

## ADMINISTRATIVE REPORT

Report Date: April 23, 2013  
Contact: Esther Lee  
Contact No.: 604.873.7080  
RTS No.: 9948  
VanRIMS No.: 08-2000-20  
Meeting Date: May 15, 2013

TO: Vancouver City Council  
FROM: General Manager of Financial Services/Director of Finance  
SUBJECT: 2012 Statement of Financial Information

### ***RECOMMENDATION***

THAT Council approve the 2012 Statement of Financial Information for filing with the Ministry of Community, Sport and Cultural Development under the Financial Information Act.

### ***REPORT SUMMARY***

The Financial Information Act (FIA) requires municipalities to prepare a Statement of Financial Information (SOFI) to be filed with the Ministry of Community, Sport and Cultural Development by June 30 of the following year. The 2012 SOFI has been prepared as prescribed by the Lieutenant Governor in Council and has been approved by the Director of Finance (or designate) as required by legislation.

### ***COUNCIL AUTHORITY/PREVIOUS DECISIONS***

There is no applicable Council Authority or previous decisions relevant to this report.

### ***CITY MANAGER'S/GENERAL MANAGER'S COMMENTS***

The General Manager of Financial Services/Director of Finance recommends approval of the report.

### *Background/Context*

The 2012 SOFI contains the audited Annual Consolidated Financial Statements and the following schedules:

- Schedules of Debts and Guarantee and Indemnity Agreements
- Schedule of Payments to Suppliers of Goods and Services - list of suppliers with payments over \$25,000
- Schedule of Remuneration and Expenses - list of employees earning over \$75,000 and amounts paid to Council and Board members.

In 2012, the City implemented policy changes to reduce the City's payroll liability associated with the deferral of earned time benefits from year to year. The changes to exempt employee payroll benefits related to sick leave gratuity and vacation are as follows:

1. Gratuity and deferred vacation banks accumulated to December 31, 2011 were frozen at the value as at December 31, 2011. Employees have the option to request payout of all or a portion of these banks.
2. Gratuity days earned in and after 2011 are no longer be banked, and are paid out in the first quarter of the following year.

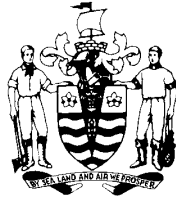
The 2012 remuneration of 540 exempt employees include these payouts in addition to their regular salary. The payout amounts ranged from \$280 to \$98,000, with an average payout of \$5,000.

The FIA regulations require the SOFI to be presented to Council for approval and be made available for examination by the public for 3 years after the year reported on.

### *CONCLUSION*

The SOFI has been prepared from the financial records of the City in accordance with the FIA and regulations. Approval and filing of the 2012 SOFI will satisfy the City's legislative obligations under the FIA and regulations.

\* \* \* \* \*



## **CITY OF VANCOUVER**

**INCLUDING BOARDS AND COMMISSIONS**

**BRITISH COLUMBIA**

# **STATEMENT OF FINANCIAL INFORMATION**

**DECEMBER 31, 2012**

- **FINANCIAL STATEMENTS**
- **SCHEDULE OF DEBTS**
- **SCHEDULE OF GUARANTEE AND INDEMNITY AGREEMENTS**
- **SCHEDULE OF REMUNERATION AND EXPENSES**
- **SCHEDULE OF SUPPLIERS FOR GOODS AND SERVICES**

**Published pursuant to the Financial Information Regulations under the  
Financial Information Act of British Columbia**



**CITY OF VANCOUVER**

**STATEMENT OF FINANCIAL INFORMATION APPROVAL**

The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2), approves all the statements and schedules included in this Statement of Financial Information, produced under the *Financial Information Act*.

A handwritten signature in black ink, appearing to be 'Esther Lee', written in a cursive style.

Esther Lee  
Director of Financial Services  
Deputy Director of Finance  
April 25, 2013

## CITY OF VANCOUVER

### DIRECTOR OF FINANCE REPORT

The Financial Statements contained in this Statement of Financial Information under the Financial Information Act have been prepared by management in accordance with Canadian generally accepted accounting principles, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all the statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The City's Internal Audit Division has the responsibility for assessing the internal control environment of the City and making observations and recommendations on the effectiveness of management systems and processes. The Internal Audit Division reports to the Internal Audit Management Team.

The External Auditors, KPMG LLP, conduct an independent examination, in accordance with Canadian generally accepted auditing standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the Act. Their examination includes a review and evaluation of the City's system of internal control and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly. The External Auditors present their audit findings to the City's Finance and Services Committee.

On behalf of the City of Vancouver,



Esther Lee  
Director of Financial Services  
Deputy Director of Finance  
April 25, 2013

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*CITY OF VANCOUVER*

*BRITISH COLUMBIA*

**CONSOLIDATED  
FINANCIAL STATEMENTS**

**2012**



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## VANCOUVER CITY COUNCIL 2011 - 2014

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Mayor Gregor Robertson

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### VANCOUVER'S CITY COUNCILLORS



Councillor  
George Affleck



Councillor  
Elizabeth Ball



Councillor  
Adriane Carr



Councillor  
Heather Deal



Councillor  
Kerry Jang



Councillor  
Raymond Louie



Councillor  
Geoff Meggs



Councillor  
Andrea Reimer



Councillor  
Tim Stevenson



Councillor  
Tony Tang

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## OFFICIALS

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### Corporate Management Team

City Manager	P. Ballem, MD, FRCP
Deputy City Manager	S. A. Johnston, LEED AP
Chief Constable	J. Chu, B.B.A, M.B.A.
Director of Legal Services	F. Connell, LL.B.
City Librarian	S. Singh, B.A., MLIS
General Manager of Community Services	B. Proskan, BSW, MPA
Director of Corporate Communications	M. Welman
General Manager of Engineering Services	P. Judd, P. Eng.
General Manager of Fire and Rescue Services	J. McKearney, M.A.
General Manager of Financial Services Group and CFO	P. Impey, B. Sc., M.B.A.
General Manager of Human Resource Services	P. Mochrie, BCom, M.B.A.
General Manager of Parks and Recreation	M. Bromley, Dip Rec.
General Manager of Planning and Development Services	B. Jackson, MCIP
General Manager of Real Estate and Facilities Management	B. Aujla, B.A.Sc., M.B.A., LL.B.

### Financial Services

General Manager of Financial Services Group and CFO	P. Impey, B. Sc., M.B.A.
Director of Financial Services	E. Lee, B. Comm., C.A.
Associate Director of Financial Services	G. Krueger, B. Comm., C.A.

### City Clerk

J. MacKenzie MPA, B.Comm.

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## BOARDS

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### **Vancouver Public Library Board**

C. Evans – Chair  
E. Kazemi – Vice-Chair  
M. Lombardi - School Board Trustee  
C. Barnes – Park Board Commissioner  
Councillor H. Deal – City Council Representative

M.L. Baum	K. Epstein
C. Brooks	D. Millward
A. Chan	J. Schaub
D. Chariandy	J. Swift

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### **Vancouver Police Board**

Mayor G. Robertson – Chair

D. Bridgeman	W. Shao
M. Collins	D. Sidhu
W. Grant	S. Williamson
P. Marfleet	G. Wong

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### **Board of Parks and Recreation**

S. Blyth – Chair  
A. Jasper – Vice-Chair

C. Barnes	T. Loke
J. Coupar	N. Sharma

M. De Genova

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### **Vancouver Civic Theatres Board**

R. Haynes – Chair  
K. Sutherland – Vice-Chair  
Councillor E. Ball – Council Liaison

S. Adams	K. Sutherland
R. Haynes	K. Wilson
M. Noon	I. Woo

W. Soobis

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**Mayor G. Robertson and Members of Council**

It is our pleasure to submit the Consolidated Financial Statements for the City of Vancouver for the year ended December 31, 2012. These financial statements include the financial position and results of operations of the City including its boards and City controlled corporations.

The City's financial statements consist of:

- Consolidated Statement of Financial Position – summary of financial and non-financial assets, liabilities and accumulated surplus at yearend.
- Consolidated Statement of Operations – summary of revenues, expenses and annual surplus for the year.
- Consolidated Statement of Change in Net Debt – summary of changes in financial assets and liabilities.
- Consolidated Statement of Cash Flow – summary of the sources and uses of cash in the year.

**Consolidated Financial Position**

(\$Millions)	2012	2011	Change
Financial assets	\$ 1,569.2	\$ 1,419.5	\$ 149.7
Liabilities	1,837.1	1,838.8	(1.7)
Net debt	(267.9)	(419.3)	151.4
Non-financial assets	6,198.4	6,203.3	(4.9)
Accumulated surplus	\$ 5,930.5	\$ 5,784.0	\$ 146.5

The City's overall financial position improved by \$146.5 million in 2012 with accumulated surplus totaling \$5.931 billion (2011 - \$5.784 billion).

Net Debt, calculated as Financial Assets less Liabilities is an indicator of the amount of future revenues required to pay for past transactions and events. The City's Net Debt improved by \$151.4 million to a total of \$267.9 million mainly due to the City's annual consolidated surplus (revenues exceeding expenses) of \$146.4 million.

The City's non-financial assets decreased in 2012 by \$4.9 million, bringing the total to \$6.198 billion. The net decrease is the result of amortization expense and disposals being slightly higher than additions of physical assets in the year.

**Consolidated Results of Operations**

The City's consolidated revenues were \$1.445 billion (2011 - \$1.400 billion) and include property taxes, utilities and user charges, government transfers and capital contributions. Consolidated expenses totaled \$1.298 billion (2011 - \$1.294 billion) resulting in an annual surplus of \$146.4 million (2011 - \$107.4 million).



## REPORT OF THE DIRECTOR OF FINANCE

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### **Revenue Fund**

The Revenue Fund accounts for the general operations of the City. Spending authority and control for the fund are provided by Council through the annual Operating Budget.

Revenues for the year totaled \$1.163 billion and expenditures totaled \$964.1 million resulting in a net revenue amount of \$198.6 million. After debt charges and transfers to reserves and other funds, the net change in the Revenue fund balance was \$1.2 million. The total fund balance of the Revenue Fund currently stands at \$18.6 million, compared to \$17.4 million in 2011. The following highlights the major changes in revenues and expenditures.

Total operating revenues increased by \$47.5 million (4.3%) from 2011 mainly due to:

- An increase in net taxation revenue of \$22.4 million or 3.6% from \$619.9 million to \$642.3 million. City Council approved a 2.84% increase in the property tax levy in 2012 that generated \$19.6 million in tax revenues (including \$3.0 million from new construction).
- Despite a decrease in water consumption from 2011, water utility user fees increased \$6.5 million (7.0%) primarily due to a Council approved rate increase of 9.9% to reflect rising regional water costs and debt charges related to renewing water infrastructure.
- An increase in solid waste utility revenue of \$3.7 million (6.9%) was largely due to higher refuse disposal volumes and increased collection and tipping fee rates approved by Council.
- An increase in sewer utility revenue of \$4.3 million (8.7%) due to a Council approved sewer rate increase of 9.9% to address the ongoing sewer separation capital program.
- An increase in other fees, rates and cost recoveries of \$6.6 million (2.8%) due to a combination of the following:
  - \$4.0 million increase from building permits and related fees due to rate increases and higher levels of construction activity presently being undertaken within the City.
  - \$1.9 million increase in on-street parking revenues due to the greater convenience of the phone payment system and overall higher parking activity on City streets.
  - \$1.0 million increase from provincial and federal government grants received for the Fire Department's Heavy Urban Search and Rescue Team.
  - \$1.0 million increase in recreation program fees due to greater demand at new or renewed recreation facilities at the Park Board.
  - \$1.1 million increase for one-time project cost recoveries from developers for the Oakridge Centre and Pearson/Dogwood sites.
  - \$2.3 million decrease in one-time Federal and corporate cost recoveries related to the 2011 Vancouver 125th birthday celebration.
- An increase in provincial revenue sharing grants and contributions of \$0.9 million (3.3%) primarily from higher allocations of provincial traffic fine revenue.
- An increase in investment income of \$3.0 million (21.1%) due to higher investment balances compared with 2011.

Total operating expenditures amounted to \$964.1 million, an increase of \$6.5 million (0.7%) over 2011 mainly due to:

- \$12.4 million increase in contractual and other wage and fringe benefit adjustments.
- \$1.5 million in Policing costs for the Criminal Investigation Fund due to a number of large-scale investigations.
- \$4.4 million for Water rate increases charged by the Greater Vancouver Water District.
- \$2.2 million in Solid Waste expenditures due to increased volumes.
- \$1.5 million increase in Sewer Utility expenditures due to increased debt costs in 2012.
- \$2.0 million decrease for the civic election held in 2011.
- \$3.4 million decrease in expenditures due to the winding down of Vancouver's 125th birthday celebration.
- \$2.3 million decrease in corporate insurance expenditures due to lower insurance claims paid and receipt of insurance credits in 2012.

## REPORT OF THE DIRECTOR OF FINANCE

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### **Tangible Capital Assets**

The City's tangible capital assets are held in two funds:

- Capital Fund accounts for tangible capital assets required for civic use and the related long term debt.
- Property Endowment Fund (PEF) accounts for real estate properties including non-market housing sites, other residential and commercial properties and parking garages. A number of these properties are managed on a commercial basis generating income to benefit current and future citizens.

The Capital Fund holds \$5.113 billion of assets at the end of 2012. Capital additions totalled \$156.9 million with the following major projects:

	<u>\$ Million</u>
• Streets, traffic and safety	34.7
• Sewer main construction	43.8
• Water works distribution system	21.4
• Solid Waste utility	1.7
• Vehicle and equipment purchases	5.4
• Parks, community centres, playing fields, ice rinks	8.5
• Construction and capital maintenance of City buildings and systems	21.6
• Technology infrastructure	12.7
• Books, equipment and furniture	7.1

The Property Endowment Fund holds \$1.045 billion of assets at the end of 2012. Capital additions totalled \$25.1 million with the purchase of land for affordable housing, as well as marina, parking structure and building improvements.

### **Long Term Debt**

Debt outstanding at year end was \$703.8 million (2012 - \$620.1 million). In December 2012, the City issued a 40 year \$120.0 million sinking fund debenture at rate of 3.7 %. At the end of 2012, the City has sinking fund debt reserves of \$121.5 million for the future repayments.

(\$000s)	<u>2012</u>	<u>2011</u>	<u>Change</u>
Debenture debt outstanding	\$ 712,927	\$ 630,343	\$ 82,584
Less: Internally held debt	<u>(9,156)</u>	<u>(10,197)</u>	<u>1,041</u>
Externally held debt	<u>\$ 703,771</u>	<u>\$ 620,146</u>	<u>\$ 83,625</u>

As part of 2012-2014 Capital Plan, the City has electorate approval for total borrowing up to \$322.7 million; \$179.8 million for the maintenance and replacement of existing and construction of new streets, parks and facilities infrastructure and \$142.9 million for sewer, water, and neighborhood energy capital expenditures. Through the 2012-2014 capital budget processes, Council has established borrowing authorities for \$101.3 million. Along with \$34.6 million remaining authority from the 2009-2011 Capital Plan, overall outstanding borrowing authority at the end of 2012 was \$135.9 million.

## REPORT OF THE DIRECTOR OF FINANCE

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### **Reserves**

Under legislative or Council authority, the City has established a number of specific purpose reserves in addition to the sinking fund debt repayment reserve. At the end of 2012, these reserves totalled \$637.4 million, up \$128.2 million over 2011. The most significant reserve balances and changes were:

- Childcare Endowment Reserve increased by \$5.7 million to \$14.8 million largely due to a \$5.0 million Council approved transfer to support ongoing commitments to increase childcare spaces.
- Community Amenity contributions from developers increased by \$62.9 million bringing the balance to \$133.2 million.
- Future Revenue Fund Budgets Reserve increased by \$17.5 million to a balance of \$93.5 million. The increase included the transfer of \$3.6 million to fund future payroll obligations, \$3.5 million for Revenue Fund stabilization, and \$5.5 million traffic fine revenue sharing received in advance.
- Funding for future debt charges of \$3.4 million was transferred into the Future Debt Repayment Reserve bringing the balance of the reserve to \$41.3 million.
- The Parking Sites Reserve holds the net parking revenues from the City's parkades and parking lots, managed and operated by Vancouver Parking Corporation (EasyPark). The balance of the reserve at year end was \$49.9 million, an increase of \$20.9 million which included a property sale in addition to the annual net parking revenue.
- The Plant and Equipment Reserve which funds the long term equipment replacement plan increased by \$6.2 million to \$81.0 million. The reserve is primarily funded by internal equipment charges provided in the Operating and Capital Budgets and in 2012 this amounted to \$16.3 million. Actual expenditures in 2012 were \$10.7 million.
- The Solid Waste Capital Reserve is being accumulated to fund closure and post-closure costs at the City's landfill. The present liability is calculated based on the ratio of utilization to the total capacity of the landfill site and the discounted value of future estimated cash flows associated with closure and post-closure activities. At year end, the liability amounted to \$72.0 million, with the remaining capacity of 6.3 million tonnes (26.7% of total capacity) to be utilized by 2036. During the year the reserve decreased by \$1.6 million to \$75.8 million as a result of landfill expenditures of \$12.0 million offset by surplus and interest of \$10.4 million.
- Water and Sewer Utility Rate Stabilization Reserves decreased by \$3.5 million to a total of \$16.9 million as a result of lower user consumption revenues than anticipated.

### ***Southeast False Creek Development***

At the end of 2010, the financial statement value of the loan receivable from the developer, Southeast False Creek Properties Ltd ("SEFC Ltd"), formerly Millennium Southeast False Creek Properties Ltd., had been adjusted to reflect estimated net realizable value of underlying assets (\$524.0 million). These assets include:

- market condominiums, market rental housing and commercial space buildings located in the Olympic Village site now known as The Village on False Creek ("Market Project"),
- residential and commercial properties (Guarantee Properties) owned directly or indirectly by the guarantors of the loan and
- residual value of SEFC Ltd shares.

In January 2011, SEFC Ltd and the City entered into a loan settlement agreement which resulted in the transfer of the guarantee properties to the City. The City completed assessments of the properties and 22 of the 32 properties have been sold.

The receiver for the Market Project, appointed in November 2010, has continued to manage and market the project and during the year, 116 units (2011-177 units) were sold leaving a balance of 181 unsold units. Net proceeds from the sale of the condominiums were, with court approval, paid to the City and used to reduce external financing.

At December 31, 2012, the City has reflected the Southeast False Creek development as an investment in the amount of \$310.2 million.

## REPORT OF THE DIRECTOR OF FINANCE

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### Summary

(\$Millions)	2012	2011	Change
Investment in tangible capital assets	\$ 5,468.4	\$ 5,554.0	\$ (85.6)
Reserve for debt retirement	121.4	76.7	44.7
Reserves	637.4	509.2	128.2
Fund balances	(143.4)	(196.8)	53.4
Obligations to be funded from future revenues	(153.3)	(159.0)	5.7
Accumulated surplus	<u>\$ 5,930.5</u>	<u>\$ 5,784.1</u>	<u>\$ 146.4</u>

The City's consolidated operations for the year 2012 resulted in a surplus of \$146.4 million. Net investment in tangible capital assets was reduced by \$85.6 million as expenditures on engineering infrastructure, parks and recreation facilities, libraries and cultural facilities were offset by amortization and an increase in long-term debt issued to finance the capital expenditures.

The City's 2012 financial position remains strong and is reflected in the credit agency ratings. The Public Sector Accounting Board has approved new standards for the accounting of Government Transfers and Tax Revenue effective for the 2013 fiscal year. New standards for the liability of contaminated sites have also been approved and will be effective for the 2014 fiscal year. In 2013, the City will be preparing for these changes and continuing to implement improvements to financial management and reporting.

Respectfully submitted,



Patrice Impey, B.Sc. MBA  
General Manager of Financial Services /CFO  
Director of Finance



Esther Lee, CA  
Director of Financial Services  
Deputy Director of Finance



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## INDEPENDENT AUDITORS' REPORT

To the Mayor and Councilors of the City of Vancouver

### Report on the Financial Statements

We have audited the accompanying consolidated financial statements of the City of Vancouver, which comprise the consolidated statement of financial position as at December 31, 2012, the consolidated statement of operations, consolidated statement of changes in net financial assets and consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### *Auditors' Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform an audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### *Opinion*

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City of Vancouver as at December 31, 2012, and its consolidated results of operations, its consolidated net financial assets, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Report on other Legal and Regulatory Requirements

As required by the Vancouver Charter, we report that, in our opinion, these principles have been applied on a basis consistent with the prior year.

Chartered Accountants  
April 8, 2013  
Burnaby, Canada

KPMG LLP is a Canadian limited liability partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity. KPMG Canada provides services to KPMG LLP.

**CITY OF VANCOUVER**  
**Consolidated Statement of Financial Position**  
**As at December 31**  
**(\$000s)**

	2012	2011
<b>FINANCIAL ASSETS</b>		
Cash (Note 2)	\$ 109,164	\$ 59,014
Temporary investments (Note 2)	1,005,948	729,001
Accounts receivable and accrued interest (Note 3)	77,877	97,418
Local improvement receivable	8,111	9,794
Property taxes receivable	23,013	24,018
Southeast False Creek development (Note 8(i))	310,153	462,180
Long term lease agreement receivable (Note 8(f)(i))	34,905	38,027
	1,569,171	1,419,452
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities (Note 3)	292,240	267,033
Deferred payroll, landfill and interest liabilities (Note 7)	153,320	159,012
Mortgage and loan agreements (Note 8(f))	45,021	51,044
Southeast False Creek Financing (Note 8(i))	311,875	460,381
Long term debt (Note 4)	703,771	620,146
Deferred revenue (Note 10)	330,907	281,134
	1,837,134	1,838,750
<b>NET DEBT</b>	<b>(267,963)</b>	<b>(419,298)</b>
<b>NON-FINANCIAL ASSETS</b>		
Inventory and prepaids	18,374	18,218
Tangible capital assets (Note 5)	6,180,057	6,185,127
	6,198,431	6,203,345
<b>ACCUMULATED SURPLUS (Note 6)</b>	<b>\$ 5,930,468</b>	<b>\$ 5,784,047</b>

Contingencies and commitments (Note 8)  
See accompanying Notes to Consolidated Financial Statements

**CITY OF VANCOUVER**  
**Consolidated Statement of Operations**  
**Years ended December 31**  
**(\$000s)**

	<u>2012</u>	<u>2011</u>
<b>REVENUES</b>		
Property taxes, penalties and interest	\$ 642,281	\$ 619,885
Water fees	99,469	92,979
Solid waste fees	57,167	53,467
Sewer fees	52,930	48,672
Other fees, rates and cost recoveries	461,456	460,975
Grants and contributions	26,886	39,193
Investment income	21,854	15,803
Rental and lease income	51,857	50,322
Gain (loss) on sale of tangible capital assets	9,798	(925)
Gain on sale of Southeast False Creek assets	20,832	19,572
	<u>1,444,530</u>	<u>1,399,943</u>
<b>EXPENSES</b>		
General government	161,580	159,988
Police protection	247,434	234,554
Fire protection	97,788	97,284
Engineering	176,510	175,908
Water utility	92,101	86,431
Solid waste	57,116	64,104
Sewer utility	78,789	77,440
Planning and development	67,632	70,614
Recreation and parks	178,893	176,075
Community and cultural services	97,611	97,651
Southeast False Creek Development (Note 8(i))	42,655	52,499
	<u>1,298,109</u>	<u>1,292,548</u>
<b>ANNUAL SURPLUS</b>	<u>146,421</u>	<u>107,395</u>
<b>ACCUMULATED SURPLUS (Note 6)</b>		
Beginning of year	5,784,047	5,676,652
Ending Balance	<u>\$ 5,930,468</u>	<u>\$ 5,784,047</u>

See accompanying Notes to Consolidated Financial Statements

**CITY OF VANCOUVER**  
**Consolidated Statement of Change in Net Debt**  
**Years ended December 31**  
**(\$000s)**

	<u>2012</u>	<u>2011</u>
Annual Surplus	\$ 146,421	\$ 107,395
Acquisition of tangible capital assets	(173,908)	(240,947)
Contributed tangible capital assets	(4,457)	(24,576)
Amortization of tangible capital assets	172,200	172,424
Loss (gain) on sale of tangible capital assets	(9,798)	925
Writeoff of capital costs	-	12,324
Proceeds on sale of tangible capital assets	21,033	6,085
Other transfers	-	20,802
	<u>5,070</u>	<u>(52,963)</u>
Change in inventory and prepaids	<u>(156)</u>	<u>33</u>
<b>CHANGE IN NET DEBT</b>	151,335	54,465
<b>NET DEBT</b>		
Beginning of year	<u>(419,298)</u>	<u>(473,763)</u>
End of year	<u>\$ (267,963)</u>	<u>\$ (419,298)</u>

See accompanying Notes to Consolidated Financial Statements.



**CITY OF VANCOUVER**  
**Consolidated Statement of Cash Flows**  
**Years ended December 31**  
**(\$000s)**

	<b>2012</b>	<b>2011</b>
<b>CASH PROVIDED BY (USED IN):</b>		
Operating Transactions		
Annual surplus	\$ 146,421	\$ 107,395
Items not involving cash		
Amortization	172,200	172,424
Contributed tangible capital assets	(4,457)	(24,576)
Gain on sale of Southeast False Creek assets	(20,832)	(19,572)
Loss (gain) on sale of tangible capital assets	(9,798)	925
Writeoff of capital costs	-	12,324
Recognition of deferred revenue	(33,279)	(41,182)
Change in non-cash items		
Other financial assets and liabilities	50,558	40,116
Change in obligations to be funded from future revenues	(5,692)	4,140
Increase (decrease) in inventories and prepaids	(156)	33
	294,965	252,027
Financing Transactions		
Debt issued	120,000	140,420
Debt repayments	(42,398)	(124,190)
Deferred revenue receipts	83,052	89,703
Southeast False Creek credit facility program	(148,506)	(91,256)
	12,148	14,677
Capital Transactions		
Acquisition of tangible capital assets	(173,908)	(240,947)
Proceeds of sale of tangible capital assets	21,033	6,085
	(152,875)	(234,862)
Investing Transactions		
Southeast False Creek financing	172,859	138,756
Net purchase of temporary investments	(276,947)	(234,893)
	(104,088)	(96,137)
<b>NET (DECREASE) INCREASE IN CASH</b>	<b>50,150</b>	<b>(64,295)</b>
<b>CASH</b>		
Beginning of year	59,014	123,309
End of year	\$ 109,164	\$ 59,014

See accompanying Notes to Consolidated Financial Statements.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's)**  
**Year Ended December 31, 2012**

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The City of Vancouver (the "City") was incorporated in 1886 and is governed by the Vancouver Charter, a private bill consented to by the Legislative Assembly of the Province of British Columbia.

**1. SIGNIFICANT ACCOUNTING POLICIES**

**(a) Basis of Presentation**

The consolidated financial statements of the City have been prepared in accordance with Canadian public sector accounting standards.

