

#### ADMINISTRATIVE REPORT

Report Date: December 3, 2013 Contact: Mary Clare Zak Contact No.: 604.871.6643

RTS No.: 10049

VanRIMS No.: 08-2000-20

Meeting Date: December 18, 2013

TO: Standing Committee on City Finance and Services

FROM: General Manager of Community Services

SUBJECT: Social Innovation Projects and Other Social Grants

#### RECOMMENDATION

- A. THAT Council approve 17 Social Innovation Projects, totalling \$414,000; source of funding is the 2013 Social Grants Budget.
- B. THAT Council approve 3 Social Responsibility Fund grants totalling \$42,000; source of funding the Edgewater Social Responsibility Reserve.
- C. THAT Council approve 1 Neighbourhood Food Infrastructure grant totalling \$10,000; source of funding the Social Policy Capital Budget.
- D. THAT Council approve 6 Hastings Legacy Fund Grants for 2013 totalling \$120,000; source of funding is the Hastings Social Responsibility Reserve.
- E. THAT Council approve 5 Childcare Grants totalling \$17,285; source of funds to be the unallocated portion of the 2013 Childcare Grants Budget.
- F. THAT Council approve a policy change to Social Policy's Minor Capital Grant program that will include organizations in facilities owned, leased or rented by the City, allow the City's contribution to be a maximum of 50% of the grant and to allow up to a maximum of 15% for depreciable assets, as set out in Appendix H of this report.

Approval of grant recommendations (A-E) require eight affirmative votes.

#### REPORT SUMMARY

This report recommends 32 social grants to registered non-profit organizations in Vancouver for a total of \$603,285, and consolidates 5 Social Granting streams under one report.

Recommended grants align with the policy objectives of the Social Grants Program and support key City strategies connected to the Healthy City Strategy (under development) including Housing and Homelessness, Local Food, the Joint Child Care Council priorities, Year of Reconciliation, Mental Health and Addictions and the Healthy City Strategy (under development). Social Grant objectives include:

- Meeting basic needs;
- Building capacity;
- Enhancing belonging;
- Supporting inclusive neighbourhoods, and
- Creating a healthy city for all.

Summary Table II: All grants and funding recommended in report

Grant Streams	Social Grants Policy Objectives Addressed	Council Priorities Addressed	Number of Grants	Total Funding
Social Innovation Project Grants	Enhancing belonging & inclusive neighbourhoods	Homelessness, Mental Health & Addictions, Food Systems, Urban Aboriginal Peoples	17	\$414,000
Edgewater Social Responsibility Fund Grants & Hastings Legacy Fund Grants	Enhancing belonging & Inclusive neighbourhoods Building capacity	Healthy City Strategy Social Inclusion & Safety	9	\$162,000
Food Infrastructure	Building capacity	Healthy City Strategy	1	\$10,000
Childcare Program Development and Stabilization Grants	Building capacity	Childcare & Early Learning	5	\$17,285
Total 32 \$603,285				

In 2011, the Joint Childcare Council set a target to create 500 new licensed spaces by 2014. 460 new licensed spaces have been created to date. The Childcare grants in this report will support the creation of a further 183 new school age spaces in Vancouver Board of Education (VBE) facilities. The additional 183 spaces will be added to the count in early 2014 once they have been completed, thus surpassing the JCC's 2014 target. Table I outlines the JCC target to date.

Table I: Summary table of Additional Childcare Spaces Created in Vancouver as of November 31, 2013.

JCC's 2011	# of New	# Committed	Total # Built and
Target: 500 new	Childcare Spaces	Childcare Spaces	Committed
spaces by 2014	Built (as of	(under development	Childcare Spaces
	November, 2013)	or secured by	•
	,	rezoning, as of	

		November, 2013)	
500	190	270	460

This report also recommends a policy change to Minor Capital Grants that will enable social organizations in City facilities access to capital funding to undertake renovations or provide equipment which allows improvements in service delivery and which aligns with capital grants to cultural organizations in City facilities. This change is proposed now to allow for an intake of applications in early 2014.

#### COUNCIL AUTHORITY/PREVIOUS DECISIONS

**Social Innovation Project Grants:** In March 2013, Council provided a \$1 million increase to the Social Grants budget. In July 2013, Council approved an allocation model that provided \$586,000 in core funding for social programs, and created the Social Innovation Project (SIP) grants with a budget of \$414,000 for 2013.

**Childcare Grants:** Council approved the Civic Child Care Strategy in 1990 with goals that include supporting the quality, accessibility and affordability of existing child care services. In 2011, the Joint Childcare Council targeted an increase of 500 new childcare spaces over its 3 year term.

**Hastings Legacy Fund Grants:** On October 4, 2005, as part of the rezoning conditions for Hastings Park, Council accepted a number of public benefits from Hastings Entertainment Inc. including the Hastings Legacy Fund grants.

Capital Grants: The City has offered a Capital Grants program to Vancouver-based social and cultural organizations in non-City-owned properties since 1975. In 2008, Council approved the 2008 - 2023 Cultural Facilities Priorities Plan that separated social and cultural capital grants into two different funding streams, opened eligibility to include cultural tenants in city facilities, and increased the threshold of the City's maximum dollar contribution for eligible cultural projects. Report RTS 08531 outlines these changes for the Cultural Capital Grant stream. The Minor Capital Grants for social service organizations were unaffected by the 2008 policy changes.

#### CITY MANAGER'S/GENERAL MANAGER'S COMMENTS

The General Manager of Community Services RECOMMENDS approval of the foregoing:

#### **REPORT**

#### Background/Context

The purpose of this funding is to support social initiatives, build organizational capacity and enhance resilience among populations experiencing vulnerability and marginalization across the city. This report is the 3<sup>rd</sup> and final grant report for 2013.

Social Grants help to address Council priorities and the Healthy City Strategy (under development) including:

i. Ending street homelessness by 2015 by funding services to address needs of street populations and supporting those at high risk of becoming homeless.

