Supports Item No. 6 PT&E Committee Agenda April 24, 2013



### ADMINISTRATIVE REPORT

Report Date:April 2, 2013Contact:Nick KassamContact No.:604.829.2097RTS No.:10065VanRIMS No.:08-2000-20Meeting Date:April 24, 2013

TO: Standing Committee on Planning, Transportation and Environment

FROM: Chief Purchasing Official

SUBJECT: Annual Procurement Report 2012

RECOMMENDATION

THAT Council receive this report for information.

#### **REPORT SUMMARY**

This annual procurement report covers the period from January 1, 2012 to December 31, 2012 and documents the City of Vancouver's procurement activities and performance. The scope of this report includes the Supply Chain Management ("SCM") department's achievements, procurement statistics, and the application of sustainable and ethical procurement standards, and major objectives for 2013.

# COUNCIL AUTHORITY/PREVIOUS DECISIONS

In December 2009 City Council approved Procurement Policy number AF-015-01 with an implementation date of April 2010. The policy provided direction from City Council for the procurement of goods and services for the City of Vancouver, the Vancouver Park Board, the Vancouver Police Board and the Vancouver Library Board, with respect to contract approval authority limits, contract signing authority, establishment of the Bid Committee, and incorporation of sustainable and ethical procurement policies into the procurement process.

# CITY MANAGER'S/GENERAL MANAGER'S COMMENTS

The General Manager and City Manager RECOMMEND that Council receive the foregoing for information.

This report is the 3<sup>rd</sup> annual summary of procurement activity since the implementation of the City's new procurement policy. The policy changes and the subsequent organizational, process and system changes to support the new policy were all significant steps in moving the

City toward a best in class supply chain management structure. As non-salary spend at the City represents approximately 30% of total city expenditures, strategic focus on procurement is a significant opportunity and important responsibility for the City. Through this new and continuously improving supply chain management structure, the city will benefit by more strategic decision making on significant expenditures, leveraging of city-wide spending, access to city-wide information, standardized systems and controls, with overall benefits of improved pricing and cost savings, increased compliance to policies, improved transparency and increased ethical and sustainable procurement.

Under the stewardship of the Supply Chain Management department, the City has negotiated contracts for goods and services with an estimated \$8.6 million in savings in 2012. The savings were achieved primarily through consolidation of citywide spend, competitive bidding and robust negotiation processes. Throughout 2012, contracts were entered into by the City that are expected to bring additional future estimated savings in the range of \$6.5 million over the multiple year terms of the contracts.

The evolution to a best in class structure is an on-going process and the Supply Chain Management team is committed to this continued improvement. With this 3<sup>rd</sup> annual report, a number of significant accomplishments have been highlighted and we look forward to reporting on additional improvements in future reports.

The City Manager RECOMMENDS that Council receive the foregoing.

### REPORT

# Corporate Policy

Section 10 (Monitoring and Review) of the Procurement Policy (AF-015-01), notes that the Chief Purchasing Official will annually report to Council on policy implementation progress.

# Strategic Analysis

#### 1. Supply Chain Management Departmental Achievements

2012 marked the completion of the Procure-to-Pay ("P2P") transformation program and full deployment of the supply chain management shared service organization at the City. In addition, the SCM department established key relationships and support structure with City departments which resulted in improved service levels for the departments and established proactive planning for strategic business projects which resulted in increased efficiencies and commercial value.

Following are some of the highlights of the major activities and achievements by the Supply Chain Management department in 2012:

• In July 2012, the full implementation of the SCM shared services was completed within all City departments and the post P2P project stabilization was completed. As a result, the demand and use of SCM services by City departments increased dramatically. In 2012, there was a 46% increase in the use of SCM from 2011 and approximately 90% of all purchasing transactions were processed by the SCM department, with the balance of 10% of transactions processed through the City's

inventory warehouses. Inventory purchasing will be reviewed as part of the Warehouse, Inventory and Fabrication project.

- SCM significantly improved its service level to the other City departments through more efficient processing of departmental requests for procurement services. As measured on a weekly basis, the number of requests in the queue for processing was reduced by 55% by the end of 2012 from the end of 2011.
- The quality and timeliness of customer service delivered by SCM on projects improved considerably in 2012 compared to 2011 by reducing the number of days required to complete the end to end procurement process. During this time period, there was a 33% reduction in average time to complete the procurement cycle on projects. This improvement was also achieved with 5 fewer temporary staff which had supported the department through the initial deployment in 2011.
- SCM established a comprehensive procurement plan in collaboration with City departments to support the 2012-2014 Capital Plan.
- Under the direction of the SCM Management team and in partnership with the Accounts Payable Shared Services team and the Vancouver Services Review ("VSR") Procure-to-Pay program:
  - Full implementation and adoption of the electronic SAP requisitioning for goods and services across all departments
  - Established standardized procurement processes and procedures across City departments, which align with the procurement policy and best procurement practices
  - Developed partnership agreements between SCM and City departments which outline the service levels, roles and responsibilities and metrics to ensure timely and effective service, continuous improvement and overall value for the City
  - In conjunction with Accounts Payable, initiated ongoing monitoring of procurement activities in departments across the City to ensure compliance with the procurement policy
  - SCM developed and implemented key training material such as on-line videos and web tools along with a phone help-line aimed at educating City departments on new SCM processes and allowing for expedient support
- SCM completed a number of strategic sourcing initiatives as detailed later in this report
- SCM negotiated contracts for goods and services with an estimated \$8.6 million in savings in 2012. Throughout the year, contracts were entered into by the City that we expect will bring additional future estimated savings in the range of \$6.5 million over the multiple year terms of the contracts
- Continued progress on key sustainable and ethical procurement initiatives that are detailed later in this report
- Commenced the Warehouse, Inventory, Fabrication and Logistics transformation project, managed through the VSR program office, which will review, rationalize and deliver an optimal Warehouse, Inventory, Fabrication and Logistics function for the City
- Increased the frequency and detail of contract award reporting to quarterly updates on City website and Open Data Catalogue beginning first quarter 2013.
- Provided procurement management support to key VSR projects such as Permits and Licensing and Consolidated Facilities Services

• Core participant in corporate emergency management and business continuity initiatives

### 2. Procurement Statistics

Following are key procurement statistics for the period from January 1, 2012 to December 31, 2012:

a. Bid Committee and Council contract approvals

As per the City Procurement Policy, the Bid Committee is authorized to award contracts up to \$2,000,000. City Council approval is required for contract awards with a value greater than \$2,000,000. In 2012, the Bid Committee authorized the award of 51 contracts at a total estimated value of \$94,772,325.

Of the 51 contracts approved by the Bid Committee, 16 contracts valued an estimated combined value of \$66,954,087 required Council approval as per the policy. Following is a summary of the 2012 Council approved contracts:

- Four separate vendor contracts with an estimated total value of \$3,620,984 for the supply and delivery of tires and related products and services Council report RTS 9641
- Contract for the supply and delivery of truck chassis valued at \$5,637,968 Council report RTS 9657
- Contract for the Phase 2 Landfill closure construction and gas system upgrades valued at \$13,686,470 Council report RTS 9642
- Two separate contracts for supply and delivery of replacement construction equipment with estimated total value of \$2,510,275 Council report RTS 9684
- Contract extension for excavated waste hauling disposal with at an estimated value \$2, 443,031 Council report RTS 9704
- Contract for the supply of parking meter payment by phone with an estimated value of \$4,000,000 Council report RTS 9727
- Contract for integrated security services for City of Vancouver with an estimated value of \$14,000,000 Council report RTS 9739
- Three separate contracts for the provision of employee group benefits with an estimated value of \$9,422,189 Council report RTS 9788
- Contract for supply and delivery of maintenance, repair and operating supplies with an estimated value of \$6,000,000 Council report RTS 9717
- Contract for the Granville bridge bearing replacement with a value of \$5,633,200 Council report RTS 9902

Chart 1 in Appendix A to this report provides a breakdown of the total value of the 2012 Bid Committee approvals by City department.

# b. Summary of Contracts Awarded

The SCM department processed a total of \$129,093,792 in contracts in 2012. Of that value, \$124,982,437(96.8%) was awarded using the competitive bid process and just \$4,111,354 (3.2%) was awarded to bids on a sole source basis under the procurement policy. Of the 3.2% sole source, 2.5% was awarded following the public posting of a notice of intent to contract.

The competitive award ratio demonstrates that the City is successful in achieving on its core procurement objectives of conducting a competitive and open process while maximizing the value for money in the acquisition of goods and services.

The list of all awarded contracts of \$100,000 or greater is attached in Appendix B to this report.

All contract awards are posted on BC Bid and on the City of Vancouver web site and Open Data Catalogue.

http://vancouver.ca/doing-business/bids-contracts-rfps-purchase-orders.aspx

http://vancouver.ca/your-government/open-data-catalogue.aspx

### c. Strategic Sourcing

In April 2010 the City of Vancouver implemented the use of strategic sourcing methodology to reduce the cost of purchased goods and services. As a key part of the overall Category Management function, strategic sourcing is a systematic approach to managing the acquisition of goods and services that achieves the lowest total cost of ownership, and matches internal customers' needs with marketplace capabilities. In 2012 a total of 115 strategic sourcing initiatives led to the award of a total value of \$99,411,379 in contracts on behalf of all City departments resulting in an estimated savings of \$8.6 million for 2012, primarily through consolidation of citywide spend, competitive bidding and negotiation processes. We also expect these contracts to result in additional estimated future strategic sourcing savings in the range of \$6.5 million over the multiple year terms of the contracts.

Chart 2 in Appendix A to this report provides a breakdown of the strategic initiatives by total contract value and total procurement savings for each major spend category.

#### d. Sole Source Contract Awards

The Procurement policy outlines circumstances whereby competitive bidding is not required and contracts may be sole sourced. Chart 4 in Appendix A to this report provides a breakdown of the types of approved sole source contracts, the number of transactions of each type and the total spend. Of the 3.2% of the value of contracts awarded on a sole source basis under the procurement policy, 2.5% of the value of awards followed the public posting of a notice of intent to contract and just 0.7% were urgent and/or highly specialized and awarded prior to issuance of a public notice. In all instances a public notice of the sole source award was issued on the City of Vancouver web site.

The complete list of sole source contract awards for 2012 is attached in Appendix C to this report.

#### e. Surplus Asset Disposal

The procurement policy provides for the orderly disposal of any materials owned by the City which are declared to be surplus to present and future department requirements. In 2012 a total of \$384,000 in revenue was generated through the orderly disposal of surplus vehicles and small equipment assets.

### 3. Sustainable and Ethical Procurement

In 2012, the City continued to develop its Sustainable and Ethical Purchasing (SEP) program and build on progress made in prior years. The City's SEP steering committee which was created in 2011, focused on enhancing internal processes to progress the program and provide staff guidance on targeting opportunities which would yield gains in areas such as zero waste, GHG reductions, engaging social enterprise and local food procurement.

In 2012, Supply Chain Management and key City departments worked collaboratively to complete the following sustainable and ethical focused procurement initiatives:

GHG reductions:

- 190 tonnes of GHG reductions gained through the purchase of vehicles and equipment that are smaller, more energy efficient, and use of alternative fuels:
  - a) 17 electric and 12 hybrid sub-compact vehicles
  - b) 2 electric ice-resurfacers (completing the Park Board's fleet of all electric Zambonis)
  - c) 20 pickup trucks downsized
  - d) 35 heavy duty trucks (tractors and tandems) that are 10-20% more fuel efficient.
- The Landfill Phase 2 Closure & Gas Works Construction project was awarded in 2012. The project which included the design and construction of 89 new gas capture wells has improved the capture of landfill gas, a significant contributor to climate change. Landfill gas collection efficiency increased 42% over 2011 to a yearly average of 58% as a result of the Phase 2 closure and gas works construction project. Additional projects will be undertaken in 2013 and 2014.

Zero Waste/Recycled Content:

- City adopted the Grand & Toy re-usable tote delivery program for office and janitorial supplies replacing one-time use boxes with returnable "Boomerang Boxes" which are re-used multiple times thus reducing the City's waste footprint. City achieved a 62% return rate in 2012 and will work to improve the rate in 2013.
- In 2012, City completed the switch to 100% post-consumer waste (PCW) recycled copy paper; 73% of paper purchases met the 100% PCW standard.
- City awarded a contract to Waste Management to deliver the City's corporate waste diversion program and rolled out the program to the first 6 sites in 2012. A 75% diversion rate was achieved at the City Hall campus site by year-end. Roll-out to an additional 30 sites is planned for 2013.
- 8900 tonnes of waste was diverted from the landfill through the deconstruction of three City-owned facilities Vancouver Curling Club, Riley Park CC/Percy Norman Pool and West 6<sup>th</sup> & Fir autobody shop.

Social Enterprise:

• City purchased services including micro-cleaning, shelter construction, general maintenance, landscaping, catering and packaging and assembly from 8 different social enterprises.

Local Food Procurement in City Facilities:

• City staff assessed the current state with respect to local food procurement in City facilities and prospects of increasing local food purchases. In addition, staff will be piloting local and sustainable food tracking and reporting language in two major food purchases in 2013.

### 2013 SEP objectives

In 2013, the SEP steering committee and staff with continue to focus on sustainability related priorities in areas such as GHG reductions, zero waste, supporting social enterprises, maintaining ethical labour standards and leadership opportunities in the areas such as local food procurement, and increasing content of recycled materials in key goods purchased.

Some of the priorities identified include IT hardware, multi-function devices, graffiti removal, uniforms, foodservice, fleet and equipment purchases, facilities materials and support for the food scraps program.

