Icing Salt	Mainroad Maintenance Products Ltd	\$ 959,405.00	Engineering Services
PS20120295	Construction Services for Creekway Park Restoration	Cedar Crest Lands (BC) Ltd	\$ 939,020.00	Community Services
PS20130177	Replacement of Overhead Doors for Manitoba Yards	Rytec Corporation	\$ 892,980.00	Real Estate & Facilities Mgmt.
PS20121347	Consultant - Design and Construction Supervision - Phase 3 West Closure at Landfill	Sperling Hansen Associates	\$ 861,424.00	Engineering Services
PS20130603	Rehabilitation of Kitsilano Forcemain and Cameron Avenue Sanitary Sewer	Mar-Tech Underground Services Ltd	\$ 132,000.00	Engineering Services
PS20130089	Contractor for Kingsway Continental Residences Renovations	CDC Construction Ltd	\$ 795,847.00	Real Estate & Facilities Mgmt.
PS20130474	Re-roofing of 455 Industrial Avenue, 4747 Dunbar Street & 4445 NW Marine Drive	Metro Roofing and Sheet Metal Marine Roofing (1996) Ltd Benchmark Roofing Ltd	\$ 781,391.98	Real Estate & Facilities Mgmt.
PS20130106	Supply and Delivery of Extra Strength Vitrified Clay Pipe and Fittings	Gladding McBean	\$ 739,316.64	Engineering Services
PS20130660	Provision of CISCO Maintenance, CISCO Hardware and Contact Centre Support	Telus	\$ 733,471.00	Financial Services
PS20130793	Supply of Office Furniture Systems	Brooks Corning Co. Ltd	\$ 967,505.40	Real Estate & Facilities Mgmt.
PS20130404	Supply and Delivery of Aerial Trucks and Chip Box Bodies	Altec Industries Ltd Calco Equipment (BC) Commercial Equipment Corp	\$ 687,204.00	Engineering Services

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20130253	Contractors for Burrard Bridge Strengthening	Seismic 2000 Construction Ltd	\$ 680,000.00	Engineering Services
PS20110790	Supply and Delivery of Side Loading Refuse Truck	Fort Fabrication & Welding Ltd	\$ 658,162.76	Engineering Services
PS20130542	Design - Build: 455 Industrial Avenue Building Upgrades	Parkwood Construction Ltd	\$ 649,554.00	Real Estate & Facilities Mgmt.
PS20120838	Architectural Services For Redevelopment of Kensington Hall	SHAPE Architecture Inc.	\$ 623,010.00	Board of Parks & Recreation
PS20130061	Consulting Services to Design and Develop a GIS-Based Wayfinding Map System for Generating Ahead-up Map Graphics	Applied Information Group	\$ 552,700.00	Engineering Services
PS20130728	Professional Bird Control Services	Raptor Ranch - Bird Of Prey Center	\$ 545,358.00	Engineering Services
PS20130477	Provision of Employee Assistance Program Services	Homewood Human Solutions	\$ 540,000.00	Human Resource Services
PS20130221	Construction Services - Kitsilano Beach Tennis Courts	Cedar Crest Lands (BC) Ltd	\$ 531,117.60	Board of Parks & Recreation
PS20130506	Supply, Delivery and Installation of Synthetic Turf for Hastings Park - Empire Fields (in reference to PS20130378)	Astro Turf West Distributors Ltd	\$ 518,000.00	Board of Parks & Recreation
PS20130513	Re-roofing of five Buildings within the City of Vancouver	Marine Roofing (1996) Ltd Mack Kirk Roofing Pacific Restorations Ltd	\$ 480,570.19	Real Estate & Facilities Mgmt.
PS20130141	Jericho Pier Restoration Project	Vancouver Pile Driving Ltd	\$ 478,375.00	Board of Parks & Recreation
PS20130349	Vancouver Police Museum Reroof and Building Envelope Restoration	Olympic Projects Ltd	\$ 470,085.00	Real Estate & Facilities Mgmt.
PS20130536	Supply and Delivery of Single Drum Walk-Behind Rollers	Rock-Crete Equipment Ltd	\$ 460,800.00	Engineering Services
PS20130076	Maritime Museum Building Upgrades	Kinetic Construction Ltd.	\$ 460,775.00	Real Estate & Facilities Mgmt.