- ii. Addressing the increasing number of people affected by serious mental health and addiction issues by funding projects that pilot new approaches to ensure at-risk populations better connect to appropriate services.
- iii. Building strong, safe, inclusive communities, supporting projects that also complement the Mayor's Engaged City Task Force to promote inclusion, belonging, connectedness and civic engagement for residents experiencing marginalization.
- iv. Facilitating the achievement of Vancouver Food Strategy targets by improving access to healthy, affordable food via Community Food Markets, and also addressing Greenest City 2020 goals.
- v. Supporting the Year of Reconciliation by building capacity in the urban Aboriginal community by providing more equitable access to programs and services and supporting the transition from reserves to Vancouver's urban centre.

#### Strategic Analysis

Grants recommended in this report align with Council priorities and strategies noted above and continue to leverage external funding and resources.

#### I. Summary of Applications from each of four granting streams:

#### A. Social Innovation Project (SIP) Grants - \$414,000

The purpose of SIP grants is to spark innovative approaches to complex social problems and create positive social outcomes. These grants offer funding to time-limited two-year projects, allow organizations to test new ideas through pilot projects, to scale up successful programs, or apply new methods to their work.

A call for proposals was broadly circulated in August 2013, and applications were due October 11, 2013. All SIP applicants were evaluated based on the following key criteria:

- 1. Alignment with Council priorities,
- 2. Coordination with City strategies and initiatives
- 3. Address gaps in service and emerging needs;
- 4. Use an innovative approach to address social issues;
- **5.** Strong support and collaborations with existing service platforms, other service providers, funders, and project partners; and
- **6.** A minimum of 1:1 leverage from other sources.

Funding requests totalled \$4.2 million, or ten times the available funding for this grant stream. This is the highest level of demand on record. Staff received 111 applications and the wide range of organizations applying is demonstrated in that 45% were new applicants to Social Grants. 7 of the 17 successful applicants will receive social grant funding from the City for the first time, pending Council approval.

Given the significant funding demands and the high quality of proposals, staff identified 4 high ranking projects that are being recommended in this report to receive funding through other grant streams including the Social Responsibility Fund (Table III below), Great Beginnings, and Food Infrastructure Capital grants.

All of the 111 applications addressed a minimum of three priorities show strong alignment with City objectives. City priorities include:

- 1) Promoting inclusion, belonging, connectedness
- 2) Creating Safe Communities
- 3) Supporting a sustainable food system
- 4) Improving service access for:
  - Vulnerable children, families and youth
  - Newcomers and Seniors
  - Urban Aboriginal Peoples
  - People with mental health and addiction challenges
  - People who are homeless or at risk of homelessness

SIP grant applicants demonstrated the ability to leverage significant funding and resources from other sources.

- The amount of leverage achieved is higher than other social grants. For every 1\$ invested, approximately \$7 in other contributions is being leveraged through cash and in kind contributions.
- Most of the in-kind leverage is the result of staff time, space, and materials
  donated or provided by other organizations to support the project. Non-profit
  organizations partnering with grant recipients committed the most in-kind
  resources and staff time, followed by private sector organizations, and then
  educational partners.

In partnership with Vancouver Coastal Health, a new approach to identifying outcomes will be piloted with SIP grant recipients A "common outcome" reporting tool will make it possible to compare the same outcomes across all groups and this approach will be considered across all Social Grants streams.

17 SIP Grants out of a total of 117 applications are recommended to receive funding form the SIP Grant program, as described in Table II below. Details of all applicants including the 94 who were not recommended are found in Appendix B.

Table III: 2013 Social Innovation Grant Projects Recommended in this report.

Organization/	Project Description	SIP	SIP Grant
Project		Grant	Recommended
		Request	(Over 2 years)
Collingwood Neighbourhood House - Healthy Vancouver For All	This partnership with VCH will support licensed childcare spaces and family support programs for vulnerable mothers and children. Mothers accessing the program will be 25 or younger, caring for their first child, and have a Public Health Nurse referral.	\$50,000	\$20,000

Organization/ Project	Project Description	SIP Grant Request	SIP Grant Recommended (Over 2 years)
Aboriginal Mother Centre Society - Where the Waters Meet	Collaboration with the Vancouver Police Department to hold regular programming and events that will build trusting relationships between front line police, Aboriginal women and their children.	\$50,000	\$28,000
Dogwood 25 - Mentorship Program for Aboriginal Students	This stay-in-school mentorship initiative will pair urban Aboriginal youth with Aboriginal teachers-in-training and influence youth to stay in school by providing positive role models	\$50,000	\$25,000
Aunt Leah's Independent Lifeskills Society - Supporting Education for Foster Youth	Up to 60 youth ageing out of the foster care system will receive guidance and educational support to help them make informed decisions about their education and life choices.	\$50,000	\$25,000
Hastings Crossing Business Improvement Association - Social Inclusion Strategy	This project will pilot a "Good Neighbour" program and inclusion strategy to build social capital and create dialogue between low-income residents and businesses. Strongly aligns with the DTES Local Area Planning Process.	\$35,000	\$30,000
Frog Hollow Neighbourhood House - Pathways to Leadership	Pathways to Leadership provides immigrant mothers with personal, citizenship, and career development opportunities. The model will be replicated at other agencies, supporting participants in their education and employment choices.	\$50,000	\$40,000
Kettle Friendship Society - Vancouver ID Bank	This project will develop an ID Bank model with non-profit, government and private sector partners to reduce barriers to accessing housing, health care and other social services by issuing and storing government-issued identification.	\$50,000	\$30,000
Fresh Roots Urban Farm - Roots in the Community	New market garden sites will sell healthy food at David Thompson and Van Tech Secondary Schools. Project increases access to local healthy food, serving food insecure neighbourhoods and local organizations.	\$29,367	\$14,000
Kitsilano Neighbourhood House - Sustaining the Westside Community Food Market	This project will provide low barrier food access to seniors, spinal cord injured people & residents with low incomes, and will include healthy food & skill building education, expanding a coupon program, and reducing market food waste.	\$40,000	\$15,000
Potluck Café Society - DTES Mobile Market	Two DTES Mobile Markets will offer fresh local produce for purchase for nutritionally vulnerable DTES residents in collaboration with two Neighbourhood Food Networks	\$5,000	\$5,000