**(b) Reporting Entity**

The consolidated financial statements reflect the assets, liabilities, revenue and expenses of the reporting entity. The reporting entity is comprised of all the organizations controlled by the City. Inter-fund and inter-corporate balances and transactions have been eliminated. The entities included are as follows:

Hastings Institute Inc.	Vancouver Civic Development Corporation
Harbour Park Development Ltd.	City of Vancouver Public Housing Corporation
Parking Corporation of Vancouver	Pacific National Exhibition

The resources and operations of the City are accounted for in the following funds:

- Capital - Accounts for capital expenditures supporting civic infrastructure and holds all properties required for civic use and the related long term debt.
- Revenue - Accounts for revenue and expenditures for the general operations of the City including sewer, solid waste, and water and neighbourhood energy utilities.
- Property Endowment – Accounts for parkades and properties which are leased to third parties, being developed or held resale or lease.
- Sinking - Accounts for the accumulation of instalments generated from tax levies in accordance with the actuarial requirements for the retirement of sinking fund debt at maturity.
- Capital Financing - Accounts for funds designated for the financing of capital works, for the acquisition of the City's debentures and for funds set aside for the City's solid waste disposal program.

Also included in these statements are certain assets owned by the City that are managed by the following organizations:

Vancouver Art Gallery Society	H.R. MacMillan Space Centre
Vancouver Museum	Vancouver Maritime Museum

**(c) Basis of Accounting**

Revenues are accounted for in the period in which the transactions or events occurred that gave rise to the revenues. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

**(d) Deferred Revenue**

Deferred revenue consists of the following:

(i) Development cost levies:

The City collects development cost levies in accordance with Council approved by-laws to finance growth-related projects. These amounts will be recognized as revenues in the year in which the expenditures are incurred.

(ii) Prepaid leases

The City has land leases with terms ranging from 40 to 99 years, some of which have been prepaid. These amounts are recognized in revenue on a straight-line basis over the lease term.

**1. SIGNIFICANT ACCOUNTING POLICIES - Continued**

**(e) Cash and Temporary Investments**

Cash includes short-term investments with maturity dates within 90 days of acquisition. Temporary investments are comprised of money market instruments, term deposits, banker acceptances and federal and provincial bonds with maturity dates greater than 90 days after acquisition. Investments are recorded at cost, adjusted for amortization of premiums or discounts.

**(f) Non-financial Assets**

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

**(i) Tangible capital assets**

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value of the capital asset is amortized on a straight-line basis over their estimated useful lives as follows:

	Years
Landfill and land improvements	15 to 60
Buildings and building improvements	25 to 50
Leasehold improvements	5 to 20
Vehicles, equipment and furniture	3 to 20
Computer systems	5
Library Collection	10
Infrastructure	
Streets, sidewalks, bridges	25 to 80
Water system	20 to 100
Sewer system	40 to 100

Annual amortization is charged commencing when the asset is acquired or available for use. Assets under construction are not amortized until the asset is available for productive use. The City does not capitalize interest associated with the acquisition or construction of a capital asset.

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also recorded as revenue.

Works of art, artifacts, cultural and historic assets are not recorded as assets in the financial statements.

**(ii) Inventories and prepaid expenses**

Inventories and prepaid expenses held for consumption are recorded at the lower of cost and replacement cost.

**(g) Pension Plan and Deferred Payroll Liabilities**

The City and its employees participate in a Municipal Pension Plan. The Municipal Pension Plan is a multi-employer contributory defined benefit pension plan. Payments in the year are expensed.

Employees are entitled to earned benefits related to non-vested accumulating sick leave, sick leave gratuity and full vacation entitlement at retirement. Employees may also defer current vacation entitlements. The cost of post-employment benefits is actuarially determined based on service provided, a best estimate of retirement ages and expected future salary and wage increases. The liability under these benefit plans is accrued based on projected benefits as the employees render service necessary to earn the future benefits.

Certain employees are entitled to income continuation benefits under long term disability plans. The City recognizes a liability and expense for these post-employment benefits in the period when the event occurs that obligates the City to provide the benefit.

**1. SIGNIFICANT ACCOUNTING POLICIES – Continued**

**(h) Landfill Closure and Post Closure Costs**

The Ministry of Environment establishes certain requirements in order for the City to obtain an Operating Certificate for its landfill site. Those obligations include closure and post-closure activities. The present value of the City's estimated future liability for these expenditures is recognized as the landfill site's capacity is used. This liability and annual expense is calculated based on the ratio of utilization to total capacity of the site.

**(i) Budget Information**

The City currently does not prepare annual budgets on a consolidated basis. The unaudited budget for the Revenue Fund is presented in the supplementary information section.

**(j) Estimates**

Preparation of the consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period.

Significant estimates include assumptions used in estimating provisions for accrued liabilities, legal claims, landfill liability and in performing actuarial valuations of employee future benefits. The amounts recorded for tangible capital assets are based on management's estimates of historical cost, useful lives and valuation for contributed assets.

Actual results could differ from the estimates and adjustments, if any, will be reflected in the period of settlement or upon a change in the estimate.

**(k) Comparative Figures**

Certain comparative figures for the year ended December 31, 2011 have been reclassified to conform with the presentation adopted in the current year.

**2. CASH AND TEMPORARY INVESTMENTS**

	<u>2012</u>	<u>2011</u>
Cash	\$ 109,164	\$ 59,014
Temporary investments	<u>1,005,948</u>	<u>729,001</u>
Total cash and temporary investments	<u>\$ 1,115,112</u>	<u>\$ 788,015</u>
Market Value of total cash and investments	<u>\$ 1,193,101</u>	<u>\$ 809,832</u>

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2012**

**3. ACCOUNTS RECEIVABLE AND ACCOUNTS PAYABLE**

	2012	2011
Accounts receivable and accrued interest		
Accrued interest	\$ 5,906	\$ 16,564
Utility receivables	30,935	30,134
Employee advances	2,132	2,115
Rental and lease receivables	888	870
Trade and other receivables	38,016	47,735
	<u>\$ 77,877</u>	<u>\$ 97,418</u>
Accounts payable and accrued liabilities		
Payroll liabilities	\$ 66,899	\$ 62,678
Advance deposits and receipts	114,663	101,945
Trade and other liabilities	110,678	102,410
	<u>\$ 292,240</u>	<u>\$ 267,033</u>

**4. LONG TERM DEBT AND SOUTH EAST FALSE CREEK FINANCING**

- (a) Debenture debt is recorded at its face amount. The City does not carry debt issued by other organizations.

Maturing In	Total	Internally Held	External
2013	26,103	1,417	24,686
2014	26,962	1,234	25,728
2015	15,524	1,072	14,452
2016	1,179	949	230
2017	126,232	998	125,234
Thereafter	516,927	3,486	513,441
Total	<u>\$ 712,927</u>	<u>\$ 9,156</u>	<u>\$ 703,771</u>

The rates of interest payable on the principal amount of the debentures range from 1.71% to 7.00% per annum. The weighted average interest rate on total debt to maturity is 4.23%. Total interest paid in 2012 on externally held debt amounted to \$31.3 million (2011 - \$30.5 million). Reserve for debt retirement at December 31, 2012 amounted to \$121.5 million (2011 - \$76.7 million).

- (b) To provide the financing for the South East False Creek development (see Note 8(i)), The City issued a \$150.0 million, 5 year debenture (at 3.3%) in 2009. The balance of the financing was raised through a commercial paper program backed by a credit facility arranged through a consortium of financial institutions. At December 31, 2012, the amount of commercial paper outstanding was \$145.0 million (2011 - \$284.0 million) with an average interest rate of 1.80%. The rate will vary with the change in Canadian short term interest rates over the term of the loan agreement.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2012**

**5. TANGIBLE CAPITAL ASSETS**

2012	Balance beginning of year	Additions, net of transfers	Disposals	Balance end of year
<b>Cost</b>				
Land	\$ 1,702,225	\$ 22,153	\$ (479)	1,723,899
Landfill and land improvements	261,086	2,604	-	263,690
Buildings and building improvements	1,327,548	30,135	(9,076)	1,348,607
Leasehold improvements	23,332	2,605	-	25,937
Vehicles, equipment and furniture	279,379	6,377	(6,671)	279,085
Computer systems	130,739	13,951	(480)	144,210
Books	46,104	3,457	(5,563)	43,998
Infrastructure				
Streets and structures	3,030,041	35,566	(1,504)	3,064,103
Water system	680,614	21,361	(3,364)	698,611
Sewer system	1,282,445	43,797	(3,198)	1,323,044
Assets under construction	16,562	(3,641)	-	12,921
<b>Total Cost</b>	<b>8,780,075</b>	<b>178,365</b>	<b>(30,335)</b>	<b>8,928,105</b>
<b>Accumulated amortization</b>				
Landfill and land improvements	114,751	9,575	-	124,326
Buildings and building improvements	312,683	30,351	(6,014)	337,020
Leasehold improvements	9,444	992	-	10,436
Vehicles, equipment and furniture	171,633	11,891	(5,150)	178,374
Computer systems	83,694	22,444	(380)	105,758
Books	29,179	2,683	(3,379)	28,483
Infrastructure				
Streets and structures	1,372,300	71,036	(843)	1,442,493
Water system	168,695	9,221	(1,667)	176,249
Sewer system	332,569	14,007	(1,667)	344,909
<b>Accumulated amortization</b>	<b>2,594,948</b>	<b>172,200</b>	<b>(19,100)</b>	<b>2,748,048</b>
<b>Net book value</b>				
Land *	1,702,225	22,153	(479)	1,723,899
Landfill and land improvements	146,335	(6,971)	-	139,364
Buildings and building improvements	1,014,865	(216)	(3,062)	1,011,587
Leasehold improvements	13,888	1,613	-	15,501
Vehicles, equipment and furniture	107,746	(5,514)	(1,521)	100,711
Computer systems	47,045	(8,493)	(100)	38,452
Books	16,925	774	(2,184)	15,515
Infrastructure				
Streets and structures	1,657,741	(35,470)	(661)	1,621,610
Water system	511,919	12,140	(1,697)	522,362
Sewer system	949,876	29,790	(1,531)	978,135
Assets under construction	16,562	(3,641)	-	12,921
<b>Net Book Value</b>	<b>\$ 6,185,127</b>	<b>\$ 6,165</b>	<b>\$ (11,235)</b>	<b>\$ 6,180,057</b>

\*The assessed value of land is \$12,853,467

Additions include contributed tangible capital assets - land \$0.9 million and buildings \$3.6 million

Additions include transfers from assets under construction of \$10.4 million

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2012**

**5. TANGIBLE CAPITAL ASSETS - Continued**

2011	Balance beginning of year	Additions, net of transfers	Disposals	Balance end of year
<b>Cost</b>				
Land	\$ 1,712,268	\$ 10,943	\$ (20,986)	\$ 1,702,225
Landfill and land improvements	242,348	18,738	-	261,086
Buildings and building improvements	1,164,862	163,134	(448)	1,327,548
Leasehold improvements	19,021	4,311	-	23,332
Vehicles, equipment and furniture	273,456	10,786	(4,863)	279,379
Computer systems	120,658	10,626	(545)	130,739
Books	48,879	4,191	(6,966)	46,104
Infrastructure				
Streets and structures	2,955,500	87,327	(12,786)	3,030,041
Water system	653,850	29,952	(3,188)	680,614
Sewer system	1,217,837	68,051	(3,443)	1,282,445
Assets under construction	159,098	(142,536)	-	16,562
<b>Total Cost</b>	<b>8,567,777</b>	<b>265,523</b>	<b>(53,225)</b>	<b>8,780,075</b>
<b>Accumulated amortization</b>				
Landfill and land improvements	105,570	9,181	-	114,751
Buildings and building improvements	287,604	25,527	(448)	312,683
Leasehold improvements	8,534	910	-	9,444
Vehicles, equipment and furniture	154,077	21,324	(3,768)	171,633
Computer systems	61,662	22,538	(506)	83,694
Books	31,048	2,848	(4,717)	29,179
Infrastructure	-			
Streets and structures	1,305,100	67,497	(297)	1,372,300
Water system	161,112	8,819	(1,236)	168,695
Sewer system	320,906	13,780	(2,117)	332,569
<b>Accumulated amortization</b>	<b>2,435,613</b>	<b>172,424</b>	<b>(13,089)</b>	<b>2,594,948</b>
<b>Net book value</b>				
Land *	1,712,268	10,943	(20,986)	1,702,225
Landfill and land improvements	136,778	9,557	-	146,335
Buildings and building improvements	877,258	137,607	-	1,014,865
Leasehold improvements	10,487	3,401	-	13,888
Vehicles, equipment and furniture	119,379	(10,538)	(1,095)	107,746
Computer systems	58,996	(11,912)	(39)	47,045
Books	17,831	1,343	(2,249)	16,925
Infrastructure	-			
Streets and structures	1,650,400	19,830	(12,489)	1,657,741
Water system	492,738	21,133	(1,952)	511,919
Sewer system	896,931	54,271	(1,326)	949,876
Assets under construction	159,098	(142,536)	-	16,562
<b>Net Book Value</b>	<b>\$ 6,132,164</b>	<b>\$ 93,099</b>	<b>\$ (40,136)</b>	<b>\$ 6,185,127</b>

\*The assessed value of land is \$11,565,351

Additions include contributed tangible capital assets - land \$4.7 million and buildings \$19.9 million

Additions include transfers from assets under construction of \$153.0 million

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2012**

**6. ACCUMULATED SURPLUS**

	2012	2011
Investment in tangible capital assets	\$ 5,468,409	\$ 5,553,997
Reserve for sinking fund debt retirement	121,459	76,731
Reserves	637,367	509,175
Fund balances	(143,447)	(196,844)
Obligations to be funded from future revenues (Note 7)	(153,320)	(159,012)
	<u>\$ 5,930,468</u>	<u>\$ 5,784,047</u>

The following reserve amounts are set aside for specific purposes:

	2011	Change During Year	2012
Affordable Housing	\$ 7,120	(242)	\$ 6,878
Art Gallery Operations	4,080	(12)	4,068
Capital Facilities and Infrastructure	5,925	3,097	9,022
Childcare Endowment	9,089	5,744	14,833
Community Amenities	70,283	62,937	133,220
Community Amenity Maintenance	4,790	146	4,936
Community Legacy Facilities	1,086	(470)	616
Cultural Precinct	4,610	(338)	4,272
Emerging Neighbourhood	6,717	90	6,807
Future Revenue Fund Budgets	76,037	17,481	93,518
Future Debt Repayment	37,944	3,397	41,341
Greenlinks (Pedestrian and cycling linkages)	3,459	(215)	3,244
Hastings Park	9,360	1,155	10,515
Library	5,422	(106)	5,316
Mortgage Debenture Retirement	5,874	(149)	5,725
Olympic Village Trust	2,108	48	2,156
Outstanding Commitments	10,165	4,050	14,215
Park Board	8,903	618	9,521
Parking Sites	28,975	20,949	49,924
Plant and Equipment	74,838	6,194	81,032
Public Art	7,219	334	7,553
Self-insurance	23,534	8,586	32,120
Solid Waste Capital	77,471	(1,629)	75,842
Water and Sewer Utility Rate Stabilization	20,414	(3,528)	16,886
Other	3,752	55	3,807
	<u>\$ 509,175</u>	<u>128,192</u>	<u>\$ 637,367</u>



**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2012**

**6. ACCUMULATED SURPLUS - Continued**

Fund balances are comprised of:

	2011	Change During Year	2012
Revenue Fund	\$ 17,382	\$ 1,217	\$ 18,599
Capital Fund	(196,996)	12,573	(184,423)
Capital Financing Fund	260,254	(11,821)	248,433
Sinking Fund	-	-	-
Property Endowment Fund	(274,385)	57,278	(217,107)
Harbour Park Development Ltd.	13	(1)	12
Vancouver Civic Development Corp.	10,956	120	11,076
Hastings Institute Inc.	229	(10)	219
Pacific National Exhibition	(3,775)	(6,826)	(10,601)
City of Vancouver Public Housing Corporation	(5)	(209)	(214)
	<u>(186,327)</u>	<u>52,321</u>	<u>(134,006)</u>
Elimination for internally-held debt on consolidation	(10,517)	1,076	(9,441)
	<u>\$ (196,844)</u>	<u>\$ 53,397</u>	<u>\$ (143,447)</u>

**7. DEFERRED PAYROLL, LANDFILL AND INTEREST LIABILITIES**

	2012	2011
Deferred payroll costs (a)	\$ 77,896	\$ 84,883
Landfill closure and post-closure (b)	72,000	71,183
Accrued interest on long term debt	3,424	2,946
	<u>\$ 153,320</u>	<u>\$ 159,012</u>

**(a) Deferred Payroll Costs**

The City's employee benefit liabilities as at December 31, 2012 is \$77.9 million (\$2011 - \$84.9 million). Effective January 1, 2012, the City amended exempt employee policy to limit the amount deferred vacation and other earned absence banks and the related liability. The plan amendment resulted in a reduction to the accrued benefit obligation of \$6.3 million in the current year.

Actuarial valuation was completed as at December 31, 2012 using the following valuation assumptions:

	2012	2011
Discount rate	4.25%	4.50%
Inflation rate	2.00%	3.00%
Rate of compensation increase	1.25% to 5.25%	1.45% to 4.00%

Employee benefit liabilities are as follows:

	2012	2011
Sick leave gratuity	\$ 28,257	\$ 22,139
Deferred vacation	9,846	9,251
Non-vested accumulating sick leave	5,353	15,727
Long term disability	15,589	14,349
Other post-employment benefits	14,078	16,779
	<u>73,123</u>	<u>78,245</u>
Unamortized actuarial gain	4,773	6,638
	<u>\$ 77,896</u>	<u>\$ 84,883</u>

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2012**

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**7. DEFERRED PAYROLL, LANDFILL, AND INTEREST LIABILITIES - Continued**

**(a) Deferred Payroll Costs - Continued**

The continuity of the City's employee benefit liabilities are as follows:

	2012	2011
Beginning of the year	\$ 84,883	\$ 84,827
Current service cost	8,282	8,538
Interest cost	3,700	4,017
Amortization of actuarial gain	(762)	(846)
Plan Amendment	(6,307)	(2,264)
Actual benefits paid	(11,900)	(9,389)
End of the year	\$ 77,896	\$ 84,883

The City has provided \$45.1 million in a reserve for the funding for these liabilities.

**(b) Landfill Closure and Post-Closure Costs**

The landfill closure and post-closure liability as at December 31, 2012 is \$72.0 million (2011 - \$71.2 million) an increase of \$0.8 million.

The landfill liabilities reported are based on the following assumptions:

	2012	2011
Closure date	2036	2036
Years of post closure maintenance	50	50
Total capacity (million tonnes)	23.7	23.6
Future costs (million)	\$502.0	\$516.0
Present value of future costs (million)	\$131.4	\$133.1
Deposited to date (million tonnes)	17.4	16.8
Utilization of total capacity to date	73.3%	71.3%
City's share of liability	74.8%	75.9%
Discount rate	4.25%	4.50%
Inflation rate	2.00%	2.00%

In accordance with an agreement between the City and the Greater Vancouver Sewerage and Drainage District, the City is responsible for its share of the overall liability for closure and post-closure costs based on tonnage deposited by parties to the agreement.

**8. CONTINGENCIES AND COMMITMENTS**

**(a) Contingent Liability and Commitment**

The City is contingently liable in respect of debentures of the Greater Vancouver Water District, the Greater Vancouver Sewerage and Drainage District and the Greater Vancouver Regional District.

The City is a shareholder and member of Emergency Communications for Southwest British Columbia Incorporated (E-Comm), whose services include: regional 911 call centre for the Greater Vancouver Regional District, Wide Area Radio emergency communications network, dispatch operations and records management. The City holds 2 Class A shares (of a total 27 Class A and 22 Class B shares issued and outstanding at December 31, 2012). As a Class A shareholder, the City is committed to paying levies for services received under a cost-sharing formula to fund operating and capital costs of the E-Comm operations. In addition, the City is contingently liable to cover its proportionate share of such costs should any member be unable to fulfill its funding obligations. Annual levy amounts fluctuate based on various factors under the cost-sharing formula, and amounted to \$17.7 million during the year (2011 - \$16.4 million).

**(b) Collection of Taxes on Behalf of Other Taxing Authorities**

The City is obligated to collect and transmit the tax levies of the following bodies. Such levies are not included in the revenue of the City.

Provincial Government – Schools  
Greater Vancouver Regional District  
South Coast BC Transportation Authority

British Columbia Assessment Authority  
Municipal Finance Authority

**(c) Municipal Pension Plan**

The City and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trusted pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer contributory defined benefit pension plan with about 176,000 active members and approximately 67,000 retired members. Active members include approximately 35,000 contributors from local governments.

Every three years an actuarial valuation is performed to assess the financial position of the Plan and the adequacy of plan funding. The most recent valuation as at December 31, 2009 indicated an unfunded liability of \$1,024.0 million for basic pension benefits. The next valuation will be as at December 31, 2012 with results available in 2013. The actuary does not attribute portions of the surplus to individual employers.

The City paid \$56.2 million during 2012 (2011 - \$53.9 million) for employer contributions to the Plan. Employee contributions during 2012 amounted to \$45.5 million (2011 - \$42.1 million).

**(d) Contingent Legal Liabilities**

As at December 31, 2012, there were various legal claims pending against the City arising in the ordinary course of its operations. The City has recorded a liability for certain uninsured claims, but has made no specific provision for those where the outcome is presently indeterminable. The City also has a reserve of \$32.1 million (2011 - \$23.5 million) for potential claims.

**(e) Property Assessment Appeals**

As at December 31, 2012, there were various assessment appeals pending with respect to properties. The outcome of those appeals may result in adjustments to property taxes receivable for the current and prior years. The City has recorded a liability for certain appeals and makes an annual provision against property taxes receivable for the impact of appeals.

**(f) Long Term Lease, Mortgage and Loan Agreements**

(i) The City has executed a 25-year lease of the Library Square office building to the Federal Government which commenced April 30, 1995. Annual lease payments of \$6.7 million will fully offset mortgage principal and interest payments. The lease provides options for the Federal Government to purchase the office building at the end of the 10th and 20th years and at the end of the lease term. The balance of the lease receivable is \$34.9 million (2011 - \$38.0 million).

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED

Year Ended December 31, 2012

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### 8. CONTINGENCIES AND COMMITMENTS - Continued

#### (f) Long Term Lease, Mortgage and Loan Agreements - Continued

(ii) Principal payments on mortgages over the next 5 years and thereafter are as follows:

2013	\$	8,615
2014		3,716
2015		4,054
2016		4,458
2017		4,902
Thereafter		19,276
	\$	<u>45,021</u>

Outstanding mortgages include:

- \$7.6 million (2011 - \$8.0 million) in mortgages payable to Canada Mortgage and Housing Corporation for 3 non-market housing projects. Interest rates range from 3.16 % to 8.0% with maturity dates from June 1, 2013 to December 1, 2027.
- \$37.1 million (2011 - \$40.0 million) on the Library Square Project due on January 14, 2021. Interest at 9.875% per annum is compounded semi-annually with monthly repayments of principal and interest. The mortgage is secured by a first charge on the land and any proceeds from the sale of the land on which the office building is situated, the office building and any improvements to it including machinery, plant and equipment, and any proceeds on the lease of the office building.

#### (g) Loan Guarantees

The City has guaranteed a \$21.4 million line of credit for the Pacific National Exhibition.

The City has entered into an agreement with the First Avenue Athletes Village Housing Co-operative to operate an affordable rental housing complex in South East False Creek. Under the agreement the City has guaranteed the Co-operative's loan obligations with respect to their mortgage related to the housing complex. The outstanding balance of the mortgage is \$20.8 million.

#### (h) Property Acquisition

The City has entered into an agreement to purchase a property for \$38.0 million should the owner not be able to proceed with their intended development of the property. The agreement expires May 9, 2014.

#### (i) Southeast False Creek and Olympic Village Development

In 2006, the City entered into a ground lease, development, sublease and land/airspace parcel sales agreement (the "Agreement") with SEFC Properties Ltd. ("SEFC Ltd"), formerly named Millennium Southeast False Creek Properties Ltd, with respect to a portion of the City's properties in Southeast False Creek Area 2A. Under the Agreement, SEFC Ltd acquired rights to land upon which it constructed market condominiums, rental housing and commercial space buildings (the "Market Project"). In addition, SEFC Ltd was required to design and construct at the City's cost, non-market housing buildings and a civic centre on additional land/airspace parcels to be retained by the City. Pursuant to the Agreement, this project was used by the City and the Vancouver Organizing Committee for the 2010 Olympic and Paralympic Winter Games as the Vancouver Athletes' Village.

In February 2009, the City purchased and took assignment of the loan (including related security) for the Market Project construction financing from the lenders of SEFC Ltd, and later that year restructured the terms of that loan (the "Amended Loan Agreement").

In September 2010, SEFC Ltd defaulted on the first mandatory repayment required under the Amended Loan Agreement; therefore, the City exercised its rights with respect to the related security.

In November 2010, a receiver (the "Receiver") was appointed over the assets and properties of SEFC Ltd, which provided court supported management for the Market Project. The appointment benefited the creditors of SEFC Ltd, with the City being the principal secured lender.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2012**

**8. CONTINGENCIES AND COMMITMENTS – Continued**

**(i) Southeast False Creek and Olympic Village Development - Continued**

In January 2011, a settlement agreement (the “Settlement”) was entered into with the guarantors of the Amended Loan Agreement. Pursuant to the Settlement, the beneficial and legal rights over 32 properties (the “Transferred Properties”) owned or controlled by these guarantors were transferred to the City. The City then commenced the phased sales of these properties. As at December 31, 2012, 22 of 32 properties have been sold to third parties and one property has been retained by the City for affordable housing.

During 2012, the Receiver continued to manage the Market Project, with surplus net proceeds from the sale of condominium units being paid to the City in accordance with court approval. Southeast False Creek development expenses include interest, repairs and maintenance, sales commissions, and professional fees.

As at December 31, 2012, the City's investment in Southeast False Creek in the amount of \$310.2 million (2011 – \$462.2 million) is comprised of the following:

	2012	2011
Assets for Sale		
Commercial, residential and rental properties	\$ 254,981	\$ 388,280
Transferred properties	55,172	73,900
	<u>\$ 310,153</u>	<u>\$ 462,180</u>

In addition to outstanding mortgages of \$16.9 million related to the Transferred Properties, the City has financing of \$295.0 million (2011 – \$434.0 million) (see Note 4(b)).

The City's ongoing risk for the recovery of its investment in Southeast False Creek is primarily dependent on the value and timing of the proceeds from the sale of the balance of the Market Project, the net realizable value from the sale of the Transferred Properties and the ultimate residual value obtained by the City on the sale of the shares of SEFC Ltd. The recorded amount of the value of the investment in the Southeast False Creek Development at December 31, 2012 is based on management's best estimate and assumptions, made as indicated above. The amount ultimately realized may differ from this estimate.