PS20130026	Architectural Services for The Vancouver Art Gallery North Plaza Redevelopment	Nick Milkovich Architects Inc.	\$ 460,065.00	Real Estate & Facilities Mgmt.
PS20121259	Food Scraps Kitchen Containers for Food Scraps Recycling Program	Plastics Solutions Canada Inc.	\$ 454,800.00	Engineering Services
PS20130801	VanDocs Software Maintenance	Hewlett Packard (Canada) Co.	\$ 446,292.00	Financial Services
PS20130939	Network Infrastructure Equipment for 2 Core UG Projects and 1 Prime Aggregation Site	TELUS Communications Inc.	\$ 423,334.94	Financial Services
PS20130157	NETAPP Server 2013 and Storage for Storage 2013 Project	Mainland Information Systems Ltd	\$ 415,000.00	Financial Services
PS20130978	Hired Sweepers for Leaf Removal Program	Atlas Group Spectratec Services Group Inc.	\$ 400,000.00	Engineering Services
PS20130524	Fire Protection Services	Viking Fire Protection Inc.	\$ 386,140.65	Real Estate & Facilities Mgmt.
PS20121387	Contracting Services for Deconstruction/Demolition of City of Vancouver Properties	Pacific Blasting & Demolition Ltd	\$ 374,650.00	Engineering Services
PS20130458	Supply of Coastal Flood Risk Assessment	Northwest Hydraulic Consultants	\$ 371,108.00	Engineering Services
PS20130837	Bridge Inspection Consultant	Buckland & Taylor Ltd	\$ 366,572.00	Engineering Services

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20130308	Sunset Beach Parking Lot	Winvan Paving Ltd	\$ 365,210.00	Real Estate & Facilities Mgmt.
PS20131136	Western Management Contract Extension	Western Management Consultants	\$ 362,700.00	Office of the City Manager
PS20121287	VoIP Upgrades	Telus Communications (BC) Inc.	\$ 344,000.00	Financial Services
PS20130357	Professional Services - Interior Design Services for CoV Office Tenant Improvements	MCM Interiors Ltd	\$ 328,302.00	Real Estate & Facilities Mgmt.
PS20130352	Self-Adhesive Pavement Reinforcement Membrane, Supply and Delivery	Pavegard Products	\$ 300,900.00	Engineering Services
PS20130803	Provision of a Security Information and Event Management System	Integrity-Paahi Solutions Inc.	\$ 300,000.00	Financial Services
PS20130865	Consulting Services for New Jubilee House	NORR Architects Planners Inc.	\$ 298,688.00	Real Estate & Facilities Mgmt.
PS20130968	Sidewalk, Curb, and Bus Pad Rehabilitation and Installation	Imperial Paving Ltd	\$ 296,623.00	Engineering Services
PS20130614	Taylor Manor Redevelopment - Asbestos and Lead Abatement Contract (Pkg 1)	Heatherbrae Builders Co Ltd	\$ 292,500.00	Real Estate & Facilities Mgmt.
PS20130007	Contractor for Quayside and Dorothy Lam Building Repairs	Pax Construction Ltd	\$ 292,306.00	Real Estate & Facilities Mgmt.
PS20130749	2013 Fall Screenline Transportation Survey	Trans Tech Data Services Ltd	\$ 284,595.50	Engineering Services
PS20131260	Adobe Enterprise License Agreement	Compugen Inc.	\$ 283,368.60	Financial Services
PS20130932	Supply and Delivery of Various Vehicles	Ensign Pacific Lease Ltd Richmond Acura Wolfe Subaru OpenRoad Auto Group Ltd Granville Toyota White Rock GoldKey VW	\$ 281,285.00	Engineering Services
PS20131259	Network Infrastructure Equipment	Mainland Information Systems Ltd	\$ 276,910.99	Financial Services
PS20130856	Burrard Marina Emergency Pile Repairs and Float Leveling	Blue Water Systems Ltd	\$ 275,659.00	Real Estate & Facilities Mgmt.
PS20131064	Extension of Concrete Crushing Services	Custom Loading Ltd	\$ 270,000.00	Engineering Services
PS20130263	Supply and Delivery of LED Street Lighting Cobrahead Luminaires	Acuity Brands Lighting Canada	\$ 250,000.00	Engineering Services
PS20120972	Consulting Services to Conduct a Bylaw Review	IBI Group	\$ 240,500.00	Office of the City Manager
PS20130676	Provision of Insurance Brokerage Services	Willis Canada Inc. Vancouver Holdings Ltd	\$ 240,000.01	Financial Services
PS20130871	Bloedel Conservatory Roof Panel Repairs - Phase 1	Spectrum Skyworks Inc.	\$ 238,477.00	Real Estate & Facilities Mgmt.