Organization/ Project	Project Description	SIP Grant Request	SIP Grant Recommended (Over 2 years)
Greater Vancouver Food Bank Society - Shared Voice Shared Vision	A new data collection tool will be created to help determine the kinds of education, partnerships, and services offered to empower Food Bank users to tackle food insecurity from multiple perspectives.	\$23,000	\$10,000
RainCity Housing & Support - Housing First	A Housing First training curriculum will be developed and delivered to the organization's fast growing staff team, and can also be rolled out to other housing providers.	\$50,000	\$25,000
John Howard Society - Affordable Housing Placement Coordinator	A new affordable housing and placement program at the Vancouver office will provide a continuity of supports for individuals impacted by the criminal justice system. Leverages John Howard's outreach staff at correctional and pretrial centres funded by the federal government.	\$25,000	\$25,000
Ecotrust Canada - Using Social Impact Bonds	This project will design a Vancouver-specific Social Impact Bond, which is an innovative funding and service delivery model that will provide Housing First solutions for mentally ill and addicted residents. This would be the first time a SIB is issued in the Canadian context.	\$18,000	\$17,000
West Coast Mental Health Network Society - Peer Support Bridging Program	A peer support and advocacy network will be piloted to provide continuity and preventative supports for those dealing with serious addictions and mental illnesses.	\$50,000	\$40,000
MOSAIC - Engaging Newcomers in Mental Health promotion	This project will identify cultural barriers to accessing local mental health services and practices that can enhance access among immigrant and refugee populations.	\$50,000	\$25,000
SWAN (Supporting Women's Alternatives Network) Vancouver Society - NIISW	Will pilot a technology-based outreach service including an online lifeline to community supports to support the safety and health of vulnerable women involved in sex trade. This pilot will include outreach to immigrant women, address exploitation and provide a key safety link to supports and services.	\$50,000	\$40,000
		Total	\$414,000

## II. Social Responsibility Fund (SRF) Grant Allocations - \$42,000

The Social Responsibility fund supports capacity building projects as well as initiatives located within neighbourhoods adjacent to the Edgewater Casino, including the DTES/Strathcona, Mount Pleasant neighbourhoods, and downtown core.

\$20,000

Total | \$42,000

Organization/Project	City Priority	Description	Grant Recommended
YWCA Crabtree Corner Family Resource Centre - Pyramid Model for Supporting Social Emotional Competence in Infants and Young Children	Early Learning and Care	To implement a new curriculum that enhances social, emotional and communication skills for the program's high need, at-risk population of children, to mitigate challenging childhood behaviours.	\$7,000
Artist Legal Outreach Education Society: Legal Diagnostic Pilot	Health and sustainability of the non-profit sector	To create and deliver an assessment tool to measure the legal compliance and understanding of governance,	\$15,000

CRA compliance,

profits.

residents.

infrastructure, employment and privacy concerns for non-

To create new demonstration

gardens at RayCam and a BC

Housing site and hold garden

preservation for local

and training workshops in food safety, nutrition, food prep and

Table IV - Summary of SRF Grant Recommendations

Vancouver

Food Strategy

# III. Social Policy Capital Grant - Access to Nature - Vancouver Fruit Tree Society, \$10,000

Through the SIP Grant adjudication process, staff identified this high ranking project as being better suited for funding via a capital grant. Funding will support a public fruit tree project involving the City's 24 community centers for equipment storage and fruit redistribution through community food markets.

#### IV. Hastings Legacy Fund (HLF) Grants

RayCam Community

Association -

Sovereignty

**Cultivating Food** 

Social Policy received 12 applications for the 2013 round of HLF grants, and evaluated the projects based on the neighbourhood-based criteria for this grant. Applicants needed to demonstrate the following:

- That projects benefit residents and businesses in the Hastings-Sunrise neighbourhood; and
- Projects have strong partnerships with a range of neighbourhood based stakeholders.

Total available funding in the Hastings Legacy Reserve for 2014 is \$120,000. For a more detailed description of each project see Appendix C. 6 applications totalling \$120,000 are being recommended for funding for projects starting in 2014. Details on all applications and the 6 projects which are not recommended for funding are in Appendix D.

Table V: Hastings Legacy Fund Grants Summary Table

Social Innovation Projects and Other Social Grants - 10049

Applicant	Council Priority	Project	Amount Requested	Amount Recommended
Frog Hollow Neighbourhood House (New to the HLF Grant program)	Public realm improvements; Community celebrations; Support for community needs	Generating Connections Intergenerational Social Hub	\$40,000	\$10,000
Hastings North Area Planning Association	Public realm improvements; Public safety; Greenest city	Year Long Litter Clean-Up Program	\$10,000	\$9,000
Hastings North Business Improvement Association	Public realm improvements; Celebrations and festivals; Support for community needs; Greenest city	Community Small Grants Projects	\$30,000	\$23,000
Hastings North Business Improvement Association	Public safety	Business Safety Service Patrol Team	\$20,000	\$18,000
Hastings North Business Improvement Association	Celebrations and festivals; Support for community needs	Community Building Partnership	\$40,000	\$37,000
Kiwassa Neighbourhood House	Support for community needs	Northeast Youth Action Committee	\$25,000	\$23,000
			Total	\$120,000

## V. Childcare Program Development and Program Stabilization Grants

Childcare Program Development grants aid in the creation of new before and after school childcare spaces by supporting *non-capital costs* associated with opening or expanding licensed care programs. These may include hiring and training new staff, developing policies and procedures, or purchasing supplies. The Program Development grants in Recommendation E support the creation of 183 licensed school aged spaces that will expand the licensed capacity of programs currently operating in schools.

