



ADMINISTRATIVE REPORT

Report Date: December 1, 2012
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VanRIMS No.: 08-2000-20
Meeting Date: January 16, 2013

TO: Standing Committee on Planning, Transportation and Environment
FROM: Director of Grants, Awards and Support Programs, Cultural Services
SUBJECT: 2013 Advance Grant Installments to Cultural Operating Organizations

RECOMMENDATION

- A. THAT Council approve advance Cultural Grants Operating installments in the amount of \$1,041,240 to 82 organizations, in advance of their 2013 annual operating review, as listed in Appendix A.
- B. THAT Council approve quarterly grant installments in the amount of \$988,600 (noting Q3 and Q4 exceptions) to the five major exhibiting institutions beginning January 2013, in advance of their 2013 annual operating review, as listed in Table 1.

COUNCIL AUTHORITY/PREVIOUS DECISIONS

Approval of grants requires eight affirmative votes.

Since 1998, City Council has awarded an advance installment of 40% of the previous-year grant to eligible Cultural Operating Grant recipients based on the following criteria:

- The applicant has received an Operating grant for at least three consecutive years.
- The applicant's Operating Grant in the previous year was over \$7,500.
- An initial review of an organization's current application indicates no critical concerns about the applicant's finances, organizational sustainability or overall performance in the past year.

In past years, the City has disbursed Operating grants to the five major exhibiting institutions in equal installments throughout the year. The installments are timed to accommodate the operating cash flow requirements of these organizations. In 2013, there is an exception to the equal installment to one organization as detailed in the financial section of this report.

CITY MANAGER'S/GENERAL MANAGER'S COMMENTS

The General Manager of Community Services recommends approval of A and B.

REPORT**Background/Context**

This report recommends that Council approve advance grants for 82 Cultural Operating Grant organizations and four quarterly installments to the five major exhibiting institutions, in advance of their annual 2013 operating review.

In 2012, the City approved advance grant installments to 85 organizations in the amount of \$1,101,840 and quarterly grant installments to the five major exhibiting institutions in the amount of \$989,500.

Following a preliminary staff review of the 2013 Operating Grant applications, advance installments are recommended to 82 organizations (based on 40% of the 2012 grant) and quarterly installments are recommended to be made to the five major exhibiting institutions (based on 2012 funding levels).

Subject to Council approval, applicants will be notified in writing that approval of an advance grant instalment and payment does not represent a commitment for any additional funds. The determination of additional funds depends on the grant budget levels established by Council for 2013, the Assessment Committee review of the 2013 operating grant requests, and Council's final approval of the Committee's recommended allocations.

An Assessment Committee comprised of members from the arts and cultural community and Cultural Services staff will review the 2013 Operating grant applications. Once this process has concluded in early spring 2013 and Council has approved the recommendations brought forward by the Assessment Committee, the balance of grant payments will be made and adjustments (if any) will be made for the major exhibiting institutions and disbursed according to the quarterly payments. Any changes to the balance of payments and the quarterly payments will accommodate for inflation or budget adjustments.

Strategic Analysis

Vancouver City Council supports safe, liveable neighbourhoods and a healthy creative sector which contributes to both the green and knowledge-based economies. Approval of the release of advance grant installments to Cultural Operating organizations and major exhibiting institutions which meet the criteria for inclusion in this report will enhance cash flow of these societies. In turn, they will be able to lever significant funds from public and private sector sources, as well as earned revenues to maintain healthy financial operations.

This policy was put into place to ease the cash flow requirements that many cultural organizations experience early in the calendar year. Recommendations for advance installments are presented to Council after a preliminary review of grant applications. This preliminary review is followed up with an intensive peer-review process over the coming months to make informed, strategic recommendations to Council about allocating the balance of the 2013 Cultural Grants budget.

This policy will be incorporated into a comprehensive Cultural Strategy that is being developed. Building on the 2008-2018 Cultural Plan, the Cultural Strategy will drive a diverse and thriving cultural economy and address the shifts that the sector is experiencing. The Strategy will review and update the Civic Theatres business and strategic plans, the funding of public art, a live performance regulatory review, and an artist studio regulatory review. Under the Strategy, grant programs will continue to support arts and cultural organizations whose performance remains relevant and sustainable.