PS20130161	Direct Digital Control Systems	ESC Automation Inc.	\$ 236,208.00	Real Estate & Facilities Mgmt.
PS20130671	2610 Victoria Drive - Abate and Demolition/Deconstruction	D. Litchfield & Co Ltd	\$ 225,792.00	Real Estate & Facilities Mgmt.
PS20130489	Supply and Delivery of Outfitting 1-Yard Dump Trucks	Commercial Truck Equipment Co	\$ 225,488.89	Engineering Services

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20130466	Fuel Tank Replacement at FH #s. 6 & 19	Western Oil Services Ltd	\$ 220,796.79	Real Estate & Facilities Mgmt.
PS20121219	Consulting Services Design, Operations & Progressive Closure Plan for Vancouver Landfill	Sperling Hansen Associates	\$ 217,624.00	Engineering Services
PS20120666	Mechanical Contractors for Supply, Removal and Installation of Viessmann Boilers at 4 COV facilities	Chapman Burner & Heating Services	\$ 217,356.00	Board of Parks & Recreation
PS20130545	Solid Waste Strategy Consultant	Deloitte & Touche LLP	\$ 215,285.00	Office of the City Manager
PS20130470	Deconstruction, Demolition And Abatement Of Three City Of Vancouver Owned Properties	Pacific Blasting & Demolition Ltd Koman Construction Ltd	\$ 212,105.00	Real Estate & Facilities Mgmt.
PS20130087	DELL R720 Server request for Various IT Departments	Mainland Information Systems Ltd	\$ 210,000.00	Financial Services
PS20130715	Ramada Inn Re-Roofing	Benchmark Roofing Ltd	\$ 209,743.72	Real Estate & Facilities Mgmt.
PS20130892	Burrard Washroom Upgrades	Novacom Construction Ltd	\$ 204,960.00	Real Estate & Facilities Mgmt.
PS20130254	Contractors for Abatement of Industrial Lubricants	Tervita Environmental Services	\$ 195,936.00	Engineering Services
PS20130811	Supply and Delivery of Fittings for the Pender Street Transmission Water Main Project	Corix Water Products LP Emco Corporation	\$ 189,245.76	Engineering Services
PS20130224	Contractor for Landscape Construction Services at Morton Park	Cedar Crest Lands (BC) Ltd	\$ 189,189.00	Board of Parks & Recreation
PS20130596	Replacement Sewer Pumps	Xylem Water Solutions	\$ 186,181.82	Engineering Services
PS20130040	Consulting Service for Citywide Storm Water Management Plan	Golder Associates Ltd	\$ 183,873.50	Engineering Services
PS20130085	Telecom Upgrades	Telus Communications System	\$ 181,000.00	Financial Services
PS20131225	New Flooring For 3475 East Hastings	D L Watts Flooring (1994) Ltd	\$ 180,673.00	Real Estate & Facilities Mgmt.
PS20130858	Disability Management Services	Organizational Health Inc.	\$ 180,000.00	Human Resource Services
PS20130331	Supply, Deliver and Install MMA Pavement Marking	Sutton Road Marking Ltd	\$ 416,500.00	Engineering Services
PS20130398	Professional Project Management Services for Phase 3 West Closure Construction & Gas System Upgrades	R.F. Binnie & Associates Ltd	\$ 178,285.00	Engineering Services
PS20131031	Tempest MyCity, E-Bills & Intellisearch Modules for Revenue Services	The Tempest Development Group Inc.	\$ 175,535.00	Financial Services
PS20130710	Freight Elevator #12 Upgrade at Library Square	City Elevator Ltd	\$ 171,000.00	Real Estate & Facilities Mgmt.
PS20130176	Consulting Services - 231-281 Industrial Building Upgrades	Iredale Group Architecture	\$ 170,543.00	Real Estate & Facilities Mgmt.