The Program Development grants compliment the City's work to address the shortfall of before and after school care spaces. The City and Vancouver Board of Education (VBE)

the implementation of childcare space planning guidelines and a small capital funding agreement. The **183** spaces that are the subject of this report are being facilitated through the combined effort of the Program Development Grant, the guideline and MOU funding agreement. MOU funding will cover the cost of small capital improvements made by the VBE, and will be paid directly to the VBE by the City through a separate process outlined in the MOU. The total small capital costs of facilitating all **183** spaces through the MOU process will be a maximum of \$150,000 in addition to the grants approved as part of this report.

Table VI: Summary table of Childcare Program Development Grants

Organization	Project	Number of Spaces	Requested	Recommended
Collingwood Neighbourhood House	Norquay Elementary School Age Child Care Centre	28 New Spaces	\$3,286	\$2,054
Collingwood Neighbourhood House	Renfrew Elementary School Age Child Care Centre	15 New Spaces	\$3,368	\$1,800
Spare Time Child Care	Spare Time Bobolink Centre	24 New Spaces	\$10,000	\$2,376
Strathcona Community Centre Association	Strathcona Elementary Preschool and Group Child Care Centre	86 New Spaces	\$5,000	\$5,000
South Vancouver Neighbourhood House	Fleming Elementary Out of School Care Centre	30 New School-based Spaces	\$13,000	\$6,055
			Total	\$17,285

Three additional Program Development grants which were not recommended for funding were received, and are outlined in Appendix F. Staff also received two applications for Program Stabilization grants, which are one-time-only emergency funds to stabilize the financial position of an organization in crisis. These applications were not eligible for funding under the program guidelines for this grant and no grant is recommended (see Appendix G). Staff have identified ways to better support the two applicants through capacity building work.

#### 2. Recommendation F - Minor Capital Grant Policy Change -

Social Policy provides annual Minor Capital Grants to social service and childcare organizations. The total grant budget is approximately \$100,000 per year, and projects average \$10,000 each.

**Recommendation** F seeks Council approval to align Social Policy's Minor Capital Grants with a similar Grant program in Cultural Services, and to add an additional criterion that will better support organizations. Recommendation F is outlined in detail in Appendix H, and seeks changes summarized as follows:

#### Current Capital Grant Criteria

- -Max City grant does not exceed 30% of a project
- -Applicants in City-owned, leased or -> rented spaces cannot apply
- -Depreciable assets are not eligible

#### Recommendation F: New Criteria

- -Funds a max of up to 50%
- -Applicants in City-owned, leased or rented spaces CAN apply
- -Up to 15% of depreciable assets ARE Eligible

Staff are recommending these changes to create equal opportunities for organizations in City-interest and non-City-interest facilities, to better support the non-profit sector, and to invest in City assets that house important social services. The proposed changes will also better align with a similar program in Cultural Services.

In 2008, Council approved the Cultural Facilities Priorities Plan and policy changes to the Cultural Infrastructure Grant program that allowed City-owned, leased or rented facilities to be included for consideration with non-civic facilities, and increased the total amount of the City's contribution from 30% to 50% of total project funding. This policy change will allow the City to contribute funds to areas defined as the tenant's responsibility under lease agreements. However, because of the cost sharing nature of these grants, any Minor Capital Grant funding would be considered just one source out of many. Social Policy staff will work with Facilities, Planning and Development on decision-making, and will ensure that recommended projects in City facilities are in compliance with their lease obligations, including their obligation for routine maintenance and repair. Projects would still remain under the control and responsibility of the applicant.

In accepting Recommendation F, Council acknowledges that the changes proposed here preserve the intent of all City leases, yet better support organizations that use City infrastructure to deliver important services. Following Council's approval of this change, grant recommendations will be brought forward in early 2014.

#### Financial Implications

#### 1) Social Innovation Project Grants

The 17 grants recommended in this report total \$414,000, source of funding is the 2013 Social Grants budget. This final social grant report for 2013 allocates all remaining funding from the \$1 million increase applied to the Social Policy grants program in March 2013. 2013 was the inaugural year for the Social Innovation Project grants. The next round of applications will be in the spring of 2014.

#### 2) Hastings Legacy Reserve Grants

As of October 31, 2013, there is an unallocated balance of \$188,000 in the Hastings Social Responsibility Reserve. An annual contribution from Hastings Entertainment Inc. of \$100,000 (2007 base) with an annual CPI adjustment is expected until the Operational Agreement between the City and Hastings

Entertainment Inc. expires. Recommendation D seeks approval of 6 grants totalling \$120,000 to be funded from the Hastings Legacy reserve. Approval of grants recommended in this report will leave an unallocated balance of \$68,000 in the Hastings Social Responsibility Reserve.

#### 3) Social Responsibility Reserve Grants

Recommendation B seeks approval for \$42,000 in grants funded from the Edgewater Social Responsibility Reserve. RTS 10109, which is scheduled for Council on December 18<sup>th</sup>, 2013 with this report, recommends a grant allocation of \$100,600. The recommended grants from both reports will leave a balance of \$304,365 in the Edgewater Social Responsibility Reserve as at October 31, 2013.

#### 4) Childcare Grants

Recommendation E seeks approval for grants of \$17,285 to be funded from the 2013 Childcare Grants operating Budget.

#### 5) Capital Grants

Recommendation C seeks approval for a \$10,000 Neighbourhood food infrastructure grant to be funded from Social Policy's 2013 Capital budget - Access to Nature.

#### CONCLUSION

The grants and funding recommendations in this report align with the policy objectives of the Social Grants Program and will help the City to address its priorities of creating an inclusive, liveable and healthy community for all of its residents. This report recommends projects that provide new and innovative approaches to complex social problems. It supports organizations that address the vulnerability of our children and youth, and which aim to make our communities greener, safer, more liveable and more inclusive of all residents.