**9. TRUST FUNDS**

Certain assets have been conveyed or assigned to the City to be administered as directed by agreement or statute. The City holds the assets for the benefit of, and stands in fiduciary relationship to, the beneficiary. The following trust funds and assets are excluded from the City's financial statements:

	2012	2011
Vancouver Agreement	\$ 6,470	\$ 7,284
Cemetery Perpetual Care	3,257	3,221
General	609	612
	<u>\$ 10,336</u>	<u>\$ 11,117</u>

The Vancouver Agreement is an urban development agreement between the Federal and Provincial Governments and the City to facilitate sustainable economic, social and community development in the City.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2012**

**10. DEFERRED REVENUE**

Deferred revenue is comprised of the following:

	2011	Contributions and Interest	Recognized as Revenue	2012
Development cost levies				
City-wide	\$ 77,458	\$ 57,553	\$ (21,046)	\$ 113,965
Area-specific	47,228	21,280	(8,004)	60,504
	124,686	78,833	(29,050)	174,469
Prepaid Leases	155,285	2,844	(4,229)	153,900
Capital contributions	1,163	1,375	0	2,538
	<u>\$ 281,134</u>	<u>\$ 83,052</u>	<u>\$ (33,279)</u>	<u>\$ 330,907</u>

Development cost levies (DCL) are collected from development to fund growth related capital projects including parks, childcare facilities, replacement housing and engineering infrastructure. DCL's must be spent on projects within defined area boundaries and are recognized as revenue as Council approved expenditures are incurred. During the year \$78.8 million of DCLs were collected and \$29.1 million was used to fund capital expenditures.

Prepaid leases are recognized as revenue over the term of the lease while contributions of capital are recognized as the expenditures are incurred.

**11. SEGMENTED INFORMATION**

City services are provided by departments and their activities are reported in the City's Funds as described in note 1(b). Segmented financial information for certain departments is provided in Schedule 1. The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 1.

Revenues not directly attributable to a specific segment are shown in General Government.

Amounts shown for wages, contract services, supplies and debt charges are the gross amounts incurred by departments for all segmented activity. Allocated costs include services performed by departments for other segments or for work related to capital construction activity.

The segments include:

- **General Government** which provides internal support services to Council and other departments who provide direct services to its citizens. These internal departments include the City Manager's Office, City Clerk, Financial Services, Real Estate and Facilities Management, Legal and Human Resources.
- **Police Protection** which provides operational and investigation services to maintain public order, uphold the rule of law and prevent crime.
- **Fire Protection** which provides emergency and prevention services related to firefighting and medical services.
- **Engineering** which provides planning, design, construction and maintenance of the City's streets, street lighting, traffic control, parking enforcement, transportation planning and utility and communication corridors.
- **Utilities** which are managed by the Engineering department and provide planning, design, construction and maintenance related to the water distribution, sewerage collection, drainage, neighbourhood energy utilities and refuse removal services.
- **Planning and Development** which creates plans, programs and policies required for city-wide and community planning, zoning and subdivision, building by-law administration and inspection, various licensing and animal control services.
- **Recreation and Parks** which provides recreation services through its parks, community centres, swimming pools and ice rinks.
- **Community and Cultural Services** which includes the City's libraries, civic theatres and the Britannia Community Centre and other programs to create sustainable, creative and inclusive communities for living and working.

**SCHEDULE I – SEGMENTED INFORMATION**  
**Year Ended December 31, 2012**

	Revenue & Capital Fund										2012 Consolidated	2011 Consolidated	
	General Government	Police Protection	Fire Protection	Engineering	Utilities	Planning & Development	Recreation & Parks	Community & Cultural	Other Funds & Entities	Eliminations			
<b>Revenue</b>													
Property taxes, penalties and interest	\$ 642,281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 642,281	\$ 619,885
Utility fees	-	-	-	-	209,566	-	-	-	-	-	-	209,566	196,537
Other fees, rates and cost recoveries	215,393	20,828	8,990	33,884	21,886	18,533	51,733	13,393	76,816	-	-	461,456	459,556
Revenue sharing, grants and contributions	26,784	-	-	-	-	-	102	-	-	-	-	26,886	39,193
Investment Income	17,961	-	-	-	-	-	-	-	5,436	(1,543)	-	21,854	15,803
Rental and lease income	19,955	-	-	-	-	-	-	-	33,048	(1,146)	-	51,857	50,322
Gain (loss) on disposal of tangible capital assets	(97)	-	-	(57)	(3,172)	-	(47)	(2,239)	36,242	-	-	30,630	18,647
	<u>922,277</u>	<u>20,828</u>	<u>8,990</u>	<u>33,827</u>	<u>228,280</u>	<u>18,533</u>	<u>51,788</u>	<u>11,154</u>	<u>151,542</u>	<u>(2,689)</u>		<u>1,444,530</u>	<u>1,399,943</u>
<b>Operating Expenditures</b>													
Wages, salaries and benefits	80,756	206,021	87,349	79,110	36,544	50,295	72,450	41,560	22,337	-	-	676,422	665,393
Contract services	31,343	3,428	218	6,998	17,161	2,911	5,730	1,177	10,419	-	-	79,385	83,328
Supplies, material and equipment	8,992	29,947	6,561	(14,957)	138,985	21,487	25,985	31,370	82,502	(1,146)	-	329,726	330,298
Debt charges	3,750	1,942	249	7,185	10,759	80	4,887	2,321	10,746	(1,543)	-	40,376	41,105
	<u>124,841</u>	<u>241,338</u>	<u>94,377</u>	<u>78,336</u>	<u>203,449</u>	<u>74,773</u>	<u>109,052</u>	<u>76,428</u>	<u>126,004</u>	<u>(2,689)</u>		<u>1,125,909</u>	<u>1,120,124</u>
<b>Amortization</b>													
	<u>19,071</u>	<u>6,186</u>	<u>3,603</u>	<u>79,069</u>	<u>26,696</u>	<u>3,045</u>	<u>21,442</u>	<u>7,614</u>	<u>5,474</u>	<u>-</u>		<u>172,200</u>	<u>172,424</u>
	<u>143,912</u>	<u>247,524</u>	<u>97,980</u>	<u>157,405</u>	<u>230,145</u>	<u>77,818</u>	<u>130,494</u>	<u>84,042</u>	<u>131,478</u>	<u>(2,689)</u>		<u>1,298,109</u>	<u>1,292,548</u>
<b>NET REVENUES (EXPENSES)</b>	<u>\$ 778,365</u>	<u>\$ (226,696)</u>	<u>\$ (88,990)</u>	<u>\$ (123,578)</u>	<u>\$ (1,865)</u>	<u>\$ (59,285)</u>	<u>\$ (78,706)</u>	<u>\$ (72,888)</u>	<u>\$ 20,064</u>	<u>\$ -</u>		<u>\$ 146,421</u>	<u>\$ 107,395</u>





**SCHEDULE OF GENERAL DEBT (\$000s)**  
**Year Ended December 31, 2012**

<u>Bylaw</u>	<u>Maturity Date &amp; Purpose</u>	<u>Rate %</u>	<u>Term (Years)</u>	<u>Debtenture Outstanding</u>	<u>Sinking Fund Reserve Balance</u>
8808	March 16, 2013 - 2014	4.500% - 4.650%	10		
	Civic Facilities			\$ 116	\$ -
	Local Area Improvement			1,419	-
	Parks			2,129	-
	Pedestrian / Cycling Facilities			1,334	-
	Public Works / Fire Facilities			260	-
	Sewers			7,419	-
	Street / Bridge Infrastructure			968	-
	Street Lighting / Communications			551	-
	Transit / Safety Improvements			1,922	-
	Waterworks			7,022	-
				<u>23,140</u>	<u>-</u>
9115	October 06, 2013 - 2015	3.950% - 4.100%	10		
	Bridges / Tunnels			924	-
	Community Centre Facilities			2,053	-
	Infrastructure			2,372	-
	Libraries			1,680	-
	Local Area Improvement			2,303	-
	Miscellaneous			85	-
	Multi-Purpose Centres			808	-
	Neighbourhood Houses			800	-
	Parks			5,163	-
	Pedestrian / Cycling Facilities			2,179	-
	Public Safety / Police			205	-
	Sewers			10,511	-
	Sports Facilities			376	-
	Street Lighting / Communications			1,329	-
	Train Stations			1,711	-
	Transit / Safety Improvements			1,326	-
	Waterworks			6,742	-
	Yards			491	-
				<u>41,058</u>	<u>-</u>
9532	December 1, 2017	4.700%	10		
	Civic Facilities			2,166	955
	Community legacy projects			15,000	6,617
	Fire protection			600	265
	Libraries			2,000	882
	Local area improvement			4,548	2,006
	Overhead debtenture costs			1,500	662
	Parks			7,175	3,165
	Pedestrian/cycling facilities			12,349	5,447
	Police			12,304	5,427
	Sewers			25,000	11,028
	Street/bridge infrastructure			17,557	7,745
	Transit/safety improvements			4,801	2,118
	Waterworks			20,000	8,822
				<u>125,000</u>	<u>55,139</u>
			Carried Forward	<u>\$ 189,198</u>	<u>\$ 55,139</u>

**SCHEDULE OF GENERAL DEBT (\$000s)**  
**Year Ended December 31, 2012**

<u>Bylaw</u>	<u>Maturity Date &amp; Purpose</u>	<u>Rate %</u>	<u>Term (Years)</u>	<u>Debenture Outstanding</u>	<u>Sinking Fund Reserve Balance</u>
		Carried Forward		\$ 189,198	\$ 55,139
9897	December 2, 2019	4.900%	10		
	Civic facilities			10,600	2,667
	Community legacy projects			19,500	4,907
	Fire protection			4,000	1,007
	Libraries			500	126
	Local area improvement			4,700	1,183
	Parks			3,000	755
	Pedestrian/cycling facilities			7,800	1,963
	Police			16,000	4,026
	Sewers			27,800	6,995
	Street/bridge infrastructure			13,000	3,271
	Street lighting & Transit/safety improvements			1,700	428
	Transit & Safety Improvements			4,500	1,132
	Waterworks			11,900	2,994
				<u>125,000</u>	<u>31,454</u>
10015	June 1, 2011 - 2020	4.500%	10		
	Civic Facilities			16,000	2,618
	Community Legacy Projects			1,125	184
	Fire Protection			552	90
	Local Area Improvement			1,267	207
	Parks			25,000	4,092
	Pedestrian / Cycling Facilities			4,351	712
	Police			2,448	401
	Sewers			25,000	4,092
	Street / Bridge Infrastructure			18,657	3,053
	Street Lighting			300	49
	Street Lighting / Communications			3,700	606
	Transit / Safety Improvements			5,000	818
	Waterworks			21,600	3,535
				<u>125,000</u>	<u>20,457</u>
10017	September 30, 2010 - 2030	1.710%	20		
	Neighbourhood Energy Utility			4,573	-
				<u>4,573</u>	<u>-</u>
		Carried Forward		\$ 443,771	\$ 107,050

**SCHEDULE OF GENERAL DEBT (\$000s)**  
**Year Ended December 31, 2012**

<u>Bylaw</u>	<u>Maturity Date &amp; Purpose</u>	<u>Rate %</u>	<u>Term (Years)</u>	<u>Debenture Outstanding</u>	<u>Sinking Fund Reserve Balance</u>
			Carried Forward	\$ 443,771	\$ 107,050
10393	December 02, 2021	3.45%	10		
	Civic Facilities			18,000	1,437
	Libraries			2,000	160
	Neighbourhood Energy Utility			15,000	1,197
	Parks			25,000	1,995
	Police			11,000	878
	Sewers			32,000	2,554
	Street / Bridge Infrastructure			5,000	399
	Street Lighting / Communications			6,000	479
	Transit / Safety Improvements			4,000	319
	Waterworks			22,000	1,756
				<u>140,000</u>	<u>11,174</u>
10565	October 18, 2052	3.70%	40		
	Civic Facilities			9,814	-
	Libraries			2,150	-
	Neighbourhood Energy Utility			2,400	-
	Parks			18,365	-
	Police			10,723	-
	Sewers			38,200	-
	Street / Bridge Infrastructure			13,761	-
	Street Lighting / Communications			4,120	-
	Transit / Safety Improvements			3,467	-
	Waterworks			17,000	-
				<u>120,000</u>	<u>-</u>
			Total	<u>\$ 703,771</u>	<u>\$ 118,224</u>

**SCHEDULE OF DEBT (\$000s)**  
**Year Ended December 31, 2012**

**LOCAL IMPROVEMENT - Property Owners' Share**

<b>Bylaw</b>	<b>Maturity Dates</b>	<b>Purpose</b>	<b>Rate (%)</b>	<b>Term (Yr)</b>	<b>Debt Balance</b>
7912	June 24, 2013	Beautification	6.00	15	\$ 21
7915	June 24, 2013	Lane paving, speed ramps, sidewalks, pavements & curb	6.00	15	223
8037	June 23, 2013 - 2014	Lane paving, speed ramps, sidewalks, pavements & curb	6.00	15	433
8204	June 23, 2013 - 2015	Lane paving, speed ramps, sidewalks, pavements & curb	7.00	15	453
8207	June 21, 2013 - 2015	Beautification	7.00	15	34
8209	June 21, 2013 - 2015	Beautification	7.00	15	8
8501	June 26, 2013 - 2017	Lane paving, speed ramps, sidewalks, pavements & curb	6.00	15	855
8501	June 26, 2013 - 2017	Trees	6.00	15	1
8504	June 26, 2013 - 2017	Beautification	6.00	15	98
8506	June 26, 2013 - 2017	Underground Wiring	6.00	15	90
8693	June 25, 2013 - 2018	Lane paving, speed ramps, sidewalks, pavements & curb	6.00	15	1050
8696	June 25, 2013	Beautification	6.00	15	7
8871	June 23, 2013 - 2019	Lane paving, speed ramps, sidewalks, pavements & curb	5.75	15	783
9063	June 29, 2013 - 2020	Lane paving, speed ramps, sidewalks, pavements & curb	5.75	15	961
9301	June 14, 2013 - 2021	Lane paving, speed ramps, sidewalks, pavements & curb	6.00	15	362
9303	June 14, 2013 - 2022	Beautification	6.00	15	32
9514	June 27, 2013 - 2022	Lane paving, speed ramps, sidewalks, pavements & curb	6.00	15	621
9672	June 25, 2013 - 2022	Lane paving, speed ramps, sidewalks, pavements & curb	6.00	15	397
9885	June 17, 2013 - 2023	Lane paving, speed ramps, sidewalks, pavements & curb	6.00	15	470
9886	June 17, 2013	Lane Lighting	6.00	5	2
9887	June 17, 2013 - 2018	Street Lighting	6.00	10	2
10071	June 23, 2013 - 2014	Lane Lighting	6.00	5	1
10072	June 23, 2013 - 2024	Lane paving, speed ramps, sidewalks, pavements & curb	6.00	15	911
10300	June 29, 2013 - 2025	Lane paving, speed ramps, sidewalks, pavements & curb	6.00	15	817
10301	June 29, 2013 - 2015	Lane Lighting	6.00	5	2
10495	June 27, 2013 - 2021	Street Lighting	6.00	10	10
10496	June 27, 2013 - 2026	Lane paving, speed ramps, sidewalks, pavements & curb	6.00	15	487
10497	June 27, 2013 - 2016	Traffic Circle	6.00	5	25
					\$ 9,156

Held Internally

**DEBT INTEREST RATES (\$000s)**  
**Year Ended December 31, 2012**

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<u>Interest Rate</u>	<u>General (including Waterworks)</u>	<u>Local Improvement</u>	<u>Total</u>
7.00	\$ -	\$ 495	\$ 495
6.00	-	6,917	6,917
5.75	-	1,744	1,744
4.90	125,000	-	125,000
4.70	125,000	-	125,000
4.65	11,827	-	11,827
4.50	136,314	-	136,314
4.10	14,226	-	14,226
4.05	13,678	-	13,678
3.95	13,153	-	13,153
3.70	120,000	-	120,000
3.45	140,000	-	140,000
1.71	4,573	-	4,573
	<u>\$ 703,771</u>	<u>\$ 9,156</u>	<u>\$ 712,927</u>

**FUTURE PRINCIPAL AND INTEREST PAYMENTS ON DEBT (\$000s)**  
**Year Ended December 31, 2012**

**Total Debt (Internal and External)**

	General			Waterworks			Local Improvements Property Owners' Share			Total General & Waterworks and Local Improvements		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2013	\$ 19,093	\$ 25,034	\$ 44,127	\$ 5,593	\$ 4,399	\$ 9,992	\$ 1,417	\$ 550	\$ 1,967	\$ 26,103	\$ 29,983	\$ 56,086
2014	19,893	24,227	44,120	5,835	4,153	9,988	1,234	464	1,698	26,962	28,844	55,806
2015	12,116	23,569	35,685	2,336	3,979	6,315	1,072	389	1,461	15,524	27,937	43,461
2016	230	23,078	23,308	-	3,883	3,883	949	323	1,272	1,179	27,284	28,463
2017	105,234	23,074	128,308	20,000	3,883	23,883	998	267	1,265	126,232	27,224	153,456
2018 - 2022	335,734	58,303	394,037	55,500	9,777	65,277	2,803	642	3,445	394,037	68,722	462,759
Thereafter	105,207	114,493	219,700	17,000	18,871	35,871	683	79	762	122,890	133,443	256,333
	<u>\$ 597,507</u>	<u>\$ 291,778</u>	<u>\$ 889,285</u>	<u>\$ 106,264</u>	<u>\$ 48,945</u>	<u>\$ 155,209</u>	<u>\$ 9,156</u>	<u>\$ 2,714</u>	<u>\$ 11,870</u>	<u>\$ 712,927</u>	<u>\$ 343,437</u>	<u>\$ 1,056,364</u>

**External Debt Only**

	General			Waterworks			Total General & Waterworks and Local Improvements		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2013	\$ 19,093	\$ 25,034	\$ 44,127	\$ 5,593	\$ 4,399	\$ 9,992	\$ 24,686	\$ 29,433	\$ 54,119
2014	19,893	24,227	44,120	5,835	4,153	9,988	25,728	28,380	54,108
2015	12,116	23,569	35,685	2,336	3,979	6,315	14,452	27,548	42,000
2016	230	23,078	23,308	-	3,883	3,883	230	26,961	27,191
2017	105,234	23,074	128,308	20,000	3,883	23,883	125,234	26,957	152,191
2018 - 2022	335,734	58,303	394,037	55,500	9,777	65,277	391,234	68,080	459,314
Thereafter	105,207	114,493	219,700	17,000	18,871	35,871	122,207	133,364	255,571
	<u>\$ 597,507</u>	<u>\$ 291,778</u>	<u>\$ 889,285</u>	<u>\$ 106,264</u>	<u>\$ 48,945</u>	<u>\$ 155,209</u>	<u>\$ 703,771</u>	<u>\$ 340,723</u>	<u>\$ 1,044,494</u>

Please refer to Consolidated Financial Statements Note 9.

Prepared under Financial Information Regulation, Schedule 1, Section 5

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# **SCHEDULE OF REMUNERATION AND EXPENSES**

- ◆ CITY OF VANCOUVER
- ◆ VANCOUVER BOARD OF PARKS AND RECREATION
- ◆ VANCOUVER POLICE BOARD
- ◆ VANCOUVER PUBLIC LIBRARY BOARD

PREPARED IN ACCORDANCE WITH  
THE FINANCIAL INFORMATION REGULATION  
SCHEDULE 1, SECTION 6 (2), (3), (4), (5), (6)

<b>Name</b>	<b>Remuneration (1)</b>	<b>Local Expenses (2)</b>	<b>Transportation Allowance (3)</b>	<b>Travel &amp; Conferences (4)</b>
Robertson, G.	\$ 145,581	\$ 13,093	\$ 7,175	\$ 14,173
Affleck, G.	66,820	751	3,848	45
Ball, E.	66,820	2,061	3,848	2,815
Carr, A.	66,820	2,235	3,848	5,697
Deal, H.	69,500	2,054	3,848	7,487
Jang, K.	69,500	2,810	-	5,300
Louie, R.	66,820	4,743	-	9,067
Meggs, G.	66,820	2,288	-	-
Reimer, A.	66,820	2,431	-	4,698
Stevenson, T.	66,820	1,937	3,848	7,766
Tang, T.	66,820	1,190	3,848	2,096
	<b>\$ 819,141</b>	<b>\$ 35,593</b>	<b>\$ 30,262</b>	<b>\$ 59,144</b>

(1) Remuneration for Councillors includes amounts for Deputy Mayor duties

(2) Local Expenses - for Mayor maximum of 10% of remuneration

(2) Local Expenses - for Councillors maximum of 10% of remuneration less transportation allowance

(3) Transportation Allowance - for the Mayor \$600 a month; for Councillors 5% of maximum local expense allowance

(4) Travel and Conferences - net of recoveries

<b>Name</b>	<b>Stipend</b>	<b>Expense</b>	<b>Total</b>
Barnes, C. *	\$ 8,896	\$ 4,449	\$ 13,345
Blyth, S. **	9,049	4,526	13,575
Coupar, J.	7,977	3,988	11,965
De Genova, M.	7,977	3,988	11,965
Jasper, A.	7,977	3,988	11,965
Loke, T.	7,977	3,988	11,965
Sharma, N.	7,977	3,988	11,965
Total	<u>\$ 57,830</u>	<u>\$ 28,915</u>	<u>\$ 86,745</u>

\*Chair from January 1, 2012 - June 10, 2012

\*\*Chair from June 11, 2012 - December 31, 2012

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<b>Name</b>	<b>Remuneration</b>
Bridgeman, D.	\$ 3,054
Collins, M.	7,162
Grant, W.	6,220
Marfleet, P.	3,844
Shao, W.	4,109
Sidhu, D.	1,848
Williamson, S.	6,598
Wong, G.	3,844
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	\$ 36,679
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**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

Remuneration includes salary, overtime, gratuity and vacation payouts.

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Abel, K J	\$ 115,137	\$ -	Bachra, S	\$ 76,424	\$ -
Abello-Lee, A	79,533	90	Backlin, M J*	113,984	974
Abrams, W S	94,349	-	Bailey, D A	76,419	-
Abt, D W	77,745	-	Bailey, J*	84,186	2,371
Achtymichuk, L M	108,700	-	Bailey, R J	101,021	55
Ackerman, R W*	147,859	-	Bailey, V E*	109,644	-
Adolph, C*	91,483	3,294	Baillie, K	87,053	-
Agapescu, S	80,630	-	Bains, A S	102,015	-
Ainsworth, J R	109,184	178	Baker, A	105,104	-
Aitken, J	89,051	-	Baker, M	92,134	-
Ajayi, A*	90,540	554	Baker, M	87,586	-
Alblas, A	78,358	-	Balachanoff, S D	86,876	-
Alger, M	83,934	-	Balagno, T P	81,757	-
Allard, B G	81,635	-	Baldwin, D	87,025	404
Almeida, T	76,557	-	Ballard, E A*	131,015	2,030
Amendolagine, V J	76,954	-	Ballard, T J	92,143	-
Andersen, J J*	180,700	-	Ballem, P J*	366,009	11,475
Anderson, C L	78,152	-	Balogh, Z E	82,602	-
Anderson, G G	76,529	-	Bandiera, P	88,223	-
Anderson, M*	107,360	388	Bannon, D G	109,970	-
Anderson, M E	110,450	-	Baptiste, C A	86,218	200
Anderson, R	88,920	-	Barbato, D	76,454	-
Anthony, C R	78,471	-	Barber, D K*	117,274	-
Antoniali, S M*	109,667	1,549	Barber, G*	132,922	-
Antoniazzi, R	83,800	-	Barber, M P	87,079	-
Antunovic, M J	104,063	-	Barbour, D D*	114,449	-
Anzulovich, M M	100,262	-	Barker, S	100,256	685
April, C RJ	85,637	-	Barnes, D	87,668	-
Arajs, U	75,864	-	Baron, D	78,792	1,027
Aramini, G J*	103,129	895	Barr, W M	103,864	-
Araujo, R	86,914	-	Barron, E	86,406	-
Araya, J H	80,577	20	Bartlett, J	75,269	-
Arscott, D*	108,422	600	Barzen, S	82,787	-
Arsenault, P G	87,158	-	Bastante, R	88,567	-
Atchison, R A	91,277	-	Batty, E C*	162,290	568
Atwood, B	76,027	-	Bauer, S M	99,199	-
Au, M	82,051	-	Baumann, E	87,158	-
Au, N*	114,941	-	Baxter, A	78,252	-
Au, W*	195,681	2,465	Baxter, D	84,494	-
Aube, D S	109,565	-	Baxter, J	92,928	-
Augustine, R W*	104,721	1,372	Bayne, K B*	251,046	-
Aujla, B S	84,670	-	Bayntun, R	83,149	-
Aujla, H B*	292,725	95	Bearblock, K*	94,647	-
Aujla, K	116,399	-	Beck, B*	108,168	-
Austin, N	88,454	-	Becker, A*	89,610	1,603
Autiero, D*	109,544	-	Beckett, M L	125,241	-
Aver, R	84,935	-	Begg, A	82,996	-
Aylett, S W	90,829	-	Belanger, L*	130,276	589
Ayotte, T R*	110,362	3,371	Belczyk, A M	87,882	-
Ayre, G	118,325	-	Bell, M	84,491	-
Azcoitia, J C*	96,439	554	Belli, S	81,772	-
Babcock, D	83,347	461	Bennett, J E	92,380	-
Baber, C*	121,764	1,399	Benvenuti, D	81,398	-
Babineau, B	83,634	-	Berard, R*	87,148	2,488

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

Remuneration includes salary, overtime, gratuity and vacation payouts.