PS20130389	Microsoft Premier Support 2 Year Renewal	Microsoft Canada Inc.	\$ 169,600.00	Financial Services
PS20130332	Consulting Services for Financial Shared Services Transformation Project	Deloitte & Touche LLP	\$ 168,960.00	Office of the City Manager
PS20130510	Lease of Refuse Truck	Rollins Machinery Ltd 0962667 B.C. Ltd	\$ 168,804.00	Engineering Services



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PS20130180	Maintenance Services - Direct Digital Control Systems	Control Solutions Ltd	\$ 164,940.00	Real Estate & Facilities Mgmt.
PS20130142	Design-Builder for Fire Damage Repair - Brockton Oval Change Rooms	Matra Construction Inc.	\$ 164,000.00	Board of Parks & Recreation
PS20121090	Consultation to Develop an Ecological and Culturally Sensitive Restoration Plan for Beaver Lake, Stanley Park	AquaTerra Environmental Ltd	\$ 162,540.00	Board of Parks & Recreation
PS20131288	Design Services for Stanley Park Cycling Plan	CH2M Hill Canada Limited	\$ 159,059.00	Board of Parks & Recreation
PS20130725	South Vancouver Family Place: Construction	Unique Restorations	\$ 157,360.00	Real Estate & Facilities Mgmt.
PS20121352	LED Fixtures and LED Fixture Arms for Comox/Helmcken Greenway project	Wesco Distribution Canada Inc.	\$ 157,180.00	Engineering Services
PS20130547	Supply of Community E-Panel Communications Survey	Vision Critical Communications Inc.	\$ 152,080.00	Office of the City Manager
PS20130001	Supply of Coveralls	Canadian Linen & Uniform Service	\$ 150,596.16	Real Estate & Facilities Mgmt.
PS20130262	Supply of Consulting Services Related to Urban Forest Strategy	B A Blackwell And Associates Ltd	\$ 148,045.00	Board of Parks & Recreation
PS20120525	Supply and Installation of Pawnshop Tracking Software for VPD	Business Watch International	\$ 147,000.00	Police Board
PS20120195	Supply of Network Access Control Solution for VPD	TELUS Communications Inc.	\$ 143,477.95	Police Board
PS20130105	Supply and Delivery of Stanley Breakers and Compactors	ShearForce Equipment Ltd	\$ 143,398.00	Engineering Services
PS20130325	Domino Software Support Renewal	Open Text Inc.	\$ 140,051.76	Financial Services
PS20121337	Consultant to Implement Fiber Base Module	Autodesk Inc.	\$ 124,510.00	Engineering Services
PS20130017	Range Cleanup For The Tactical Training Centre	Newalta Corporation	\$ 139,750.00	Real Estate & Facilities Mgmt.
PS20130019	Design Review 1A SEFC	Hotson, Norm	\$ 137,670.00	Real Estate & Facilities Mgmt.
PS20130653	Contact Centre Software and Services 311	Lagan Technologies Inc.	\$ 135,000.00	Financial Services
PS20130002	Supply and Delivery of UPS for E-Comm	Tier S Systems Inc.	\$ 134,473.82	Real Estate & Facilities Mgmt.
PS20131280	Vancouver Fire & Rescue Services E-Learn Online Training System Maintenance	Medteq Solutions CA Ltd	\$ 133,380.00	Fire & Rescue Services
PS20121255	Operator and Management Services for the Queen Elizabeth Theatre Complex Parking Facility	Metro Parking Ltd	\$ 131,424.00	Community Services
PS20130495	Consultant to Develop John Henry Park Master Plan	Golder Associates Ltd.	\$ 130,002.00	Board of Parks & Recreation
PS20130782	Extension to Graffiti Removal Contract	Goodbye Graffiti Inc.	\$ 130,000.00	Engineering Services
PS20130563	Provision of Multifunction Devices for Vancouver Public Library	Konica Minolta Business	\$ 129,195.00	Public Library
PS20130655	Autodesk Annual Maintenance Renewal of Co-Termed Applications	Autodesk Inc-Dept 8	\$ 123,464.00	Financial Services
PS20130228	Contractor for Design Build - SP VPD Horse Paddock	Durante Kreuk Ltd	\$ 119,709.00	Board of Parks & Recreation
PS20130485	Supply and Delivery of Parking Meter Mechanisms	Duncan Parking Technologies Inc.	\$ 117,056.00	Engineering Services
PS20130215	Viaducts Soils Study	Pottinger Gaherty Environmental	\$ 115,866.00	Community Services

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20120187	Law Enforcement and Patrol Vehicles	Coastal Ford Sales Ltd Chrysler Canada Inc.	\$ 114,278.00	Engineering Services
PS20130571	Re-Roof of Seven City of Vancouver Owned Residential Homes	Crown Roofing Company Inc.	\$ 112,378.19	Real Estate & Facilities Mgmt.