\* \* \* \* \*

## 2013 SOCIAL INNOVATION PROJECT GRANTS Recommended

No.	Organization/ Project	Project Description	SIP Grant Request	SIP Grant Recom- mended	Conditions
1	Collingwood Neighbourhood House - Healthy Vancouver For All	Close partnership with VCH to model licensed childcare for vulnerable mothers and children. Mothers accessing the program will be 25 or younger, caring for their first child, and have a Public Health Nurse referral.	\$50,000	\$20,000	This grant reflects a commitment of funding for the first year of this project, and Social Policy staff will seek funding to support the second year of this project from other grant sources in 2014.
2	Aboriginal Mother Centre Society - Where the Waters Meet	Collaboration with the Vancouver Police Department to build more trusting relationships between police, Aboriginal women and their children.	\$50,000	\$28,000	Second installment of the grant contingent on the creation of a Terms of Reference outlining the relationship between the Mother Centre Society and the Vancouver Police Department.
3	Dogwood 25 - Mentorship Program for Aboriginal Students	This stay-in-school mentorship initiative will pair urban Aboriginal youth with Aboriginal teachers-in-training. Has capacity to positively influence youth to stay in school by providing positive role models to youth with the lowest high school completion rates in Vancouver.	\$50,000	\$25,000	First payment will be released once the organizations demonstrates that guidelines around resource and referral services, the role of mentors, effective mentoring practice and related training plans are in place to the satisfaction of the Director of Social Policy.
4	Aunt Leah's Independent Lifeskills Society - Supporting Education for Foster Youth	Up to 60 youth ageing out of the foster care system will receive guidance and educational support to help them make informed decisions about their education and life choices.	\$50,000	\$25,000	

No.	Organization/ Project	Project Description	SIP Grant Request	SIP Grant Recom- mended	Conditions
5	Hastings Crossing Business Improvement Association - Social Inclusion Strategy	This project will pilot a "Good Neighbour" program and inclusion strategy to build social capital and create a healthier dialogue between low-income residents and businesses. Strongly aligns with the DTES Local Area Planning Process.	\$35,000	\$30,000	Second payment contingent on the creation of a Terms of Reference for project partners.
6	Frog Hollow Neighbourhood House - Pathways to Leadership	Pathways to Leadership provides immigrant mothers with personal, citizenship, and career development opportunities. The model will be replicated at other agencies, supporting participants in their education and employment choices.	\$50,000	\$40,000	
7	Kettle Friendship Society - Vancouver ID Bank	This project will design an ID Bank model with non-profit, government and private sector partners. Aim: to reduce barriers to accessing housing, health care and other social services by issuing and storing government-issued identification.	\$50,000	\$30,000	Funding will support a maximum of 18 months of research, prep work and planning. Second payment contingent on the creation of a Terms of Reference for project partners.
8	Fresh Roots Urban Farm - Roots in the Community	New market garden sites will sell healthy food at David Thompson and Van Tech high schools. Project increases access to local healthy food, serving food insecure neighbourhoods and local organizations.	\$29,367	\$14,000	
9	Kitsilano Neighbourhood House - Sustaining the Westside Community Food Market	The Westside Community Food Market provides low barrier food access to seniors, spinal cord injured people & residents with low incomes. New programs include healthy food & skill building education, expanding a coupon program, reducing market food waste.	\$40,000	\$15,000	
10	Potluck Café Society - DTES	Two DTES Mobile Markets will offer fresh local produce for purchase for nutritionally	\$5,000	\$5,000	

No.	Organization/ Project	Project Description	SIP Grant Request	SIP Grant Recom- mended	Conditions
	Mobile Market	vulnerable DTES residents in collaboration with two Neighbourhood Food Networks			
11	Greater Vancouver Food Bank Society - Shared Voice Shared Vision	A new data collection tool will be created to shape education, partnerships, and services offered at Community Food Hubs. Goal: to empower Food Bank users to tackle food insecurity from multiple perspectives.	\$23,000	\$10,000	
12	RainCity Housing & Support - Housing First	A Housing First training curriculum will be developed and delivered to the organization's fast growing staff team, and can also be rolled out to other housing providers.	\$50,000	\$25,000	
13	John Howard Society - Affordable Housing Placement Coordinator	A new affordable housing and placement program at the Vancouver office will provide a continuity of supports for individuals impacted by the criminal justice system. Leverages outreach positions at correctional and pre-trial centres funded by the Homelessness Partnering Strategy.	\$25,000	\$25,000	
14	Ecotrust Canada - Using Social Impact Bonds	This project will design a Vancouver-specific Social Impact Bond, which is an innovative funding and service delivery model that will provide Housing First solutions for mentally ill and addicted residents. This would be the first time a SIB is issued in the Canadian context.	\$18,000	\$17,000	Grant will be contingent on 1) the participation of Provincial partners, ensuring that the bond is feasible, and 2) a review of the organization's financial statements, both to the satisfaction of the Director of Social Policy.
15	West Coast Mental Health Network Society - Peer Support Bridging Program	A peer support and advocacy network will be piloted to provide continuity and preventative supports for those dealing with serious addictions and mental illnesses.	\$50,000	\$40,000	Second payment contingent on the submission of financial statements that demonstrate financial stability to the satisfaction of the Director of Social Policy.