Name	Remuneration	Expenses	Name	Remuneration	Expenses
Berda, S D	86,783	-	Bradley, N R	110,387	-
Berdahl, I L	80,869	-	Bradshaw, G*	167,567	391
Berg, I	96,013	875	Bratina, S	87,050	-
Berka, B G	89,520	-	Breckner, J*	132,246	-
Berry, P*	95,118	156	Bredin, M B	102,679	16
Bertuzzi, B R	100,492	-	Breitenstein, E A*	83,648	-
Best, L*	134,262	-	Bremner, P J*	122,597	-
Bethell, J T*	113,511	-	Brennert, P*	84,255	545
Bettles, C*	80,843	-	Breure, C	88,913	-
Bevilacqua, M*	105,068	-	Brideau, L D	81,921	-
Beyer, C B	87,158	-	Bridge, P C	121,862	-
Biagini, M N*	109,229	-	Bridger, K R	87,486	-
Bidese, L	85,659	-	Briscoe, R G	103,508	-
Bidwell, M G	81,397	90	Brodziak, C A	88,643	-
Bigelow, S	76,378	1,158	Bromberger, T J	78,769	-
Bilinsky, K	85,496	-	Bromley, M*	242,543	-
Billing, J*	155,759	-	Brossard, J	92,599	1,159
Birdi, G	89,890	-	Brown, A	87,485	-
Bishop, J A	77,786	-	Brown, C*	106,135	-
Black, J	77,217	-	Brown, K L*	149,770	-
Black, S	97,215	-	Brown, L	90,656	-
Blagojevic, G*	96,629	376	Brown, L	76,675	-
Blay, H S	81,679	-	Brown, S*	119,926	1,220
Bliss, R*	106,540	-	Brown, T A	110,597	461
Bloomfield, F	84,985	-	Browning, M	83,584	-
Blount, J	89,516	-	Broz, A G	88,254	-
Blundell, B J	96,227	-	Bruce, R J*	132,976	1,557
Bodnar, D A*	95,008	-	Bruckmann, P M	86,568	1,869
Bodner, D	77,481	-	Brunton, L	87,050	-
Bogdanovich, B T	94,440	-	Bryan, D C	77,717	-
Bolan, S M	87,786	-	Bryant, J A	90,798	-
Boldt, J S	94,266	25	Bryant, R W	111,975	100
Bond, A*	108,675	20	Buchanan, A R	81,169	-
Booker, S C*	96,092	-	Buckham, C	108,039	-
Boone, D E	108,133	16	Buckingham, T V	96,018	-
Booth, D A	114,492	284	Budd, J	75,030	-
Booth, D W	101,776	413	Buhr, H H*	94,702	-
Booth, J A	109,136	-	Bullock, H*	94,382	-
Borden, A*	100,011	-	Bunz, D W	93,209	-
Borger, R*	117,420	-	Burch, A S	87,050	706
Born, E H	101,550	-	Burden, R W	95,468	-
Bortignon, E	106,619	1,652	Burnett, B A*	96,103	-
Boruck, R A	103,334	-	Burnett, J	84,311	-
Bosch, D*	113,116	129	Burns, J J	102,906	-
Boscher, W	87,518	-	Burrero, A	95,279	-
Bouchir, J V	75,951	-	Cadwallader, D J	85,044	-
Boufford, D B	109,142	-	Cahill, D F	112,588	-
Bourdeaud'Huy, D	85,592	-	Calderhead, P D*	95,369	-
Bourke, M T	92,561	258	Call, B J	86,527	-
Bourne, T C	89,858	-	Cameron, G L	107,978	-
Bowers, K J*	122,499	-	Cameron, R S	90,070	-
Boyard, P	90,505	-	Campbell, B	75,251	-
Boychuk, B A	89,405	-	Campbell, B W	110,981	-
Boyd, J	77,539	-	Campbell, D*	102,437	1,130
Bracewell, D*	136,604	2,903	Campbell, D D	88,463	-
Brach, J S*	93,071	-	Campbell, D L*	83,608	-

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<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Campbell, D R	97,097	-	Chirinian, A	98,387	-
Campbell, I	86,351	-	Cho, E	94,974	20
Campbell, I	78,789	336	Chohan, P	92,463	-
Campbell, K W	78,219	-	Chong, T	79,280	-
Campbell, M L	77,022	-	Choo, B*	96,092	987
Campbell, S M	93,449	-	Chorney, A B	108,804	-
Canaday, M	86,296	-	Chorney, R M	92,562	-
Cao, Y	80,294	-	Chou, W A*	110,081	-
Cap, T N	86,541	-	Chow, A W*	133,151	952
Carley, N*	167,526	426	Chow, J	97,335	4,204
Carlson, J	81,925	-	Chow, K	108,529	-
Carr, D*	121,914	706	Chow, L S Y*	112,648	376
Carson, D J	89,394	-	Chow, R	80,968	-
Carter, S E.J.	75,120	-	Christie, D T	108,751	-
Cartwright, R	107,615	-	Christopherson, B	79,494	-
Casanova, J C*	78,727	-	Chung, M	82,825	1,104
Cashato, A B	87,429	-	Chung, T	80,407	-
Catania, S	75,581	-	Clark, B G	95,817	-
Caton, M B	107,675	-	Clark, E R	86,585	-
Caton, M J	94,825	-	Clark, G C	96,087	-
Cave, M R	95,606	-	Clark, K J*	93,084	778
Cavell, K L	84,117	-	Clarke, C	88,033	-
Cerantola, M	88,229	-	Clarke, C A	88,946	-
Chamberland, J	90,478	-	Clarke, M P	86,601	-
Chan, A	91,689	-	Clibbon, C J B	94,261	20
Chan, C	96,218	-	Clinaz, M S	92,832	-
Chan, D K*	108,575	987	Coelho, C	79,288	1,781
Chan, K	90,847	-	Coldicutt, A	86,582	-
Chan, M	84,863	442	Cole, D L*	85,660	-
Chan, P	79,707	-	Collett, J	77,478	-
Chan, S*	114,555	3,782	Collins, D A	108,849	-
Chan, W	92,540	-	Collister, M	87,158	-
Chan, Y*	96,439	-	Colquhoun, W A	75,192	-
Chauo, P*	99,729	388	Conacher, D E	89,117	-
Chen, C	77,433	-	Conn, M R	101,909	-
Chen, H	79,133	-	Connell, F J*	304,297	941
Chen, M	88,001	-	Connelly, T	99,727	-
Chen, T	76,290	-	Cook, B	78,013	-
Chen, Y*	113,808	246	Cook, C M	90,472	-
Cheng, A*	84,465	2,065	Cooke, B	93,128	461
Cheng, G*	136,517	225	Cooper, I D	88,302	-
Cheng, K K	89,833	-	Cooper, K L*	97,678	374
Cheng, P C.P.	100,000	630	Cooper, T G	86,859	-
Chera, S	85,611	-	Copeland, D D	88,582	-
Chernoff, R M	79,141	-	Corbo, R	89,579	-
Cheung, L	87,731	-	Coroliuc, J W	113,162	-
Cheung, R W.H.*	98,404	386	Coughlan, W J*	110,748	-
Cheung, S	83,131	-	Coulson, M E	182,847	-
Chevrefils, M	92,526	-	Coulson, R I	106,918	-
Chew, S*	99,743	-	Coupland, A C	87,667	-
Chhina, R*	113,463	147	Courtney, J*	113,511	358
Chia, S F	78,770	-	Cowan, B J	86,006	-
Chiang, H S	89,133	-	Cowdell, S	86,006	-
Chila, S D	129,866	99	Cowx, J B	112,646	-
Chin, D*	95,591	-	Cox, D E	87,598	-
Chin, M	97,315	420	Cox, W C*	103,487	-

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EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

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<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Coy, R A	91,148	-	Devery, J	81,644	-
Craven, R A	89,788	-	Dewith, F E*	97,177	-
Creery, J	80,881	-	Dhillon, N*	104,459	-
Cribdon, G L.	78,302	356	Di Nozzi, A*	111,453	1,807
Critchlow, R R*	126,714	-	Dick, B K	89,910	-
Crocker, C L	82,759	-	Dick, S G	89,336	-
Crookes, P R	75,614	-	Dickerson, D R	92,151	-
Crowe, B P*	154,221	3,382	Dickie, D C	88,460	-
Crudo, O F*	113,962	-	Dickson, E	79,811	83
Crump, H W	99,083	1,607	Dickson, T	84,630	-
Culbert, R	89,334	-	Didenko, D	81,139	-
Cumberbirch, A W	76,863	-	Diewert, P	76,132	-
Cumerlato, L L	88,544	-	Difonzo, D	87,035	-
Curry, L	79,813	864	Dighton, S N	97,849	-
Custodinho, J	77,080	-	Dingwall, G A	77,422	1,788
Cvetkovic, Z*	108,684	-	Dirk, M	78,495	56
Czech, R P	111,993	3,600	Ditchburn, G W	88,610	-
Czeppel, A	91,503	-	Dixon, I K	168,333	-
D'Agostini, M	109,053	25	Dixon, R	81,046	-
Dahl, R	81,577	-	Dixon, S C*	113,730	-
Dales, B A	87,777	-	Djurkovic, D*	156,090	1,131
Daminato, L L	78,134	-	Do, T	106,191	-
Dang, S R	92,487	-	Dobrovolny, J W*	199,959	4,923
Darnell, B	86,315	-	Dobson, C G	76,819	500
Darrach, D	75,181	-	Docherty, J A	85,543	-
Davidson, B*	88,779	-	Dodd, C*	118,746	5,095
Davidson, D R	89,598	-	Dodich, F A	127,050	-
Davidson, S C	89,020	-	Doge, P*	131,563	-
Davies, B	82,561	1,851	Doggett, S	87,348	-
Davies, B	75,479	-	Doherty, K	79,005	-
Davies, B R	108,023	-	Doherty, R E	79,827	-
Davies, S R	87,616	-	Doleman, D*	124,808	426
Dawkins, J E	89,386	-	Donaldson, J T	108,420	-
Day, D L	98,568	-	Dong, L*	114,826	-
Day, W	87,734	-	Dornan, K*	114,805	-
De Albuquerque, R A	88,509	-	Dosange, M	89,366	-
De Castell, C*	111,896	3,470	Dosanjh, B	78,711	-
De Hoop, J*	139,960	40	Dougans, S A	108,916	-
Deacon, R	85,061	-	Downie, A M*	125,675	-
Dean, A S	80,283	-	Dozzi, B	98,872	-
Deans, R C	80,886	-	Drain, C*	121,630	-
Debeck, D B	98,624	-	Draper, J	84,918	388
Dediu, V*	96,666	-	Drescher, G T	93,815	-
Dee, T P	87,486	-	Driedger, D J	80,859	-
Deer, K	89,656	-	Driessen Van Der Lieck, T*	116,846	-
Degraaf, T T*	107,014	-	Drinovz, A L	126,204	-
Delaurier, R	86,577	-	Drobot, D C	97,138	2,640
Delmar, P V*	88,577	-	Drugge, C L	87,667	-
Dennis, J A	110,494	1,808	Dubbert, R E	98,926	-
Deo, M*	123,173	2,193	Dubbert, R G	94,315	560
Der, K B.L.*	99,042	388	Dube, M*	88,739	2,885
Der, R M	108,443	609	Ducharme, D	88,866	-
Desrochers, D F*	131,366	161	Dudek, A	96,781	-
Desrochers, M*	120,459	1,603	Duggan, A P*	106,540	-
Dessureault, S M	84,848	630	Duifhuis, M	87,825	-
Devereaux, M	75,002	-	Dukay, C	81,427	-



**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

Remuneration includes salary, overtime, gratuity and vacation payouts.

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Dulko, R J	83,759	-	Fast, D B*	108,168	-
Duncan, A S	95,805	-	Fazekas, P*	107,810	-
Duncan, S J	112,353	-	Fei, W	94,287	-
Dunderdale, S	82,503	1,071	Felker, P W	100,643	-
Dunham, J B	100,688	-	Felts, T J.W.	89,572	-
Dunnet, A	93,839	-	Fenwick, E	87,239	-
Durand, D D	96,480	-	Ferdinandi, M E*	93,365	-
Durand, L	76,479	987	Ferguson, K D	89,635	-
Durnford, J M*	102,955	-	Fergusson, J B*	93,010	-
Dyck, J P	86,119	-	Ferris, D	91,174	-
Dyck, R G	81,597	-	Ferris, K	88,737	-
Dyck, R I*	117,572	-	Filice, E	78,479	-
Dyck, S E P*	98,218	754	Findlay, G M	81,710	-
Dykes, T N	89,791	-	Fitch, D	101,723	-
Easby, S K	86,006	-	Flaherty, S*	129,259	388
Edge, C A	87,551	-	Flanigan, M G*	201,300	102
Edwards, C*	132,962	1,130	Fleury, C	79,191	-
Edwards, S*	163,610	-	Floden, B M.*	81,694	40
Eenkooren, R	78,146	-	Florko, R M	94,403	365
Eidher, A	85,488	-	Foellmer, S	110,993	1,274
Ekman, K	87,229	-	Ford, L*	112,577	248
Elford, D A	80,373	-	Forss, W E*	81,932	-
Elford, D R*	104,279	-	Fortin, A	83,014	-
Elijah, J	76,345	-	Foster, H G	101,069	-
Elliott, M E*	125,797	1,456	Foster, J D*	128,180	3,086
Elliott, N D	91,891	-	Foster, K*	107,293	773
Elmslie, K	103,241	881	Fournier, A R	87,775	-
Eng, D	108,205	-	Fox, P L*	92,510	-
Eng, H*	95,339	-	Francis, A B*	164,732	-
Engineer, N	75,263	-	Franco, R	77,593	699
Engler, M D*	147,243	4,801	Frank, M	91,800	-
Enns, R D	76,308	-	Franklin, B T	122,418	-
Enright, D*	86,028	2,227	Fraser, K S*	106,328	-
Erichsen, S	88,277	280	Fraser, S J	86,249	-
Errington, S L	105,495	-	Frew, M	86,582	-
Ervin, S	79,920	-	Friesen, D J	106,634	-
Esparo, D*	109,157	600	Friesen, K	91,147	-
Essinger, P	88,177	-	Froese, E A	113,299	-
Essinger, R	80,045	-	Frost, G W	85,392	-
Esworthy, S E*	107,354	-	Fry, P A*	82,243	213
Etheridge, M A	103,286	-	Fry, R*	96,743	-
Etheridge, M D	108,829	-	Fu, H	80,571	469
Evans, J*	154,171	2,797	Fuginski, D H	108,577	-
Evans, J	89,328	695	Fujioka, J	77,235	-
Evans, J M	86,193	-	Fuller, R C	105,583	-
Evans, M R	95,459	-	Fumich, J M	107,868	-
Everall, S*	106,540	1,330	Fung, J Y Y*	106,847	388
Eves, P K	78,558	-	Gabriel, R P	126,737	-
Ewert, R D	109,211	-	Gabrluk, R A	85,438	-
Faber, A F	118,341	-	Gahan, C M	81,238	-
Fabiano, T	77,278	-	Gale, D*	109,753	-
Fairbairn, D G	86,145	-	Gallina, F	75,506	-
Falcade, R	76,921	-	Gallo, S*	89,774	-
Faloure, A	87,173	-	Ganchar, D C M	79,338	99
Fan, E TAI LOI	78,687	-	Gandha, A K*	93,634	-
Fanthorpe, E	85,260	1,028	Gannon, V L*	98,549	128

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

Remuneration includes salary, overtime, gratuity and vacation payouts.

Name	Remuneration	Expenses	Name	Remuneration	Expenses
Gant, B D	108,582	-	Grant, L	75,963	-
Gaos, D	100,727	-	Graves, J L	87,986	-
Gardner, G	86,190	-	Graves, L*	81,620	-
Garoff, R S	108,464	-	Gray, J T*	80,115	328
Garrison, D B.	98,100	-	Gray, J W	90,135	-
Garry, A	85,204	-	Green, D R.C.	91,458	-
Gatto, D	93,738	-	Green, M D	92,735	-
Gauthier, G J	92,524	-	Greenberg, J M*	155,284	-
Gayman, L R	94,836	-	Greenwood, A G	94,999	-
Gelsvik, C E	89,681	-	Greenwood, J	88,058	-
Gemmill, K W	95,115	-	Greer, J C*	122,711	-
Gent, P T	94,002	-	Gregory, A D	99,794	-
Gerber, E	155,284	-	Gregson, J E*	90,439	1,932
Gerhardt, S K	109,425	-	Greissel, M	86,843	-
Gerow, A M*	89,979	-	Grewal, B G	83,552	-
Gerson, R D*	87,153	-	Grierson, R E	98,452	-
Ghuman, H S	90,127	-	Grill, A J*	155,887	-
Gibbs, P J	92,148	-	Grimminck, P	86,497	-
Gibson, M	85,687	-	Groenewegen, A	90,628	-
Gibson, M P	98,991	-	Grootendorst, E	89,399	-
Gijssen, J L	107,053	75	Grubb, K A. E.	116,559	-
Gilchrist, W A	91,610	-	Guinn, D*	128,459	600
Gill, C K	85,895	-	Guns, M	90,569	-
Gill, D A	89,636	560	Gurney, M M	94,635	186
Gill, P*	94,942	-	Gusic, B	86,984	395
Gill, S*	102,168	-	Haaf, A	92,285	9
Gill, T T	77,203	-	Haftner, K L	112,256	-
Gillan, B D	81,798	-	Hagiwara, R M*	113,921	-
Gillis, M J	89,456	-	Halbert, C D*	103,846	-
Gilmore, S M	90,479	-	Haley, H	94,260	2,293
Gilmour, J G	75,235	-	Hall, A	78,296	504
Girard, T	90,261	-	Hall, J H*	132,599	889
Girard, T	75,887	-	Hall, J R	77,505	-
Glover, B J	104,532	-	Hall, P	79,002	3,014
Glover, M	106,976	-	Haller, B F	88,440	-
Glushko, R	80,281	-	Hallgren, D	88,556	-
Gobeil, P J	76,862	-	Halliday, D	90,897	-
Gobillot, P J	100,075	-	Hamilton, R H*	104,421	-
Goddard, S J*	107,294	-	Hamilton, T	84,117	75
Godlonton, B D*	124,072	3,510	Hammel, T E*	134,300	52
Goldsmith, S*	102,022	-	Hammond, M T	86,787	-
Gomes, E	101,249	-	Hanes, J	77,775	-
Gonzaga, D J	81,912	-	Hanggi, F	80,901	-
Gonzaga, R	87,003	-	Hansen, D L	84,545	-
Goodfellow, D A	86,446	-	Harder, D K*	103,741	-
Gordon, H M*	96,092	-	Harding, B	128,652	-
Gordon, M L	110,144	588	Hart, T	79,223	-
Gormick, J	87,254	-	Hartley, J R	86,582	-
Gorseth, N	84,118	-	Hartman, M*	107,354	-
Gorska, A	102,059	-	Hartman, T*	152,084	1,915
Gottfried, N L	128,612	-	Hartner, P J	101,221	-
Gould, B C	109,206	-	Hartwell, H	87,158	-
Goulet, M	87,479	-	Hartwell, J D*	79,646	-
Granger, H*	153,877	-	Harvey, D	87,667	-
Grant, D R	75,102	-	Harvey, I*	127,993	10
Grant, K K*	91,608	-	Harvey, S A	86,041	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

Remuneration includes salary, overtime, gratuity and vacation payouts.

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Hasselfelt, K L	94,894	291	Hollier, R J	113,492	-
Hastings, K	87,895	-	Holm, M*	83,713	210
Hastings, W S	115,020	-	Holmes, A	87,022	-
Hatcher, M D	92,436	-	Honey, M	78,534	-
Havelaar, J	89,467	-	Horbulyk, M T	108,072	-
Hay, L E	87,050	325	Horn, K	83,600	-
Hay, R K*	109,106	-	Horne, J*	108,168	56
Hayes, P A	79,419	-	Houser, D	79,478	376
Hayes, R J	84,226	-	Howe, E	87,158	-
Hayre, D	87,118	-	Howes, T W	88,925	-
Hayward, S F*	155,284	-	Hsieh, T T*	112,492	-
Healy, S*	108,168	-	Hsu, P*	115,984	7
Heaney, S M*	107,354	-	Huber, P E	93,933	809
Heaven, K A	129,958	2,720	Hudson, J D	117,173	-
Hebenton, R J	122,596	-	Hui, T*	122,489	5,130
Hebert, T R	93,211	-	Hui, W	80,198	-
Heeps, D C*	97,764	75	Hull, L J*	104,434	-
Heeps, J D*	113,463	-	Humenny, S	88,825	-
Heer, J	94,586	-	Hunt, D W	106,060	-
Hegedus, R S	90,180	-	Hunter, J C*	165,602	470
Heikkila, J	82,203	-	Huntley, J E*	96,092	-
Hein, S	108,906	-	Huntley, M J	101,798	-
Helm, S*	135,731	2,280	Hurd, T C	81,338	-
Henderson, D J	94,309	-	Hurzin, W R	83,435	-
Hendrickson, S P	86,509	-	Husband, J W	90,959	-
Henry, K A	84,530	909	Huska, T F	87,494	-
Henry, M	88,064	-	Hutch, D J*	122,489	364
Hensrud, C M	86,412	-	Hutchinson, B W	90,139	-
Heppner, T	87,226	-	Hutchinson, K	75,016	-
Herbert, C M	91,520	-	Hutchison, S	79,209	-
Heriot, J J	75,528	-	Huth, B A	81,123	-
Hersi, H A	76,954	588	Hutton, R G	76,111	-
Hesketh, R B	85,397	-	Hwang, I	79,810	1,620
Heslop, M	81,958	-	Iachetta, G	80,830	-
Hesse, B C	89,352	-	Iannacone, J*	89,977	700
Hickey, M N	90,835	-	Ibey, M*	115,320	933
Hickey, W*	75,320	-	Ichiwa, S	81,050	-
Hicks, S B.P.*	105,251	154	Impey, P M*	260,919	3,324
Hiebert, G	91,225	-	Ingram, S M	90,390	-
Hiebert, K L	109,445	68	Innes, R J	80,577	320
Higgins, D	89,512	-	Irvine, M*	124,854	723
Hii, Y	82,616	-	Irvine, R	85,618	-
Hildebrand, D	108,924	-	Isaac, K M	88,349	-
Hildebrandt, E	98,913	280	Jackart, D C	104,417	-
Hildebrandt, L A	88,506	-	Jackson, B J	81,504	-
Hill, D*	184,002	-	Jackson, J T*	132,246	-
Hilton, D W*	128,993	1,182	Jackson, O*	161,437	182
Hisey, P D	77,033	-	Jacobson, J R*	96,932	-
Hlushko, D P	111,024	-	Jakubec, J	85,095	-
Ho, F	79,946	-	James, P	81,755	-
Ho, J*	132,349	498	Jang, J	78,754	1,291
Hobbis, L	88,030	-	Jankovic, Z	95,412	-
Hodges, G H*	110,353	150	Jansen, T	81,494	-
Hoese, K T	116,040	-	Janzen, A	96,740	-
Hoess, E*	85,705	683	Jeffery, P	83,503	-
Hollander, J R*	96,766	-	Jenkins, J T	97,063	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

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<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Jenkins, R A	80,375	-	Kemp, L*	107,222	974
Jeske, K E*	120,964	65	Kendall, P N	81,401	-
Jessa, H H*	109,912	-	Kennedy, K*	108,729	1,419
Jimenez, L V	76,736	706	Kennedy, T P	99,989	-
Johal, S	79,380	444	Kennedy, T S	93,534	-
John, M*	108,794	-	Kennedy, T T	104,725	231
Johnson, B D	105,281	-	Kennett, B	81,739	-
Johnson, D E	88,063	-	Kenny, R W*	86,032	416
Johnson, P C*	94,698	144	Kerr, S A	98,497	-
Johnson, R F	105,164	-	Kielan, T	88,987	-
Johnson, R J	94,847	-	Kiem, J	94,715	-
Johnson, R T	84,358	-	Kiley, E G	77,500	-
Johnston, A	89,159	-	Killackey, G	101,338	-
Johnston, S*	256,783	3,391	Killam, T A	107,694	-
Johnston, W M*	170,773	1,686	Kim, K	78,183	-
Johnstone, T	86,483	-	Kinahan, C M	156,139	-
Johnstone, T F	99,146	-	King, D B*	96,092	196
Joly, J A*	113,628	-	King, R J	80,630	-
Jones, D	88,865	-	Kinghorn, D L	93,517	-
Jones, E*	122,381	974	Kirby, D C*	112,276	-
Jones, G	81,347	-	Kirincic, S L	80,908	-
Jongerden, H*	127,099	125	Kirk, A L	112,153	-
Jordan, B*	154,104	90	Kiselbach, P R	81,404	80
Jordan, R S	109,646	-	Kitchener, R G	90,969	-
Josin, M	92,517	-	Kitt, S A	87,900	-
Joyce, B	85,194	-	Klassen, S	87,831	-
Judd, P E*	240,039	3,471	Klein, A*	149,829	-
Jung, C	80,858	-	Klein, R A	87,253	-
Jung, D	86,235	-	Kleindienst, K	90,797	-
Jung, D S	87,287	-	Klemionek, B	89,640	-
Jung, S F	82,405	100	Klimchuk, D J*	108,353	388
Kadagies, T E	107,654	-	Kloosterboer, J	96,792	-
Kaila, A	76,682	1,390	Knapp, N E	104,562	-
Kaim, J P*	136,242	170	Knoll, M J	76,670	-
Kainth, H	76,378	-	Ko, A	79,296	-
Kalyniuk, K D	80,132	-	Kobelka, A W	87,050	-
Kaminski, I D	75,931	-	Kochan, W*	101,968	-
Kane, M	89,127	404	Kohli, R*	96,566	846
Kapoor, S*	93,571	-	Kolbuch, K	97,439	-
Karlsson, P S*	163,031	1,114	Kolk, J	78,216	-
Karwat, M	84,235	-	Kolsrud, J M	96,483	-
Kasper, J A	105,033	-	Konowalchuk, W L*	114,144	1,671
Kassam, N S*	118,321	150	Kordmahalleh, M*	96,092	-
Kassay, K V	90,358	-	Kormosi, T J	85,050	-
Katanchik, S T	101,809	-	Korpan, S*	108,137	1,028
Katsaris, G*	94,647	-	Korstrom, D	84,397	-
Kawaza, N P*	111,755	-	Kosmak, M*	104,236	430
Keates, R J	101,341	-	Kovacic, S	86,110	200
Keays, J*	110,910	-	Kraft, G P	88,800	-
Keeler, G	82,671	-	Kraynyk, D W	90,852	-
Keeler, J M	86,044	-	Krezan, B*	155,248	-
Keen, G W	75,192	-	Krsteva, E	96,075	-
Kelland, S M	79,533	-	Krueger, G A*	132,246	2,318
Kellner, B W	91,666	-	Krueger, P W	87,063	1,773
Kelly, B	82,458	310	Kuechler, W	75,468	-
Kelly, L C M*	97,873	-	Kuhlmann, T O	94,889	269