PS20130630	Architectural and Engineering Services for the New Organic Waste Transfer Facility - Phase 1	CH2M Hill Canada Limited	\$ 112,108.00	Real Estate & Facilities Mgmt.
PS20130242	Vehicle Leases	Ensign Pacific Lease Ltd	\$ 112,032.00	Engineering Services
PS20130148	SPEC Nature House and Coyote and Eco-Ranger Program annual payments	Stanley Park Ecology Society	\$ 109,871.16	Board of Parks & Recreation
PS20120800	Supply and Delivery of Generator for Datacenter	Frontier Power Products Ltd.	\$ 109,458.89	Financial Services
PS20121123	Supply and Installation of Car Wash at National Works Yard	Western Oil Services Ltd	\$ 109,427.00	Engineering Services
PS20130654	Abatement and Demolition/Deconstruction of 1321 - 1341 Marine Drive (West Vancouver)	Pacific Blasting & Demolition Ltd	\$ 109,300.00	Real Estate & Facilities Mgmt.
PS20130259	Printing for Green Bin Program	Horseshoe Press Inc.	\$ 105,818.00	Office of the City Manager
PS20130211	Supply of Audiometry Services	AA Audio Lab Limited	\$ 105,000.00	Human Resource Services
PS20130309	Environmental Consultant Services - Adjacent To 1134 Burrard Street	Next Environmental Inc.	\$ 103,570.00	Real Estate & Facilities Mgmt.
PS20130086	Microsoft Licensing SA Renewal requirements	Compugen Inc.	\$ 102,481.94	Financial Services
PS20130243	Fire Suppression System Installation At The Maritime Museum	Gisborne Industrial Construction Lt	\$ 101,761.00	Real Estate & Facilities Mgmt.
PS20130158	Consulting Services for a Fleet and Equipment Management Software	KPMG LLP, T4348	\$ 100,131.00	Financial Services
PS20130411	Four Pillars Employment Project	Embers	\$ 99,000.00	Engineering Services
PS20121282	Vancouver Landfill Annual Water Quality Monitoring Program Data Review	SNC-Lavalin Inc.	\$ 97,823.00	Engineering Services
PS20130320	Construction Renovation Services for the Vancouver Animal Shelter	Olympic Projects Ltd	\$ 97,500.00	Real Estate & Facilities Mgmt.
PS20130118	Exterior repairs to 450-456 West Broadway	Koman Construction Limited	\$ 95,670.00	Real Estate & Facilities Mgmt.
PS20130633	Water Meter Reading Technology Upgrade	Corix Water Products LP	\$ 95,586.00	Engineering Services
PS20130439	Employee Engagement Survey	Hay Group Limited	\$ 92,200.00	Human Resource Services
PS20121277	Supply and Install of Light Fixtures and Circuits at Memorial Park South	Trans-Western Electric Ltd	\$ 91,700.61	Board of Parks & Recreation
PS20131195	Supply and Delivery of a Honda Accord Sedan EXL and Odyssey SE	Vancouver Honda	\$ 91,311.00	Engineering Services
PS20130802	IBM Software Subscription & Support Renewal	Softchoice Corporation	\$ 91,201.81	Financial Services
PS20130573	Water Filtration Service @ Main & Terminal	Tervita Environmental Services	\$ 90,200.00	Engineering Services
PS20121230	Design-Build Cathedral Trail Boardwalk	Fricia Construction Inc.	\$ 87,014.65	Board of Parks & Recreation
PS20130957	Design and Engineering Services for Aquatic Centre Dock Renovation	Moffatt & Nichol	\$ 86,530.00	Engineering Services

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20130777	Consultant for Transportation Panel Survey	CH2M Hill Canada Limited	\$ 84,300.00	Engineering Services
PS20130499	Multi Family Organics Financial Plan	Ernst & Young LLP	\$ 84,000.00	Office of the City Manager
PS20130746	Lease of Hybrid Refuse Truck	Rollins Machinery Ltd	\$ 84,000.00	Engineering Services
PS20131063	Supply and Delivery of Mobile Printers	Allegro Mobile Solutions	\$ 83,343.75	Engineering Services
PS20130450	Playground Upgrade at Charleston Park and Creekside Park	Rectec Industries Inc. Habitat Systems Inc.	\$ 82,746.00	Board of Parks & Recreation
PS20130624	Supply and Delivery of Minivans	Chrysler Canada Inc.	\$ 82,508.00	Engineering Services
PS20131194	Supply and Delivery of a Toyota Camry, Sienna and Venza	Kaizen Holding Ltd	\$ 81,312.00	Engineering Services
PS20130652	VMWare ELA Software License Renewal 1 Year	Mainland Information Systems Ltd	\$ 80,850.00	Financial Services
PS20121283	HHW Service Extension	Newalta Corporation	\$ 80,000.00	Engineering Services
PS20130602	180 Keefer Street - Heat Pump Replacement	GTW Mechanical Services	\$ 79,975.00	Real Estate & Facilities Mgmt.