In addition, staff will explore the development and tracking of SEP related metrics for continuous improvement in the SEP program and continue to refine tools, processes and identify internal champions to promote the program.

### 4. Supply Chain Management department objectives for 2013

Following are some of the major planned activities for 2013:

- Optimization of the Supply Chain Management function to ensure the function is delivering effective and efficient service to the City departments and continually delivering value for money to the City of Vancouver. Focus will be on staff development and execution of best practices and externally developing strategic relationships with the vendor community. Areas of focus will include;
  - Enhancing staff capability through continuous training and adoption of best practices.
  - Evaluation and continuous improvement of the SCM organization service levels and efficiency.
  - Assess and adopt technology in areas of procurement to improve information and efficiency of operation through pro-active contract management and vendor management.
- Implementation of the Supply Chain Shared Services Warehouse, Inventory Management, Logistics and Fabrication project through the Vancouver Services Review program. Focus for 2013 will be to establish foundation for future state through establishment of key policies and processes, data analysis and organization alignment.
- Establish supplier management program which includes continuous evaluation of supplier performance through joint planning and reviews and continuous market analysis
- Develop strategies and execute strategic sourcing initiatives that have been identified for 2013
- Execute on the sustainable and ethical procurement initiatives that have been identified for 2013
- Implement formal policy on management of unsolicited proposals received by the City.
- Continue quarterly inter-departmental meetings to review metrics established under the partnership agreements and continuously improve on deliverables.

• Strategically optimize the use of the corporate purchasing card program on purchases to expedite the purchasing process and decreases payment cycles.

# Implications/Related Issues/Risk (if applicable)

# Financial

One of the key deliverables of the Supply Chain Management program is savings related to strategic sourcing activities. In 2012, the City negotiated contracts for goods and services with an estimated \$8.6 million in savings, primarily through consolidation of citywide spend, competitive bidding and negotiation processes. Throughout 2012, contracts were entered into by the City that we expect will bring additional future estimated savings in the range of \$6.5 million over the multiple year terms of the contracts. This continued focus on bringing savings through strategic procurement benefits the organization financially, as well as bringing together different parts of the organization in establishing standards and performance criteria that improve vendor services city-wide.

#### CONCLUSION

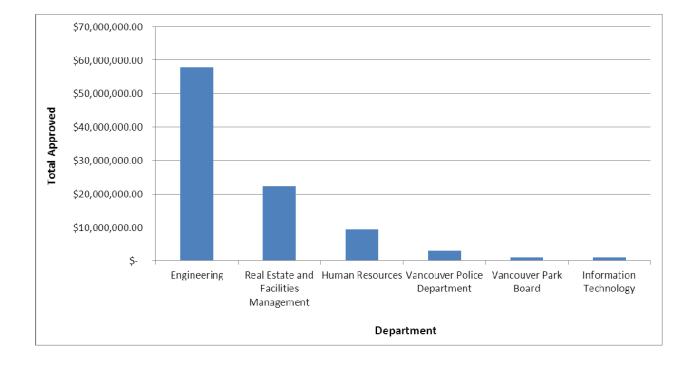
The new procurement policies which were adopted by City Council in April 2010 have driven transformation, savings and a shift in culture in both the City and within the vendor community. 2012 marked a significant shift in the City's procurement practices with the completion of the Procure to Pay project and establishment of the City's consolidated procurement organization. Procurement activities are now flowing through the central organization and systems enabling strategic decision making on significant expenditures, leveraging of city-wide spending, access to city-wide information, and standardized systems and controls, with overall benefits of improved pricing and cost savings, increased compliance to policies, improved transparency and increased ethical and sustainable procurement.

The vendor community recognizes that the City is striving to achieve on its principles of achieving *best value* on its purchases through the procurement process while incorporating sustainable and ethical procurement policies. Going forward we will continue to develop processes that make it easier for our valued vendor community to do business with the City without compromising on our core principles.

On the basis of the information provided herein, the adoption of this report is recommended.

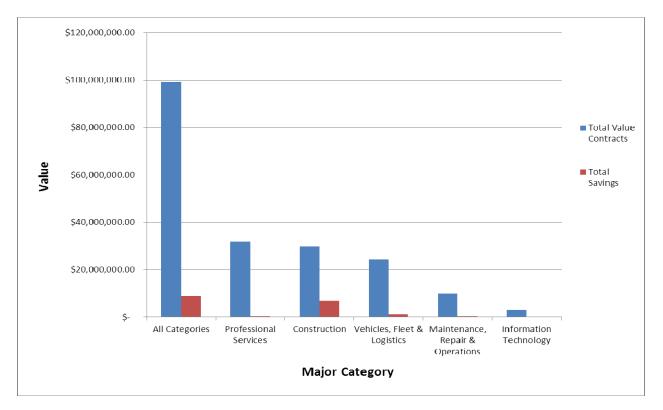
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# Chart 1: Bid Committee and Council contract approvals by Department

# Chart 2: Strategic Sourcing by Major Product/Service Category



# Chart 3: Contract Transactions by Value Range

	Number of	Percentage by		Percentage by	
Value Range	Agreements	Number	Spend in Range	Spend	
<\$75,000	539	78%	\$ 11,978,085.30	9.3%	
\$75,001 to \$500,000	117	17%	\$ 22,419,028.98	17.4%	
\$500,001 to \$2,000,000	29	4%	\$ 27,742,590.25	21.5%	
>\$2,000,000	10	1%	\$ 66,954,087.19	51.9%	
Total	695	100%	\$ 129,093,791.72	100.0%	

# Chart 4: Sole Source - Emergency, Urgent or Highly Specialized Contract Awards

Туре	Number of Transactions	Total Spend	Percentage of Sole Source Spend	Percentage of All Spend
Notice of Intent to Contract	46	\$ 3,220,468.74	78%	2.5%
Urgent and or Highly Specialized	35	\$ 890,885.87	22%	0.7%
Total	81	\$ 4,111,354.61	100%	3.2%

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Contract Reference	Description	Successful Vendor	Contract Award Value	Department
0520110719	Integrated Security Services for the City of Vancouver	Socuriouard Somucos Ltd	¢ 14,000,000,00	Roal Estato & Eacilities Mamt
PS20110718 PS20120077	Integrated Security Services for the City of Vancouver Landfill Phase 2 Closure & Gas Works Construction	Securiguard Services Ltd		Real Estate & Facilities Mgmt Engineering Services
PS20120077	Group Benefits Program for Employees of the City of	King Hoe Excavating	\$ 13,080,409.78	
PS20120441	Vancouver	Multiple Vendors	\$ 9,422,189.00	Human Resource Services
	Supply and Delivery of Maintenance, Repair and Operating			Engineering Services / Reard of
PS20110011	Supply and Delivery of Maintenance, Repair and Operating Supplies	Acklands-Grainger Inc.	\$ 6,000,000.00	Engineering Services / Board of Parks and Recreation
PS20110615	Supply and Delivery of Truck Chassis	First Truck Centre Vancouver Inc		Engineering Services
1 520110015			, J,	
PS20120321	Granville Bridge Bearing and Expansion Joint Replacement	Graham Infrastructure Ltd	\$ 5,633,200.00	Engineering Services
PS20120106	The Supply of Parking Meter Pay By Phone System	PayByPhone		Engineering Services
PS20110300	The Supply and Services of Fleet Tires and Support Services	Multiple Vendors	\$ 3,620,984.28	Engineering Services
PS20110446	Supply and Delivery of Construction Equipment	Multiple Vendors		Engineering Services
PS20120297	Rubble Hauling Rates - Contract Extension	Mainland Demo Contracting	\$ 2,443,031.13	Engineering Services
0020120740			¢ 4 770 000 00	
PS20120740 PS20110614	Facility Condition Assessment Services Supply and Delivery of Dump Truck Body Equipment	Ameresco Canada Inc Multiple Vendors		Real Estate & Facilities Mgmt Engineering Services
PS20110614			\$ 1,397,391.00	Engineering Services
PS20120384	Construction of Sewer Separation at Various COV Locations	Pedre Contractors Itd	\$ 1 298 750 00	Engineering Services
PS20120384		BMS Integrated/Mainland		Vancouver Police Board
1 520110025	General Contractors for Tenant Improvements at 312 Main		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
PS20110602	Street	Ledcor Special Projects	\$ 1,221,500.00	Real Estate & Facilities Mgmt
PS20120371	Supply and Delivery of Turf Equipment	Oakcreek Golf & Turf Inc		Engineering Services
PS20120766	Supply and Delivery of Walking-Floor Semi-Trailers	Wilkens Industries Inc		Engineering Services
PS20110173	Asphalt Road Grinding Services for Streets Operations	Multiple Vendors		Engineering Services
PS20110886	SAP Annual SW Maintenance	SAP Canada Inc	\$ 1,062,195.00	Financial Services
PS20110383	Automotive Parts and Accessories	Multiple Vendors	\$ 1,027,472.00	Engineering Services
	Resource Management Services for the City of Vancouver			
PS20110553	Corporate Facilities	Waste Management Of Canada	\$ 1,024,522.00	Real Estate & Facilities Mgmt
PS20110596	Supply of Dry Cleaning and Laundry Services for the VPD	Shirtland Laundry & Dry	\$ 1,020,286.00	Vancouver Police Board
1320110390	Supply of Dry cleaning and Laundry Services for the VPD		5 1,020,280.00	
PS20110698	Contractors for Repiping Project at City Hall	Olympic Projects Ltd	\$ 1,013,000.00	Real Estate & Facilities Mgmt
PS20110611	Supply and Delivery of Electric Cars	Mitsubishi Motors		Engineering Services
PS20120238	Supply and Delivery of Garbage and Yard Waste Carts	Otto Environmental/Toter	\$ 962,461.50	Engineering Services
PS20120093	Architectural Services for the Taylor Manor Redevelopment	Merrick Architecture - Borowski	\$ 949,482.60	Real Estate & Facilities Mgmt
PS20120035	Firehall #5 Reconstruction	Johnston Davidson Architecture		Real Estate & Facilities Mgmt
PS20120191	Mechanical Contractor for ETS	Division 15 Mechanical Ltd		Engineering Services
PS20120098	Supply of Water Meters and Appurtenances	Corix Water Products LP	\$ 834,461.52	Engineering Services
PS20110118	Contractor to Inspect, Service and Repair Lifitng Devices	City Elevator Ltd	\$ 826,740.00	Real Estate & Facilities Mgmt
PS20120184	Construction Services for Jericho Beach Restoration	Sumas Remediation Services Inc		Board of Parks & Recreation
PS20120239	Purchase of Services for Sewers CCTV Inspection	McRae's Environmental Services Ltd		Engineering Services
PS20110578	Supply and Delivery of Street Sweepers	Vimar Equipment Ltd		Engineering Services
PS20110435	Supply and Delivery of Bulk Cement and Fly Ash	Lafarge North America - Cement		Engineering Services
PS20110789	Supply and Delivery of Command Vehicle	Safetek Emergency Vehicles Ltd.		Engineering Services
	Supply and Delivery of 25mm Water Meter Assemblies for			
PS20120879	40mm Water Services	Corix Water Products LP		Engineering Services
PS20120398	Supply and Delivery of Motorcycles	Trev Deeley Motorcycles		Engineering Services
PS20121360	Vehicle purchases - Ford	Coastal Ford Sales Ltd	\$ 581,000.00	Engineering Services
00000000000				
PS20120749		Pacific Building Envelope		Real Estate & Facilities Mgmt
PS20121068 PS20120977	Street Sweeping Services for Leaf Removal Program	Multiple Vendors		Engineering Services Board of Parks & Recreation
PS20120977	Carleton Park and Trout Lake Playground Upgrades Replacement of Existing "S" Float at heather Marina	Cedar Crest Lands (BC) Ltd North American Pile Driving Inc	, ,	Board of Parks & Recreation
7320120344			\$ 484,000.00	
PS20110407	Building Envelope Restoration at Marpole Place	Devcorp Builders Ltd	\$ 475.616.00	Real Estate & Facilities Mgmt
PS20120421	Permits and Licenses Transformation Project	Multiple Vendors		Office of the City Manager
PS20120301	Domestic Repiping for 312 & 324 Main Street	Arete Mechanical Ltd	\$ 424,750.00	Real Estate & Facilities Mgmt
	Landscape Contractor for Park Development at 18th &			
PS20120606	Main	Holland Landscapers (1990)Ltd	\$ 409,628.00	Board of Parks & Recreation
PS20120386	Supply and Installation of IT Systems Management System	Dell Canada Inc	\$ 402 200 26	Einancial Services
r 320120380	Supply and Installation of IT Systems Management System		\$ 403,290.36	Financial Services
PS20120994	HVAC Upgrades at the Vancouver Academy of Music	PML Professional Mechanical Ltd	\$ 385,410.00	Real Estate & Facilities Mgmt
PS20120271	<u> </u>	Heatherbrae Builders Co Ltd	\$ 382,300.00	Community Services
	Supply and Installation of New Skylight System at Maritime			
PS20110901		Pacific Building Envelope Corix Water Products LP		Real Estate & Facilities Mgmt Financial Services
PS20110871	Supply and Delivery of Uni-Flanges	and a second a second second D		