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

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<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Kumar, S*	96,566	-	Lee, E*	180,141	4,241
Kuramoto, R	79,133	-	Lee, G K*	96,092	-
Kuramoto, R J	78,280	297	Lee, M	113,242	-
Kuran, P*	181,714	-	Lee, M	87,862	-
Kursar, R A	90,597	-	Lee, N	86,881	-
Kuva, L	83,517	-	Lee, S*	96,103	987
Kuzmanoska, B	80,966	-	Lees, K A	90,476	-
Kuznik, J*	104,302	-	Leffler, E G*	112,892	-
Kwan, L	97,700	-	Lehwald, E A	91,777	-
Kwok, K*	115,503	893	Leibel, B B	91,414	-
Kyllo, R G*	95,095	-	Lemckert, J R*	92,312	-
Laberge, D J	115,210	-	Lemire, M	91,646	-
Laclaire, L L*	146,548	-	Lemire, N	84,811	-
Ladbrook, W D	85,794	-	Leopold, D	86,163	-
Lafortune, P*	91,017	-	Lepard, K V*	148,943	4,470
Lagreca, J	82,654	-	Lepore, O S*	76,269	150
Laidlaw, D	76,607	-	Lessard, S	88,513	-
Laisanitselikul, V	75,569	-	Letendre, D E*	106,615	890
Laleune, S P*	161,192	1,221	Letourneau, L*	104,318	-
Lalonde, N*	95,008	-	Letourneau, S M	109,499	-
Lam, M L*	86,454	525	Letourneux, F*	158,208	-
Lamont, F R	104,583	-	Leung, B	85,483	-
Landels, B A*	103,487	-	Leung, D*	93,059	-
Landles, R	87,878	-	Leung, D E	78,110	-
Langley, M	75,450	-	Leupen, R H	89,816	-
Langley, R A*	105,034	-	Leuszler, N A	121,513	-
Langmead, S E	75,062	-	Levitt, K R*	153,494	-
Lanser, D J	109,144	-	Lewis, A	88,750	-
Lanthier, C R	90,132	-	Li, D*	155,284	-
Lao, H T	81,122	-	Li, J	79,718	104
Lappi, T H	104,226	-	Li, M*	110,687	-
Latimer, T	86,542	-	Liang, K*	216,502	1,076
Latta, J P	89,113	-	Liljefors, Y*	168,302	-
Lau, C S Y	87,971	-	Lin, C Y	92,059	-
Lau, J T*	113,511	656	Linehan, M M	95,099	-
Lau, K M*	106,887	1,218	Ling, A*	103,467	388
Lau, N	81,459	-	Lintunen, L*	132,246	987
Lauzon, R	86,949	-	Lipinski, M D	78,431	-
Lavieri, L E*	93,385	-	Litrell, A	85,355	-
Lavine, V	75,234	-	Livingstone, G A	107,180	-
Law, A H*	91,597	-	Llagas, J	75,596	-
Law, M*	113,034	234	Lloyd, J T*	106,301	404
Lawrence, C N	76,750	-	Lockey, J	88,824	-
Lax, L	80,840	-	Logan, J J	94,583	-
Laxton, R	80,075	-	Logan, S	75,941	-
Lay, J	86,163	-	Lojstrup, S*	114,210	-
Le, H	75,693	-	Lomas, M D	108,452	-
Lealess, W H	108,804	-	Loney, E	82,677	461
Leblanc, R*	150,410	-	Lossing, L	86,159	-
Ledo, G*	92,430	2,661	Louie, A	77,623	-
Lee, A	94,261	-	Louie, D L	82,592	-
Lee, A E	82,556	-	Louie, G	86,970	974
Lee, C	83,678	-	Loverin, D	87,657	-
Lee, C K	102,238	159	Lowe, L L*	113,563	-
Lee, C W	80,973	-	Lowes, G A	106,085	-
Lee, D	75,314	-	Lowood, J	76,378	414

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**CITY OF VANCOUVER**

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<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Lu, A*	113,511	-	Mark, J H*	128,559	-
Lubiw, N*	108,423	1,028	Markovic, Z G*	106,882	-
Lucas, T	91,883	-	Marohn, G K*	118,449	1,213
Lui, E	78,646	-	Maron, H B*	108,204	-
Luis, A C*	111,109	-	Marrocco, A	80,685	90
Lummis, L	94,133	-	Marsh, C*	131,582	-
Lund, J A	94,206	-	Martin, A H	80,602	-
Lundberg, D*	104,907	787	Martin, D P	99,710	-
Luongo, A*	147,744	-	Martin, F*	82,866	-
Lyons, D R	89,833	-	Martin, M	86,050	-
Ma, R*	106,828	974	Martin, R F	89,880	495
MacAulay, C M.	86,963	-	Masangane, S	77,159	-
MacDonald, C D	108,199	-	Maskall, W M	80,685	168
MacDonald, D G*	99,842	-	Mason, C C	87,842	-
MacDonald, H	81,599	-	Massey, C R	90,063	-
MacDonald, R*	94,647	-	Masters, C L	95,099	1,064
MacDonald, R G	127,266	-	Matharu, U*	109,618	398
MacFarlane, G G	107,509	-	Matricardi, C	77,018	-
MacFie, D G	89,864	-	Mattarollo, S	84,300	-
MacGillivray, B G	88,933	-	Matthes, P A	100,770	-
MacHielse, H*	91,881	-	Matthews, L*	106,540	2,713
MacInnes, J I	98,977	-	Mattu, M H	104,547	-
MacIntyre, J	81,074	-	Mau, W*	107,037	-
MacIver, J S	86,345	-	Mauboules, C	106,276	-
MacK, T K*	121,791	202	Maunsell, W D	103,550	-
MacKenzie, J*	140,482	2,351	Mawani, F	76,325	655
MacKenzie, K C*	124,137	3,234	Maxwell, G	86,218	-
MacKenzie, W	94,285	-	Mazurek, R M	114,422	-
MacKichan, S	88,168	-	McCaffrey, M L*	94,430	1,427
MacKie, D E	89,753	-	McCall, G*	100,532	2,677
MacKie, I N	89,267	818	McCallum, R J	96,452	-
MacKie, K A	77,946	-	McCash, M	87,103	-
MacKinnon, G I	86,267	-	McClelland, D K	117,345	-
MacLean, J*	93,365	-	McConnell, K J*	108,168	388
MacLeod, T M	87,197	-	McDermott, J*	91,609	709
MacPhee, I	76,355	-	McDiarmid, M	86,006	280
Madigan, J T*	98,941	-	McDonald, G*	94,503	-
Maffei, D C	90,324	404	McDonald, M*	174,360	-
Magbitang Jr., M C	75,645	-	McDonald, R G	100,769	-
Magee, M*	121,106	17,651	McGee, M*	78,866	-
Magnusson, K*	154,500	-	McGill, M H	106,897	-
Maguire, K J*	97,514	-	McGillivray, I	87,376	-
Mah, B	83,389	-	McGillivray, L	77,989	2,572
Mahpour, H	79,847	280	McGowan, B D	86,261	-
Main, K R	92,509	-	McGregor, M J*	95,620	-
Malcom, J	88,285	-	McHattie, I C	87,671	-
Malesan, M*	111,205	129	McHugh, P	87,131	-
Manarin, D J*	117,142	2,019	McIntyre, C L	109,106	-
Mannella, J	77,352	-	McIntyre, I G	104,638	-
Manning, B*	133,203	-	McKay, D	88,595	-
Manning, R A	100,023	-	McKearney, J R*	209,321	6,081
Mantei, J A	109,893	-	McKellar, M W	102,155	-
Manyk, B	86,994	-	McKeown, P J	88,975	-
Marchand, M*	108,168	1,107	McKibben, S*	94,674	-
Marineau, G S	93,006	-	McKimm, C*	101,407	-
Marino, J A*	129,940	130	McKinnon, M H	96,320	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

Remuneration includes salary, overtime, gratuity and vacation payouts.

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
McKinnon, R A	108,251	-	Mochrie, P R*	203,157	-
McKinnon, R L	80,506	-	Modicamore, R	81,358	150
McLean, A D	96,014	-	Molaro, A	132,738	269
McLellan, D*	258,261	4,623	Monroe, G K	76,002	-
McLellan, M A*	91,378	-	Mooney, R I*	103,960	890
McLennan, R*	108,982	388	Moore, D*	112,201	-
McLeod, B	78,422	-	Moore, D J	113,292	-
McLeod, J D	77,029	997	Moore, P M	90,840	-
McMacKon, C	91,610	987	Moore, T D	97,534	-
McNab, C B*	113,511	-	Moreau, J	76,186	-
McNaney, K C*	125,481	476	Moreau, J C	84,589	-
McNeill, Y	96,547	-	Morgan, D	94,575	-
McNeilly, E J*	108,168	-	Morgan, D	83,379	-
McNutt, R	87,902	-	Morgan, J A	85,864	-
McPhillips, S	87,070	-	Morgan, J L*	108,168	-
McQuarrie, J	89,621	-	Mori, F B	80,109	-
McTaggart, S K*	107,701	376	Morin, G*	85,668	-
Medland, C E*	130,205	3,705	Morin, P A	102,685	1,581
Meers, D A	95,120	-	Morishita, K S	100,139	-
Megaro, G	79,533	-	Morris, V J	109,061	188
Mehroke, N S*	104,340	-	Morrison, E T	89,547	-
Mehta, J	76,425	-	Morrison, G S	124,461	1,808
Mele, S	81,706	-	Morrison, J L*	116,841	624
Melten, P F*	126,623	-	Morrison, J M	81,969	-
Merchant, G*	122,583	-	Morrison, S G	76,068	-
Merrill, C	85,308	-	Mortimer, J S	89,143	-
Mervin, G C	99,653	-	Morzaria, S*	96,092	-
Messel, S*	96,580	820	Moscovich, R	81,115	766
Messenger, C A	94,794	365	Mosher, H E*	96,249	-
Messenger, D R	104,833	-	Mosher, S	87,350	-
Meszaros, M Z*	113,636	666	Moshier, P*	96,092	700
Methorst, H	81,464	-	Motokado, G	87,039	-
Meyer, A	84,552	-	Mudrovic, M	88,439	-
Middlemass, C*	108,161	1,170	Mueske, D G	80,685	-
Middleton, S	80,576	398	Muir, M	86,726	-
Mildenberger, N	83,738	503	Muirhead, T G*	114,011	-
Miles, T R J*	105,491	1,213	Mulcahy, J	92,005	-
Millar, S T	88,803	-	Mulder, C C	89,645	-
Miller, D M	82,840	-	Mulji, K*	87,271	376
Miller, D T	107,912	-	Mulligan, R	105,501	594
Miller, G S	96,024	-	Munro, K A*	138,682	106
Miller, M A	90,526	-	Murphy, D H*	139,488	-
Miller, M A	79,133	-	Murphy, D H	87,775	-
Miller, M J	79,073	-	Murphy, G	91,720	-
Miller, P	102,728	743	Murphy, P	95,836	-
Mills, N*	112,656	-	Murray, B R	89,378	-
Mills, T	76,479	2,567	Murray, F W	79,497	-
Mineer, J	79,909	-	Murray, G*	155,284	-
Minton, R W	106,190	-	Murray, W R	90,682	-
Mital, E*	113,049	2,416	Murru, D	89,387	609
Mitchell, D	81,754	-	Murton, B J	95,998	-
Mitchell, J	77,492	-	Mustapic, D M	81,754	-
Mobbs, L*	122,752	-	Naiman, R G*	77,556	423
Moberg, D A	100,565	-	Naklicki, A*	254,845	308
Mocharski, M R	81,393	-	Nanji, K*	106,540	987
Mochizuki, G E*	96,092	-	Naughty, R	88,019	-

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**CITY OF VANCOUVER**

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<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Naundorf, D	95,672	-	Olar, J W	95,192	-
Navratil, M A	96,296	-	Oldfield, T B	89,799	-
Navratil, P D*	162,034	3,450	O'Leary, J E F	81,014	-
Naylor, M E	109,863	-	Oljaca, D	76,058	-
Neal, P	87,339	-	Olsen, A*	107,180	1,002
Neale, B	86,936	-	Olsen, R B	108,109	-
Neale, J	88,312	404	O'Neill, J	77,237	-
Neault, M D	86,298	-	Oppenlander, D W	90,486	-
Nelson, A D	90,159	-	O'Shea, A	82,247	715
Nelson, J*	82,638	25	O'Sullivan, D	88,430	-
Nelson, K R	105,904	-	Oudijn, W P*	126,360	398
Neumeyer, P	99,391	-	Oystensen, J J*	78,939	-
Newirth, R*	153,757	3,929	Paar, V R	87,271	-
Newman, A	84,735	-	Paccani, V	80,326	699
Newman, C	86,764	-	Page, T A	91,736	-
Newson, B	105,504	-	Palm, P M	97,810	948
Newstead, D R*	96,129	-	Palmer, B R*	104,717	-
Ng Iii, A*	132,255	-	Palmer, J	85,172	-
Ng, L	78,108	398	Palmer, R A	86,218	-
Ng, L	76,378	-	Pander, S*	132,424	386
Ng, T C*	107,354	-	Pangalia, S	85,220	-
Ng, W	82,068	-	Parker, D*	93,093	2,031
Ng, W	81,072	-	Parker, P D	112,673	-
Ng, W	79,185	-	Parkin, B*	168,461	56
Nguyen, K T C	87,128	-	Parkin, D W*	107,428	1,872
Nguyen, V V*	111,802	-	Parno, D A	109,710	-
Nichols, D G	99,433	-	Parr, J	94,632	-
Nichols, L T	87,673	-	Pasin, J	82,320	-
Nicholson, J	87,755	-	Pask, A S	94,970	-
Nicholson, P	88,987	-	Pathal, G S	82,033	498
Nicholson, W	87,722	-	Patocka, J	77,129	-
Nickerson, A*	113,572	890	Paton, J A	87,782	-
Nicol, S C	88,269	-	Patrao, A V	83,752	-
Nicol, W L	104,121	-	Patzke, M	87,226	-
Nielson, G	89,644	-	Paulson, M R	103,774	-
Nikiforuk, C*	112,944	3,526	Pavananthan, K*	117,901	666
Nikolai, T A	122,977	-	Pawelchak, F J	79,648	-
Nikolic, S	90,869	1,750	Pawlak, C N	89,943	-
Nilsson, B L	87,513	-	Payne, K	96,445	2,012
Nitychoruk, M	83,706	-	Peacock, P A	93,814	-
Noble, C A*	113,588	-	Pearce, B L*	129,466	73
Noga, S V	108,616	-	Pearson, R M	107,405	-
Noke-Smith, A C	79,061	-	Pease, V	80,818	-
Normann, H F*	134,810	-	Pecarski, R	106,998	518
Norrie, A S	94,105	778	Peck, T	86,622	-
Novak, B W	104,914	-	Peddle, D W	76,268	-
Novak, R*	112,182	-	Peet, B G	84,567	90
Nowlan, P J	95,420	15	Penney, M*	80,036	-
Nybo, R P*	104,500	-	Penny, B*	138,361	987
Nygaard, G R	104,464	-	Peppin, M	95,195	-
Nyhaug, T P	100,316	-	Pereira, D	87,859	-
Oberg, G S*	95,370	-	Pereira, W	101,051	-
Oehlschlager, C K*	199,959	-	Perkins, E G	75,195	-
Ogden, M R	87,849	-	Perodie, J	86,890	-
O'Halloran, D	86,437	-	Persaud, M H	84,840	-
O'Krafka, N*	132,663	890	Peskett, R	88,189	-



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**CITY OF VANCOUVER**

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<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Peskett, R C	89,203	-	Quinn, B S*	124,027	-
Peterson, D R*	80,875	-	Radakovich, M*	95,369	2,395
Peterson, T R	90,971	-	Rai, H	84,946	-
Petticrew, H	85,393	-	Ramogida, S F	77,647	-
Pezzolesi, J	82,666	-	Ramslie, G D*	123,254	851
Pfoh, R E	97,474	-	Randall, B G	86,616	-
Phillipps, D E	119,507	-	Randhawa, P S.	80,829	-
Phillips, D	88,488	-	Raposo, J	79,135	-
Phillips, D E	106,292	-	Rawsthorne, D M*	107,354	1,560
Phillips, J	89,524	-	Reagh, K C	77,884	-
Phillips, M*	108,238	-	Rear, T L	85,493	-
Piccoli, D M	82,146	-	Reddy, A	86,099	-
Piccolo, D	87,365	-	Reed, M R	81,754	-
Pickens, R R C*	103,830	182	Reed, P	107,799	-
Pickering, J N	152,899	747	Reiffer, D G	108,944	-
Pickett, E	94,731	-	Reimer, J W	106,248	-
Pickett, I	81,179	-	Reisen, E G	89,287	-
Pidcock, C	87,207	-	Renning, R D	107,903	1,012
Pierlot, R W*	136,990	524	Renville, R R	91,846	-
Pighin, D G	86,787	-	Reyes, D T	78,156	358
Pilas, K	87,837	-	Rice, M D	98,110	941
Pitre-Hayes, A*	139,056	1,162	Richards, J A	76,198	395
Pizzolato, L A	82,251	-	Richmond, S	86,171	200
Planinsic, J	75,056	150	Richter, J	78,299	-
Plecas, R J	111,616	60	Rickard, D	88,274	226
Polonio, M A	89,315	-	Ridington, J P	104,455	-
Pope, D A*	119,021	-	Riebe, J*	113,511	-
Postlethwaite, C W	84,225	-	Rintoul, S A*	82,243	842
Potter, C	90,433	-	Rivet, S	89,611	-
Potter, T R	88,844	-	Robbins, J*	110,165	987
Potter, V*	148,169	-	Roberts, A T	121,619	-
Pottinger, G H*	96,172	-	Roberts, G P	80,407	-
Powell, R	87,587	-	Roberts, L E	88,163	-
Power, A T	88,139	1,770	Roberts, S A*	103,530	-
Prescott, L*	111,768	-	Robertson, C	95,412	-
Preston, P	79,811	240	Robertson, D	108,632	-
Pricope, I	88,640	-	Robertson, D	85,908	-
Primerano, M B	95,511	-	Robertson, D E*	107,436	255
Procyshyn, P H*	130,297	-	Robertson, D R	87,381	-
Proskan, B*	194,700	-	Robinson, D*	128,148	-
Pruniak, J	84,964	-	Robinson, D	89,154	-
Pucci, P	75,126	-	Robinson, K	95,729	-
Pughe, D W	99,472	-	Rockey, M W*	96,092	-
Pugliese, D	78,258	-	Roddis, M J	95,413	-
Pugsley, B J	108,129	-	Roder, G G	112,304	-
Pulgar, A	75,827	-	Rodrigues, G D	99,839	-
Purchas, M W	90,865	-	Roman, P	78,314	-
Pye, M*	123,260	-	Romaniuk, D S	81,243	-
Qi, W*	98,246	-	Romanowski, R H	104,587	-
Quan, N	77,003	-	Romses, A	75,408	-
Quan, V D*	106,579	-	Ronalds, L	93,637	-
Quayle, B T*	161,132	106	Roos, J M*	99,743	248
Quennell, B	88,242	-	Root, S	87,797	-
Quigley, T*	93,289	-	Rosenlund, D J	99,914	-
Quigley, T	92,315	1,129	Rosenlund, R R	98,175	-
Quilty, G J	94,038	-	Ross, A*	124,833	12

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<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Ross, D L	79,062	-	Sew, B M	95,286	-
Ross, D R	108,332	-	Shalist, J	87,873	-
Ross, J N.	95,305	778	Shamess, A	115,770	-
Ross, S A	105,876	-	Shannon, M	85,206	200
Rosychuk, M S	87,076	-	Shaw, A B	92,307	210
Roth, H D	107,480	-	Shearer, K	103,749	-
Rousseau, S*	90,011	-	Sheasby, P	88,506	-
Rowley, W J	86,716	-	Sheehan, L*	82,639	-
Rumm, D	89,278	-	Sheel, J*	107,354	-
Ruocco, A V*	111,551	-	Shepherd, D B	80,109	-
Rusticus, M R	88,157	-	Sheppard, J	85,674	-
Ryan, A J	86,929	-	Shergill, M	75,439	-
Ryan, P*	128,185	174	Shield, K*	105,602	-
Ryce, T J*	111,947	666	Shield, M	79,765	4,014
Ryckborst, J	88,219	-	Shier, C*	95,717	656
Rycroft, L	83,179	-	Shillito, M H*	141,744	2,537
Ryskie, G A	110,302	-	Shirley, D	92,561	-
Sagarbarria, J	76,894	-	Shong, D G	93,203	-
Sagert, T J	77,099	-	Short, D*	98,370	-
Salar-Arefi, Y	85,679	-	Short, J	90,942	1,259
Salas, R G	89,542	-	Siddall, S*	77,236	2,676
Sales, A P	86,011	-	Sidhu, G	88,561	-
Sampert, D R	91,649	560	Sidwell, A*	114,090	-
Sandberg, K	88,091	-	Siggers, K W	95,244	-
Sandhu, B	75,013	-	Sihota, P S	89,593	-
Sandhu, C	86,535	-	Sikolya, N	81,819	-
Sandhu, G*	105,093	1,159	Silva, O*	132,246	-
Santema, A N	81,630	-	Simonson, B J	124,697	-
Santorelli, V*	112,650	-	Sinasac, C E	87,930	-
Santos, J*	113,511	-	Sinclair, A C	97,147	-
Savage, E	77,848	414	Singh, S*	186,105	4,104
Savage, M	87,576	-	Skawski, L E*	82,866	429
Scarlett, T	88,426	-	Skene, R*	114,815	1,603
Schenderling, R P	87,481	-	Skov, J	75,468	-
Scherban, J J*	112,803	-	Skrepnik, V	86,973	-
Scheu, M A	99,548	-	Slade, B	87,209	-
Schmidt, F	89,953	-	Slykerman, D A	81,544	-
Schnarr, P A	102,271	-	Smith, B R	86,049	-
Schoeffel, K	94,809	-	Smith, D A	82,703	-
Schouls, M*	107,042	-	Smith, D C*	136,224	1,514
Schwark, M*	130,328	1,299	Smith, E*	141,849	2,251
Scollard, T*	142,580	2,489	Smith, G J	88,385	-
Scott, A	89,583	-	Smith, J	82,874	-
Scott, B A*	102,813	-	Smith, M J	90,314	-
Scott, D S	92,339	887	Smith, S M*	95,137	-
Scott, K J	86,896	-	Snadel, J*	99,511	-
Sears, B J	107,048	420	Snider, J D	113,213	1,291
Sears, K	89,197	-	Snitz, A	75,733	-
Seggie, M D	108,114	-	So, D*	106,546	1,376
Seifert, W D	87,158	-	So, M	76,525	-
Sellers, G L*	96,092	-	Sobejko, J*	108,168	388
Senghera, B*	108,288	-	Soglo, M P	113,771	-
Sereda, G E	77,213	560	Sojka, A S	103,132	1,663
Sereda, M J	107,086	-	Soleimani, M*	87,433	-
Seto, E K*	96,285	386	Somerville, G*	96,483	-
Sever, D M	99,084	-	Sommer, P	89,237	-

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Soni, H	90,248	-	Tang, G	83,587	-
Soulliere, T W*	151,442	-	Taylor, D*	114,072	-
Sovdat, S	92,564	-	Teasley, J A.	77,273	2,621
Sovdi, H L	87,437	77	Tebbutt, B S	108,699	-
Spangberg, G K	87,158	-	Tejani, N*	95,008	-
Spargo, B R	86,218	-	Tessier, J	87,472	-
Specht, M*	122,233	238	The, R*	89,115	-
Sproston, S	81,284	-	Thibodeau, D K	109,034	-
St. Michel, P	110,712	-	Thomas, A L	103,042	-
Stabler, R W*	100,541	-	Thomas, S	76,694	-
Stadnek, C	91,895	-	Thompson, A	87,229	442
Standerwick, J P	84,518	-	Thompson, C	91,478	-
Standeven, J M*	131,606	2,968	Thornley, A	75,667	-
Stanford, C D	114,244	416	Tierney, D	97,507	-
Starritt, A P	85,501	-	Tilt, M H*	97,899	-
Steele, B	84,361	-	Timms, A J	75,737	-
Steele, P W	100,515	-	Todd, B C*	110,269	778
Steele, R	88,067	-	Toderian, B	126,037	-
Steer, M*	130,276	-	Tolnai, D J	79,633	393
Steer, M	89,479	-	Tolusso, A V	99,031	-
Steglich, N*	79,561	-	Toma, A*	106,098	404
Stephen, B F*	108,657	-	Tomkins, J	77,622	306
Stephenson, S	88,537	-	Tomyk, K	98,084	404
Stevens, D*	119,142	2,182	Tong, J M	81,754	-
Stevens, D J	102,439	-	Tookey, M R	106,312	-
Stevens, J*	83,864	-	Topping, M	80,737	-
Stewart, K	80,347	-	Topping, S	83,541	-
Stewart, M*	113,511	-	Tosa, Y	85,454	85
Stewart, R	89,360	-	Toy, B*	153,086	-
Stewart, W*	113,144	36	Traer, R*	90,055	1,300
Stolp, R	97,636	-	Traviss, R	79,201	-
Stoneson, S	88,395	-	Treanter, P A	124,793	-
Storer, P*	106,178	388	Trinh, P	82,097	-
Straka, A	86,623	-	Trott, K A	86,799	-
Stratton, N*	179,389	3,856	Tudge, J J	87,211	-
Strebe, D E	90,189	414	Tung, E	76,679	-
Stroup, D M	100,113	-	Turner, S	89,275	-
Struthers, T	83,623	-	Turner, S D.	87,498	-
Stubbs, J N*	207,775	-	Tuttle, R	86,110	-
Styles, A G	99,983	-	Twa, J S*	155,775	-
Suen, H K	81,998	-	Twarog, G	115,249	-
Sugie, L K	80,652	90	Tweedie, M B	84,396	-
Sukul, B M	88,838	-	Twemlow, C J	80,367	-
Sunshine, M G*	84,913	769	Tyers, S	91,998	-
Sutherland, C H	77,833	-	Uldall-Ekman, M	75,167	1,232
Suveges, L	76,819	-	Underwood, C*	142,014	388
Suzuki, K M	106,058	-	Underwood, P S	122,219	-
Suzuki, K T	99,527	-	Urekar, L	87,797	-
Swain, D P*	96,092	-	Ussher, O	87,280	-
Swantje, E	88,017	-	Uyeyama, W K*	96,243	-
Sydenham, D P*	119,468	-	Vaisbord, P	95,304	1,031
Sziklai, L*	191,725	-	Van Acken, R	95,922	-
Tabata, W	90,240	-	Van Balkom, D M*	132,925	-
Tack, D*	95,188	476	Van Duynhoven, C J	108,045	-
Tam, W M*	95,008	-	Van Fraassen, B*	95,108	205
Tammen, M V	108,465	-	Van Horn, D M	91,372	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

Remuneration includes salary, overtime, gratuity and vacation payouts.