Implications/Related Issues/Risk (if applicable)

Financial

This report recommends advance approval for 82 Operating grant installments of \$1,041,240 and four equal quarterly installments to five major exhibiting institutions of \$988,600 (noting the Q3 and Q4 exceptions).

A summary of 2013 quarterly installments for the five major exhibiting institutions is provided in Table 1. A summary of the 82 advance grant installments is provided in Appendix A.

Table 1: 2013 Proposed Q1-Q4 Installments to the Major Exhibiting Institutions

Organization	2012 Grant	2013 Q1 Installment	2013 Q2 Installment	2013 Q3 Installment	2013 Q4 Projected Installment
ASTC Science World Society	\$96,000	\$24,000	\$24,000	\$24,000	\$24,000
HR MacMillan Space Centre Society	\$519,400	\$129,850	\$129,850	\$129,850	\$129,850
Vancouver Art Gallery Association	\$2,181,000	\$545,250	\$545,250	\$545,250	\$545,250
Vancouver Maritime Museum Society	\$400,000	\$100,000	\$100,000	\$100,000	\$100,000
Vancouver Museum Society*	\$758,000	\$189,500	\$189,500	\$0	\$79,000
TOTAL	\$3,954,400	\$988,600	\$988,600	\$799,100	\$878,100

*In a report to Council in July 2012 (RTS# 9710), the Museum of Vancouver was granted an advance of \$300,000 on their 2013 grant that came from the Cultural Precinct Reserve, which is to be repaid in 2013 through a reduced cultural grant. The Museum of Vancouver will therefore only receive first and second quarterly installments of \$189,500, no third quarter installment, and the balance or adjusted fourth quarter installment based on their Council-approved 2013 grant.

Final recommendations on the 2013 Operating grants for the 82 Cultural Operating organizations and the five Major Exhibiting Institutions will be made following a review of each organization's operational and financial performance and submitted to Council for

approval in spring 2013. Pending those recommendations, adjustments may be made to the balance of the operating grants awarded to these organizations and/or the quarterly installments to the five major exhibiting institutions.

Table 2: Schedule of 2013 Advance Grant and Quarterly Installments

Cultural Grants Program	Advance Installment
82 Cultural Operating Grant Organizations	\$1,041,240
5 Major Exhibiting Institutions (Quarterly payments)	\$988,600
TOTAL	\$2,029,840

CONCLUSION

Vancouver's non-profit arts and cultural organizations consistently underline the value of the City's advance grant installments in managing their cash flow needs early in the year. These installments have been particularly crucial in recent years with the current economic and funding uncertainty. This advance of 2013 grants is part of a wider Cultural Strategy being developed which will build upon the 2008-2018 Culture Plan to drive a diverse and thriving cultural economy as part of a vibrant, safe and liveable community.

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**2013 Advance Installments
Cultural Operating Grants**

#	Organization	2012 Grant	2013 Advance
1	Alliance for Arts & Culture Soc.	45,000	18,000
2	Arts Club Of Vancouver Theatre Soc.	155,000	62,000
3	Artspeak Gallery Soc.	29,000	11,600
4	Axis Theatre Soc.	34,000	13,600
5	Ballet B.C. (Pacific Ballet B.C. Soc.)	93,000	37,200
6	Bard on the Beach Theatre Soc.	27,500	11,000
7	Battery Opera Performing Arts Soc.	14,000	5,600
8	Boca Del Lupo Theatre Soc.	27,000	10,800
9	Canadian Music Centre - B.C.	23,000	9,200
10	Carousel Theatre Soc.	32,000	12,800
11	Centre culturel francophone de Vancouver	18,000	7,200
12	Chor Leoni Men's Choir	17,000	6,800
13	Cineworks Independent Filmmakers Soc.	36,000	14,400
14	Co. Erasga Dance Soc.	10,000	4,000
15	Coastal Jazz and Blues Soc.	85,000	34,000
16	Contemporary Art Gallery Soc.	67,000	26,800
17	Craft Council of B.C.	13,000	5,200
18	Dancing on the Edge Festival Soc.	25,000	10,000
19	DOXA Documentary Film and Video Festival (The Documentary Media Soc.)	17,000	6,800