PS20130693	Cycling Safety Study - City Wide	Urban Systems Ltd	\$ 79,484.00	Engineering Services
PS20130353	Evelyne Saller Centre - Dish Pit	Russell Food Equipment	\$ 76,687.00	Real Estate & Facilities Mgmt.
PS20121455	Supply and Delivery of City Wide Plants	Hutchinson Nursery Sales Ltd Piroche Plants Inc. JRT Nurseries Inc.	\$ 76,362.91	Board of Parks & Recreation
PS20130127	Pre-Qualification For Professional Roofing Consultant Services And Proposals For Seven City Re-Roof Projects	McCuaig & Associates Morrison Hershfield Ltd IRC Building Sciences Group Inc.	\$ 75,500.00	Board of Parks & Recreation
PS20130479	Four Community Plan Analysis	Coriolis Consulting Corp	\$ 75,000.00	Community Services
PS20131146	Landfill Mattress Recycling Services - Extension	Pacific Mattress Recycling Inc.	\$ 75,000.00	Engineering Services

Contract Reference	Type	Description	Contract Award Value	Vendor Selected	Department
PS20130061	NOITC	Consulting Services to Design and Develop a GIS-Based Wayfinding Map System for Generating Ahead-up Map Graphics	\$ 552,700.00	Applied Information Group	Engineering Services
PS20130596	NOITC	Replacement Sewer Pumps	\$ 186,181.82	Xylem Water Solutions	Engineering Services
PS20130105	NOITC	Supply and Delivery of Stanley Breakers and Compactors	\$ 143,398.00	ShearForce Equipment Ltd	Engineering Services
PS20131280	NOITC	Vancouver Fire & Rescue Services E-Learn Online Training System Maintenance	\$ 133,380.00	Medteq Solutions CA Ltd	Fire & Rescue Services
PS20130633	NOITC	Water Meter Reading Technology Upgrade	\$ 95,586.00	Corix Water Products LP	Engineering Services
PS20121303	NOITC	Mainframe Maintenance Services	\$ 60,000.00	Brains II Inc.	Financial Services
PS20130598	NOITC	Consultant for Community Youth Development Services Model	\$ 50,000.00	Gary Tennant Consulting Ltd	Board of Parks & Recreation
PS20130607	NOITC	Government and Utility Partnership Review	\$ 42,000.00	RDH Building Engineering Ltd.	Engineering Services
PS20130905	NOITC	Archaeological Impact Assessment	\$ 30,000.00	Golder Associates Ltd	Engineering Services
PS20130919	NOITC	Supply of Insights Discovery Materials	\$ 30,000.00	Insights Learning & Development	Human Resource Services
PS20130806	NOITC	All Souls Event 2013	\$ 28,800.00	Jardine, Paula	Community Services
PS20130578	NOITC	Honour Guard Uniforms	\$ 28,600.00	Seville Tailors	Fire & Rescue Services
PS20130162	NOITC	Supply and Delivery of Sewer Pump Refurbishment Parts	\$ 23,525.00	Smart Turner Pumps	Engineering Services
PS20121379	NOITC	Integrated Design Process Workshops for Sustainable Building	\$ 20,000.00	Cascadia Region Green	Engineering Services
PS20130093	NOITC	Supply and Delivery of Mobile Water Meter Reader	\$ 19,429.74	Corix Water Products LP	Engineering Services
PS20131047	NOITC	Construction Safety Compliance Observations and Coaching	\$ 18,000.00	Tay, Shelby	Human Resource Services
PS20130284	NOITC	Green Building Audio Tour App	\$ 15,000.00	Recollective Consulting	Engineering Services
PS20121377	NOITC	Engagement Program for Small Business To Take Action on Environmental Issues	\$ 14,000.00	Climate Smart	Engineering Services
PS20130975	NOITC	Supply and Installation of Optimum Control Premium Software	\$ 11,400.00	TracRite Software Inc.	Board of Parks & Recreation
PS20130785	NOITC	Consultant Services for Renovations at VanDusen Floral Hall Pavilion	\$ 9,800.00	Aliki Gladwin & Associates Inc.	Real Estate & Facilities Mgmt.