Name	Remuneration	Expenses	Name	Remuneration	Expenses
Van Kemenade, I*	149,368	1,416	Wei, J*	99,162	-
Van Laare, N G	95,887	-	Weidner, H G	109,330	-
Vanasse, M*	113,858	83	Wellington, T	86,876	-
Vandekerckhove, G	77,939	-	Welman, M*	155,819	52
Vanderpas, J C*	93,365	-	Werner, R R	89,414	-
Varga, M	85,759	-	Westerman, D	82,376	-
Varn, H*	107,354	987	Westgate, J B	88,289	-
Vashisht, S*	95,040	-	Westmacott, E*	122,836	1,159
Vass, M*	102,425	162	Whincup, M	87,368	-
Vaughan, T	91,074	15	White, A R	104,100	-
Veer, R D	88,799	-	White, F E	75,979	-
Verappan, D	115,335	-	White, W B*	94,899	175
Vernooy, M P	95,326	-	Whitehead, A G*	96,092	987
Veuger, D A	89,559	-	Whitehead, J T*	94,227	-
Viani, A	83,370	-	Whiting, B	87,050	-
Villamil, J	85,876	-	Whittier, D*	112,229	2,089
Vincent, C H	76,873	-	Whitty, E*	112,229	80
Virji, S*	82,220	-	Wieler, H	106,480	5,555
Virtue, N M	75,070	-	Wier, T J*	79,615	-
Visintin, L	76,447	-	Wightman, M B*	181,114	1,417
Vistaunet, B*	104,277	-	Wiley, D	80,730	-
Volpe, L A	80,685	90	Wilgosh, J	83,118	-
Von Minden, M E	103,206	-	Wilkinson, J P*	131,538	457
Voth, V	78,489	-	Williams, D*	75,148	-
Wace, G E	101,221	-	Williams, E S	77,610	-
Wager, A R	85,318	-	Williams, G L	86,582	818
Wagner, D J	105,975	-	Williams, J C*	132,267	-
Waher, K T	75,614	-	Williams, R*	183,358	180
Walker, B	85,039	-	Williams, R J	95,724	-
Walker, G D	87,667	-	Williamson, G L	110,431	-
Walker, J	91,046	376	Wilson, A R	89,213	-
Walker, K L	79,707	-	Wilson, D*	130,326	2,909
Wallace, G M	88,013	-	Wilson, D A	109,178	-
Wallace, S*	155,248	-	Wilson, D E	124,743	-
Wallack, D F*	127,636	-	Wilson, G*	116,593	2,471
Wallinger, K N	90,257	-	Wilson, G A	88,204	-
Walton, T A*	140,523	-	Wilson, K J	109,903	-
Wan, K*	112,919	1,300	Wilson, M	86,961	-
Wang, C	97,579	185	Wilson, R P	86,690	-
Wang, C	82,627	818	Wingert, C	91,021	-
Wang, Q	81,162	-	Witt, B K	78,872	-
Wanklin, T	95,456	-	Wiwchar, J	81,591	-
Ward, S	89,779	-	Woff, J G*	108,044	388
Warkentin, J W*	93,365	-	Wojcik, K	77,949	-
Warner, P	97,568	739	Wold, B	94,731	-
Warnock, R C	111,399	-	Won, C	88,575	-
Warwick, R	82,053	-	Wong, A	75,088	-
Watson, M G	104,811	-	Wong, A H*	96,092	-
Watson, R S	91,434	-	Wong, A S	79,970	-
Watson, S C	92,870	199	Wong, B*	102,870	159
Watson, S D	78,779	-	Wong, B	81,620	-
Watts, M H*	108,168	-	Wong, C*	96,092	40
Weaving, J P	77,127	-	Wong, D*	107,094	-
Weber, P W	76,855	392	Wong, F L*	94,678	1,742
Webster, G	75,660	512	Wong, G R	91,431	-
Weeks, R	86,434	-	Wong, K	93,980	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

Remuneration includes salary, overtime, gratuity and vacation payouts.

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Wong, K N	87,122	-	Young, B A	89,238	-
Wong, P M*	113,463	1,603	Young, C	108,627	2,050
Wong, S	90,218	957	Young, J T*	128,972	2,617
Woo, H	98,203	103	Young, S W	100,292	1,542
Wood, B*	106,540	-	Yuen, O	87,811	974
Wood, D*	126,875	2,652	Zacharias, A J*	132,257	2,305
Wood, G P	89,121	-	Zacharuk, J P	106,637	-
Wood, J	98,073	-	Zacharuk, M J	108,805	-
Wood, S	88,663	-	Zagar, A M	94,617	-
Wotherspoon, P	75,623	-	Zahar, S E	87,158	325
Woyce, L	76,455	-	Zak, M C*	131,073	435
Wray, B A	98,324	-	Zandbergen, M	77,302	-
Wright, G*	95,933	296	Zawada, A N	94,603	-
Wu, H	80,945	-	Zelter, C T*	166,454	-
Xian, Q	80,014	-	Zokol, N M	103,240	-
Xu, C	82,212	-	Zoney, J	81,162	-
Yackel, A B	90,096	-	Zoppa, K T.E.	89,371	-
Yang, H W	80,957	-	Zupan, M*	118,066	-
Yaremy, J W	100,457	-	Zupan, M W	82,083	-
Yarych, T	89,221	-	<b>Total</b>	<b>\$ 180,787,898</b>	<b>\$ 485,061</b>
Yates, M	83,682	-	<b>Under \$75,000</b>	<b>226,581,455</b>	<b>128,445</b>
Yee, A	92,681	-	<b>GRAND TOTAL</b>	<b>\$ 407,369,353</b>	<b>\$ 613,506</b>
Yee, J T S	83,116	987			
Yee, K	127,695	728			
Yee, L*	96,439	-			
Yeomans, R*	126,829	-			

\*In 2012, the City implemented policy changes to reduce the City's payroll liability associated with the deferral of earned time benefits from year to year. The changes to exempt employee payroll benefits related to sick leave gratuity and vacation are as follows:

1. Gratuity and deferred vacation banks accumulated to December 31, 2011 were frozen at the value as at December 31, 2011. Employees have the option to request payout of all or a portion of these banks.
2. Gratuity days earned in and after 2011 are no longer be banked, and are paid out in the first quarter of the following year.

The 2012 remuneration of 540 exempt employees include these payouts in addition to their regular salary. The payout amounts ranged from \$280 to \$98,000 with an average payout of \$5,000.

The variance between the remuneration schedule and the salaries and benefit expenses reported in the consolidated financial statements of the City are attributable to a number of factors including:

- the remuneration schedules are based on actual payments made in the year (including payouts of vacation, gratuity, overtime banks) whereas the financial statement figure is determined on an accrual basis,
- the remuneration schedules exclude the Vancouver Police department,
- the remuneration includes taxable benefits which are recorded at full cost in the financial statements and includes items such as parking, leased vehicles and medical benefits.

<u>Number of Agreements</u>	<u>Equivalent Number of Gross Monthly Salary</u>
15	1.25 to 19

Prepared under Financial Regulation Schedule 1, Section 6 (7)

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**SCHEDULE OF PAYMENTS  
TO SUPPLIERS OF  
GOODS AND SERVICES**

**(OVER \$25,000)**

- ◆ CITY OF VANCOUVER
- ◆ VANCOUVER BOARD OF PARKS AND RECREATION
- ◆ VANCOUVER POLICE BOARD
- ◆ VANCOUVER PUBLIC LIBRARY BOARD

PREPARED UNDER THE FINANCIAL INFORMATION REGULATION  
SCHEDULE 1, SECTION 7 (1)

101 West Hastings Holding Ltd	\$ 1,067,575	Anixter Canada Inc	187,707
3M Canada Co.	1,499,628	Ansan Traffic Control	2,968,761
4Refuel Canada LP	624,464	Aon eSolutions	31,698
4th Utility Inc	92,724	APARC Systems Ltd	104,280
550 Burrard Street Ltd c/o Bentall LP	235,300	Apex Communications	39,135
7-Eleven	37,536	Applied Electronics Ltd	96,703
A & N Trucking 1986 Ltd	127,381	Applied Information Group North America Inc	94,861
A C Paving Co Ltd	87,753	Aqua-Coast Engineering Ltd	36,703
A C T Equipment Sales Ltd	30,400	Aquilini Properties LP	56,536
A Cameron Ward & Company, In Tr	42,500	Aramark Canada Facility Services	1,628,824
A R Mower & Supply Ltd	69,457	ARC Digital Canada Corp	26,207
A Randhawa Trucking	124,681	Arete Mechanical Ltd	755,909
A W Fireguard Supplies (1991) Ltd	90,063	Arete Safety And Protection Inc	27,670
A. S. T. C. Science World Society	511,718	Armature Electric Ltd	31,856
Abbotsford Police Department	54,421	Armtec Limited Partnership	41,871
ABC Transmissions Ltd	49,436	ARO Inc	463,730
Academic Bookbinding Co Ltd	62,398	Arrow Marine Services Ltd	80,403
Access Point Information Canada Ltd	70,565	Artefactual Systems Inc	46,058
Acklands-Grainger Inc Nat'l Accounts	2,052,329	Associated Engineering	1,236,039
Acme Decal	28,781	Associated Fire Safety Equipment	373,151
Acme Fire & Safety Co Ltd	66,174	Astrographic Industries Ltd	66,990
Acme Protective Systems Ltd	33,270	Ateeq Trucking Ltd	92,251
Actes Environmental Ltd	75,374	ATIC	57,649
Action Athletic Wear	113,275	Atlas Group	292,720
Action Glass	74,141	Aulak Trucking	107,847
Active Earth Engineering Ltd	168,051	Austin Metal Fabricators LP	111,290
Advanced Industrial Components Inc	51,240	Autodesk Canada	148,486
Advantage Thermal Services Ltd	43,893	Autodesk, Inc	628,040
AECOM Canada Limited	114,496	Avenue Machinery Corp	68,904
Aeroustics Engineering Ltd	29,563	AVO-Audioworks Vehicle Outfitting	32,373
Air Canada	46,165	B Cusano Contracting (2007) Inc	1,304,333
Air Liquide Canada Inc	84,239	B. A. Blacktop Ltd	337,128
Airborne Systems Canada Ltd	123,040	B.A. Robinson Co Ltd	131,866
Airline container Leasing LLC	26,896	Ball Superior Ltd	34,859
Albrecht, Jim	152,856	Bank of Montreal	502,116
A-Line Cutting & Coring Ltd	43,795	Bard on The Beach Theatre Society	52,000
All Mini Machine Services Ltd	175,310	Barnes Wheaton GM White Rock	92,939
Allen - Vanguard Corporation	615,475	Bartle & Gibson Co Ltd	278,198
Alliance Medical Monitoring	103,879	Basalite Concrete Products	52,782
Allstar Show Industries Inc	26,552	Battery Direct Vancouver	91,719
ALS Environmental	75,007	BC Air Filter Ltd	39,051
AlSCO Uniform & Linen Services	105,462	BC Hardwood Floor Co Ltd	105,666
Altec Industries Ltd	85,112	BC Hydro	12,685,818
Altus Group Limited	28,321	BC Libraries Cooperative	43,050
Always Excavating Ltd	188,161	BC Principals' And Vice-Principals' Assn	156,734
Amantea, Gisele	90,335	BC Rentals Ltd.	73,539
Amazon.Com	26,777	BC Special Olympics	35,562
Amec Environmental & Infrastructure	28,526	BCIT	26,069
Ameresco Canada Inc	228,251	Beatty Floors Ltd	27,041
American Appraisal Canada Inc.	52,265	Belfor Property Restoration	53,465
American Investments Ltd and Western Mrtg. Dev	32,980	Bell Canada	100,152
Analytic Design Group	28,392	Bell Mobility Inc	371,399
Andec Agencies Ltd	60,313	Benny Foods Ltd	140,263
Anderson Sod Farm Ltd	27,544	Bentall Kennedy LP In Tr for Sun Life Assurance	111,563
Andrew Peller Ltd	28,412	Best Buy Canada Ltd	29,219
Andrew Sheret Limited	418,250	Better Blend Coffee Ltd	33,724
Angus One Ltd	73,315	Bhagat Virk Trucking	69,788
Animal Care Clinic & Hospital	63,355	Bio Observation Ltd	59,500

Bird Construction Company	2,088,289	Canada Spring Mfg (1988) Inc	114,029
BKL Consultants Ltd	27,514	Canada Ticket Inc	27,334
Black & McDonald Limited	30,417	Canadian Airmotive Ltd	84,697
Blackbear Excavating Ltd	130,995	Canadian Arts Data	26,203
Blake, Cassels & Graydon LLP	164,107	Canadian Dewatering Ltd.	157,979
B-Line Tire & Auto Supply (BC)	26,119	Canadian Fuel Oil Polishing (1995) Ltd	39,632
Blue Max Lighting & Emergency Equip't	93,642	Canadian Int'l Dragon Boat Festival Soc	35,113
Blue Water Systems Ltd	260,165	Canadian Lawn Care Services Ltd.	323,944
BMS Integrated Services Inc	29,978	Canadian Linen & Uniform Service	125,565
Bobcat Country Equipment LP	451,886	Canadian Pacific Railway Co	145,772
Bond Reproductions Inc	40,862	Canadian Pest Control Ltd	96,028
Booth, Magnus	1,183,112	Canadian Red Cross Society	60,720
Bortolo & Sons Paving Ltd	121,025	Canadian Tile Safe Products Ltd	33,070
Boughton Law Corporation, In Trust	613,750	Canadian Tire	30,783
Brady's Excavating	128,560	Canadian Western Trust	2,194,446
Brains II Inc	58,470	Canadian Wireless Technologies	30,022
Branch Macmaster Law Offices	70,293	Cannor Nurseries Ltd	33,360
Brandt Tractor Ltd	33,075	Canterbury Food Service Ltd	62,650
Brett Young	39,823	CanWest Concrete Cutting & Coring	228,752
Brighthouse Auto Electric Services Ltd	40,280	Carbonet Holdings Inc	144,284
Brink's Canada Limited	38,537	Care Pest Vancouver Ltd	68,899
Britannia Community Svcs Ctre	2,497,982	Carleton Rescue Equipment	27,586
Britco LP	26,043	Carswell	96,421
Britco Structures	26,880	Cartel Communications	53,408
Brite-Lite Inc. Lighting & Electrical Distrib	268,642	Cascade Raider Holdings Ltd	31,229
British Columbia Prof. Fire Fighters' Burn Fund	96,446	Cascade Wear Ltd	121,292
British Columbia Safety Authority (BCSA)	83,828	Cat The Rental Store	93,092
British Hydraulics	26,331	Catherine Berris Associates Inc	105,974
Broadway Equities Inc & PCI Crossroads Dev	5,316,613	CB Richard Ellis Limited	291,260
Broadway Refrigeration & Air Con. Co. Ltd	121,758	CDS & Co	31,231,626
Broadway Roofing	39,060	Cedar Crest Lands (BC) Ltd	537,760
Brock White Canada Company	28,004	CEI Architecture Planning Interiors	356,737
Brooks Corning Co. Ltd	494,420	Cellcom Wireless Inc.	46,240
Brothers Tree Service	30,878	Centaur Products Inc.	60,138
Brown Bros Motor Lease Canada Ltd	107,733	Centennial Food Service	252,749
Brown Bros Ford	181,518	Central Heat Distribution Ltd.	288,083
BTY Consultancy Group Inc	66,070	Central Pacific Trucking Ltd	133,371
Buckland & Taylor Ltd	157,378	Ceyssens & Bauchman Barristers & Solicitors In Tr	25,000
Budget Rent-A-Car Of BC Ltd	111,330	CH2M Hill Canada Limited	178,586
Building Opportunities with Bus. Inner City Soc	86,580	Champlain Heights Comm Assn	37,620
Bunting Coady Architects	49,408	Champlain Square LP	170,946
Burnaby Radio Communications Ltd	28,946	Changes Consulting Services	88,876
Buster's Towing (1987) Ltd	754,910	Chapman Burner And Heating Service Ltd	87,090
Bynett Construction Services Ltd	160,026	Charter Telecom Inc.	28,471
C K Golf Solutions Ltd	66,554	Chevron Canada Limited	8,867,601
C Y Loh Associates Ltd	180,855	Chinese Community Policing Centre	144,750
C.A.P. Ventures Ltd	89,561	Christie Lites (Vancouver) Inc.	56,237
CA Canada Company	90,502	Christmas Forever	50,205
Cadillac Fairview Corp Ltd	360,131	Chroma Communications Group Inc	38,781
Cage Design Group Ltd	90,160	Chrysler Canada Inc	110,714
Cairns, Robert	35,885	Chubb Edwards A UTC Fire & Security Co	31,777
Calco Equipment (BC) Ltd	38,678	Churchill Armoured Car Service Inc	150,646
Cambie Animal Clinic Ltd	55,481	CIBC World Markets	42,683
Camfil Farr	47,861	CIKI Learning Centre	27,636
Can Co-Operative Auto Network	36,000	Cimco Refrigeration	122,397
Canada Mortgage & Housing Corp	54,378	Cintas Canada Ltd	204,464
Canada Pipe Co Ltd	1,639,813	Circle of Eagles Society	196,501
Canada Post Corporation	466,833	City Elevator Ltd	220,158

City Farmer	141,752	Corporation of Delta	4,099,680
City Of Abbotsford	189,507	Corporation of the District of West Vanc	32,651
City Of Burnaby	168,071	Costless Express	63,848
City Of Calgary	27,956	CPKN Network Inc	64,817
City Of Port Moody	55,100	Creative Battery Systems	70,683
City Square Property Holdings Inc	279,800	Creative Door Services Ltd	27,023
Claire Hatcher Law Corporation	99,904	Cressey Development Group	89,463
Clauma Inc	107,520	Critical Restorations and Rentals Ltd	132,418
Claymore Clothes Ltd	82,368	Crocker Equipment Co. Ltd	661,695
Cleartech Industries Inc	292,677	Cross Cuts Sawing	116,202
Cliff Woolner (DBA)	181,581	CRS CraneSystems Inc	38,368
Cloverdale Paint Inc	124,876	CSDC Systems Inc.	211,489
CNH Capital Canada Ltd	26,995	CTH Systems Ltd	66,945
Coast Foundation Society	92,732	Cullen Diesel Power Ltd	49,808
Coast Mountain Bus Company	577,202	Cummins Western Canada	162,174
Coast Powertrain Ltd	49,914	Custom Loading Ltd	310,886
Coastal Ford Sales Ltd	1,631,287	Custom Truck Product Inc	61,235
Cobham Surveillance	107,539	CWPC Property Consultants Ltd	33,162
Cobra Electric	154,948	D Sandhu Trucking	34,031
Coca-Cola Refreshments Canada Co	236,813	DA Architects + Planners	72,135
Coinamatic	30,654	D'Ambra Equipment & Supply Co Inc	249,783
Colliers International Realty Advisors Inc	347,200	Dams Ford Lincoln Sales Ltd	173,583
Collings Johnston Inc	322,735	Daryl-Evans Services Mechanical Ltd	53,188
Collingwood Comm. Policing Ctr Assn	135,351	Datanet Imaging Systems	129,849
Collingwood NHBHD House Soc	279,364	David G. Butcher Law Corp.	65,559
Colt Canada	85,822	David Youngson & Associates	50,132
Columbia Bitulithic Ltd	795,349	Davies Park & Associates (Vanc.) Inc	33,600
Columbia Fuels A Div. of Parkland	187,162	Davtech Analytical Svcs (Canada) Inc	30,643
Commercial Electronics Ltd	32,108	DB Perks & Associates Ltd	165,663
Commercial Solutions Inc	33,223	DBRS Limited	173,600
Commercial Truck Equipment Co	27,713	Del Equipment	36,000
Commissionaires	221,619	Delcan Corporation	45,920
Community Care First-Aid	29,162	Dell Canada Inc	38,189
Companion Construction Ltd	56,914	Deloitte & Touche LLP	108,157
Compass Group Canada (Beaver) Ltd	106,513	Design Home Gift & Paper Inc	39,050
Compass Resource Management	200,547	Devcorp Builders Ltd	443,142
Comprint Systems Inc dba Datafix	62,160	Dewar Pacific Projects Ltd	46,564
Compugen Inc	4,607,814	DGS Construction Company Ltd	145,452
Computershare Trust Co of Canada	6,666,912	Dhaliwal Trucking	152,504
Concord Security Corp	2,480,797	Dhillon Charan Singh	108,286
Conestoga Rovers & Associated	55,764	Dianne & Don's Bldg Maintenance	174,735
CongressWorld Conferences Inc	61,144	Dietlein Construction Inc.	28,310
Connexion Fitness Inc	99,662	Dillon Consulting Limited	31,444
Constellation Brands	41,353	Direct Energy Marketing Limited	2,187,909
ContainerWest	69,280	Direct Equipment West Ltd	414,458
Contemporary Art Gallery Society of BC	35,661	Direct Line Commercial Prop. Svcs Ltd	91,412
Context Research Ltd	54,579	Division 15 Mechanical Ltd	419,482
Continental Roofing	188,380	Dixon Networks Corp.	38,026
Contour Landscaping	48,711	DMC Dubas Mgmt & Construction Inc	80,793
Convergent Information Systems	51,360	Dobra Design	27,730
Cooper Lighting	33,897	Dodwell Realty Ltd	48,392
Copeman Healthcare	55,809	Donald Flooring Contract Sales Ltd	30,454
Coquitlam Ridge Constructors Ltd	102,061	Donaldson Engineering Ltd	162,256
Cora Bike Rack (1995) Ltd	54,180	Dorigo Enterprises Corp	252,067
Coriolis Consulting Corp	186,289	Douglas Park Community Assoc.	208,337
Coristine Woodall Barristers & Solicitors	119,822	DPOC - Neopost Canada Ltd.	115,204
Corix Water Products LP	738,199	Draeger Canada	299,810
Cornerstone Signage & Design Ltd	25,371	Dramatist Play Services Inc	37,625

DreamRider Theatre Society	47,490	FDR Forensic Data Recovery Inc	135,662
Drive Products	87,088	Final Grade Xcavation	152,485
DS Tactical Ltd	392,480	Finning (Canada) A Division of Finning	452,051
DSG Communications Ltd	50,400	Fireworks Marketing Group	58,579
DST Consulting Engineers Inc	129,910	First Avenue Athletes Village Hsg Co-Operative	293,862
Dunbar Community Ctr Assn	344,668	First Choice Waste Disposal Ltd	33,271
Durante Kreuk Ltd	82,921	First Truck Centre Vancouver Inc	1,808,256
Dyna Engineering Ltd	47,174	Fitness Town Commercial	107,603
Dynopro Coatings Ltd	28,169	Fleetcor Comm'l Card Mgmt (Canada) Ltd	27,917
Dyplex Communications Ltd	56,917	Flocor Inc	1,431,727
E. Lees & Associates Consulting Ltd	31,704	Flora Design Landscaping and Mtce Inc	211,938
E.B. Horsman & Son	36,942	Flynn Canada Ltd	1,643,633
Eagle West Truck & Crane Inc.	109,575	Fong, Karen	43,070
East West Plastic & Electric Productions Corp	54,013	Foreman Equipment Ltd	241,893
EBA Engineering Consultants Ltd	46,172	Foreshades Backhoe Ltd	144,199
Eberle Planning and Research	60,211	FORREC	139,944
Echovera Inc	53,712	Forrester Switzerland GmbH	34,304
ECO-Compteur Inc	135,550	FortisBC Energy Inc	2,102,313
Eco-Fitt Corporation	61,047	Four Star Waterworks Ltd	183,504
ECOMM	16,700,831	Frank Stanzl Construction Ltd	61,121
Econnics Eco Efficiency	47,889	Fraser Milner Casgrain LLP "In Trust"	227,965
Econolite Canada Inc.	158,931	Fraser Richmond Soil & Fibre Ltd	328,990
Ecowaste Industries Ltd	30,474	Fraser Valley Controls Ltd	45,132
Eddy Moore Trucking	112,755	Fraser Valley Equipment Ltd	124,879
Eecol Electric (Sask) Inc	67,235	Fraser Valley Steel & Wire Ltd.	70,427
EHS Partnerships Ltd	173,822	Fred Surridge Ltd	421,319
Elafon Mechanical Ltd	28,684	Fred Welsh Ltd	46,834
Electric Aura Projects Inc	29,445	FrontCounter BC	243,687
ELM Technologies Ltd	36,761	Frontier Power Products Ltd	135,277
Embers	463,222	Fujitec Canada Inc.	152,922
Emco Corporation	705,098	FVB Energy Inc	33,578
Emergeo Solutions, Inc	45,007	G Nagra Trucking	50,706
Empirica Infrastructure Inc.	206,024	G. Brar & Sons	137,125
Ensign Pacific Lease Ltd	120,652	G. Gill Trucking	37,207
Enterprise Paper Co. Ltd	38,996	G. Magus Excavating Ltd	100,528
Enterprise Rent-A-Car	99,767	G. Trasolini Contractors Ltd	442,564
Entire Building Svcs Ltd	116,993	G.S. Bhullar Trucking	70,045
Enviro-Vac	77,011	Gastaldo Cell-Crete Ltd	48,384
Erica Stocking	60,534	GBL Architects Inc	83,992
Ericsson Mfg Ltd	29,973	GCL Contracting & Engineering Inc	162,277
Ernst & Young	190,229	GE Intelligent Platforms Canada	95,045
ESC Automation Inc	292,962	Gegra Equipment Ltd	53,625
Esri Canada Ltd	70,098	Gencor Industries Inc	32,615
Excell Battery Company	30,026	General Paint	95,154
Excelsior Building Mtce Ltd	42,067	Genesis Integration Inc	59,812
Executive Building Mtce. Inc.	584,449	Genesis Security Inc.	72,377
Expert Excavating Demolition & Trucking Ltd	51,986	Geo H. Hewitt Co. Limited	29,030
F & G Delivery Ltd	51,196	George Bubas Motors Ltd	143,011
Fairmeade Investments Ltd	45,232	Gescan	41,901
Falcon Equipment Ltd	32,443	GFS British Columbia	206,567
False Creek Community Association	210,591	Gladding Mcbean Div of Pcf Coast Bldg Prods	159,919
False Creek Industries Ltd	31,186	Global Hydration Water Treatment Syst. Inc	80,030
Farm Tek Turf Services Inc.	166,000	Global Knowledge Network Canada Inc	79,423
Farris, Vaughan, Wills & Murphy LLP	1,127,667	Global Mountain Solutions Inc	80,203
Fasken Martineau DuMoulin LLP	105,705	Glotman Simpson Consulting Eng	45,024
Fast First Aid & Survival Technologies Ltd	30,494	Gold Key Pontiac Buick Ltd	56,874
Fast Trac Enterprises Ltd.	60,848	Golder Associates Ltd	304,051
Faster Asset Solutions, Inc	41,134	Goodbye Graffiti Inc	480,686