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BEDIL 2013         If Data Control Topippers         Membral Information Systems Ltd         S         930.2000         Provide Systems           SEX012018         Various Projects         Communication Inc.         S         930.0000         Human Information Inc.         S					
Communication Services for Corporate Communication         No.         No.           S2020068         Veryon Sequest         Transition Remain Resource Services         00000000         Office of the City Management Services           S2020068         Control and Research Services         Organizations Restricts         5         20000000         City and Research Services           S2020069         Control and Research Services         Transition Restricts         5         20000000         City and Research Services           S2020080         Control and Research Services         S         20000000         City and Research Services           S2020080         Control and Research Services         S         20000000         City and Research Services           S2020080         Services Research Services         Destruction Research Services         S         2000000         City and Research Services           S2020080         Services Research Services         S         2000000         City and Research Services         S         2000000         City and Research Services           S2020080         Control and Research Services         S         2000000         City and Research Services         S         2000000         City and Research Services           S2020080         Contraction Services Instant Resoversean on than and Services         S <t< td=""><td></td><td></td><td>· ·</td><td>. ,</td><td></td></t<>			· ·	. ,	
E25202083         Various Projects         Various Projects         Organization Health Into         5         200.0000         Other Inte City Management Services           E25010167         Support of Disability Management Services         Organization Health Into         5         200.0000         Figure	P320120713			Ş 501,500.00	Financial Services
S2012077         Stapp of DataBilly Management. Services         Organizational Health Inc.         S         20200000         Human Resource Services           S20120780         Controls and Monentoring Program         Tran Tech tast Services 1d         S         2020000         Fregreening Services           S2012082         Supply and Delivey of Lamps, Librar of Balants         Derivation Auto Services 1d         S         2021222         France Services           S2012082         Supply and Delivey of Lamps, Librar of Balants         Derivation Auto Services 1d         S         202322         France Services           S2012082         Supply and Delivey of Lamps, Librar of Balants         Derivation Auto Service 1d         S         20253000         France Services           S2012082         Librar Derivation Auto Service 1d         Tran Key Construction Inc.         S         20253000         France Services           S2012082         Librar Derivation Auto Service 1d         S         20253000         France Services         S         20453000         France Services           S2012090         Derivation y Services for France Tech Tech Units C28A, D222, Services         S         22453300         France Services           S2012090         Derivation y Services for France Tech Tech Units C28A, D222, Services         S         22153300         France Tech Tech Units C28A, D224, Serv	DC20420C40			¢ 200.000.00	
950100393       Controls and Meeting       14.Controls 10.01       5       286,0000       improving sorvices         950100386       Supple and Delivery of Compact Pickus Trucks       Destination Auto Scroup       5       277,264.00       improving sorvices         950103828       Supple and Delivery of Compact Pickus Trucks       Destination Auto Scroup       5       278,264.00       improving sorvices         950103824       Supple and Delivery of Lamps, Builts and Balaks       Bell Healt Intru       5       225,064.00       Compacing Sorvices         950103825       Lips and Z       Compacing Sorvices       Sorvices       225,064.00       Compacing Sorvices         950103826       Hirsune finituation project - Sork       Was Coust Destruction Inc.       5       226,046.00       Englesore Sorvices         950103826       Hirsune finituation project - Sork       Was Coust Destruction Inc.       5       226,046.00       Englesore Sorvices         950103826       Hirsune finituation project - Sork       Was Coust Destruction Inc.       5       226,040       Englesore Sorvices         950103827       Hirsune finituation project - Sork       Was Coust Destruction Inc.       5       223,940.00       Englesore Sorvices         950103826       Hirsune finituation project - Sorvice Sorvice Free Freast Inforocovers Free Sorvices       223,940.0			*		
Sp212086         Fall 2012 Monitoring Program         Trens Tech Data Services Ltd         Sp2220820         Sp2220820820					
Sp3110323         Supply and Delivery of Company Pickup Trucks         Decination Auto Group         S         272,02632         Supply and Delivery of Lamps, builts and Balants         Bitter Hale Inc.         S         272,12632         Supply and Delivery of Lamps, builts and Balants         Bitter Hale Inc.         S         272,12632         Supply and Delivery of Lapper difference (Whites         Declination Auto Group         S         272,12632         Supply and Delivery of Lapper difference (Whites         Declination Auto Group         S         272,12632         Supply and Delivery of Lapper difference (Whites         Declination Auto Group         S         272,12632         Declination Auto Group         Supply and Delivery of Lapper difference (Whites         Declination Auto Group         Supply and Delivery of Lapper difference (Whites         Declination Auto Group         Multiple Vendure         S         272,12632         Declination Auto Group         Multiple Vendure         S         272,12632         Declination Auto Group (Whites)         S         273,12632         Declination Auto Group (Whites)         S         273,12632         Declination Auto Group (Whites)         Declination Auto Group (Whites)         S         273,12632         Declination Auto Group (Whites)         Declination Autocom Control (Whites)         Declination Auto					
95010024         Supply and Delivery of Lamps, Subhard Rallads         Prior Life for.         \$         273,283.23         Eminute for Comparing Services           95010024         Supply and Delivery of Hybric Electric Vehicles         Destination Auto Group         \$         263,000.00         Real Estate & Facilities Mgr           95010025         Li Ja and Z         Turn-key Construction inc.         \$         253,000.00         Real Estate & Facilities Mgr           95010025         Li France Telinination project.         Boak         West Cause Frenzin. Ltd         \$         253,000.00         Engineering Services.           95010005         Li France Telinination project.         Boak         West Cause Frenzin. Ltd         \$         233,000.00         Engineering Services.           95010007         Light Frenzing Diorgenet Transmer Franking Vorseneet on Hand         Neecon Construction Ltd         \$         233,600.00         Regineering Services.           95010074         Multiple Vendors         \$         221,800.00         Regineering Services.           95010074         Multiple Vendors         \$         221,800.00         Regineering Services.           95010074         Multiple Vendors         \$         221,800.00         Regineering Services.           95010076         Multiple Vendors         \$         221,800.00					
P32022080         Supply and Delivery of Hybrid latcric vehicles         Destination Auto Group         S         2826.0000         Engineering Services           P32012021         Lq.58 and 22         Convertuge Services for renovations at Fire Hells 1, 4, 7, 7         Turn Hey Construction Into.         S         261.000.01         Figure Heils Lattrikes Man           P320120021         Herrare Ellinitiation project - Rock         Wet Coast Electric Lock         S         259.000.00         Figure Hills Services           P320120021         Herrare Ellinitiation project - Rock         Wet Coast Electric Lock         S         224.01.000         Figure Hills Services           P320120020         Latter All Train Elling DDDT / ED Laminaine Fatures for North Bill         Nevecon Construction Lock         S         224.01.000         Figure Hills Services           P320120060         Layon All Train Elling DDDT / ED Laminaine Fatures (and Sea.022)         Consolution To Degrad train the Rower Fature (Consolution Sea.023)         Regramering Services         S         224.01.000         Real Seale A Sealities Man           P320120601         Degrad train Elling DDDT / ED Laminaine Fatures (and Sea.022)         Consolution To Degrad Regrad train Fature Sea.022         Consolution Services - Train Heil Latter & Sealities         Nevecon Construction Latter & Sealities Searce           P32012061         Consolution To Degrad Regrad traman         Consolution To Degrad Regrad train	PS20120823	Supply and Delivery of Compact Pickup Trucks	Destination Auto Group	\$ 278,268.00	Engineering Services
Contracting Services for renovation at true Hails 1, 4, 7, 7, 1, 1, 3 and 22         Ture Key Construction Inc.         S         26, 26, 20, 300         Real Extrate & Facilities Mayr           952012052         H-France Elimination project. Klock         Kerr Wood Laddi Associates Ltd.         S         259, 98, 900         Engineering Services           952012052         H-France Elimination project. Klock         West Coast Electric Ltd         S         259, 98, 900         Engineering Services           952012052         Light Finisting DOOL (Tz) Luminatine Factures for Nonyuay         Multiple Vendors         S         224, 914.000         Real Extrate & Facilities Mayr           952012067         Consultunt In Devices To Finish Trippering Services         Consultunt In Devices To Finish Trippering Services         Ventice Theregratery Equipment Inc.         S         223, 914.00         Real Extrate & Facilities Mayr           952012087         Consultunt In Devices To Finish Trippering Services         S         223, 933.00         Ingeneering Services           9520120843         Exploration II         S         223, 933.00         Ingeneering Services           952012084         Exploration II         Multiple Vendors         S         223, 935.00         Ingeneering Services           952012084         Exploration II         Multiple Vendors         S         223, 957.00         Real Extate &	PS20110542	Supply and Delivery of Lamps, Bulbs and Ballasts	Brite-Lite Inc.	\$ 273,348.32	Financial Services
PS010022         1,14 ard 22         Turn Mc Construction Inc.         S         201,80,30         Rear Failer & Facilitien Mgr           PS010023         Herghbourhood Drergy Utility Mater Design Professional         Ker Wood Ledial Accounts Utility         S         223,98,00         Engineering Services           PS0100582         Herme Elimitation project - Kosk         Wet Coast Electric Utility         S         223,98,00         Engineering Services           PS0100582         Unit Finiting DIODE LED Luminaire Factures for Norsung         Mutple Vendors         S         223,94,00         Real Faulte & Facilities Mgr           PS0100585         Constructing Services for There Test Units C9248,09220         Norscom Construction List         S         223,93,00         Real Faulte & Facilities Mgr           PS0100585         Construction The First Units C9248,09220         Profe Enregency Equipment Inc         S         223,93,00         Engineering Services           PS0100681         Replacement         Mutple Vendors         S         223,95,00         Engineering Services           PS010071         Construction Feerowalts of Unit Meter Earlielle         Fathers         S         223,95,00         Engineering Services           PS0100841         Resplacement Harbone Mater Statisties Mgr         Mutple Vendors         S         216,95,00         Engineering Services	PS20120824	Supply and Delivery of Hybrid Electric Vehicles	Destination Auto Group	\$ 265,608.00	Engineering Services
Heighbourhood mergy Utility Master Design Professional         Kerr Wood Leikkil Associates Ltd.         5         2593 2010         Projecting Services           952012082         H-Trane Ellimination project - Klock         Wet Coast Electric Ltd.         S         255,584.00         Engineering Services           952012082         Light Entiting DIODE Light - Klock         Wet Coast Electric Ltd.         S         253,584.00         Engineering Services           952012087         Contracting Services for Terant Improvement on 4th and Naxon Construction Ltd.         S         223,584.00         Engineering Services           952012086         Consilvant for Design of Organics Tanser Facility         Construction Services - List AveeBloundary Pump Station Registration Registration Facility Services - List AveeBloundary Pump Station Registration Facility Services - List AveeBloundary Pump Station Registration Facility Services - List AveeBloundary Pump Station Registration Facility Services - S         223,395.00         Engineering Services           952012015         Contraction Services - Temperating for the Powel Mitter Service Maintenance Ltd.         S         213,500.00         Engineering Services           9520120153         Contraction Services - Temperating for the Powel Mitter Service Maintenance Ltd.         S         213,500.00         Engineering Services           9520120167         Contraction Services - Temperating for the Powel Mitter Service Maintenance Ltd.         S         213,500.00		Contracting Services for renovations at Fire Halls 1, 4, 7,			
P20110192         Services         New Yood Leidal Associates Ltd.         5         279,980.00         Programming Services           P201101932         H-rrame Timming project - lock         West Coast Tierrine.1         5         23,584.00         Programming Services           P201101932         Light Emitting DIOPE LD Lumining Fatures for Norgauy         Multiple Vendors         5         243,030.00         Engineering Services           P201101932         Construction Services for Tomon Timprovenent (in 4th and Nordification 2 updrafes for fir Healt Units C244,020.00         Noracom Construction Ltd         5         223,593.30         Engineering Services           P201101932         Construction for Renovation of City Shelter Facilities Marg         Noracom Construction Ltd         5         223,980.00         Engineering Services           P201101943         Construction for Renovation of City Shelter Facilities Marg         Finders         5         221,980.00         Engineering Services           P20110195         Construction for Renovation of City Shelter Facilities Marg         Finders         5         221,980.00         Engineering Services           P20120197         Construction for Renovation of City Shelter Facilities Marg         Norecom Construction Ltd         5         213,980.00         Engineering Services           P20120197         Constructo for Nore Name Project         MitM Group Lt	PS20120252	14,19 and 22	Turn-Key Construction Inc.	\$ 261,803.00	Real Estate & Facilities Mgmt
Sp20101012         Services         Services         Services         Sp2010002		Neighbourhood Energy Utility Master Design Professional			
PS0010092         IF Frame Filming DIOP EED Lummaire Fixtures for Norquay         West Court Ficture 11         S         253,384.00         Engineering Services           PS0010076         Light Emitting DIOP EED Lummaire Fixtures for Norquay         Multiple Vendors         S         240,136.00         Engineering Services           PS0010766         Consultant for Design Of Ognices Trainer Fracity         S         223,344.00         Real Fractite Services           PS0120567         Consultant for Design Of Ognices Trainer Fracity         From Engineering Services         S         221,900.00         Real State & Facilities Mgn           PS0120575         Contractor for Renovation of City Sheler Facilities         Enhers         S         221,900.00         Real State & Facilities Mgn           PS0120575         Contractor for Renovation of City Sheler Facilities         Enhers         S         221,900.00         Real State & Facilities Mgn           PS0120576         Contractor for Tear Itrainer Wind Marchanee Lit         S         218,570.00         Figneering Services           PS0120576         Contractor for Tear Phase Project at Library Squae         Pactword Contruc	PS20120192		Kerr Wood Leidal Associates Ltd.	\$ 259,986,00	Engineering Services