No.	Organization/	Project Description	SIP Grant	SIP Grant	Conditions
	Project		Request	Recom- mended	
16	MOSAIC - Engaging Newcomers in Mental Health promotion	This project will identify cultural barriers to accessing local mental health services and practices that can enhance access among immigrant and refugee populations. Goal: to increase use of mental health services by Chinese, Filipino and South Asian residents.	\$50,000	\$25,000	Comment: this grant will not contribute to the delivery of direct therapeutic services, but the increase in sectoral capacity to deliver culturally competent services.
17	SWAN (Supporting Women's Alternatives Network) Vancouver Society - NIISW	Will pilot a technology-based outreach service including an online lifeline to community supports to support the safety and health of vulnerable women involved in sex trade. This pilot will include outreach to immigrant women, address exploitation and provide a key safety link to supports and services.	\$50,000	\$40,000	

## 2013 SOCIAL INNOVATION PROJECTS GRANTS Not Recommended

No.	Organization/Project	SIP Grant Request	SIP Grant Recommended	Comments
1	211 British Columbia Services Soc Vancouver Free & Low- Cost Food Hub	\$35,000	\$0	
2	ALO: Artists' Legal Outreach Education - Legal Diagnostic Pilot	\$15,000	\$0	A SIP grant is not recommended, but funding has been identified through the Social Responsibility Fund.
3	Arts in Action Society - Purple Thistle - Stitches: Healing with Connection and Creativity	\$50,000	\$0	
4	Atira - Fundraising & Communications Systems	\$50,000	\$0	
5	Battered Women's Support Services - Community based Women's Safety & Outreach	\$50,000	\$0	
6	BC Centre for Ability - Child Care Community of Practice for Social Emotional Health	\$50,000	\$0	
7	BC Coalition of People with Disab Membership & Outreach Co-Inclusion Ambassadors	\$48,793	\$0	
8	Beauty Night Soc Life - Makeover	\$50,000	\$0	
9	Big Brothers of Greater Van Big Brothers Aboriginal Mentoring program	\$50,000	\$0	
10	Boys and Girls Clubs of Greater Van Grandview Boys & Girls Club	\$50,000	\$0	
11	British Columbia Assoc. of Patients on Methadone - SNAP Inclusion	\$41,000	\$0	
12	British Columbia Schizophrenia Soc Partnership Training & Community Outreach	\$50,000	\$0	

No.	Organization/Project	SIP Grant Request	SIP Grant Recommended	Comments
13	Canadian Parks & Wilderness Society - Take Back the Wild	\$14,815	\$0	
14	Canadian Women Voters Congress - Changing practices	\$16,000	\$0	
15	Catherine White Holman Wellness Soc Trans Women Transforming Healthcare	\$50,000	\$0	
16	Cedar Cottage Nbhd House - Digital Heart in Community	\$50,000	\$0	
17	Cerebral Palsy Association of British Columbia - Growing our Social Enterprise	\$10,000	\$0	
18	Children of the Street Society - Continuum of Care	\$50,000	\$0	
19	Chinese Community Policing Centre - Minding the Minds	\$16,400	\$0	
20	Collingwood Neighbourhood House Society - LIC Prototype	\$50,000	\$0	
21	Collingwood Neighbourhood House - INTERactive	\$50,000	\$0	
22	ConnecTra Society - Business Incubator Project	\$27,000	\$0	
23	Demonstrating Value Resource - For Good Measure	\$50,000	\$0	
24	Downtown Eastside Nbhd House (DTES NH) - Neighbourhood Farm School	\$50,000	\$0	
25	Downtown Eastside Women's Centre - Pathways to Success	\$50,000	\$0	
26	Downtown Society for the Fellowship of Recovering Alcoholics - Clean Slate Project		\$0	
27	DTES Street Market Soc Mobile Vendor Storage & Display Carts	\$20,000	\$0	
28	Eka Cooperative - Pathway to Interpretation	\$48,796	\$0	
29	EMBERS (Eastside Movement for Business & Econ Renewal Soc.) - Scaling up of EMBERS Staffing Solutions	\$50,000	\$0	
30	Equitas - International Centre for Human Rights Education SocPlay it Fair	\$50,000	\$0	

No.	Organization/Project	SIP Grant Request	SIP Grant Recommended	Comments
31	First United Community Ministry Soc Holistic Support for Seniors	\$50,000	\$0	
32	Forest & the Femme - Increasing Accessibility	\$25,000	\$0	
33	Four Eleven Seniors Centre Soc Seniors Community Connections	\$25,000	\$0	
34	Gordon Nbhd House (ANH) - Suppermobile	\$39,392	\$0	
35	Groundswell Education Soc Groundswell	\$40,000	\$0	
36	Happy Liver Soc Expansion Project	\$50,000	\$0	
37	Helping Spirit Lodge Society - Yard Birds	\$50,000	\$0	
38	HIM (Health Initiatives for Men) Society - Netreach	\$25,000	\$0	
39	Immigrant Svcs Soc. of BC - Refugee Liaison	\$49,533	\$0	
40	Jamcouver Cultural Soc Jamcouver Skate Club	\$25,000	\$0	
41	Jewish Family Services Agency - JFSA Healthy Communities Garden	\$50,000	\$0	
42	KidSafe Project Society, The - KidLink	\$15,000	\$0	
43	La Boussole, Centre Communautaire Societe - Psychiatric Assertive Community Treatment Team (PACT) for Francophones	\$50,000	\$0	
44	Leave Out Violence (LOVE) British Columbia - Deeping the Love & connection in Vancouver	\$30,000	\$0	
45	Little Mountain Nbhd House Soc From A-Z, and U to ME: Belonging and Community	\$23,932	\$0	
46	LOCO Business Network Soc BuyLAB	\$50,000	\$0	
47	Lookout Emergency Aid Soc Aboriginal Inclusion	\$48,081	\$0	A SIP grant is NOT recommended, but an application for a grant of \$25,000 is being put forward for