Graham Construction & Engineering	31,226	Hubner, Travis	56,175
Grand & Toy	2,650,641	Hudson's Bay Company	138,564
Grandview Community Association	283,051	Hughes Condon Marler: Architects	194,413
Grandview Woodland Comm. Police Ofc. Soc	154,145	Hutchinson Nursery Sales Ltd	28,393
Granville Island Brewing	139,282	Hy-Com Communications Ltd	44,770
Graybar Canada	56,971	Hypower Systems Inc	83,887
Great West Equipment Div. of Marcells Eqpt	55,876	Iain Ritchie Farrier Services	25,861
Great West Life Assurance Co Inc	58,196	IBM Canada Ltd.	348,535
Greater Vanc. Sewerage and Drainage Dist	50,563,003	ICBC	2,214,246
Greater Vancouver Water District	66,107,743	Idaz Construction	160,760
Green Line Hose & Fittings (BC) Ltd	28,779	Ideal Door Ltd	88,273
Greenlite Traffic	57,501	Identive Canada	92,960
Greenspan Partners Barristers	243,744	IHM 2400 Motor Court Ltd	125,248
Greg Bubas/Victoria Excavating	115,597	Ikari Construction Ltd	66,656
Gregory P Delbigio Law Corp Barrister & Solicitor	60,351	Impact Cases Inc	287,015
Groupe Altus	94,676	Imperial Oil	2,206,208
Grouse Mountain Resorts Ltd	45,910	Imperial Paving Ltd	971,466
GTW Mechanical Services	78,540	IMS Infrastructure Management Srvc's Ltd	200,862
Guillevin International Co	121,630	Information Builders (Canada) Inc	74,131
Gutermann Leak Detection	37,260	Inline Sales & Service Ltd	29,213
Habitat Systems Inc	53,837	Innovative Manufacturing Inc	25,982
Haebler Construction Projects Inc	174,027	Inprotect Systems Inc	145,709
Hal Industries Inc	58,240	Insights Learning & Development Vanc Ltd	54,520
Halcrow Consulting Inc a Div. of Yolles	322,861	Insurance Corp of BC Facilities Acctg	102,937
Half Price Rubbish Inc.	25,909	Intech Environmental Canada Corp	70,716
Handy Appliances Ltd	32,102	Integra Strategic Solutions Inc	29,211
Hanley Agencies Ltd	179,602	Intellitime Systems Corporation	156,682
Hans Trucking Ltd	34,473	Intercontinental Truck Body Inc	140,403
Hapa Collaborative	25,424	International Truck and Engine Corp	820,038
Harjit & Sons Enterprises Ltd	30,945	Interpave Precast Systems Ltd.	414,374
Harrigan Rentals & Equipment Ltd	76,618	Interprovincial Traffic Services Ltd	642,171
Harris & Company Barristers & Solicitors	131,303	Ion Secured Networks	126,144
Harry Powar Trucking	138,360	IPAC Chemicals Ltd	33,866
Hastings Community Association	44,959	IPS Group Inc	223,295
Hastings North Area Planning Assn	135,273	IRC Building Sciences Group Inc	89,745
Hazmasters Inc	84,926	Iron Mountain Canada Corp	172,793
HD Supply Power Solutions	241,028	Ironwood Excavation Ltd	88,730
Heartquest Healing	62,855	J & G Trucking	54,008
Heatherbrae Builders Co	494,281	J & M Trucking	153,610
Hedgemasters	30,160	J. Brown Trucking Co. Inc.	160,583
Hemlock Printers Ltd	95,383	J Cote & Son Excavating Ltd	71,988
Hemmera Envirochem Inc	116,194	J Mundie Trucking	157,503
Henderson Law Group	47,580	J. Bhinder Trucking	91,199
Henriquez Partners Arch. Urban Designers	49,526	J.S. Sanghera Trucking	134,929
Heritage Office Furnishings Ltd	203,515	Jack Cewe Ltd	166,875
Heritage Window Coverings	102,129	Jacob Bros. Construction Ltd	26,681
Herman Miller Workplace Resource Vanc	139,140	Jayco Construction Ltd	80,180
Hewlett-Packard (Canada) Co	199,304	Jenkins Marzban Logan, In Tr	149,972
Hi-Cube Storage Prods. Tilbury Ind'l Park	146,473	Jetiaq Environmental Services	29,601
Hilti (Canada) Corporation	76,776	Jim Cook Trucking	116,913
Holland Imports Inc.	33,700	JL Careers	28,661
Holland Landscapers (1990)Ltd	77,155	John Peachey & Assoc. Innov Signage Inc	37,464
Home Depot	104,693	Johnston Davidson Arch. + Planning Inc	72,199
Honeywell Limited	95,105	Joints	74,901
Horseshoe Press Inc	33,118	Jones, Sharon	41,513
Horseshoe Star Holdings Ltd.	225,585	JR Virk Trucking Ltd	38,768
Hothi Trucking	146,288	JSI Telecom Div. of Jatom Systems Inc	157,506
Houle Electric Limited	211,794	JSS Trucking	45,880

JUST Mechanical Ltd.	801,586	Lifesaving Society	28,655
Justice Institute of BC	122,799	LifeSpeak Inc	29,120
K.S. Trucking	50,688	Light House Sustainable Bldg. Ctr Soc	51,649
Kal Tire	343,799	Litco Systems Inc	46,870
Kalef Consulting	49,469	Lite Access Technologies Inc	54,991
Kanwarjit Singh Dhillon	51,643	Livingston Int'l Inc.	77,064
Karyo Edelman Communication Inc	155,674	LMK Technologies, LLC	124,882
Kask Brothers Divi of Lafarge Canada Inc	641,011	Local Food Plus	34,196
Kathleen Speakman & Associates	102,994	London Drugs	67,953
KDS Construction Ltd	1,426,723	Lordco Parts Ltd.	134,260
Kedco Constructors Ltd.	202,217	Lower Mainland Ceramic Tile Ltd	158,288
Keith Plumbing And Heating Co Ltd	37,509	Lower Mainland Fast Freight Inc	138,319
Ken Bradley Trucking & Excavating Ltd	87,584	Lukan, Allice D	47,831
Ken Wallsmith Contracting	151,763	Luna Management Ltd	32,766
Kenny's Trucking	115,420	Lynch, Almute	35,729
Kensington Comm. Ctr Assn	73,598	Macdonald Comm. Real Estate Svcs Ltd	30,576
Kerr Wood Leidal Assoc. Ltd	104,702	Mack Kirk Roofing and Sheet Metal Ltd	65,677
Kerr, Cameron	81,760	Mack Printers & Stationers Ltd	33,203
Kerrisdale Business Assn	138,835	Mahil Trucking	148,350
Kerrisdale Comm. Ctr Soc	393,218	Mahovsky, Trevor	43,680
Kerrisdale, Oakridge, Marpole Crime Prev Soc	135,344	Mainland Demo Contracting Ltd	1,724,538
KES Consultants Ltd	210,943	Mainland Information Systems Ltd	2,114,111
Keso Turf Supplies	44,200	Mainland Sand & Gravel Ltd	3,071,514
Kettle Friendship Society	298,050	Mainroad Mtce. Products Ltd	322,327
KGC Fire Rescue Inc	26,315	Marine Roofing Rep. & Mtce. Svcs (2003) Ltd	105,660
Killarney Community Centre Soc	214,573	Marpole- Oakridge Comm. Ctr Assn	62,581
King Hoe Excavating	8,308,389	Martello Property Services Inc	128,707
King Luminaire Company Inc	239,296	Matcon Demolition Ltd	293,237
Kingsway Honda	35,366	Matra Construction Inc	163,616
Kitsilano Community Ctre Assn.	398,596	Matthew Soules Architecture Inc	56,550
Knight Safety	82,225	Maxwell Floors Ltd	75,255
Knight Signs	183,597	Maxxam Analytics	29,956
Kodiak Trucking & Equip Ltd	1,091,651	Mcasphalt Industries Ltd.	219,530
Koman Construction Limited	100,178	McCuaig & Assoc. Engineering Ltd	47,445
Kone Inc.	188,296	McGinn Engin'g & Preservation Ltd	26,090
Konica Minolta Bus. Solutions (Canada) Ltd	145,053	McGregor & Thompson Hardware Ltd	98,774
KPMG LLP	432,318	McIntyre Hyland Painting Ltd	30,050
Krasicki & Ward E.P. Ltd	48,336	McRae's Environmental Svcs Ltd	1,754,040
Kristo's Glass Services Inc.	100,141	MD Charlton Co. Ltd	331,999
Kutny's Richmond Soil	49,748	Medical Services Plan of B.C.	4,240,268
Kwela Leadership & Talent Mgmt	37,590	Medisys Corporate Health LP	60,891
L & L Painting & Sandblasting	29,622	Medisys Health Group LP	77,005
L & M Backhoe Services Ltd	216,853	Mega-Tech	128,438
Lafarge Canada Inc	2,729,760	Mercedes-Benz Canada Inc	597,281
Lafrentz Road Services Ltd	288,338	Mercer (Canada) Limited	60,780
Lagan Technologies Inc	231,397	Merrick Architecture	216,388
Langley Wholesale Ltd	36,844	Metal Supermarkets	40,961
Language Line Services Inc	38,196	Metro Motors Ltd	85,975
Lansdowne Technologies Inc	47,687	Metro Parking Ltd	155,277
Law Enforcement Targets	26,786	Metro Testing Labs. Ltd	35,951
Lawnboy Enterprises Ltd.	146,175	Metro Vancouver Crime Stoppers	25,000
La-Z-Boy Furn. Galleries LZB Ent. Ltd	137,088	Metrotown Mitsubishi	225,652
LeBlevec Construction	128,670	Michel Gravel Agency, Inc	155,329
Ledcor Construction Limited	4,018,021	Michelin North America (Canada) Ltd	547,495
Len's Transportation Group Ltd	27,900	Micro Com Systems Ltd	50,477
Levelton Consultants Ltd	87,991	Microsoft Canada Inc	123,748
LexisNexis Canada Inc	69,245	Midland's Workwear Plus	116,486
LifeMark Health	89,977	Mike's Building Restoration Ltd	29,344

Minister of Finance	289,215	Oakley Canada Inc	39,251
Miso Gardening & Landscaping	66,406	Oakridge Centre Vancouver Holdings Inc	625,494
Mitsubishi Motors	60,480	Occupational First Aid Attendants Assn of BC	50,641
MMM Group Ltd	858,085	Ocean Concrete A Division of Lehigh Hanson	224,278
MNP LLP	28,000	Ocean Pipe A Div. of Lehigh Hanson	1,387,314
Mobilize Strategies	30,572	OCLC, Inc	49,079
Modo The Car Co-op	156,392	Office Essentials Inc	42,616
Modu-Loc Fence Rentals LP	37,772	Old English Wdw.Cleaning. & Press. Washing Ltd	30,240
Moffatt & Nichol	238,409	Olympic Projects Ltd	790,492
Monaghan Golf Inc	590,953	Olympic Roofing Ltd	115,004
Montufar Grp Transportation Consulting	26,443	Omega Uniforms System	146,150
Moody's Investors Service	58,016	Omni Engineering Inc.	50,857
Moore and Sons Contracting Inc	25,545	Open Text Corporation	586,819
Morphotrak Safran Grp. Finance Dept	119,422	Open Water Coaching	103,010
Morrison Hershfield Limited	143,778	Operators Training School	38,801
Mortal Coil Performance Society	193,144	OPS Centre Ltd	29,529
Mosaic	26,559	Opus Dayton Knight Ltd.	51,344
Mosaic Translation Services	25,041	Oracle Canada ULC	162,922
Mount Pleasant Comm. Ctr/Assn	354,435	Organizational Health Inc	306,096
Mountain Equipment Co-Op	43,066	Orkin Canada	115,582
Mueller Canada Ltd	50,399	Overhead Door Company	134,376
Municipal Pension Plan Prov. of BC	56,108,330	Oxford Construction Ltd	27,390
Mustang Survival, Corp	40,375	P. S. I. Fluid Power Ltd	100,073
Mustel Group	44,688	P. Sekhon Trucking Ltd	41,681
MWL Demolition Ltd	26,320	Pace Chemicals Ltd	25,850
Napa Auto Parts	833,034	Pacific Blue Cross	14,075,981
National Energy Equipment Inc	127,545	Pacific Bolt Mfg. Ltd.	67,596
National Fitness Products of Canada Inc	43,975	Pacific Building Envelope Mtce Ltd	711,530
National Plumbing	25,250	Pacific Centre Leaseholds Limited	2,432,003
ND Graphics Inc	29,835	Pacific Coast Heavy Truck Group	33,845
Nedco a Division of Rexel Canada	84,092	Pacific Controls Ltd.	29,855
NetApp Inc	56,644	Pacific Cutting & Coring Ltd.	427,661
Neufeld W. R.	99,099	Pacific Door Closer Service Ltd	36,014
New City Ventures Inc	28,000	Pacific Industrial Scale	71,607
New Line Hose & Fittings	94,112	Pacific Mattress Recycling Inc	253,401
New Moon Excavating Ltd	162,438	Pacific Mechanical Systems Ltd	70,474
New West Gypsum Recycling Inc	205,960	Pacific National Exhibition	850,435
New Westminster Police Service	57,289	Pacific Newspaper Group	259,122
Newalta Corporation	191,001	Pacific Restaurant Supply Inc	34,636
Newton, Kelly	47,293	Pacific Risk Management Corp	27,548
Newtype Richmond Mitsubishi	64,093	Pacific Safety Products Inc	233,208
Nichols, Wayne	100,917	Padam Trucking	83,204
Nicholson, Darrell	30,629	Paladin Security Systems Ltd	42,388
Nicholson, Terry	59,609	Paradigm Software	78,943
Norben Electric Ltd	201,983	Parallax Comm. Contractors	103,111
Norcan Fluid Power Ltd	31,139	Park Lane River District Dev Ltd	856,968
North American Pile Driving Inc	55,009	Parker Pacific Equipment Sales	335,127
North American Pipe & Steel Ltd	30,053	Parking Corp Of Vancouver	207,401
Northern Building Supply Ltd	409,345	Parkwood Construction Ltd	54,469
Northland Chipper Sales Ltd	28,191	Paul Sahota Trucking	64,517
Nova Pole International Inc.	629,844	Pauline Johnson Confectionery Mfg. Inc	43,749
Novacom Construction Ltd	1,307,488	Paul's Radiator (1985) Ltd.	27,125
Novax Industries Corporation	477,341	Pax Construction Ltd	99,574
Novell Canada	117,487	PCL Constructors Westcoast Inc	2,232,940
NRG Research Group	34,026	PD Group Interior Design Ltd	46,122
Nuffy's Enterprises Ltd	46,564	Pedre Contractors Ltd	1,821,191
Nu-Gro Ltd dba AAT Direct Solutions	288,361	PeerNet BC	75,220
Oakcreek Golf & Turf Inc	1,258,873	Pennell Lighting Solutions Inc	211,621



Penny Handford Consulting	29,975	Rattan Trucking	45,300
Perkins + Will Canada Architects Co	426,812	Ray-Cam Co-Op Association	463,170
Perspectives HR Consulting Inc	40,409	Ray-Cam Co-Operative Centre	44,953
Petro-Canada Lubricants Inc	74,286	RBC Dexia Investor Svcs Trust	69,256
PHH Canada Inc.	238,794	RBC Dominion Securities Inc	52,682
Phil Hurst Excavating	154,617	RCAP Leasing Inc	42,244
Phillips Farevaag Smallemberg	310,220	RDH Building Engineering Ltd	95,952
Phoenix Enterprises Ltd	819,416	Read Jones Christoffersen Ltd	112,332
Phoenix Media Direct	37,707	Rec. Gen'l for Canada Canadian Police College	49,552
Pickering Safety	48,057	Rec. Gen'l for Canada Ind. Canada	45,276
Pictometry Canada, Corp.	66,079	Rec. Gen'l of Canada	25,804,178
Pinton Forrest & Madden	49,828	Rec. Gen'l of Canada Public Works & Gov't Svcs	312,821
Piroche Plants Inc.	94,208	Rec. Gen'l of Canada RCMP	745,994
Pit Stop Portable Toilets Svcs Ltd	221,605	RED Real Estate Design	26,736
PitneyWorks Prepaid	359,181	Redmonds Backhoe Ltd	155,078
PJ White Hardwoods Ltd	43,963	Redwood Plastics	37,790
Planet Clean (Vancouver) Ltd	32,606	Regal Controls Limited	25,942
PML Professional Mechanical Ltd	88,645	Renfrew Park Comm. Ctr. Asscn	133,919
Point Blank Creative Inc	31,317	Richco Contracting Ltd	29,522
Polycrete Restorations Ltd	217,284	Richform Constr Supply Co. Ltd	40,641
Port Coquitlam & Dist. Hunting & Fishing Club	49,526	Richmond Elevator Mtce Ltd	186,513
Poschner Construction (88) Ltd	1,418,322	Richvan Holdings (2006) Ltd.	96,511
Potluck Cafe and Catering	36,063	Rightstar Systems	102,063
Power Contractor	313,134	Riley Park Community Assn	762,940
Power Suction Services Ltd.	27,238	Risi Claudio	75,646
PPE Labs	94,680	River Rock Casino Resort	32,816
PR Pomeroy Restoration and Construction Ltd	140,007	RLM Learning Innovations Inc.	35,822
PrairieCoast Equipment	240,674	RMK. Contracting Inc	38,099
Pressed Metal Products Ltd	59,876	Road Warrior Cutting	237,916
PricewaterhouseCoopers LLP	136,150	Roadway Traffic Products	49,153
Pride Truck Delivery	55,048	Robert Half Finance & Accounting	32,440
Prime Corp Police Records Information Mgmt	1,573,918	Rocky Mountain Phoenix	55,222
Prime Strategic Planning Inc	35,922	Rogers	819,888
Priority Consulting Group Inc	102,418	Rogers Business Solutions	139,794
Proactive Hazmat & Environmental Ltd	319,945	Rollins Machinery Ltd	364,250
Production Supply Co. Ltd	37,160	Ron Wong & Associates Inc	98,171
Profire Emergency Equipment Inc	589,179	Roper Greyell Barristers and Solicitors	233,261
Progressive Messenger Ltd	227,459	Rose Security Services Inc	205,148
Promo Plus Advertising Inc.	29,144	Rosenberg & Rosenberg In Tr	40,000
Prostar Painting And Restoration Ltd	79,964	Roundhouse Comm. Arts & Recreation Soc	165,001
Provincial Rental Housing Corp	2,394,536	Roundhouse Community Ctr Assn	186,309
Public Library Interlink	136,374	Royal Canadian Mounted Police	108,754
Purolator Courier Ltd	30,111	Royal Manitoba Theatre Centre	115,000
PW Trenchless Construction Inc	25,368	RPG - Resource Planning Group Inc	142,304
PWL Partnership Landscape Architects Inc	51,398	Russell Food Equipment	53,664
QCA Systems Ltd	120,405	S & M Auto Import Service Ltd	94,501
Qualichem Ind'l Products Ltd	45,849	S Chahal Trucking	128,371
Quantum Murray LP	140,305	S K Sanitary Specialties Mfg Ltd	29,021
Quattro Integration Group Inc.	26,040	S Sidhu Trucking	81,726
Quest Software Canada	37,421	Safetek Emergency Vehicles Ltd.	406,089
Quote Endquote Cross-Cultural Strategy Inc	28,605	Salmon's Rentals Ltd	32,523
R. Nicholls Distributors Inc.	1,479,674	Samuel, Son and Co. Ltd.	35,723
R. S. Natt Trucking	33,119	Sandale Utility Products	61,819
R.F. Binnie & Associates Ltd	81,480	Sandhu, Joga Singh	41,551
R.M.B. Construction	33,202	SAP Canada Inc	1,274,268
Radioworks Communications Inc.	73,223	Saputo Dairy Products Canada GP	52,167
Randhawa A. S.	93,258	Sasco Contractors Ltd	200,210
Raptor Ranch	217,223	Scott, Jim	435,846

SCP Distributors Inc	73,529	Strathcona Community Ctr Assn	64,920
Scriptlogic Corporation	57,590	Sugden, Mcfee & Roos LLP The Landing	302,146
SCS Engineers	964,405	Sumas Remediation Svcs Inc	408,667
Sea To Sky Transfer	92,862	Sun Life Financial	171,830
Seaboard Development (1980) Ltd	37,856	Sun Life of Canada	621,298
Second Nature Contracting Ltd	73,793	Sunny Electronics Audiotronic	34,082
Setcan Corporation	59,684	Sunset Community Assn	131,201
Seymour Painting Limited	29,465	Super Save Disposal Inc	25,099
Shapiro Hankinson & Knutson Two Bentall Ctr	62,154	Super Save Fence Rentals Inc	57,962
Shaw Business Solutions	29,060	Supergravity Incorporated	55,149
Shaw Cablesystems G.P.	76,378	Superior City Services Ltd	134,456
Shell Canada	38,978	Superior Propane	93,107
Sheran Trucking	105,435	SupremeX Inc	72,942
Sherine Industries Ltd	113,127	Sure Hazmat and Testing	98,392
Shirtland Laundry & Dry Cleaners Ltd	735,077	Surfwood Equipment LP	200,136
Shon Group Realty	119,482	Suspended Stages	99,105
Siegel Entertainment Ltd	48,373	Swen Investment Ltd	196,552
Sierra Systems Group Inc	183,813	Swing Time Distributors Ltd	26,482
Sigzeen Textile Inc	39,351	Synercon Mgmt Consulting LLC	33,600
Simon Fraser University	96,696	Sysco Vancouver	244,865
Simplex Grinnell	404,520	T. Moscone & Bros. Ground Mtce Ltd	68,551
Sirsidynix (Canada) Inc	126,446	T. Rai's Trucking	88,851
SkillSoft Corporation	39,747	T. S. Trucking	139,298
SkillSpark	43,212	Tac Systems	103,896
SLR Consulting (Canada) Ltd	84,399	TACanada Ltd	83,267
Smart-Tek Communications Inc.	107,866	Tacel Ltd	31,462
Smith Bros & Wilson (BC) Ltd	470,661	Tactical Adv. Law Enforcement Prods. Inc	50,185
SMS Equipment Inc	221,771	Tactical Products Canada Inc	53,143
Snap-On Tools	65,081	Target Products Ltd	230,384
SnapStream Media Inc	67,570	Tarmac Grinding Ltd	33,336
SNC-Lavalin Inc	488,468	Team Engineering Inc	25,648
Socan	33,174	Tec Floor Coverings Ltd	46,838
Social Signal	28,084	Technogym USA	41,823
Solarwinds	46,200	Telocate Systems Inc.	26,487
Solus Consulting Inc.	59,413	Telus Communications	2,869,107
Source Office Furniture & Systems Ltd	36,266	Telus Mobility	404,599
South Cambie Trucking Ltd	90,908	Telus Services Inc	122,414
South Vancouver Comm. Policing Ctr	140,286	Templeton Secondary School	26,513
SpanMaster Structures Ltd	41,666	Tenant Sales and Svc Company	48,190
Sparc BC	25,573	Tervita Environmental Svcs	126,987
Spears Sales & Service Ltd	69,801	Texcan	79,559
Specimen Trees Wholesale Nurseries Ltd	29,758	The Active Network Ltd	149,129
Spectratec Services Group Inc.	127,008	The Colborne Architectural Group Pacific Inc	32,294
Speedy Glass	31,420	The Finer Details Event Planning Inc	94,378
Spicers Canada Limited	39,018	The Georgia Straight	27,074
SSQ Insurance Company Inc	26,553	The Great West Life Assurance Company	2,693,382
Stacey Holloway & Assoc. Ltd	36,287	The Law Society of BC	53,006
Stagefab Custom Mfg Inc	28,305	The Legal Freelance Centre	27,087
Standard & Poor's	43,120	The Office Resource	190,246
Stanley Park Ecology Society	120,582	The Pan Pacific Hotel	47,000
Star Rentals	74,104	The Strategic Action Group	41,792
Stem To Stern Marine Service	87,557	The Tempest Development Group Inc	490,727
Sterling Fence Co. Ltd	99,510	The Toronto Dominion Bank	290,712
Steven M Boorne Barrister & Solicitor	38,390	The Vancouver Club	267,421
Stikeman Elliott LLP, " In Trust"	200,643	The Vancouver Courier	135,830
Stikeman, Elliott	692,545	Three Rivers Consulting Ltd	63,759
Stocco Construction	63,876	Thunderbird Plastics Ltd.	112,981
Strategic Corporate Wear	25,732	TNC Restoration Ltd	213,858

Toe-Hoe Leasing Ltd	360,819	Vancouver Pile Driving Ltd	378,731
Toter Incorporated	239,622	Vancouver School Board	651,501
Tower Fitness Equipment Services Inc	26,702	Vandusen Botanical Garden	65,871
Townline Property Management Corp	50,400	VanDusen Botanical Gardens Assn	58,853
Trafco (Canada)	448,815	Vanport Enterprises Ltd	125,593
Trail Appliances Ltd.	38,720	VCR Print Co. Ltd	114,356
Trane Canada	535,172	Veterans Memorial Housing Soc.	88,881
Trans Power Construction (1999) Ltd	28,118	Viaduct Sheet Metal Ltd	52,836
Transportation Assoc Of Canada	25,345	Viking Fire Protection	42,355
Transwest Roofing Ltd.	79,128	Vimar Equipment Ltd	239,708
Traumatech	35,150	Vital Link Ice Cream & Event Mktg	177,839
TreeTech Tree Service and Consulting	52,044	VSO School of Music	119,925
Trev Deeley Motorcycles	124,898	Wakefield Development Ltd	44,567
TRI Environmental Consulting Inc	61,955	Walter Francl Architecture Inc	105,174
Tripwire Inc	77,828	Walters, Brenton	29,352
Triton Transport Ltd	33,666	Ward's Hydraulic Services	73,417
TSS Total Safety Services Inc	55,891	Warrington PCI Management	2,479,386
Turner Company	36,076	Waste Management of Canada	2,354,543
Turn-Key Construction Inc.	414,875	Watson Gloves	110,302
Tyam Civil Constructors Ltd	35,161	WCS Waste Control Services Inc	418,665
Tybo Contracting Ltd	60,532	Weber Supply Company Inc	32,722
UBS Industries	64,457	Webir Automation & Control Svc	30,240
Uline Canada Corporation	36,249	Webtech Wireless	80,540
Ulmer Contracting Ltd	33,989	Wescan Direct Mail Service (1982) Ltd	103,911
Underwriters Lab Of Canada	52,744	Wesco Distribution Canada Inc.	1,182,457
U-Need-A-Bottle Service Ltd.	61,518	Wesco Industries Ltd	65,474
Unifirst Canada Ltd	28,775	Wes-Har Asbestos Analysis & Consulting Ltd	34,586
Union Of BC Municipalities (UBCM)	252,579	West Coast Chemical Co Ltd	42,529
Unisource Canada Inc.	25,325	West Coast Electric Ltd	94,042
United Rentals - Canada	317,896	West Coast Sign Service Ltd	26,177
United We Can	195,700	West End Community Centre Assn	222,220
Urban Communications Inc.	77,283	West Point Grey Comm Ctr Assn	171,819
Urban Impact Recycling Ltd	129,828	Westbank Projects Corp	100,485
Urban Rack Parking Systems	67,766	Westend Coal Harbour Community Police Ctr	135,250
Urban Sawing & Scanning Co. Ltd.	882,188	Western Excavating	157,409
Urban Systems Ltd	452,128	Western Imperial Magnetics	30,786
Urecon	36,554	Western Management Consultants	176,502
Valid Manufacturing Ltd	261,072	Western Marine Co.	46,327
Valley Driving School	26,115	Western Safety	87,001
Valmont West Coast Engineering Ltd	302,092	Western Scale Co. Ltd	91,641
Van Noort Bulb Co Ltd	91,830	Western Star & Sterling Trucks of Vanc Inc	67,514
Vanbots Construction Corp	173,229	Westport Construction Group Inc	1,743,166
Vancouver Aboriginal Comm. Policing Ctr. Soc	140,673	Westrock Custom Breaking Ltd	613,630
Vancouver Area Cycling Coalition	80,920	Westview Sales Ltd	598,834
Vancouver Art Gallery	133,990	Wicklow West Holdings Ltd	456,413
Vancouver Axle & Frame Ltd	27,531	Wilco Landscape Westcoast Inc	64,962
Vancouver Cherry Blossom Festival	28,436	Wilkinson Steel And Metals	128,788
Vancouver Civic Employee Assistance Soc	269,950	Willis Canada Inc	2,465,533
Vancouver Coastal Health Authority	1,065,696	Winvan Paving Ltd	194,229
Vancouver Economic Dev. Commission	3,299,740	Wismer & Rawlings Electric Ltd	35,762
Vancouver Film School	268,832	WMW Public: Architecture + Comm. Inc.	60,449
Vancouver Foundation Harbour Centre	508,200	WolfPack Gear Inc	29,867
Vancouver Fraser Port Authority	123,192	Wolseley Cda. Mech'l Grp Div. of Wolseley Cda Inc	122,255
Vancouver Heritage Foundation	116,721	WorkSafe BC	6,998,050
Vancouver Holdings Ltd	171,835	Wurth Canada Ltd.	32,912
Vancouver Lifeguard Association	29,504	Xerox Canada Ltd	851,942
Vancouver Moving Theatre Society	66,572	Xylem Canada Company	25,755
Vancouver Native Housing Society	244,874	Yard At A Time Concrete (1988) Ltd	96,250

**PAYMENTS TO SUPPLIERS OF GOODS AND SERVICES****CITY OF VANCOUVER**

Yen Bros. Food Service (2011) Ltd	545,457	Total - Suppliers Over \$25,000	<u>\$ 572,438,235</u>
Yeomen Property Maintenance & Renv'n. Ltd	259,010		
Yu, James	34,114	Total - Suppliers Under \$25,000	19,682,490
YWCA Vancouver	156,339		
Z-Card Canada	29,926		
Zeemac Vehicle Lease Ltd	679,380	Total	<u>\$ 592,120,725</u>
Zeidler Partnership Architects	39,901		

BC Libraries Cooperative	\$ 258,247
Bridgeall Libraries	28,216
CCH Canadian Limited	32,955
CVS Midwest Tape	578,431
EBSCO Canada Ltd.	383,955
Harpercollins Canada Ltd.	28,565
How To Video	47,648
Imperial Hobbies	31,707
Ingram International	95,689
Kidsbooks	197,110
Library Bound Inc.	262,329
Library Ideas LLC	85,650
MAL (Richmond)	28,506
Mallory International Ltd.	29,749
Newspaper Direct	52,686
OCLC In Canada	28,733
Overdrive	106,263
Proquest Information and Learning Company	80,033
Public Library Interlink	170,284
Raincoast Book Distribution Ltd.	54,176
Renaud-Bray	45,289
S & B Books Ltd.	50,458
SINO Library Services Inc.	86,375
United Library Services Inc.	980,935
University of Toronto Press	31,513
Whitehots Canadian Library Services	357,846
Vendors with Total > 25,000	<u>\$ 4,133,349</u>
Vendors with Total < 25,000	<u>1,006,875</u>
	<u><u>\$ 5,140,224</u></u>

The City prepares the schedule of payments based on actual disbursements processed through its Accounts Payable system. This provides assurance on completeness as the reported amounts are reconciled to the financial system cheque register and electronic funds transfer records.