Sp2020705         Light Emitting DUDDE LED Luminaire Fixtures for Norquay Contracting Sarvices for Teams Improvement of the and PS0020705         Multiple Vendors         S         24913600         Engineering Services           PS0020705         Consulting for Vendors         S         233,644.00         Real Fiste & Facilities Man           PS0020705         Consulting Forders In Termer Fielding         Consulting Services         S         223,346.00         Real Fiste & Facilities Man           PS0020705         Consulting Services - Link SegBoundary Pump Station         Multiple Vendors         S         223,398.00         Real Fiste & Facilities Man           PS0020705         Consulting Services - Link SegBoundary Pump Station         Multiple Vendors         S         223,398.00         Real Fiste & Facilities Man           PS0020705         Consulting Services - Link SegBoundary Pump Station         Multiple Vendors         S         223,398.00         Real Fiste & Facilities Man           PS0020705         Consulting Services - Connerty Engineering for the Power         Noncorn Consulting Services         S         213,000.00         Real Fiste & Facilities Man           PS0020007         Consulting Services for Pream Improvements City Hall         Noncorn Consulting Services         S         20,000.00         Real Fiste & Facilities Man           PS0020007         Souply and Delivery of Self Contalined Breathing Apparat					
Contracting Services for Tennot improvement an 4th and PS2012047         Novecom Construction Ltd         S         233,044.00         Real Estatus & Fracilities Mpr PS2012047           PS2012047         Consultant for beign of Granks Transer Facility         Consercing Reviews & Associated         \$         227,131.00         Pred Estatus & Fracilities Mpr PS2012047           PS2012047         D9240, P225, A3137 & A9140         Pred Entergency Equipment Inc         \$         223,345.00         Engineering Services           PS2012047         D9240, P225, A3137 & A9140         Pred Estatus & Fracilities Mpr         \$         223,355.00         Engineering Services           PS20120473         Represement at the Museum Scombined with PS20120505         PS20110558         Professional Services - Towner's Engineering for the Porvell         \$         213,056.00         Real Estate & Fracilities Mpr           PS20120573         Offener Accounting Offices         Engineering Services         Fracilities Mpr         \$         213,056.00         Real Estate & Fracilities Mpr           PS20120573         General Contractor for Two Phase Project at Library Square         MMd Group Ltd         \$         213,056.00         Real Estate & Fracilities Mpr           PS20120573         General Contractor for Two Phase Project at Library Square         Parkeod Construction Ltd         \$         202,700.00         Office of the City Manager	1 520120502			235,304.00	
Contracting Services for Tenant Improvement 0 4th and PS0202047         Newcom Construction Ltd         S         233,044.00         Real Estatus & Facilities May Ps0202047           PS0202047         Design of Organics Transer Facility         Concercing Services         277,131.00         Real Estatus & Facilities May Ps0202047           PS0202047         Design of Organics Transer Facility         Concercing Services         225,2579.33         Engineering Services           PS0202047         Design of Organics Transer Facility         Multiple Vendors         \$         223,355.00         Registering Services           PS0202047         Replexement         Engineering Services         \$         223,355.00         Real Estatus & Facilities May Ps020100581           PS0202047         Construction Services - Owner's Engineering for the Powell         \$         213,056.00         Real Estatus & Facilities May Ps020100593           PS0202037         Hth Floor - Accounting Offices         MMM Group Ltd         \$         213,056.00         Real Estatus & Facilities May Ps020120973           PS02120473         General Contractor for Two Phase Project at Library Square Ps02120475         Yenawood Construction Ltd         \$         202,700.00         Office of the City Manager Vancouver Fire & Rescue Ps02120475           PS02120475         Serphanic Marchaniaed Brasthing Apparatus Ps02120476         Seruices Aradities May Vancouver Fire & Rescue Ps02120476	DC2012070E	Light Emitting DIODE LED Luminaira Eivturge for Norguay	Multiple Venders	\$ 240,126,00	Engineering Services
PS20120147         Mun Floors at City Hall         Novacom Construction Lid         S         232,464.20, Real Edite & Facilities Mayr           PS20120566         Connuctant for Vesign of Organics Transer Facility Connerge Rovers & Associated         S         227,593.31         Engineering Services           PS20120567         Consulting Services - 151 Ave(@Boundary Pump Station         Profice Emergency Equipment Inc         S         223,395.00         Engineering Services           PS2012057         Contractor for Renovation of City Shelter Facilities         Enteers         S         221,305.00         Real Edite & Facilities Mayr           PS2012057         Contractor for Renovation of City Shelter Facilities         Enteers         S         221,857.00         Real Edite & Facilities Mayr           PS20120565         Filewator Replacement         Multiple Vendors         S         218,570.00         Real Edite & Facilities Mayr           PS20120565         Street Grade Sparition Project         MMM Group Ltd         S         213,506.00         Figureering Services           PS20120565         Construction Tump oversite Signatering Tortuce Powell         Street Grade Sparition Project Bitm Mayr         Stree Grade Sparition Project Bitm Mayr <t< td=""><td>r 320120705</td><td></td><td></td><td>ې 249,136.00</td><td></td></t<>	r 320120705			ې 249,136.00	
9201120866         Consultant for beign of Organics Transer Facility         Concerting Knowles A. Stociated         S         227,131.00         Fighteering Services           PS20120676         D032(0, D0225, A1378, A1340, A1340         Profiler Emergency Equipment Inc.         S         225,503.33         Engineering Services           PS20120671         Bepliexment         Multiple Vendors         S         223,395.00         Regineering Services           PS20120873         Contractor for Reinvalue of City Shelter Facilities         Embers         S         223,075.00         Real Existie & Facilities Mar           PS201208705         PS20110058)         Profestional Services - Convert's Engineering for the Powell         S         223,075.00         Real Existie & Facilities Mar           PS201208730         Threet Grade Separation Project         MMM Group Ltd         S         223,056.00         Real Existie & Facilities Mar           PS201208730         The For- Accounting Offices         Parkesional Services - Tor Norbase Project at Library Square         Parkesional Services         Real Existie & Facilities Mar           PS20120873         General Contractor for Two Phase Project at Library Square         Parkersonal         S         202,700.00         Office or the City Marange           PS20120873         Librar Services for Warehousing and Inventory Control, Isavtems Group Inc         S         202	000000000	-			
Modifications & upgrades to Fire Fleet Units C228, D0226, D0240, D0227, D0237, AD32 & AD10         Profiter Emergency Equipment Inc.         S         225,503.3         Engineering Services           Consulting Services 1:st Ave@Boundary Pump Station Replacement         Consulting Services 1:st Ave@Boundary Pump Station Replacement at the Museums (Combined with PS2012083)         Engineering Services         S         223,305.00         Replacement & PS2012083         Replacement & PS2012083         Replacement & PS2012083         Replacement & PS2012083         Replacement & PS2012083         S         223,500.00         Real Extate & Facilities Mgr           PS20120505         Exector Replacement at the Museums (Combined with PS20110690         Real Extate & Facilities Mgr         S         213,500.00         Real Extate & Facilities Mgr           PS20120505         General Contractor for Two Phase Project at Uhrary Square         Novacom Construction Ltd         S         210,938.00         Real Extate & Facilities Mgr           PS20120405         General Contractor for Two Phase Project at Uhrary Square         Parkwood Construction Ltd         S         202,618.00         Real Extate & Facilities Mgr           PS20120407         Supply and Delivery of Self Contained Breathing Apparatus         Drager Canada         S         201,676.60         Services           PS20120509         Legal Services for Lings way Project Ultigation         Shapiro Hankinson & Knutson         S		· · · · · · · · · · · · · · · · · · ·			
PS20120676     D2240, 0225, A013 / 8, A0140     Profire Emergency Equipment Inc.     S     225, 233.3     Engineering Services       PS20120843     Replacement.     Multiple Vendors     S     223, 395.00     Figineering Services       PS20120847     Contractor for Removation of City Sheler Facilities     Embers     S     221, 900.00     Real Estate & Facilities Mgm       PS20120858     PS20110659     Professional Services - Omer's Engineering for the Powell     Richmond Elevator Maintenance Ltd     S     215, 570.00     Real Estate & Facilities Mgm       PS20120565     PS20110659     Professional Services - Omer's Engineering for the Powell     MMM Group Ltd     S     215, 500.00     Engineering Services       PS20120576     General Contractor for Tenant Improvements City Holl     MMM Group Ltd     S     210, 938.00     Real Estate & Facilities Mgm       PS20120406     General Contractor for Two Phase Project at Library Square     Parkwood Construction Ltd     S     205, 618.00     Real Estate & Facilities Mgm       PS20120407     Supply and Delivery of Self Contained Breathing Apparatus     Foreger Canada     S     201, 700.00     Office of the City Manager       PS2012007     Legal Services fort Kingsway Project Librario     Shapiro Hankinson & Knutson     S     200, 700.00     Real Estate & Facilities Mgm       PS2012007     Legal Services fort Lingsriaon     Shapi	PS20120566		Conestoga Rovers & Associated	\$ 227,131.00	Engineering Services
Consulting Services - 1st Ave@Boundary Pump Station Replacement         Multiple Vendors         S         223,395.00         Engineering Services           950120438         Replacement at the Museums (Combined with S20110658)         Embers         S         221,900.00         Real Estate & Facilities Mgn           950120437         Environ Replacement at the Museums (Combined with S20110659)         Replacement at the Museums (Combined with Professional Services - Owner's Engineering for the Powell         NMM Group LId         S         213,506.00         Replacement (State & Facilities Mgn           950110699         Street Grade Separation Project         Construction Project Team (Improvements City Hall Novacom Construction Ltd         \$         213,506.00         Replacement (State & Facilities Mgn           9501120078         General Contractor for Two Phase Project at Library Square         Parkwood Construction Ltd         \$         205,618.00         Real Estate & Facilities Mgn           9501120078         General Contractor for Ywo Phase Project at Library Square         Parkwood Construction Ltd         \$         200,700.00         Office of the City Manager           950112007         Supply and Delivery of Self Contained Breathing Apparatus         Proseger Canada         \$         201,676.00         Secult Wancower Fire & Rescue           950112007         Legal Services for Kingsway Project Libragation         Shapiro Hankinson & Knutson         \$		Modifications & upgrades to Fire Fleet Units C9248, D9226,			
PS20120943         Replacement         Multiple Vendors         \$         223.395.00         regineering Services           PS2012175         Contractor for Renovation of City Shelter Facilities         Embors         \$         221.000.00         Real Estate & Facilities Mgn           PS20120555         PS20110659         Trefersional Services-Ommit's Engineering for the Powell         MMM Group Ltd         \$         213.506.00         regineering Services           PS20120550         Construction Services for Tenant Improvements City Hall         Novacom Construction Ltd         \$         210.938.00         Real Estate & Facilities Mgn           PS20120578         General Contractor for Two Phase Project at Library Square         Parkwood Construction Ltd         \$         205.618.00         Real Estate & Facilities Mgn           PS20120040         Environ Facination, Manufacturing Practaces and Project Planning         Sierra Systems Group Inc         \$         200.700.00         Real Estate & Facilities Mgn           PS20120040         Supply and Delivery of self Contained Breatling Apparate         Draeger Canada         \$         201.076.60         Services           PS2012050         Legal Services for Xingsway Project Litigation         Shapro Hankinson & Knutson         \$         200.000.00         Real Estate & Facilities Mgn           PS20120511         Event Reception         Consulting Service	PS20120676	D9240, D9225, A9137 & A9140	Profire Emergency Equipment Inc	\$ 225,593.33	Engineering Services
Sp2012175         Contractor for Renovation of City Shelter Facilities         Embers         \$221,000.00         Real Estate & Facilities Mgm           PS20120565         PS20105651         Trodissional Services. Owner's Engineering for the Powell         Inchmond Elevator Maintenance Ltd         \$211,550.00         fragineering Services           PS20110699         Street Grade Separation Project         MMM Group Ltd         \$213,566.00         fragineering Services           Construction Services for Tenant Improvements City Hall         Novacom Construction Ltd         \$210,938.00         Real Estate & Facilities Mgm           PS20120978         General Contractor for two Phase Project at Library Square         Parkwood Construction Ltd         \$205,618.00         Real Estate & Facilities Mgm           PS20120978         General Contractor for two Phase Project Planning         Siera Systems Group Inc         \$205,618.00         Real Estate & Facilities Mgm           PS20120970         Supply and Delivery of Self Contained Breathing Apparatus         Draeger Canada         \$201,676.60         Services           PS20120509         Legal Services for Child Breathing Apparatus         Draeger Canada         \$201,676.60         Services           PS20120509         Legal Services for Consolidated Facilities Services         \$197,000.00         Real Estate & Facilities Mgm           PS20120509         Legal Services for Consolidated Faciliti		Consulting Services - 1st Ave@Boundary Pump Station			
Elevator Replacement at the Museums (Combined with PS20102656)         Res         Estate & Facilities Mgr           PS2010265         PS2010658)         Real Estate & Facilities Mgr           PS2010690         Street Grade Separation Project         MMM Group Ltd         S         213,550.00         Real Estate & Facilities Mgr           PS20120530         Ath Floor - Accounting Offices         MMM Group Ltd         S         213,560.00         Engineering Services           PS20120530         General Contractor for Two Phase Project at Library Square         Parkwood Construction Ltd         S         205,618.00         Real Estate & Facilities Mgr           Scores         Consulting Services for Warehousing and Inventory Control, Fabrication, Manuafacturing Practices and Project Planning         Sierra Systems Group Inc         S         202,700.00         Office of the City Manager           PS20120047         Supply and Delivery of Self Contained Breathing Apparatus         Draeger Canada         S         201,676.60         Services           PS20120509         Legal Services for1 Kingsway Project Litigation         Shapiro Hankinson & Knutson         S         198,500.00         Community Services           PS20120511         Event Reception         Cansulting Services for Consolidated Facilities Services         S         197,000.00         Office of the City Manager           PS20120030         Re	PS20120843	Replacement	Multiple Vendors	\$ 223,395.00	Engineering Services
Elevator         Replacement at the Museums (Combined with PS20120556)         Residence of the Combined with Richmond Elevator Maintenance Ltd         S         218,570.00         Real Estate & Facilities Mgm           PS20120565         Professional Services - Owner's Engineering for the Powell Street Grade Separation Project         MMM Group Ltd         S         218,570.00         Real Estate & Facilities Mgm           PS20120530         4th Floor - Accounting Offices         Novacom Construction Ltd         S         210,938.00         Real Estate & Facilities Mgm           PS20120978         General Contractor for Two Phase Project at Library Square         Parkwood Construction Ltd         S         205,618.00         Real Estate & Facilities Mgm           PS20120978         General Contractor for Two Phase Project at Library Square         Parkwood Construction Ltd         S         205,618.00         Real Estate & Facilities Mgm           PS20120406         Fabrication, Manuafacturing Practices and Project Planning         Sierra Systems Group Inc         S         201,676.60         Services           PS20120509         Legal Services fort Kingsway Project Litigation         Shapiro Hankinson & Knutson         S         201,676.60         Services           PS20120511         Event Reception         Facility Rendarial for Federation Grandian Municipalities         Multiple Vendors         S         197,000.00         Office of the City M					