#	Organization	2012 Grant	2013 Advance
20	Early Music Vancouver (Van. Soc. for Early Music)	34,000	13,600
21	EDAM Performing Arts Soc.	20,000	8,000
22	Electric Company Theatre Soc.	35,000	14,000
23	Elektra Women's Choir	13,500	5,400
24	Firehall Theatre Soc.	70,000	28,000
25	Flamenco Rosario (Rosario Ancer Flamenco Arts Soc.)	10,000	4,000
26	Full Circle: First Nations Performance Soc.	10,000	4,000
27	Gallery Gachet Soc.	19,000	7,600
28	Green Thumb Theatre for Young People (Green Thumb Players)	58,000	23,200
29	grunt gallery (Visible Arts Soc.)	37,000	14,800
30	Headlines Theatre (Theatre for Living Soc.)	24,000	9,600
31	Joe Ink Performance Soc.	15,000	6,000
32	Karen Jamieson Dance Soc.	13,000	5,200
33	Kidd Pivot Performing Arts Soc.	25,000	10,000
34	Kokoro Dance Theatre Soc.	17,000	6,800
35	Leaky Heaven Performance Soc.	17,000	6,800
36	Malaspina Printmakers Soc.	13,000	5,200
37	Mascall Dance Soc.	9,000	3,600
38	Music in the Morning Concert Soc.	19,000	7,600
39	Musica Intima Soc.	21,000	8,400
40	New Orchestra Workshop Soc.	11,000	4,400
41	New Performance Works Soc.	11,000	4,400

#	Organization	2012 Grant	2013 Advance
42	Newworld Theatre Soc.	32,000	12,800
43	Norman Rothstein Theatre (Van. Westside Theatre Soc.)	20,000	8,000
44	Or Gallery Soc.	29,000	11,600
45	Pacific Baroque Orchestra Soc.	18,000	7,200
46	Pacific Cinémathèque Pacifique	45,000	18,000
47	Pacific Theatre (First Pacific Theatre Soc.)	16,000	6,400
48	Pink Ink Theatre Productions Assn.	20,000	8,000
49	Pitt Gallery (Unit/Pitt Soc. For Arts and Critical Awareness)	17,500	7,000
50	Playwrights Theatre Centre	38,000	15,200
51	Powell St. Festival Soc.	18,000	7,200
52	Public Dreams Soc.	17,500	7,000
53	PuSH International Performing Arts Festival Soc.	76,000	30,400
54	Radix Theatre Soc.	11,000	4,400
55	Ruby Slippers Productions Soc.	14,000	5,600
56	Rumble Productions Soc.	30,000	12,000
57	Satellite Video Exchange Soc.	26,000	10,400
58	The Only Animal Theatre Soc.	12,000	4,800
59	Théâtre la Seizième	27,500	11,000
60	Theatre Replacement Soc.	22,000	8,800
61	Touchstone Theatre Soc.	33,500	13,400
62	Turning Point Ensemble	25,000	10,000
63	Urban Ink Productions Soc.	14,000	5,600

#	Organization	2012 Grant	2013 Advance
64	Van. Access Artist Run Centre	13,600	5,440
65	Van. Cantata Soc.	17,000	6,800
66	Van. Centre for Contemporary Asian Art (Centre A)	37,000	14,800
67	Van. Chamber Choir	18,000	7,200
68	Van. Co-operative Radio (Community Radio Edn. Soc.)	25,000	10,000
69	Van. Dance Centre Soc.	73,000	29,200
70	Van. Folk Music Festival Soc.	80,000	32,000
71	Van. Fringe Festival (First Van. Theatrespace Soc.)	40,000	16,000
72	Van. Intl. Children's Festival Soc.	126,500	50,600
73	Van. Intl. Film Festival Soc.	50,000	20,000
74	Van. Intl. Writers Festival Soc.	62,000	24,800
75	Van. Moving Theatre Soc.	25,000	10,000
76	Van. New Music Soc.	32,000	12,800
77	Van. Opera Assn.	26,000	10,400
78	Van. Out on Screen Film Festival Soc.	27,500	11,000
79	Van. Symphony Soc.	44,000	17,600
80	Wen Wei Dance Soc.	19,000	7,600
81	Western Front Soc.	44,500	17,800
82	Western Theatre Conspiracy	12,000	4,800

Total 2,603,100 1,041,240