Contract Reference	Type	Description	Contract Award Value	Vendor Selected	Department
PS20130411	Urgent/Highly Specialized	Four Pillars Employment Project	\$ 99,000.00	Multiple Vendors	Engineering Services
PS20130439	Urgent/Highly Specialized	Employee Engagement Survey	\$ 92,200.00	Hay Group Limited	Human Resource Services
PS20130573	Urgent/Highly Specialized	Water Filtration Service @ Main & Terminal	\$ 90,200.00	Tervita Environmental Services	Engineering Services
PS20130885	Urgent/Highly Specialized	Consulting Services for Child Care Review	\$ 65,000.00	Jane Beach & Associates	Board of Parks & Recreation
PS20130084	Urgent/Highly Specialized	Environmental Services - 8601 Main Street	\$ 52,488.52	Newalta Corporation	Real Estate & Facilities Mgmt.
PS20130014	Urgent/Highly Specialized	Great Beginnings Project Participation - "Maladjusted Project"	\$ 30,000.00	Headlines Theatre Co. Society	Office of the City Manager
PS20121476	Urgent/Highly Specialized	Consulting Services for the City of Vancouver 2013 Homeless Count	\$ 26,475.00	Eberle Planning and Research	Community Services
PS20130886	Urgent/Highly Specialized	Central Residence - Scaffolding Design	\$ 22,900.00	Read Jones Christoffersen Ltd	Real Estate & Facilities Mgmt.
PS20130346	Urgent/Highly Specialized	Consultant for SEFC Habitat Monitoring Report	\$ 20,050.00	Golder Associates Ltd.	Engineering Services
PS20130833	Urgent/Highly Specialized	312 Main - Emergency Clean-up	\$ 20,000.00	Embers	Real Estate & Facilities Mgmt.
PS20131203	Urgent/Highly Specialized	Heat Shelter Repairs - 860 Richards Street	\$ 17,125.00	Embers	Real Estate & Facilities Mgmt.
PS20130145	Urgent/Highly Specialized	Exterior Repairs 5 East 8th	\$ 16,800.00	Entire Building Services Ltd	Real Estate & Facilities Mgmt.
PS20130233	Urgent/Highly Specialized	Emergency Variable Frequency Drive Replacement	\$ 14,592.00	Eaton Industries (Canada) Company	Engineering Services
PS20131204	Urgent/Highly Specialized	Heat Shelter Repairs - 21-25 East 5th Avenue	\$ 12,600.00	Embers	Real Estate & Facilities Mgmt.
PS20130373	Urgent/Highly Specialized	Emergency Repair To The Leaking Cracks Below The Hillcrest Pool Tank	\$ 10,800.00	Polycrete Restorations Ltd	Board of Parks & Recreation
PS20130384	Urgent/Highly Specialized	Rental of Tents and Special Event Supplies	\$ 10,714.29	Salmon's Rentals Ltd	Board of Parks & Recreation
PS20131352	Urgent/Highly Specialized	Structural Assessment for 437-441 Powell Street	\$ 10,000.00	Morrison Hershfield Limited	Community Services
PS20130406	Urgent/Highly Specialized	Re-pipe Domestic Hot Water Lines For Rodden Lodge	\$ 8,634.00	JUST Mechanical Ltd.	Real Estate & Facilities Mgmt.
PS20130928	Urgent/Highly Specialized	Granville Residence Masonry Study - Emergency	\$ 7,200.00	Read Jones Christoffersen Ltd	Real Estate & Facilities Mgmt.
PS20130051	Urgent/Highly Specialized	PSSP Re-Certification	\$ 5,250.00	Electrical Industry Training	Board of Parks & Recreation