Elevator         Replacement at the Museums (Combined with PS20120556)         Residence of the Combined with Richmond Elevator Maintenance Ltd         S         218,570.00         Real Estate & Facilities Mgm           PS20120565         Professional Services - Owner's Engineering for the Powell Street Grade Separation Project         MMM Group Ltd         S         218,570.00         Real Estate & Facilities Mgm           PS20120530         4th Floor - Accounting Offices         Novacom Construction Ltd         S         210,938.00         Real Estate & Facilities Mgm           PS20120978         General Contractor for Two Phase Project at Library Square         Parkwood Construction Ltd         S         205,618.00         Real Estate & Facilities Mgm           PS20120978         General Contractor for Two Phase Project at Library Square         Parkwood Construction Ltd         S         205,618.00         Real Estate & Facilities Mgm           PS20120406         Fabrication, Manuafacturing Practices and Project Planning         Sierra Systems Group Inc         S         201,676.60         Services           PS20120509         Legal Services fort Kingsway Project Litigation         Shapiro Hankinson & Knutson         S         201,676.60         Services           PS20120511         Event Reception         Facility Rendarial for Federation Grandian Municipalities         Multiple Vendors         S         197,000.00         Office of the City M	PS20121175	Contractor for Renovation of City Shelter Facilities	Embers	\$ 221,900.00	Real Estate & Facilities Mgmt
P\$20202656         P\$20110553         Richmond Elevator Maintenance Ltd         S         218.570.00         Real Estate & Facilities Mgm           P\$20210699         Street Grade Separation Project         MMM Group Ltd         S         213.506.00         Engineering Services           P\$20210530         Construction Services for Tenant: Improvements City Hall         Novacom Construction Ltd         S         210.938.00         Real Estate & Facilities Mgm           P\$20210578         General Contractor for Two Phase Project at Library Square         Parkwood Construction Ltd         S         202.700.00         Real Estate & Facilities Mgm           P\$20210406         Fabrication, Manuafacturing Practices and Project Planning         Sierra Systems Group Inc         S         202.700.00         Real Estate & Facilities Mgm           P\$20210406         Explanded Delivery of Self Contained Breathing Apparatus         Oraeger Canada         S         201.675.60         Services           P\$20210207         supply and Delivery of Self Contained Breathing Apparatus         Oraeger Canada         S         200.000.00         Real Estate & Facilities Mgm           P\$20120201         Legal Services fort Xingsway Project Litigation         Shapiro Hankinson & Knutson         S         200.000.00         Real Estate & Facilities Mgm           P\$20120302         Restoration of Light Artwork at Camble Bridge Resoration					0
Profestional Services - Owner's Engineering for the Powell         MMM Group Ltd         S         213,566.00         Engineering Services           PS20110699         Street Grade Separation Project         MMM Group Ltd         \$         213,566.00         Engineering Services           PS20120530         Ath Floor - Accounting Offices         Novacom Construction Ltd         \$         210,938.00         Real Estate & Facilities Mgm           PS20120978         General Contractor for Two Phase Project at Library Square         Parkwood Construction Ltd         \$         205,618.00         Real Estate & Facilities Mgm           Consulting Services for Warehousing and Inventory Control, Fabrication, Manuafacturing Practices and Project Planning         Siera Systems Group Inc         \$         202,700.00         Office of the City Manager           PS201200509         Legal Services fort Kingswap Project Litigation         Shapiro Hankinson & Knutson         \$         200,000.00         Real Estate & Facilities Mgm           PS20120509         Legal Services fort Kingswap Project Litigation         Shapiro Hankinson & Knutson         \$         200,000.00         Real Estate & Facilities Mgm           PS20120509         Legal Services for Consolidated Facilities Services         Project         Project         Project         Project         Project         Project         Project         Project         Project         Pr	PS20120565		Richmond Elevator Maintenance Itd	\$ 218 570 00	Real Estate & Facilities Mgmt
Ps20110699     Street Grade Separation Project     MMM Group Ltd     \$     213,506.00     Engineering Services       Ps20120530     Construction Services for Tenant Improvements City Hall     Nowacom Construction Ltd     \$     210,938.00     Real Estate & Facilities Mgm       Ps20120978     General Contractor for Two Phase Project at Library Square     Parkwood Construction Ltd     \$     205,618.00     Real Estate & Facilities Mgm       Ps20120460     Fabrication, Manuafacturing Practices and Project Planning     Sierra Systems Group Inc     \$     201,676.66     Services       Ps20120509     Legal Services fort Warehousing and Inventory Control,     Sierra Systems Group Inc     \$     200,000.00     Real Estate & Facilities Mgm       Ps20120509     Legal Services fort Kingsway Project Liligation     Shapiro Hankinson & Knutson     \$     200,000.00     Real Estate & Facilities Mgm       Ps20120300     Restoration of Light Attwork at Cambie Bridge Resotration     Pennell Lighting Solutions Inc     \$     198,500.00     Community Services       Ps20120301     Restoration of Consolidated Facilities Services     KPMG LLP, T4348     \$     196,500.00     Office of the City Manager       Ps20120608     Project     Project     PMM Lartnership Landscape     \$     198,500.00     Office of the City Manager       Ps20120503     Electricia Fire Panel Replacement at 2 COV Facilities     Saxco	1320120303			Ç 210,570.00	
Construction Services for Tenant Improvements City Hall         Novacom Construction Ltd         S         210,938.00         Real Estate & Facilities Mgm           PS20120378         General Contractor for Two Phase Project at Ubrary Square         Parkwood Construction Ltd         \$         205,618.00         Real Estate & Facilities Mgm           PS20120978         General Contractor for Two Phase Project at Ubrary Square         Parkwood Construction Ltd         \$         205,618.00         Real Estate & Facilities Mgm           Consulting Services for Warehousing and Inventory Control, PS20120406         Fabrication, Manuafacturing Practices and Project Planning         Sirra Systems Group Inc         \$         202,700.00         Office of the City Manager           PS20120407         Supply and Delivery of Self Contained Breathing Apparatus         Draeger Canada         \$         201,676.60         Services           PS20120209         Legal Services for1 Kingsway Project Litigation         Shapiro Hankinson & Knutson         \$         198,500.00         Community Services           PS20120211         Event Reception         Facility Rental for Federation of Canadian Municipalities         9         197,000.00         Office of the City Manager           PS20120608         Project         Event Reception         FWMG LLP, Ta348         \$         196,728.00         Office of the City Manager           PS20120608	D\$20110600		MMM Group Ltd	\$ 212 506 00	Engineering Services
PS20120530       4th Floor - Accounting Offices       Novacom Construction Ltd       \$       210,938.00       Real Estate & Facilities Mgm         PS20120978       General Contractor for Two Phase Project at Library Square       Parkwood Construction Ltd       \$       205,618.00       Real Estate & Facilities Mgm         PS20120460       Fabrication, Manuafacturing Practices and Project Planning       Sier Systems Group Inc       \$       202,700.00       Office of the City Manager         PS2012047       Supply and Delivery of Self Contained Breathing Apparatus       Orager Canada       \$       201,676.60       Services         PS20120509       Legal Services for1 Kingsway Project Litigation       Shapiro Hankinson & Knutson       \$       200,000.00       Real Estate & Facilities Mgm         PS20120320       Restoration of Light Artwork at Cambie Bridge Resotration       Pennell Lighting Solutions Inc       \$       198,500.00       Office of the City Manager         PS20120311       Event Reception       Multiple Vendors       \$       196,258.00       Office of the City Manager         PS20120021       Electrical Fire Panel Replacement at 2 COV Facilities       Sacc Contractors Ltd       \$       186,410.00       Real Estate & Facilities Mgm         PS20120012       Electrical Fire Panel Replacement at 2 COV Facilities       Sacc Contractors Ltd       \$       186,410.00       Real	F 320110033			\$ 213,500.00	
PS20120978         General Contractor for Wo Phase Project at Library Square         Parkwood Construction Ltd         \$205,618.00         Real Estate & Facilities Mgm           PS20120978         Consulting Services for Warehousing and Inventory Control, Fabrication, Manuafacturing Practices and Project Planning         Silera Systems Group Inc         \$202,700.00         Office of the City Manager           PS20120470         Supply and Delivery of Self Contained Breathing Apparatus         Draeger Canada         \$201,676.60         Services           PS20120320         Restoration of Light Artwork at Cambie Bridge Resortation         Pennell Lighting Solutions Inc         \$198,500.00         Community Services           PS20120320         Restoration of Canadian Municipalities         \$197,000.00         Office of the City Manager           PS20120320         Restoration of Canadian Municipalities         \$197,000.00         Office of the City Manager           PS20120321         Event Reception         Multiple Vendors         \$197,000.00         Office of the City Manager           PS20120402         Project         Facilities Retrige Services         \$197,000.00         Office of the City Manager           PS20120120         Electrical Fire Panel Replacement at 2 COV Facilities         Sasco Contractors Ltd         \$188,400.00         Real Estate & Facilities Mgm           PS20120120         Electrical Fire Panel Replacement at 2 COV Facilities	0020120520		Neversen Construction 1td	¢ 210.020.00	Deel Estate & Escilition Manuat
Consulting Services for Warehousing and Inventory Control, Fabrication, Manuafacturing Practices and Project Planning         Sierra Systems Group Inc         S         202,700.00         Office of the City Manager Vancouver Fire & Rescue           PS2012047         Supply and Delivery of Self Contained Breathing Apparatus         Draeger Canada         \$         201,676.60         Services           PS2012020         Legal Services for1 Kingsway Project Litigation         Shapiro Hankinson & Knutson         \$         200,000.00         Real Estate & Facility Restoration of Light Artwork at Cambie Bridge Resotration         Pennell Lighting Solutions Inc         \$         198,500.00         Community Services           PS20120511         Event Reception         Consulting Services for Consolidated Facilities Services         Multiple Vendors         \$         197,000.00         Office of the City Manager           PS20120608         Project         KPMG LLP, T434B         \$         196,258.00         Office of the City Manager           PS20120102         Electrical Fire Panel Replacement at 2 COV Facilities         Sacc Contractors tud         \$         186,410.00         Real Estate & Facilities Mgm           PS20120102         Electrical Fire Panel Replacement of a Digital         Pricewaterhousecoopers LLP         \$         178,510.00         Office of the City Manager           PS20120104         Brid Control Service at Landfill - Contract Extension <td>PS20120530</td> <td>4th Floor - Accounting Offices</td> <td>Novacom Construction Ltd</td> <td>\$ 210,938.00</td> <td>Real Estate &amp; Facilities Mgmt</td>	PS20120530	4th Floor - Accounting Offices	Novacom Construction Ltd	\$ 210,938.00	Real Estate & Facilities Mgmt
Consulting Services for Warehousing and Inventory Control, Fabrication, Manuafacturing Practices and Project Planning         Sierra Systems Group Inc         S         202,700.00         Office of the City Manager Vancouver Fire & Rescue           PS2012047         Supply and Delivery of Self Contained Breathing Apparatus         Draeger Canada         \$         201,676.60         Services           PS2012020         Legal Services for1 Kingsway Project Litigation         Shapiro Hankinson & Knutson         \$         200,000.00         Real Estate & Facility Restoration of Light Artwork at Cambie Bridge Resotration         Pennell Lighting Solutions Inc         \$         198,500.00         Community Services           PS20120511         Event Reception         Consulting Services for Consolidated Facilities Services         Multiple Vendors         \$         197,000.00         Office of the City Manager           PS20120608         Project         KPMG LLP, T434B         \$         196,258.00         Office of the City Manager           PS20120102         Electrical Fire Panel Replacement at 2 COV Facilities         Sacc Contractors tud         \$         186,410.00         Real Estate & Facilities Mgm           PS20120102         Electrical Fire Panel Replacement of a Digital         Pricewaterhousecoopers LLP         \$         178,510.00         Office of the City Manager           PS20120104         Brid Control Service at Landfill - Contract Extension <td></td> <td></td> <td></td> <td></td> <td></td>					
PS20120460       Fabrication, Manuafacturing Practices and Project Planning       Sierra Systems Group Inc       \$ 202,700.0       Office of the City Manager         PS2012047       Supply and Delivery of Self Contained Breathing Apparatus       Drager Canada       \$ 201,676.60       Services         PS20120207       Legal Services for 1 Kingsway Project Litigation       Shapiro Hankinson & Knutson       \$ 200,000.00       Real Estate & Facilities Mgm         PS20120201       Restoration of Light Artwork at Cambie Bridge Resotration       Pennell Lighting Solutions Inc       \$ 198,500.00       Community Services         PS20120511       Event Reception       Multiple Vendors       \$ 197,000.00       Office of the City Manager         PS20120501       Event Reception       Multiple Vendors       \$ 196,000.00       Community Services         PS20120501       Foreit Real for Federation of Canadian Municipalities       S 197,000.00       Office of the City Manager         PS20120501       Foreit Real Facilities Services       PS2012060       Office of the City Manager         PS20120502       Project       KPMG LLP, T4348       \$ 196,258.00       Office of the City Manager         PS20120503       Consulting Services for Consolidated Facilities Service       S asco Contractors Ltd       \$ 188,410.00       Real Estate & Facilities Mgm         PS20120505       Consulting Services for Tha	PS20120978	General Contractor for Two Phase Project at Library Square	Parkwood Construction Ltd	\$ 205,618.00	Real Estate & Facilities Mgmt
PS20120460       Fabrication, Manuafacturing Practices and Project Planning       Sierra Systems Group Inc       \$ 202,700.0       Office of the City Manager         PS2012047       Supply and Delivery of Self Contained Breathing Apparatus       Drager Canada       \$ 201,676.60       Services         PS20120207       Legal Services for 1 Kingsway Project Litigation       Shapiro Hankinson & Knutson       \$ 200,000.00       Real Estate & Facilities Mgm         PS20120201       Restoration of Light Artwork at Cambie Bridge Resotration       Pennell Lighting Solutions Inc       \$ 198,500.00       Community Services         PS20120511       Event Reception       Multiple Vendors       \$ 197,000.00       Office of the City Manager         PS20120501       Event Reception       Multiple Vendors       \$ 196,000.00       Community Services         PS20120501       Foreit Real for Federation of Canadian Municipalities       S 197,000.00       Office of the City Manager         PS20120501       Foreit Real Facilities Services       PS2012060       Office of the City Manager         PS20120502       Project       KPMG LLP, T4348       \$ 196,258.00       Office of the City Manager         PS20120503       Consulting Services for Consolidated Facilities Service       S asco Contractors Ltd       \$ 188,410.00       Real Estate & Facilities Mgm         PS20120505       Consulting Services for Tha					