The schedule of payments is a "cash basis" listing. This figure therefore will differ significantly from the expenditures in the consolidated financial statements which are reported on an accrual basis resulting in timing differences. Furthermore, there are disbursements which are not considered expenditures including payments made to other taxing authorities, employee payroll deductions, debt principal repayments. Conversely, there are expenditures which do not involve an actual disbursement (in addition to accruals) - grants offset by related revenues (e.g. Theatre operating grants), holdbacks.

**STATEMENT OF  
GRANT PAYMENTS**

Cambie Business Association	\$187,000	Mt. Pleasant Commercial Improvement Society	\$ 335,000
Collingwood Business Improvement Association	191,237	Point Grey Village Business Association	80,000
Commercial Drive Business Society	422,663	Robson Street Business Association	462,343
Davie Village Bus. Improvement Association	687,898	South Granville Bus. Improvement Association	550,000
Dunbar Village Business Association	148,500	South Hill (Fraser Street) Merchants Assn	120,000
Dwntn Vanc. Business Improvement Association	2,340,519	Strathcona Business Improvement Association	571,000
Gastown Business Improvement Society	539,600	Vancouver Chinatown Bus. Impr. Assn Society	299,065
Hastings Crossing Bus. Improvement Association	103,000	Victoria Drive Bus. Improvement Association	160,000
Hastings North Bus. Improvement Association	331,500	West Broadway Business Improvement	120,000
Kerrisdale Business Improvement Association	347,000	Yaletown Business Improvement Association	410,000
Kitsilano - 4th Avenue Business Association	405,250		<u>\$8,969,075</u>
Marpole Business Association	157,500		



221A Artist Run Centre	\$ 14,000	Gallery Gachet	\$ 19,000
A. S. T. C. Science World Society	96,000	Gathering Place	8,000
Accordian Noir Society	8,000	Gordon Neighbourhood House	1,500
Aeriosa Dance Society	8,750	Greater Van. Professional Theatre Alliance	12,500
Artists in Our Midst	4,000	Green Thumb Theatre	58,000
Arts In Action Society	10,000	Grunt-Visible Arts Society	37,000
Asian Canadian Writer's Workshop (ACWW)	4,000	H R MacMillan Space Centre Society	519,400
Asian Canadian Special Events Association	5,000	Hard Rubber New Music Society	7,000
Atira Women's Resource Society	5,200	Hastings Community Association	10,000
Axis Theatre Society	34,000	Headlines Theatre Co. Society	24,000
B.C. Chinese Music Association	4,000	Health Arts Society	17,000
Ballet BC	162,000	Hellenic Congress Of B C	10,000
Bard On The Beach Theatre Society	27,500	Horseshoes & Hand Grenades	8,000
Barking Sphinx Performance Society	4,000	I. E. Artspeak Gallery Society	29,000
Battery Opera Performing Arts	14,000	Indian Summer Arts Society	5,000
Blackbird Theatrical Society	8,000	International Arts Initiatives	15,000
Boca Del Lupo Theatre Society	27,000	ITSAZOO Productions Society	5,000
Britannia Community Svcs Centre	5,000	Jewish Community Centre of Gr. Vancouver	10,000
Canadian Music Centre BC	29,950	Joe Ink Performance Society	15,000
Car Free Vancouver Society	12,500	Judith Marcuse Projects Society	5,000
Caravan World Rhythms Society	25,000	Karen Jamieson Dance Society	13,000
Carnegie Community Ctr Association	2,500	Kidd Pivot Performing Arts Society	25,000
Carousel Theatre Society	32,000	Kitsilano Neighbourhood House	3,000
Celtic Fest Vancouver Society	17,135	Kokoro Dance Theatre Society	17,000
Centre Cultural Francophone De Vanc.	18,000	Latincouver Business & Cultural Society	5,000
Children's Arts Umbrella Association	11,340	Leaky Heaven Performance Society	17,000
Children's Festival (CIAYA)	126,500	Leave Out Violence (LOVE)	2,500
Chinese Benevolent Assn of Vancouver	17,000	Les Productions Figlio Society	7,000
Chinese Community Policing Centre	2,600	Little Mountain NHBD House Society	5,000
Chor Leoni Men's Choir	17,000	Live Biennale Of Performance	12,000
Cineworks Indep. Filmmakers Society	46,000	Made in BC - Dance on Tour Society	4,000
City Opera Vancouver	2,500	Magazine Association of BC	5,000
Co. Erasga Dance Society	10,000	Malaspina Printmakers' Society	13,000
Coastal Jazz & Blues Society	109,000	Mandala Arts And Culture Society	9,000
Collingwood NHBD House Society	6,000	Marpole Oakridge Family Place Society	7,500
Comm. Arts Council of Vanc. & Fearless	6,000	Marta Marta Hop Society	7,000
Contemporary Art Gallery Society of BC	67,000	Mascall Dance Society	9,000
Crab - Water For Life Society	2,300	Migrante BC - Filipino Society	6,000
Craft Council of British Columbia	13,000	Miscellaneous Productions Society	10,000
Craning Neck Theatre	7,000	Mortal Coil Performance Society	5,000
Dancehouse	45,360	Movement Enterprise	5,000
Dancing On The Edge Festival Society	31,340	Mount Pleasant NHBD House	7,500
Diwali Celebration Society	20,000	Music In The Morning Concert Society	25,000
DTES Women's Centre Association	4,000	Music On Main Society	26,000
Dunbar Residents Association	1,000	Musica Intima Society	21,000
Eastside Culture Crawl Society	10,000	Native Daughters Of BC	6,000
Edam Performing Arts Society	20,000	Neighbourhood Care Intl. Association	4,000
Electric Company Theatre Society	59,000	New Forms Media Society	10,000
Elektra Women's Choir	13,500	New Orchestra Workshop Society	11,000
Environmental Youth Alliance	3,650	New Performance Works	18,000
False Creek Watershed Society	8,500	Newworld Theatre Society	32,000
Fillip/Projectile Publishing	15,000	Norman Rothstein Theatre	29,000
Firehall Theatre Society	70,000	On Main On The Cutting Edge Prodn. Soc	7,000
Flamenco Rosario	13,170	O R Gallery Society	29,000
Friends of Chamber Music	29,330	Other Sights For Artists' Projects	18,000
Fugue Theatre	6,000	Out Innerspace Dance Theatre	8,000
Full Circle: First Nations Performance Society	10,000	Pacific Asscn of Artist Run Centre (PAARC)	25,000

Pacific Ballet Society	93,000	Vancouver Academy of Music	42,000
Pacific Baroque Orchestra Society	18,000	Vancouver Access Artists Run Centre	13,600
Pacific Cinematheque	45,000	Vancouver Adapted Music Society	6,500
Pacific Theatre	16,000	Vancouver Area Cycling Coalition	2,000
Pandora's Collective Outreach Society	4,500	Vancouver Art Gallery	2,181,000
Pink Ink Theatre Productions Association	20,000	Vancouver Asian Canadian Theatre	6,000
Pitt Society for Art and Critical Awareness	17,500	Vancouver Asian Film Festival Society	7,000
Playwright's Theatre Centre	38,000	Vancouver Bach Choir	72,000
Pound Of Flesh Theatre	12,000	Vancouver Cantata Society	17,000
Powell Street Festival Society	18,000	Vancouver Cantonese Opera	4,000
Pride In Art Society	13,000	Vancouver Chamber Choir	67,920
Public Dreams Society	17,500	Vancouver Cherry Blossom Festival	5,000
Push Festival Society	86,000	Vancouver Chinese Instrumental Music Soc	5,000
Radix Theatre Society	11,000	Vancouver Chopin Society	3,170
Realwheels Society	10,000	Vancouver Community Gamelan Society	4,000
Redshift Music Society	15,000	Vancouver Co-Operative Radio	25,000
Reel To Real International Film Festival	16,000	Vancouver East Cultural Centre	174,400
Rough House Productions	7,000	Vancouver Folk Music Festival Society	80,000
Roundhouse Community Centre Association	8,000	Vancouver Hack Space (VHS)	10,000
Ruby Slippers Productions Society	23,350	Vancouver Inter-Cultural Orchestra	8,000
Rumble Productions Society	30,000	Vancouver Intl Bhangra Celebration Soc	6,000
Sad Magazine Publishing Society	5,000	Vancouver Intl Ctr for Contemporary Asian Art	37,000
Satellite Video Exchange Society	31,000	Vancouver International Dance Festival	23,500
Screaming Weenie Productions	5,000	Vancouver International Film Festival Society	50,000
Secret Lantern Society	10,000	Vancouver International Fringe Festival	50,000
Seniors Research Grp. of Chinese Opera & Music	3,000	Vancouver International Song Institute (VISI)	7,500
Solo Collective Theatre Society	11,000	Vancouver International Writers Festival Soc	62,000
South Asian Family Association	8,000	Vancouver Jewish Film Festival	6,500
South Hill (Fraser Street) Bus. Association	7,750	Vancouver Latin American Film Society	14,000
South Hill Neighbours Society	3,500	Vancouver Maritime Museum	400,000
Standing Wave Society	8,000	Vancouver Metis Association	3,500
Still Moon Arts Society	12,500	Vancouver Moving Theatre Society	35,000
Street Corner Media Foundation	5,500	Vancouver Museum Society	758,000
Subterrain Literary Collective Society	9,000	Vancouver New Music Society	32,000
Sunset Community Association	8,000	Vancouver Opera Association	315,920
Tara Cheyenne Performance	10,000	Vancouver Out On Screen Film & Video Soc	27,500
The 605 Collective Dance Society	10,550	Vancouver Playhouse Theatre Co.	251,410
The Arts Club of Vancouver Theatre Society	155,000	Vancouver Pride Society	20,000
The Dance Centre	73,000	Vancouver Pro Musica Society	10,000
The Documentary Media Society	17,000	Vancouver Recital Society	9,520
The Gr. Vanc Alliance for Arts & Culture	45,000	Vancouver Seniors' Singing Club Association	5,000
The Only Animal Theatre Society	12,000	Vancouver Society For Early Music	34,000
The Plastic Orchid Factory	2,000	Vancouver Society Of Storytelling	4,500
The Virtual Stage Arts Society	7,500	Vancouver Summer Festival Society	50,170
Theatre La Seizieme	27,500	Vancouver Symphony Society	1,218,930
Theatre Melee Society	5,000	Vancouver Tap Dance Society	6,000
Theatre Replacement Society	22,000	Vancouver Theatresports League	5,000
Theatre Terrific Society	10,000	Vancouver Wooden Boat Society	4,500
Tigermilk Collective Society	5,000	Vantage Point	124,000
Tomoe Arts Society	5,000	Vetta Chamber Music & Recital Society	6,000
Tomorrow Collective Arts Society	11,000	Wen Wei Dance Society	19,000
Touchstone Theatre Society	33,500	West End Seniors' Network	3,000
Turning Point Ensemble Society	35,000	Western Front Society	44,500
Twenty-Something Theatre	2,500	Western Theatre Conspiracy Arts Society	12,000
Up In The Air Theatre Society	15,000	Word on the Street Festival	18,000
Urban Ink Productions	14,000		
Uzume Taiko Drum Group Society	6,000		
Van Dyke March And Festival Society	5,000		
Vancity Community Foundation	62,600		
			<u>\$10,304,315</u>

211 British Columbia	\$ 32,150	Leave Out Violence (LOVE)	\$ 25,808
Adult Learning Development Assoc	10,000	Little Mountain NHBD House Society:	
Aunt Leah's Independent	18,000	Early Years Project	20,808
Battered Women's Support Services	47,756	Learning is First (LIFT)	6,000
BC Coalition of People With Disability	37,140	Other	70,340
Big Brothers of Greater Vancouver	39,692	Marpole Oakridge Family Place Society	42,144
Big Sisters of BC Lower Mainland	47,756	Marpole-Oakridge Area Council	37,024
Boys and Girls Clubs of Greater Vancouver	62,424	Mosaic - 3 Community Outreach Programs:	
Britannia Community Centre Society	8,920	Community Development	79,276
Canadian Mental Health Association	8,040	Connecting Fathers	14,000
Canadian National Inst. For the Blind	16,236	Vietnamese Family Counselling Project	44,228
Canadian Paraplegic Association	47,756	Mount Pleasant Family Centre Society	66,616
Carnegie Home Ground	9,000	MPA - Motivation Power & Achievement Soc	10,500
Cedar Cottage Food Network Society	1,000	Mount Pleasant Neighbourhood House:	
Cedar Cottage NHBD House	92,740	Family Drop-In	10,404
Children of the Street Society	10,000	Other	76,720
Collingwood NHBD House Society	108,740	Multicultural Helping House Society	51,708
Crisis Interven. & Suicide Prev. Ctr for Gr. Van	23,460	NICCSS	25,500
Downtown Eastside NHBD House	45,360	PACE - Providing Alternatives	58,780
Downtown Eastside Women's Ctr Association:		Pacific Community Resources Society:	
Chinese Seniors Outreach	45,800	Broadway Youth Resource Centre	36,372
Management	62,424	Vietnamese Youth	47,756
Dugout Drop-In Centre Society	40,000	Pacific Post Partum Support Society	17,684
Eastside Family Place Society	56,248	PeerNet BC	31,836
Embers	28,800	Philippine Women Centre of BC	9,286
Family Services of Greater Vancouver:		PIRS	75,640
Counselling Program	25,000	Pivot Legal Society	18,000
Directions - After Hours & Street Outreach	79,708	PLEA Community Services Society of BC	25,880
First Funds Society	18,000	Purple Thistle-Arts in Action Society	15,300
Four Eleven Seniors' Centre Society:		PFAME:	
Info and Referral	55,000	Qmunity GAB Youth Services	31,136
Frog Hollow Neighbourhood	108,744	Qmunity Gay & Lesbian Services	30,600
Gordon Neighbourhood House	59,160	Red Fox Healthy Living Society	29,000
Greater Van. Law Students Legal Advice Soc - UBC	44,136	Renfrew-Collingwood Seniors' Society	16,856
Hastings Community Association:		S.U.C.C.E.S.S. - Bridging The Gap Family Service:	
Community Events	76,000	Counselling Service for the Chinese Comm	46,820
Small Grants	47,500	Seniors QOL Prog.	40,840
Hastings Family Drop-In	30,000	Youth at Risk Program	67,200
Hastings North Area Planning Association	18,190	Seniors Housing Information Program	20,000
Hastings North BIA	18,200	South Granville Seniors Centre:	
Hastings North BIA-Public Safety Initiative	18,000	Other	40,336
Headlines Theatre Co. Society	16,484	Spanish Outreach	21,108
Health Initiative for Men Society	15,040	South Vancouver Family Place	57,120
Hive Vancouver Society	30,000	South Vancouver NHBD House:	
Immigrant Services Society of BC	47,500	Seniors Projects	40,744
Inland Refugee Society of BC	52,800	Other	92,740
Japanese Comm. Volunteers Association	24,000	Street Youth Job Action - FSGV	35,000
Jewish Family Service Agency	15,804	Strathcona Community Association	64,872
Justice Education Society of BC	26,080	Supporting Women's Alternatives Network (SWAN)	15,000
Kitsilano Neighbourhood House:		Taiwanese Canadian Cultural Society	8,000
Seniors Link	10,200	Tetra Society of North America	10,200
Other	66,720	The Aboriginal Front Door Society	45,000
Kiwassa Neighborhood Services:		The Access Pro Bono Society of BC	10,000
Youth Programs	22,500	The Kettle Friendship Society	92,624
Other	123,952	The Kidsafe Project Society	35,316
Kiwassa Neighbourhood House	43,000	Thunderbird NHBD Association	40,000
La Boussole, Centre Communautaire Society	14,568	TRAC - Tenant Resource & Advisory	45,000
Learning Disabilities Assn of BC	23,408	United We Can	143,821

**GRANTS - COMMUNITY SERVICES continued**

**CITY OF VANCOUVER**

Urban Native Indian Education Society	26,008	Warriors Against Violence Society	10,000
Urban Native Youth Association	46,056	Watari Research Association	60,576
Vancouver Area Network of Drug Users (VANDU)	23,500	West End Seniors' Network	47,756
Vancouver Assoc for the Survivors of Torture	24,448	West Side Family Place Society	38,820
Vancouver Community Network	25,100	Western Institute For The Deaf	10,200
Vancouver Rape Relief And Women's Shelter	33,304	Wish Drop-In Centre Society	109,692
Vancouver Recovery Club	32,024	Women Against Violence Against Women	41,616
Vancouver Second Mile Society:		Your Local Farmers Market Society	9,000
DTES NHBD Helpers	98,648	YWCA Vancouver:	
DTES Seniors' Centre	32,092	Crabtree Corner	56,868
Vancouver Tap Dance Society	2,203	Single Mothers Support Services	21,224
Vancouver Volunteer Centre	108,851		<u>\$4,894,065</u>
VSOCC Family Programs	10,000		

Aboriginal Mother Centre Society	\$ 19,540	Raycam Daycare Centre	\$ 27,000
Brant Villa Daycare Society	18,060	Shannon Daycare Society	25,282
Britannia Community Services Centre:		South Vancouver Neighborhood:	
Childcare Program	21,672	Out of School Care	7,224
Eagles in the Sky	27,000	Poppins Preschool	21,022
Grandview Terrace Daycare	27,000	South Vancouver Family Place	7,152
Cedar Cottage Neighbourhood:		St Michaels Anglican Church	26,467
Beaconsfield	10,836	Strathcona Comm. Ctre - Out of School Childcare	27,000
Queen Alex	9,030	Sunset Childcare Society	18,060
Secord - Prog Dev	21,672	Sunset Community Association	22,184
Collingwood NHBD House:		The Vancouver Society of Children's Centre:	
Carleton School Age Child Care Program	10,836	Atelier	19,800
Norquay School Age Child Care Program	10,836	Bayshore	39,600
Reserve Operating	39,600	City Gate II	37,000
Reserve Start-up	37,000	Dorothy Lam	39,600
Sarah House Early Learning & Care Centre	18,060	International Village	43,985
Developmental Disabilities Association	89,116	Library Square	19,800
Eastside Family Place Society	3,576	Quayside	39,600
Frog Hollow Neighbourhood House:		Sapphire	19,800
Kidsworld School Age Care	14,448	Sea Star	85,871
Nootka Care Group	14,448	Shaw Tower	19,800
Satellite Daycare	27,000	Other	161,791
Happy Corner Parent Particip'n Preschool Assn	5,000	Thunderbird NHBD Association	19,216
Kiwassa Neighborhood Services:		Trafalgar Out of School Care Society	5,000
Childcare Enhancement	16,174	Vancouver Aboriginal Friendship Society	18,060
Out of School Care	11,918	Vancouver Chinese Pentecostal Benev. Soc	18,060
St David's Preschool	18,060	Vancouver Japanese Lang. Sch. and Japanese Hall	5,000
Variety Club Day Care	4,768	Vancouver Native Health Society	27,000
Little Mountain NHBD House Society:		Westcoast Child Care Resource Centre	233,278
Child Development Centre	10,836	YMCA of Greater Vancouver:	
Out of School Care	14,448	Nanook	27,000
Marpole Oakridge Family Place	7,384	Other	1,681
McGregor Childcare Society	27,000	YWCA Vancouver:	
Mount Pleasant Child Care Society	27,000	City Gate	18,060
Mount Pleasant Comm. Ctr/Association	63,195	Crabtree Corner	26,004
Mt Pleasant NHBD House:		Emma's Infant Toddler Care	27,000
Before & After School Care	15,892	Leslie Diamond	39,600
Daycare	16,326		<u>\$1,836,022</u>
Ray-Cam Co-Op Association:			
Keefer St. Early Learning & Enrichment	5,294		

A. S. T. C. Science World Society	\$35,500	Pacific Community Resources Society	\$ 24,275
Alma Mater Society Of UBC	7,700	Pine Street Community Gardens Society	300
Association of Book Publishers of BC	4,750	Playwright's Theatre Centre	7,100
Association Of Neighbourhood Houses	5,000	Potluck Cafe Society	49,200
Atira Women's Resource Society	92,000	Powell Street Festival Society	20,000
BC Coalition Of People With Disability	52,100	Quest Outreach Society	15,000
BC Rugby Union	1,071	Roedde House Preservation Society	5,250
BC Wheelchair Sports Association	2,500	Sarah McLachlan Foundation	50,000
British Columbia Soccer Association	54,289	Shon Yee Benevolent Assn	50,000
Burrard Inlet Fireworks Society	20,000	Societe Maison De La Francophonie De Vancouver	6,900
Canadian Cross Country Championships	7,500	Sole-Save Our Living Environment	5,000
Canadian Int'l Dragon Boat Festival Society	9,750	South Vancouver NHBD House	2,950
Carnegie Community Ctr Association	2,300	Stanley Park Ecology Society	11,300
Carousel Theatre Society	18,150	Strathcona Business Improvement Association	41,250
Cedar Cottage Food Network Society	13,230	Strathcona Comm. Ctr - Out of Sch. Childcare	4,000
Children's Arts Umbrella Association	5,000	Streethome Vancouver Foundation	125,000
Chinese Cultural Centre Of Greater Vancouver	11,650	Sunset Childcare Society	600
Christian Community of St. Faith's	2,910	Sunset Figure Skating Club	489
Circuswest Performing Arts Society	11,800	Tennis BC	45,000
City In Focus - Shalom Seekers	5,930	Terminal City Rollergirls	1,250
Collingwood NHBD House Society	56,320	The Arts Club of Van. Theatre Foundation	68,000
Contemporary Art Gallery Society of BC	4,050	The Australia-New Zealand Association	120,000
Danet Interiors Ltd	100,000	The Child and Nature Alliance Society	200
Developmental Disabilities	187,398	The Dance Foundation	10,247
Dugout - Central City Mission	9,000	The Global Youth Education Network Society	1,000
Downtown Eastside Neighbourhood House	3,500	The Small Animal Rescue Society of BC	7,400
Downtown Eastside Women's Centre	3,000	The Vancouver Tool Library Cooperative	4,800
Dr. Sun Yat Sen Garden Society	4,500	The Vi Fineday Family	2,950
Eastside Culture Crawl Society	8,750	Tupper Integrated NHBD Greenway Assoc	300
Electric Company Theatre Society	5,000	UBC Wrestling Club	760
Elektra Women's Choir	17,500	Union Gospel Mission	2,000
Environmental Youth Alliance	2,000	Van Horne Elementary School	400
Firehall Theatre Society	3,750	Vancouver Aboriginal Friendship Ctr Society	10,000
GLISA North America Games Society	22,233	Vancouver Aquatic Centre Divers Society	424
Green Thumb Theatre	75,000	Vancouver Area Cycling Coalition	7,850
Greyhaven Exotic Bird Sanctuary	1,200	Vancouver Art Gallery	87,866
Growing Chefs! Society	400	Vancouver City Planning Commission	58,100
Grunt-Visible Arts Society	36,300	Vancouver Concert Hall and Theatre Society	22,500
Hard Rubber New Music Society	2,500	Vancouver East Cultural Centre	4,000
Hastings Community Association	14,230	Vancouver Fruit Tree Project Society	300
Hastings Crossing BIA	1,000	Vancouver Greenest City Fund	500,000
I. E. Artspeak Gallery Society	10,000	Vancouver Holocaust Education Centre	15,355
Jewish Community Ctr of Gr. Vancouver	33,000	Vancouver Intl Ctr for Contemporary Asian Art	5,600
Jewish Family Service Agency	500	Vancouver Japanese Language School and Hall	250,000
Kerrisdale Comm Centre Society	300	Vancouver Museum Society	10,750
Kitsilano Neighbourhood House	813,230	Vancouver Native Housing Society	290,000
Kiwassa Neighbourhood Services Association	82,071	Vancouver Opera Association	75,000
La Boussole, Ctr Communautaire Society	2,950	Vancouver Taiko Society	3,750
Lions Gate Road Runners Society	725	Vancouver Tap Dance Society	3,700
Marpole-Oakridge Area Council	2,990	Vandusen Botanical Garden	400
Mental Health Commission of Canada	250,000	Volleyball BC	26,438
Mosaic	11,000	Westside Grand Prix of Cycling Society	20,250
MPA - Motiv'n Power & Achievement Society	2,800	Wildlife Rescue Association of BC	2,000
Mt Pleasant Neighbourhood House	30,784	Women Against Violence Against Women	5,413
Native Education College	3,000	WTF Tae Kwon Do Asscn of Canada	61,000
Network of Inner City Comm Svcs Soc	49,600	Yee Fung Toy Society of Canada	45,142
Night Hoops Basketball Society	275	Your Local Farmers Market Society	60,000
Norman Rothstein Theatre	10,400		
Other Sights For Artists' Projects Association	400		
			<u>\$ 4,473,545</u>