No.	Organization/Project	SIP Grant Request	SIP Grant Recommended	Comments
				Great Beginnings funding.
48	Marpole Oakridge Family Place Soc Learn & Lead Grandparents	\$4,250 \$25,000	\$0	
49	Metro Vancouver Aboriginal Executive Council Soc Urban Aboriginal Community Engagement		\$0	A SIP grant is NOT recommended during this round, but staff will work closely with MVAEC to determine how the City can best support the organization and its work outreaching to the urban Aboriginal community.
50	Mission Possible - Transitions to Competitive Employment	\$25,000	\$0	,
51	Mole Hill Community Housing Soc Mole Hill Fruit Tree Program	\$40,000	\$0	
52	Mt. Pleasant Family Centre Soc City Promenade	\$50,000	\$0	
53	Native Courtworker & Counselling - Urban Aboriginal Collaboration	\$49,048	\$0	
54	NEC Native Education College - Aboriginal Connections	\$29,350	\$0	
55	PACE - Providing Alternatives, Counselling & Education Soc Community KIN XXX TIONS	\$49,040	\$0	
56	Pacific Post Partum Support Society - Extended Hours for Telephone Counselling	\$45,850	\$0	
57	PeaceGeeks Soc Empowering the Vancouver Non-Profit Sector	\$48,000	\$0	
58	PEDAL Foundation - Pedals for the People	\$25,000	\$0	
59	PHS Community Services - Youth Skills landscape training	\$50,000	\$0	
60	Portland Hotel Soc Thunder Box	\$25,000	\$0	
61	posAbilities Assoc. of BC - Building Belonging	\$25,000	\$0	
62	Positive Women's Network - Linking Two Epidemics	\$22,368	\$0	

No.	Organization/Project	SIP Grant Request	SIP Grant Recommended	Comments
63	Pull Focus - Animating Culture	\$6,000	\$0	
64	Qmunity - Safe Vancouver Schools	\$48,700	\$0	
65	Ray-Cam Community Assoc Cultivating Food Sovereignty	\$50,000	\$0	A SIP grant is NOT recommended, but funding has been identified through the Social Responsibility Fund.
66	Ray-Cam Community Assoc One Pot Pledge	\$50,000	\$0	
67	Ray-Cam Community Assoc Urban Grange	\$50,000	\$0	
68	Red Fox Healthy Living Society - Red Fox Community Connections	\$50,000	\$0	
69	Saint James Music Academy - 5 Day Per Week	\$18,000	\$0	
70	Shifting Growth - Skeena Community Food Hub	\$25,000	\$0	
71	Society for Affordable Housing Education - Building Support: Housing access for Immigrant & refugee women leaving violence	\$50,000	\$0	
72	Society of Internationally Trained Engineers of BC - Helping Internationally Trained Engineers	\$5,000	\$0	
73	South Vancouver Family Place - Fraserland's Family Connection Project	\$50,000	\$0	
74	Street Corner Media Foundation - Hope in Shadow & Megaphone	\$22,000	\$0	
75	Union Gospel Mission - Summer Connect	\$10,000	\$0	
76	Vancouver Aboriginal Child & Family Services - Culturally Relevant Urban Wellness	\$50,000	\$0	
77	Vancouver Aboriginal Community Policing Centre Soc Aboriginal Youth Voices	\$46,000	\$0	
78	Vancouver AIDS - Educate to Empower: Moving Forward	\$25,000	\$0	
79	Vancouver Area Cycling Coalition - Strathcona Cycles	\$49,915	\$0	

No.	Organization/Project	SIP Grant Request	SIP Grant Recommended	Comments
80	Vancouver Area Network Drug Users (VANDU) - Non- residential Managed Alcohol Program	\$50,000	\$0	
81	Vancouver Board of Education - Social Change Without Borders	\$20,000	\$0	
82	Vancouver Coastal Health - Youth Art Drop In	\$25,000	\$0	
83	Vancouver Community Network - Computers, Confidence & Citizenship	\$44,707	\$0	
84	Vancouver Community Network - Raven's Wing Project- Aboriginal Digital commun. Employ training	\$25,200	\$0	
85	Vancouver Design Nerds - Civic Renewal Lab	\$50,000	\$0	
86	Vancouver Second Mile Soc One by One	\$50,000	\$0	
87	Vancouver Society of Children's Centres - Quality Assurance	\$50,000	\$0	A SIP grant is NOT recommended, however the City has provided financial support for the Quality Enhancement Project, and will continue to stay involved in the work and its upcoming phases to consider additional support.
88	Vancouver Fruit Tree Project - Public Fruit Tree Initiative	\$50,000	\$0	A SIP grant is NOT recommended, but \$10,000 is recommended in this report through the Neighbourhood Food Infrastructure grant totalling; source of funding the Access to Nature Capital Fund.
89	West End Seniors Network - Developing an Impact Measurement System - Senior Peer Support	\$49,460	\$0	

No.	Organization/Project	SIP Grant	SIP Grant	Comments
		Request	Recommended	
90	West Side Family Place - Support & Parenting Workshops	\$40,000	\$0	
91	Westcoast Family Centres Soc Non Profit Collaborative Centre	\$25,000	\$0	
92	Women Against Violence Against Women - Engaged & Safe Workplaces	\$50,000	\$0	
93	YouthCO HIV & Hep C Soc Urban Youth Connections	\$49,854	\$0	
94	YWCA - Young Mom Plus	\$49,064	\$0	

### 2014 HASTINGS LEGACY FUND GRANTS Recommended

No.	Applicant	Council Priority	Project	Amount Requested	Amount Recommended	Comments
1	Frog Hollow Neighbourhood House (New to HLF funding)	Building strong, safe, inclusive communities	Generating Connections Intergenerational Social Hub	\$40,000	\$10,000	While funding is limited, this recommendation will support the community outreach, peer mentoring and community asset mapping aspects of this project to benefit seniors and youth in the community.
2	Hastings North Area Planning Association	Building strong, safe, inclusive communities  Greenest City	Community Clean- Up Program	\$10,000	\$9,000	
3	Hastings North Business Improvement Association	Building strong, safe, inclusive communities  Greenest City	Community Small Grants Projects	\$30,000	\$23,000	
4	Hastings North Business Improvement Association	Building strong, safe, inclusive communities	Business Safety Service Patrol Team	\$20,000	\$18,000	
5	Hastings North Business Improvement Association	Building strong, safe, inclusive communities	Community Building Partnership	\$40,000	\$37,000	
6	Kiwassa Neighbourhood House	Building strong, safe, inclusive communities	Northeast Youth Action Committee	\$25,000	\$23,000	