P\$20120047         Supply and Delivery of Self Contained Breathing Apparatus         Draeger Canada         \$         201,676.60           P\$201200509         Legal Services for1 Kingsway Project Litigation         Shapiro Hankinson & Knutson         \$         200,000.00         Real Estate & Facilities Mgm           P\$20120320         Restoration of Light Artwork at Cambie Bridge Resotration         Pennell Lighting Solutions Inc         \$         198,500.00         Community Services           P\$20120320         Restoration of Light Artwork at Cambie Bridge Resotration         Pennell Lighting Solutions Inc         \$         198,500.00         Community Services           P\$20120511         Event Reception         Multiple Vendors         \$         197,000.00         Office of the City Manager           P\$20120508         Project         KPMG LLP, T4348         \$         196,258.00         Office of the City Manager           P\$20120121         Electrical Fire Panel Replacement at 2 COV Facilities         Sasce Contractors Ltd         \$         186,410.00         Real Estate & Facilities Mgm           P\$20120503         Startegy Framework         Pricewaterhousecoopers LLP         \$         178,571.00         Office of the City Manager           P\$20120563         Museum Skylight Replacement VPD         KDS Construction Ltd         \$         178,571.00         Office of the City Manager					
PS20120047     Supply and Delivery of Self Contained Breathing Apparatus     Draeger Canada     \$     201,676.60     Services       PS20120509     Legal Services for1 Kingsway Project Litigation     Shapiro Hankinson & Knutson     \$     200,000.00     Real Estate & Facilities Mgm       PS20120320     Restoration of Light Artwork at Cambie Bridge Resotration     Pennell Lighting Solutions Inc     \$     198,500.00     Community Services       PS20120511     Event Reception     Multiple Vendors     \$     197,000.00     Office of the City Manager       PS20120508     Consulting Services for Consolidated Facilities Services     KPMG LLP, T4348     \$     196,258.00     Office of the City Manager       PS20120102     Electrical Fire Panel Replacement at 2 COV Facilities     Sacc Contractors Ltd     \$     186,410.00     Real Estate & Facilities Mgm       PS20120503     Strategy Framework     Pricewaterhousecoopers LLP     \$     178,571.00     Office of the City Manager       PS20120563     Strategy Framework     Flynn Canada Ltd     \$     178,571.00     Real Estate & Facilities Mgm       PS20120563     Strategy Framework     Flynn Canada Ltd     \$     178,571.00     Real Estate & Facilities Mgm       PS20120563     Norax 23x2 Racking system     Novax Industries Corporation     \$     178,571.00     Real Estate & Facilities Mgm       PS20110898 <td>PS20120460</td> <td>Fabrication, Manuafacturing Practices and Project Planning</td> <td>Sierra Systems Group Inc</td> <td>\$ 202,700.00</td> <td>Office of the City Manager</td>	PS20120460	Fabrication, Manuafacturing Practices and Project Planning	Sierra Systems Group Inc	\$ 202,700.00	Office of the City Manager
PS20120509       Legal Services for1 Kingsway Project Litigation       Shapiro Hankinson & Knutson       \$       200,000.00       Real Estate & Facilities Mgm         PS20120320       Restoration of Light Artwork at Cambie Bridge Resotration       Pennell Lighting Solutions Inc       \$       198,500.00       Community Services         PS20120320       Restoration of Light Artwork at Cambie Bridge Resotration       Pennell Lighting Solutions Inc       \$       198,500.00       Community Services         PS20120511       Event Reception       Multiple Vendors       \$       197,000.00       Office of the City Manager         PS20120608       Project       Consulting Services for Consolidated Facilities Services       PWL Partnership Landscape       \$       189,000.00       Community Services         PS2012012       Electrical Fire Panel Replacement at 2 COV Facilities       Sasco Contractors Ltd       \$       186,410.00       Real Estate & Facilities Mgm         PS20120563       Strategy Framework       Pricewaterhousecoopers LLP       \$       178,571.00       Office of the City Manager         PS20110838       Annex       Fynn Canada Ltd       \$       176,512.00       Real Estate & Facilities Mgm         PS20110839       Novax 23x2 Racking system       Novax Industries Corporation       \$       176,512.00       Real Estate & Facilities Mgm					Vancouver Fire & Rescue
PS20120320         Restoration of Light Artwork at Cambie Bridge Resotration         Pennell Lighting Solutions Inc         \$ 198,500.00         Community Services           PS20120511         Event Reception         Ganadian Municipalities         Multiple Vendors         \$ 197,000.00         Office of the City Manager           PS20120511         Event Reception         Gonsulting Services for Consolidated Facilities Services         KPMG LLP, T4348         \$ 196,258.00         Office of the City Manager           PS20120052         Electrical Fire Panel Replacement at 2 COV Facilities         Sasco Contractors Ltd         \$ 188,000.00         Community Services           PS20120012         Electrical Fire Panel Replacement at 2 COV Facilities         Sasco Contractors Ltd         \$ 186,410.00         Real Estate & Facilities Mgm           PS20120053         Strategy Framework         Pricewaterhousecoopers LLP         \$ 178,571.00         Office of the City Manager           PS20110861         Museum Skylight Replacement VPD         KDS Construction Ltd         \$ 176,512.00         Real Estate & Facilities Mgm           PS20120712         HP Support and Maintenance         Hewlett-Packard (Canada) Co         \$ 174,988.80         Financial Services           PS20110861         Museum Skylight Replacement VPD         KDS Construction Ltd         \$ 176,512.00         Real Estate & Facilities Mgm           PS20120712	PS20120047	Supply and Delivery of Self Contained Breathing Apparatus	Draeger Canada	\$ 201,676.60	Services
PS20120320         Restoration of Light Artwork at Cambie Bridge Resotration         Pennell Lighting Solutions Inc         \$ 198,500.00         Community Services           PS20120511         Event Reception         Ganadian Municipalities         Multiple Vendors         \$ 197,000.00         Office of the City Manager           PS20120511         Event Reception         Gonsulting Services for Consolidated Facilities Services         KPMG LLP, T4348         \$ 196,258.00         Office of the City Manager           PS20120052         Electrical Fire Panel Replacement at 2 COV Facilities         Sasco Contractors Ltd         \$ 188,000.00         Community Services           PS20120012         Electrical Fire Panel Replacement at 2 COV Facilities         Sasco Contractors Ltd         \$ 186,410.00         Real Estate & Facilities Mgm           PS20120053         Strategy Framework         Pricewaterhousecoopers LLP         \$ 178,571.00         Office of the City Manager           PS20110861         Museum Skylight Replacement VPD         KDS Construction Ltd         \$ 176,512.00         Real Estate & Facilities Mgm           PS20120712         HP Support and Maintenance         Hewlett-Packard (Canada) Co         \$ 174,988.80         Financial Services           PS20110861         Museum Skylight Replacement VPD         KDS Construction Ltd         \$ 176,512.00         Real Estate & Facilities Mgm           PS20120712					
PS20120320         Restoration of Light Artwork at Cambie Bridge Resotration         Pennell Lighting Solutions Inc         \$ 198,500.00         Community Services           PS20120511         Event Reception         Ganadian Municipalities         Multiple Vendors         \$ 197,000.00         Office of the City Manager           PS20120512         Event Reception         Consulting Services for Consolidated Facilities Services         KPMG LLP, T4348         \$ 196,258.00         Office of the City Manager           PS20120012         Electrical Fire Panel Replacement at 2 COV Facilities         Sasco Contractors Ltd         \$ 188,000.00         Community Services           PS20120012         Electrical Fire Panel Replacement at 2 COV Facilities         Sasco Contractors Ltd         \$ 186,410.00         Real Estate & Facilities Mgm           PS20120053         Strategy Framework         Pricewaterhousecoopers LLP         \$ 178,571.00         Office of the City Manager           PS20110861         Museum Skylight Replacement VPD         KDS Construction Ltd         \$ 176,512.00         Real Estate & Facilities Mgm           PS20120712         HP Support and Maintenance         Hewlett-Packard (Canada) Co         \$ 174,988.80         Financial Services           PS20110861         Museum Skylight Replacement VPD         KDS Construction Ltd         \$ 176,130.00         Engineering Services           PS20120712 <t< td=""><td>PS20120509</td><td>Legal Services for 1 Kingsway Project Litigation</td><td>Shapiro Hankinson &amp; Knutson</td><td>\$ 200.000.00</td><td>Real Estate &amp; Facilities Mgmt</td></t<>	PS20120509	Legal Services for 1 Kingsway Project Litigation	Shapiro Hankinson & Knutson	\$ 200.000.00	Real Estate & Facilities Mgmt
Facility Rental for Federation of Canadian Municipalities       Multiple Vendors       \$ 197,000.00       Office of the City Manager         PS20120511       Event Reception       Multiple Vendors       \$ 197,000.00       Office of the City Manager         PS20120608       Project       KPMG LLP, T4348       \$ 196,258.00       Office of the City Manager         PS20110907       Public Realm Plans       PWL Partnership Landscape       \$ 189,000.00       Community Services         PS2012012       Electrical Fire Panel Replacement at 2 COV Facilities       Sasco Contractors Ltd       \$ 186,410.00       Real Estate & Facilities Mgm         PS20120100       Bird Control Service at Landfill - Contract Extension       Raptor Ranch - Bird Of Prey Center       \$ 182,000.00       Engineering Services         Consulting Services for the Development of a Digital       Pricewaterhousecoopers LLP       \$ 178,571.00       Office of the City Manager         PS20110861       Museum Skylight Replacement VPD       KDS Construction Ltd       \$ 176,512.00       Real Estate & Facilities Mgm         PS20120580       Novax 23x2 Racking system       Novax Industries Corporation       \$ 176,512.00       Real Estate & Facilities Mgm         PS20120712       HP Support and Maintenance       Hewlet-Packard (Canada) Co       \$ 174,498.80       Financial Services         PS20120706       Contructing services for					
Facility Rental for Federation of Canadian Municipalities       Multiple Vendors       \$ 197,000.00       Office of the City Manager         PS20120511       Event Reception       Multiple Vendors       \$ 197,000.00       Office of the City Manager         PS20120608       Project       KPMG LLP, T4348       \$ 196,258.00       Office of the City Manager         PS20120012       Electrical Fire Panel Replacement at 2 COV Facilities       Sasco Contractors Ltd       \$ 186,410.00       Real Estate & Facilities Mgm         PS20120102       Electrical Fire Panel Replacement of a Digital       Psicewaterhousecoopers LLP       \$ 178,571.00       Office of the City Manager         PS20120563       Strategy Framework       Pricewaterhousecoopers LLP       \$ 178,571.00       Office of the City Manager         PS20110880       Annex       Flynn Canada Ltd       \$ 176,512.00       Real Estate & Facilities Mgm         PS20120500       Novax 23x2 Racking system       Novax Industries Corporation       \$ 176,512.00       Real Estate & Facilities Mgm         PS20120580       Novax 23x2 Racking system       Novax Industries Corporation       \$ 174,498.80       Financial Services         PS20120712       HP Support and Maintenance       Hewlet+Packard (Canada) Co       \$ 174,498.80       Financial Services         PS20120766       Contruction at Vancouver LandFill       R-F, Binnin	P\$20120320	Restoration of Light Artwork at Cambie Bridge Resotration	Pennell Lighting Solutions Inc	\$ 198 500 00	Community Services
PS20120511Event ReceptionMultiple Vendors\$197,000.00Office of the City ManagerPS20120608ProjectKPMG LLP, T4348\$196,258.00Office of the City ManagerPS20110907Public Realm PlansPWL Partnership Landscape\$188,000.00Community ServicesPS20120012Electrical Fire Panel Replacement at 2 COV FacilitiesSasco Contractors Ltd\$186,410.00Real Estate & Facilities MgmPS2012013Bird Control Service at Landfill - Contract ExtensionRaptor Ranch - Bird Of Prey Center\$182,000.00Engineering ServicesConsulting Services for the Development of a DigitalPricewaterhousecoopers LLP\$178,571.00Office of the City ManagerPS20120563Strategy FrameworkPricewaterhousecoopers LLP\$178,500.00Real Estate & Facilities MgmPS20110861Museum Skylight Replacement VPDKDS Construction Ltd\$176,512.00Real Estate & Facilities MgmPS20120580Novaz 3x2 Racking systemNovax Industries Corporation\$176,512.00Real Estate & Facilities MgmPS20120580Novaz 23x2 Racking systemNovax Industries Corporation\$176,512.00Engineering ServicesPS20120706Contruction at Vancouver LandFillR.F. Binnie & Associates Ltd\$174,988.80Financial ServicesPS20120756SAP P-series Server ReplacementMainland Information Systems Ltd\$173,327.00Financial ServicesPS20120756Gontracting Services for Fuel Tark Installation at FirehallsKedco Const	1 520120520			÷ 190,900.00	
Consulting Services for Consolidated Facilities ServicesKPMG LLP, T4348\$ 196,258.00Office of the City ManagerPS20120608ProjectPublic Realm PlansPWL Partnership Landscape\$ 189,000.00Community ServicesPS20120012Electrical Fire Panel Replacement at 2 COV FacilitiesSasco Contractors Ltd\$ 186,410.00Real Estate & Facilities MgmPS20121040Bird Control Service at Landfill - Contract ExtensionRaptor Ranch - Bird Of Prey Center\$ 182,000.00Engineering ServicesConsulting Services for the Development of a DigitalPricewaterhousecoopers LLP\$ 178,571.00Office of the City ManagerPS20120563Strategy FrameworkPricewaterhousecoopers LLP\$ 178,571.00Office of the City ManagerPS20110898AnnexFlynn Canada Ltd\$ 176,512.00Real Estate & Facilities MgmPS20110861Museum Skylight Replacement VPDKDS Construction Ltd\$ 176,512.00Real Estate & Facilities MgmPS20120712HP Support and MaintenanceHewlett-Packard (Canada) Co\$ 174,988.80Financial ServicesPS20120706Contracting Services for Phase 2 Closure\$ 174,450.00Engineering ServicesPS20120706SAP P-series Server ReplacementMainland Information Systems Ltd\$ 173,327.00Financial ServicesPS20120715#9 and #21Kedco Constructors Ltd.\$ 172,447.65Real Estate & Facilities MgmPS2012031Supply and delivery of recycled concreteMultiple Vendors\$ 169,375.00Engineering ServicesPS20120338VPD Network InfrstructureMai	DC20120E11		Multiple Venders	\$ 107,000,00	Office of the City Manager
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PS20120012       Electrical Fire Panel Replacement at 2 COV Facilities       Sasco Contractors Ltd       \$ 186,410.00       Real Estate & Facilities Mgm         PS20121040       Bird Control Service at Landfill - Contract Extension       Raptor Ranch - Bird Of Prey Center       \$ 182,000.00       Engineering Services         Consulting Services for the Development of a Digital       Pricewaterhousecoopers LLP       \$ 178,571.00       Office of the City Manager         Supply and Installation of 4th Floor Roofing System at VPD       Annex       Flynn Canada Ltd       \$ 178,500.00       Real Estate & Facilities Mgm         PS20110861       Museum Skylight Replacement VPD       KDS Construction Ltd       \$ 176,512.00       Real Estate & Facilities Mgm         PS20120580       Novax 23x2 Racking system       Novax Industries Corporation       \$ 176,130.00       Engineering Services         PS20120712       HP Support and Maintenance       Hewlett-Packard (Canada) Co       \$ 174,988.80       Financial Services         PS20120706       Contruction at Vancouver LandFill       R.F. Binnie & Associates Ltd       \$ 173,327.00       Financial Services         PS20120798       SAP P-series Server Replacement       Mainland Information Systems Ltd       \$ 172,447.65       Real Estate & Facilities Mgm         PS20120798       SAP P-series Server Replacement       Mainland Information Systems Ltd       \$ 173,327.00					
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Construction Services for Tenant Improvements to First	PS20120391	Supply and delivery of recycled concrete	Multiple Vendors	\$ 169,375.00	Engineering Services
Construction Services for Tenant Improvements to First	PS20120338	VPD Network Infrstructure	Mainland Information Systems Ltd	\$ 164,000.00	Vancouver Police Board
		Construction Services for Tenant Improvements to First			
IPSZUIZU377 IFIOOR VANCITY IT IVIOVE INVOVE INVOVACOM CONStruction Ltd IS 163.979.00 IReal Estate & Facilities Møm	PS20120377	Floor VanCity IT Move	Novacom Construction Ltd	\$ 163,979.00	Real Estate & Facilities Mgmt

RTS No. 10065

Report

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
	Consultant Study for Travel, Health, Safety and Social			•
PS20120467	Impact of the Comox Helmcken Greenway	University Of British Columbia	\$ 160,000.00	Engineering Services
PS20120150	Stanley Park Artistic Director - Ghost Train and Bright Nights	Mortal Coil Performance Society	\$ 156,250.00	Board of Parks & Recreation
PS20120374	Vehicle purchases - Ford	Coastal Ford Sales Ltd		Engineering Services
PS20120803	New Continental Residence Make Up Air Unit Replacement	Broadway Refrigeration & Air	\$ 152,200.00	Real Estate & Facilities Mgmt
PS20120054	Permits & Licensing OnLine Services Project	CSDC Systems Inc.	\$ 152,000.00	Office of the City Manager
PS20120868	Supply and Delivery of Ornamental Trees and Liners	Multiple Vendors	\$ 150,521.05	Board of Parks & Recreation
	Supply and Delivery of Novax Components and Related			
PS20120496	Equipment	Novax Industries Corporation	\$ 150,000.00	Engineering Services
PS20120290	Supply and Installation of DIRTT Walls for City Hall	The Office Resource	\$ 148,652.84	Real Estate & Facilities Mgmt
PS20120343	Professional Services for Hillcrest and Riley Parks	Hapa Collaborative	\$ 143,755.00	Board of Parks & Recreation
	Economics Analysis for the four Community Plans and Areas			
PS20120831	Covered by Rate of Change Regulations	Coriolis Consulting Corp	\$ 139,500.00	Community Services
PS20120331	Supply and Delivery of Recycled Concrete	Mainland Sand & Gravel Ltd	\$ 137,800.00	Engineering Services
	Supply of Telecommunications Contact Center Enterprise			
PS20110808	Maintenance Contract	Telus Communications System	\$ 137,229.88	Financial Services
				Vancouver Fire & Rescue
PS20121321	License Renewal for 2013 for VF&RS e-learn system	Medteq Solutions CA Ltd	\$ 136,800.00	Services
				Vancouver Fire & Rescue
PS20120401	Provision of Dry cleaning and Laundry Services	Multiple Vendors	\$ 134,271.00	
PS20120449	Domino Software Support Renewal	Open Text Inc		Financial Services
PS20120487	Salsbury Park Upgrades	Tybo Contracting Ltd	\$ 131,321.00	Board of Parks & Recreation
	Supply and Delivery of blueboxes for Curbside Recycling			
PS20120329	Program	Thunderbird Plastics Ltd.	\$ 130,800.00	Engineering Services
PS20121066	Bobolink Daycare building and site Improvements	Olympic Projects Ltd	\$ 129,488.00	Real Estate & Facilities Mgmt
	Consulting Services for Architectural Design and			
PS20120347	construciton Contract Administration	Proscenium Architecture Inc	\$ 125,300.00	Real Estate & Facilities Mgmt
PS20120497		Econolite Canada Inc.	\$ 125,160.00	Engineering Services
	Contracting Services for Removal and Replacement of			
PS20110610	Skylight at Firehall #1	PCM Pomeroy Construction		Real Estate & Facilities Mgmt
PS20121157	Vehicle purchases - Ford	Coastal Ford Sales Ltd		Engineering Services
PS20120259	IBM Power 7 Server for SAP	Mainland Information Systems Ltd	,	Financial Services
PS20120065	Car Sharing Contract Extension with Modo	Modo The Car Co-op	\$ 120,000.00	Engineering Services
DC20120574	Densis and Deplecement of Fire Hall No. C. Deaf	Elven Canada Ital	¢ 117 527 00	Deal Estate & Escilition Marst
PS20120574	Repair and Replacement of Fire Hall No. 6 Roof Design, Supply and Installation of custom Signage at the	Flynn Canada Ltd	\$ 117,537.00	Real Estate & Facilities Mgmt
PS20120623		Knight Signs	\$ 114,130.00	Real Estate & Facilities Mgmt
P320120023	Consultant Services for Phase 3 of the Park Board's	Knight Signs	Ş 114,150.00	
PS20120607	Strategic Plan Process	Prime Strategic Planning Inc	\$ 113,560.00	Board of Parks & Recreation
1 320120007			5 115,500.00	
PS20120500	Annual Aerating of Fraserview and McClery Golf Courses	Farm Tek Turf Services Inc.	\$ 110,750.00	Board of Parks & Recreation
	Hillcrest Centre - Tenant Improvements for food Operator -		<i>v</i> 110,700,000	
PS20110856	Base Building	Haebler Construction Projects Inc	\$ 110,485.00	Board of Parks & Recreation
PS20120800	Supply and Delivery of Generator for Datacentre	Frontier Power Products Ltd		Financial Services
PS20120711	Langan Software and Support Maintenance Renewal	Lagan Technologies Inc		Financial Services
			, 100,000.00	
PS20120575	Repair and Replacement of Roof at Alexander Residence	Olympic Roofing Ltd	\$ 106,320.00	Real Estate & Facilities Mgmt
	Consulting Services of Develop a Master Plan for the	,		
PS20110675	Central Library	RPG - Resource Planning Group Inc	\$ 103,285.00	Vancouver Public Library
PS20120370	SAP Business Intelligence Pilot	SAP Canada Inc		Financial Services
PS20120834	NETAPP Maintennance Renewal	Mainland Information Systems Ltd		Vancouver Police Board
	Hastings Park/Pacific National Exhibition Governance			
PS20120894		KPMG LLP, T4348	\$ 100,000.00	Community Services
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	Consulting Services for the Development of a Companion			
PS20120944	Tours Plan 2013 FCM Conference	Venue West Conference Services Ltd	\$ 100,000.00	Office of the City Manager