## 2014 HASTINGS LEGACY FUND GRANTS Not Recommended

No.	Applicant	Council Priority	Project	Amount Requested	Amount Recommended	Comments
1	Kiwassa Neighbourhood House	Greenest City Strategy	Food program Coordinator	\$0	\$0	Application being considered in another, more appropriate funding stream.
2	Learning Disabilities Association of BC	Building strong, safe, inclusive communities  Early Learning and Care	After School Social Skills	\$39,894	\$0	Funding is limited and other applications rated higher on evaluation. Project does not demonstrate sustainability beyond one year.
3	Shifting Growth Garden Society	Greenest City Strategy	Skeena Community Food Hub	\$20,000	\$0	Funding is limited and other applications rated higher on evaluation.
4	Vancouver Association of Survivors of Torture	Building strong, safe, inclusive communities	Refugees, Trauma and Commuity - VAST	\$31,300	\$0	Funding is limited and other applications rated higher on evaluation.
5	Vancouver Status of Women	Building strong, safe, inclusive communities	Spanish Speaking Single Mothers Program	\$40,000	\$0	Funding is limited and other applications rated higher on evaluation. Project does not demonstrate sustainability beyond one year.
6	Village Vancouver Transition Society	Greenest City Strategy	Seasons of Food Garden to Fork Program	\$21,200	\$0	Project is not recommended under HLF funding. Work will be done in the community to support a neighbourhood food network.

## 2013 CHILDCARE PROGRAM DEVELOPMENT GRANTS Recommended

No.	Applicant	Project	Requested	Recommended	Comments
1	Collingwood Neighbourhood House	Norquay School Age Child Care Centre - 28 New / Expanded Spaces	\$3,286	\$2,054	Recommended amount reflects support for eligible expenses.
2	Collingwood Neighbourhood House	Renfrew School Age Child Care Centre - 15 New / Expanded Spaces	\$3,368	\$1,800	Recommended amount reflects support for eligible expenses.
3	Spare Time Child Care	Spare Time Bobolink Centre - 24 New / Expanded Spaces	\$10,000	\$2,376	Recommended amount reflects support for eligible expenses.
4	Strathcona Community Centre Association	Strathcona Preschool and Group Child Care Centre - 86 New / Expanded Spaces	\$5,000	\$5,000	Recommended amount reflects support for eligible expenses.
5	South Vancouver Neighbourhood House	Fleming Out of School Care Centre - 30 New / Expanded Spaces	\$13,000	\$6,055	Recommended amount reflects support for eligible expenses.

## 2013 CHILDCARE PROGRAM DEVELOPMENT GRANTS Not Recommended

No.	Applicant	Project	Requested	Recommended	Comments
1	Aboriginal Mother Centre Daycare	Promotion of the existing program, provide teacher training and enhancements to the existing curriculum	\$5,000	\$0	Program request not eligible, since the project is not related to creating new or expanded spaces.
2	YWCA of Vancouver	Crabtree Corner Early Learning and Care Centre, to implement a new program curriculum	\$15,000	\$0	Program not eligible. Will provide more appropriate funding through the Social Responsibility Fund.
3	Britannia Community Services	Creation of a post- secondary Early Learning Assistant certification program	\$10,000	\$0	Program request not eligible, since the project is not related to creating new expanded spaces.

### 2013 CHILDCARE PROGRAM STABILIZATION GRANTS Not Recommended

No.	Applicant	Project	Requested	Recommended	Comments
1	Aboriginal Mother Centre Daycare	Creation of a reserve to support families who quickly exit the program, leaving space vacancies	\$5,000	\$0	Project request not eligible, since limited funding would provide direct operating support, and is not a long term solution to stabilizing the client base. Staff will continue to work with the Aboriginal Mother Centre to find more sustainable ways to support this important program.
2	New Pui Tak Daycare Centre	Organizational assessment and restructure	\$5,000	\$0	Project not eligible. Will provide more appropriate funding through the existing capacity building arrangement with Vantage Point.

## Proposed policy changes to Social Policy's Minor Capital Grant program

Current Criteria	Proposed New Criteria	Rationale
Maximum City grants not to exceed 30% of total project funding.	Increase funding to a maximum of <b>50</b> % per Social Minor Capital project from all civic sources with applicants leveraging 50% from other sources.	<ul> <li>Aligns criteria with Cultural Services'         Cultural Infrastructure grant</li> <li>Better supports the non-profit sector         when fundraising for minor capital         projects is extremely difficult in the         current economic climate, especially         for childcare facilities.</li> </ul>
Non-profit organizations in assets owned, rented or leased by the City of Vancouver are not eligible to apply	City and non-City properties owned, rented, or leased by not-for-profit social service, food system or childcare organizations are eligible to apply on the condition that the proposed capital project falls under the applicant's responsibility under the lease terms, and are not repairs or improvements under the City's jurisdiction.	<ul> <li>Is an investment in City assets</li> <li>Aligns criteria with Cultural Services' Cultural Infrastructure grant.</li> <li>Previous criteria severely limited the ability of organizations in civic spaces to plan for and address infrastructure needs.</li> <li>Creates parity between non-profit organizations in City/non-City facilities.</li> <li>Provides another mechanism of support for organizations that provide important social service and childcare services.</li> </ul>
Depreciable assets/movable expenses are not eligible expenses	A maximum 15% of the total grant amount may contribute to the purchase of depreciable assets such as furniture and equipment that support the operations of the organization, provided that the remaining 85% of the Minor Capital Grant funds a renovation or capital expansion.	<ul> <li>Builds operational capacity of non-profit organizations and directly support program operations</li> <li>Funds items that are difficult to fundraise for</li> <li>Are tied to larger scale construction projects, so expenses related to improving the delivery of services</li> </ul>