# Supply Chain Management List of Sole Source Contract Awards 2012

<b>T</b>	City Department	Contract Defenses	Description	Venden Celested	<b>A</b>	
Туре	City Department	Contract Reference	e Description Action Plan to Develop Vancouver-based Used Building	Vendor Selected	AW	vard Amount
NOITC	Engineering Services	PS20120125	Materials Hub	Restraint Consultant	\$	15,000.00
NOITC	Community Services	PS20120951	All Souls Event 2012 - Art and Technical Director	Szijarto, Marina	\$	18,200.00
NOITC	Community Services	PS20120952	All Souls Event 2012 - Artists	Jardine, Paula	\$	20,750.00
	Board of Parks &					
NOITC	Recreation Vancouver Fire & Rescue	PS20110892	Associated Plant Plugs for sunset Nursery	Ball Superior Ltd	\$	30,894.36
NOITC	Services	PS20120797	CAFS Institute Training Seminar	CAFS Institute	Ś	17,750.00
		1020120737	Consultancy for Culture Space mentorship and Coaching		Ŷ	17,750.00
ΝΟΙΤϹ	Community Services	PS20120026	Services	Toronto Artscape Inc	\$	25,000.00
	Real Estate & Facilities					
NOITC	Mgmt	PS20120692	Consultant Services - St. Roach Halon System	Gage-Babcock & Associates	\$	19,510.00
NOITC	Community Services	PS20120556	Consultant Services for Detailed Civic Plaza Noise Modelling		\$	14,000.00
NOITC	Engineering Services	PS20120467	Consultant Study for Travel, Health, Safety and Social Impact of the Comox Helmcken Greenway	University Of British Columbia	\$	160,000.00
	Real Estate & Facilities	1 520120407	Consultant to Provide Additional Architectural Design for			100,000.00
NOITC	Mgmt	PS20120646	Library Square	DA Architects + Planners	\$	10,220.00
			Consulting Services For the re-development of the			
NOITC	Community Services	PS20110883	Vancouver Art Gallary	Zeidler Partnership Architects	\$	27,000.00
			Consulting Services to Develop a master Plan for The Central			
NOITC	,	PS20110675	Library	RPG - Resource Planning Group Inc	\$	103,285.00
NOITC	Engineering Services	PS20120193	Controls and Metering Economics Analysis for the four Community Plans and Areas	TACanada Ltd.	\$	286,000.00
NOITC	Community Services	PS20120831	Covered by Rate of change Regulations	Coriolis Consulting Corp	\$	139,500.00
NOITC	Financial Services	PS20120831	Flip Booklets for Attendance Management Program	Flip Productions	\$	10,000.00
	Board of Parks &					,
NOITC	Recreation	PS20121117	FOL Festival Entertainers	Siegel Entertainment Ltd	\$	22,470.00
	Vancouver Fire & Rescue		License Renewal for 2013 for Vancouver Fire & Rescue			
NOITC	Services	PS20121321	Services e-learn system	Medteq Solutions CA Ltd	\$	136,800.00
NOITC		0020120705			~	240 426 22
NOITC	Engineering Services Vancouver Fire & Rescue	PS20120705	Light Emitting DIODE LED Luminaire Fixtures for Norquay	Multiple Vendors	\$	249,136.00
NOITC	Services	PS20121314	Mobile Defibrilators and Accessories	Physio-Control Canada Sales Ltd	\$	56,955.22
		1520121514	Modifications and upgrades to Fire Fleet Units C9248,			50,555.22
NOITC	Engineering Services	PS20120676	D9226, D9240, D9225, A9137 & A9140	Profire Emergency Equipment Inc	\$	225,593.33
NOITC	Engineering Services	PS20120095	Purchase of boiler - EGA Calibration and Service	Pacific Boiler Ltd	\$	10,719.00
NOITC	Engineering Services	PS20120798	PBS Pre-Post Study - Bike Share System	Simon Fraser University	\$	50,000.00
NOITC	Office of the City Manager	PS20120054	Permits & Licensing Online Services Project	CSDC Systems Inc.	Ş	152,000.00
NOITC	Engineering Services	PS20120457	Pilot Project - Leak Detection and Condition Assessment on Trans Main	Echologics Engineering Inc	Ś	49,999.00
NOTE	Engineering Services	P320120437	Printing Services for Oversize Banners for Public Artwork at		Ş	49,999.00
NOITC	Community Services	PS20120258	Central Library	Supergraphics	Ś	7,200.00
						,
	Real Estate & Facilities		Professional Services for the Building Envelope Restoration			
NOITC	Mgmt	PS20120326	for the City of Vancouver Archives Building	RDH Building Engineering Ltd.	\$	65,000.00
			Project coordination Service for the Vancouver Dialogues			
NOITC	Community Services	PS20120202	Project Phase 2	Mosaic	\$ \$	15,000.00
NOITC	Engineering Services	PS20120194	Purchase of District Heating Piping & Fittings Repair and Maintenance Services to Artwork 'Moving	Urecon	Ş	25,889.58
NOITC	Community Services	PS20120265	Pictures'	Thacker, Richard	Ś	20,000.00
NOITC	Community Services	PS20120320	Restoration of Light Artwork at Cambie Bridge	Pennell Lighting Solutions Inc	\$	198,500.00
			Skillsoft Learning Management System for Online Training			-
NOITC		PS20121176	and Development Services	SkillSoft Corporation	\$	53,573.82
	Vancouver Fire & Rescue					
NOITC	Services	PS20120047	Supply and Delivery of Self Contained Breathing Apparatus	Draeger Canada	\$	201,676.60
NOITC	Engineering Comisso	D\$20121052	Supply and Dolivory Cutomann lock detection equipment	Gutormann Look Detection	ć	37 600 00
NOITC	Engineering Services	PS20121053	Supply and Delivery Gutermann leak detection equipment	Gutermann Leak Detection	\$	27,600.00
	Vancouver Fire & Rescue		Supply and Delivery of Buisness Intelligence Software Tool			
NOITC	Services	PS20120976	for the Vancouver Fire & Rescue Services	Litco Systems Inc	\$	34,500.00
			Supply and Delivery of Guide to Carbon Neutrality for Mid-			
NOITC	Engineering Services	PS20121209	Rise Residential	Intep-Integrated Planning LLC	\$	15,000.00
NOITC	Engineering Services	PS20121207	Supply and Delivery of New Green Homes Consumer Guide	Habitat Systems Inc	\$	15,000.00
NOITC	Engineering Comission	D\$2012040C	Supply and Delivery of Novax Components and Related	Novay Industrias Comparation	ć	150 000 00
NOITC	Engineering Services	PS20120496	Equipment	Novax Industries Corporation	\$	150,000.00
NOITC	Human Resource Services	PS20121057	Supply of Disability Management Services	Organizational Health Inc	¢	300,000.00
	Vancouver Fire & Rescue		Supply of Hand Held Chemical Detector and Related			220,000,00
NOITC	Services	PS20121310	Equipment for the Vancouver Fire & Rescue Services	Levitt-Safety Limited	\$	17,706.83
			Supply of Occupational Health Services for the City of			
NOITC	Human Resource Services	PS20121055	Vancouver	Medisys Corporate Health LP	\$	35,000.00
			Supply of Occupational Health Services for the Vancouver			
NOITC NOITC	Police Board	PS20121056	Police Department	Medisys Corporate Health LP	\$	30,000.00
	Engineering Services	PS20120388	Toilet Retrofit and Efficiency Study	Concert Properties Ltd	\$	75,000.00
None	Vancouver Eiro 9. Becove				1	
	Vancouver Fire & Rescue Services	PS20120848	Training for Critical Incident Stress Management	Ramsay Consulting	Ś	7.000.00
NOITC	Vancouver Fire & Rescue Services Vancouver Fire & Rescue	PS20120848	Training for Critical Incident Stress Management Vancouver Fire & Rescue Services - Business Analyst -	Ramsay Consulting	\$	7,000.00
	Services	PS20120848 PS20121250		Ramsay Consulting Smith Brownlee & Associates Inc	\$ \$	7,000.00 23,040.00
NOITC	Services Vancouver Fire & Rescue		Vancouver Fire & Rescue Services - Business Analyst -		\$	

Туре	City Department	Contract Reference	Description	Vendor Selected	Aw	ard Amount
NOITC	Engineering Services	PS20120980	Waterwise Home Visit focus Group Survey	Econnics Eco Efficiency	\$	35,000.00
			Development of Bicycle Helmet Distribution Machine			·
Urgent/Highly Specialized	Engineering Services	PS20121416	Prototype	Sandvault Group Global	\$	50,000.00
orgent/inginy opecialized		1 520121110	Facilitation for Downtown Eastside Local Area Planning			30,000.00
Lingo at (Linghly, Capping line d	Community Convious	0020120212	-	M/humat Q. Associates Ltd	ć	40,000,00
Urgent/Highly Specialized	Community Services	PS20120313	Committee and Allied Processes	Whynot & Associates Ltd	\$	40,000.00
			Facility Rental fo Federation of Canadian Muncipalities			
Urgent/Highly Specialized	Office of the City Manager	PS20120495	Dinner Reception	Vancouver Convention Centre	\$	21,532.56
			Facility Rental for Federation of Canadian Municipalities			
Urgent/Highly Specialized	Office of the City Manager	PS20120511	Event Reception	Multiple Vendors	\$	197,000.00
	Real Estate & Facilities					-
Urgent/Highly Specialized	Mgmt	PS20120509	Legal Services for #1 Kingsway Project Litigation	Shapiro Hankinson & Knutson	\$	200,000.00
orgenty nighty specialized		1 520120505	Online Credit Search Services of Companies for Supply		<del></del>	200,000.00
	<b></b>	D000404400	,		4	44 000 00
Urgent/Highly Specialized	Financial Services	PS20121423	Management from D & B	Dun & Bradstreet Canada Ltd	\$	11,000.00
			Professional Services - Phase 1 Seismic Assessment - Cambie			
Urgent/Highly Specialized	Engineering Services	PS20121091	Bridge	MMM Group Ltd	\$	74,920.00
Urgent/Highly Specialized	Engineering Services	PS20120514	Services for Upgrade on IPS Meters to Accept 2012 Coins	IPS Group Inc	\$	24,903.90
Urgent/Highly Specialized	Engineering Services	PS20120447	Supply and Delivery of Concrete Joint Seal Trial	Infratech Polymers Inc	Ś	8,662.50
Urgent/Highly Specialized	Engineering Services	PS20110890	Supply and Delivery of One 75KW Genset Receptacle	West Coast Electric Ltd	\$	9,000.00
orgenty highly opecialized		1 520110050				5,000.00
llraont/lliably Createlined	Financial Convises	D\$20120640	Vancouver Devitalization with ant Displacement Devicet	Darthorships Dritich Calumbia ta	ć	22.000.00
Urgent/Highly Specialized	Financial Services	PS20120610	Vancouver Revitalization without Displacement Project	Partnerships British Columbia Inc	\$	23,000.00
Urgent/Highly Specialized	Engineering Services	PS20120330	Blueboxes for Curbside Recycling Program - Interim Order	Thunderbird Plastics Ltd.	\$	33,900.00
	<b>Real Estate &amp; Facilities</b>					
Urgent/Highly Specialized	Mgmt	PS20120896	Compressor Replacement for Mount Pleasant Complex	JUST Mechanical Ltd.	\$	7,493.00
Urgent/Highly Specialized	Engineering Services	PS20121025	Consultant for Incident Investigation	Richards-Wilcox Custom Systems	\$	8,387.50
	Real Estate & Facilities					0,000.000
Urgent/Highly Specialized		PS20120557	Consulting Services for appraisal of 3484 Kingsway	HVS	ć	0 000 00
Urgent/Highly Specialized	Mgmt	P320120557		HV3	\$	9,000.00
	Real Estate & Facilities		Consulting Services for Target Focus Training at Tactical			
Urgent/Highly Specialized	Mgmt	PS20120208	Training Centre	TFT Seminars	\$	10,000.00
	Real Estate & Facilities		Contracting Services for Fire and Flood Clean Up at Granville			
Urgent/Highly Specialized	Mgmt	PS20120018	Residence	Phoenix Enterprises Ltd	\$	13,378.67
	Real Estate & Facilities					
Urgent/Highly Specialized	Mgmt	PS20110926	Consulting Services for Interior Painting at 1436 Haro Street	McIntyre Hyland Painting Ltd	Ś	5,430.00
	Real Estate & Facilities	. 020110020	Consulting Services for Lead and Asbestos Abatement on			3)100100
Urgent/Highly Specialized		PS20110769	Handles and Rails in City Hall	Quantum Murray LP	ć	9,455.00
orgent/ Highly Specialized	Mgmt	F320110709				9,433.00
	Real Estate & Facilities		Contracting Services for Overhead Door			
Urgent/Highly Specialized	Mgmt	PS20110708	Maintenance/Weather Strip at Firehalls	Overhead Door Company	\$	14,494.00
Urgent/Highly Specialized	Engineering Services	PS20120270	Contractor Services for Temporary Shoring of Retaining Wall	Belpacific Excavating/Shoring	\$	9,170.00
	Real Estate & Facilities					
Urgent/Highly Specialized	Mgmt	PS20120011	Emergency Hot Water Tank Replacement at Fire Hall #4	JUST Mechanical Ltd	Ś	7,225.00
	Real Estate & Facilities					.,
Lingo at / Lighty Capacialized		DC20110025	Emergency Het Water Tank Deplesement at Eiro Hell #7	ULCT Mashaniaal Ltd	ć	
Urgent/Highly Specialized	Mgmt	PS20110925	Emergency Hot Water Tank Replacement at Fire Hall #7	JUST Mechanical Ltd	<u> </u>	6,885.00
	Vancouver Fire & Rescue					
Urgent/Highly Specialized	Services	PS20120667	Emergency repairs to Burnaby and Main Street BoatHouses	FM Marine Services Inc	\$	9,200.00
			Emergency Sole Source Award - Specialized Pump and			
Urgent/Highly Specialized	Engineering Services	PS20120368	Accessories	Xylem Water Solutions	\$	8,816.43
	Real Estate & Facilities					
Urgent/Highly Specialized	Mgmt	PS20121043	Fire Damage 400 W. Broadway	Belfor Property Restoration	\$	9,134.65
orgent, ingin , openanzea	Real Estate & Facilities		Labour, material & Equipment to Replace heat Exchanger &		<b>—</b>	3)10 1100
Urgent/Highly Createlized		DC20120014		ULCT Mashaniaal Ltd	~	
Urgent/Highly Specialized	Mgmt	PS20120014	Blower Motor to RTU24 at 3858 Graveley	JUST Mechanical Ltd	<u> </u>	5,088.00
	Vancouver Fire & Rescue		Modifications to Unit E9294 to outfit as a Battalion Chief			
Urgent/Highly Specialized	Services	PS20120760	vehicle	Profire Emergency Equipment Inc	\$	12,282.20
	Real Estate & Facilities					
Urgent/Highly Specialized	Mgmt	PS20120137	Oppenheimer Lodge 2nd Floor Shower Repair	National Plumbing	\$	5,029.46
	Real Estate & Facilities			ž		
Urgent/Highly Specialized	Mgmt	PS20121223	Repair of four Damaged Excalator Stairs at Central Library	Fujitec Canada Inc.	Ċ	6,448.00
Signing ing specialized		, 520121223			<b>—</b>	0,440.00
llesset/Blackson at the l	Board of Parks &	DC2012001C	Repiar of Hot Tub Leaking Cracks at Vancouver Aquatic	Delverate Destaurations 11.1	~	E 000 00
Urgent/Highly Specialized	Recreation	PS20120846	Centre	Polycrete Restorations Ltd	Ş	5,880.00
Urgent/Highly Specialized	Engineering Services	PS20120411	Services for Cleaning Up Burns Bog at Landfill	TreeTech Tree Service	\$	14,400.00
			Spring Replacement and Car Wash Door Maintenance at			
Urgent/Highly Specialized	Engineering Services	PS20121186	Nation Yard	Creative Door Services Ltd	\$	5,770.00
0 , 0, eposising of	Vancouver Fire & Rescue		Supply and Installation of Anchorage Connectors for Exercise		+	.,
Urgent/Highly Specialized		PS20121141	Magnitude '12	Atlas Anchor Systems (BC) Ltd.	ć	5,600.00
orgent/righty specialized	Services	F 320121141	5	Alias Alichul Systems (BC) Lla.	>	5,000.00
	L		Supply and Delivery of SL-GMS Software License and One			
Urgent/Highly Specialized	Engineering Services	PS20120186	Year Maintenance	Command Engineering International	\$	8,400.00