



# **CITY OF VANCOUVER**

**INCLUDING BOARDS AND COMMISSIONS**

**BRITISH COLUMBIA**

## **STATEMENT OF FINANCIAL INFORMATION**

**DECEMBER 31, 2011**

- **FINANCIAL STATEMENTS**
- **SCHEDULE OF DEBTS**
- **SCHEDULE OF GUARANTEE AND INDEMNITY AGREEMENTS**
- **SCHEDULE OF REMUNERATION AND EXPENSES**
- **SCHEDULE OF SUPPLIERS FOR GOODS AND SERVICES**

**Published pursuant to the Financial Information Regulations under the  
Financial Information Act of British Columbia**



**CITY OF VANCOUVER**

**STATEMENT OF FINANCIAL INFORMATION APPROVAL**

The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2), approves all the statements and schedules included in this Statement of Financial Information, produced under the *Financial Information Act*.

A handwritten signature in black ink, appearing to be 'Esther Lee', written in a cursive style.

Esther Lee  
Director of Financial Services  
Deputy Director of Finance  
April 19, 2012

## CITY OF VANCOUVER

### DIRECTOR OF FINANCE REPORT

The Financial Statements contained in this Statement of Financial Information under the Financial Information Act have been prepared by management in accordance with Canadian generally accepted accounting principles, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all the statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The City's Internal Audit Division has the responsibility for assessing the internal control environment of the City and making observations and recommendations on the effectiveness of management systems and processes. The Internal Audit Division reports to the Internal Audit Management Team.

The External Auditors, KPMG LLP, conduct an independent examination, in accordance with Canadian generally accepted auditing standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the Act. Their examination includes a review and evaluation of the City's system of internal control and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly. The External Auditors present their audit findings to the City's Finance and Services Committee.

On behalf of the City of Vancouver,



Esther Lee  
Director of Financial Services  
Deputy Director of Finance  
April 19, 2012

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*CITY OF VANCOUVER*

*BRITISH COLUMBIA*

ANNUAL FINANCIAL REPORT

2011





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## VANCOUVER CITY COUNCIL 2011 - 2014

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Mayor Gregor Robertson

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### VANCOUVER'S CITY COUNCILLORS



Councillor  
George Affleck



Councillor  
Elizabeth Ball



Councillor  
Adriane Carr



Councillor  
Heather Deal



Councillor  
Kerry Jang



Councillor  
Raymond Louie



Councillor  
Geoff Meggs



Councillor  
Andrea Reimer



Councillor  
Tim Stevenson



Councillor  
Tony Tang

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**OFFICIALS**

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**Corporate Management Team**

City Manager	P. Ballem, MD, FRCP
Deputy City Manager	S A. Johnston, LEED AP
Deputy City Manager	D. McLellan, B.E.S, M.C.I.P.
Chief Constable	J. Chu, B.B.A, M.B.A.
Director of Legal Services	F. Connell, LL.B.
Chief Librarian	S. Singh, B.A., MLIS
General Manager of Business Planning and Services	K.B. Bayne, B.A., M.Sc. (Bus.)
Acting General Manager of Community Services	B. Proskan, BSW, MPA
Director of Corporate Communications	M. Welman
General Manager of Engineering Services	P. Judd, P. Eng.
General Manager of Fire and Rescue Services	J. McKearney, M.A.
General Manager of Financial Services	P. Impey, B. Sc., M.B.A.
General Manager of Human Resource Services	P. Mochrie
General Manager of Parks and Recreation	M. Bromley

**Financial Services**

General Manager of Financial Services Group	P. Impey, B. Sc., M.B.A.
Director of Financial Services	E. Lee, B. Comm., C.A.
Associate Director of Financial Services	G. Krueger, B. Comm., C.A.

**City Clerk**

M. Coulson

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## BOARDS

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### **Vancouver Public Library Board**

C. Evans – Chair  
C. Brooks – Vice-Chair  
E. Kazemi – Vice-Chair  
M. Lombardi - School Board Trustee  
C. Barnes – Park Board Commissioner  
Councillor H. Deal – City Council Representative  
M.L. Baum                      D. Millward  
A. Chan                          J. Swift  
D. Chariandy                  A. Twigg  
K. Epstein  
Chief Librarian – S. Singh

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### **Vancouver Police Board**

Mayor G. Robertson – Chair  
M. Collins                      P. Marfleet  
W. Grant                        S. Williamson  
J. McLean                      G. Wong  
Chief Constable – J.Chu

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### **Board of Parks and Recreation**

C. Barnes – Chair  
A. Jasper – Vice-Chair  
S. Blyth                         T. Loke  
J. Coupar                       N. Sharma  
M. De Genova  
General Manager – M. Bromley

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### **Vancouver Civic Theatres Board**

R. Haynes – Chair  
K. Sutherland – Vice-Chair  
Councillor E. Ball – Council Liaison  
C. Arrata                       K. Wilson  
M. Noon                        I. Woo  
D. Secunda  
Director – R. Ackerman

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**Mayor G. Robertson and Members of Council**

It is our pleasure to submit the Consolidated Financial Statements for the City of Vancouver for the year ended December 31, 2011. These financial statements include the financial position and results of operations of the City including its boards and City controlled corporations.

The City's financial statements consist of:

- Consolidated Statement of Financial Position – summary of financial and non-financial assets, liabilities and accumulated surplus at yearend.
- Consolidated Statement of Operations – summary of revenues, expenses and annual surplus for the year.
- Consolidated Statement of Change in Net Debt – summary of changes in financial assets and liabilities.
- Consolidated Statement of Cash Flow – summary of the sources and uses of cash in the year.

**2011 Consolidated Financial Position**

(\$000s)	2011	2010 Recasted	Change
Financial assets	\$ 1,421.0	\$ 1,345.7	\$ 75.3
Liabilities	1,840.3	1,819.5	20.8
Net debt	(419.3)	(473.8)	54.5
Non-financial assets	6,203.3	6,150.4	52.9
Accumulated surplus	\$ 5,784.0	\$ 5,676.6	\$ 107.4

The City's financial position improved by \$107.4 million in 2011 with accumulated surplus totaling \$5.784 billion (2010 - \$5.677 billion).

Financial Assets and Liabilities increased by \$75.3 million and \$20.8 million respectively. The 2010 amount for Liabilities has been recasted by an increase of \$125.0 million as a result of a change in accounting treatment to record prepaid leases as deferred revenue. In prior years, the full amount of the prepaid lease payments was recognized as revenue in the year collected. The prepaid leases will now be amortized over the term of the lease; the change has been applied retroactively and prior periods have been recasted.

Net Debt, calculated as Financial Assets less Liabilities is an indicator of the amount of future revenues required to pay for past transactions and events. The City's Net Debt decreased by \$54.5 million to a total of \$419.3 million.

The City's non-financial assets increased in 2011 by \$52.9 million, bringing the total to \$6.203 billion. This reflects the increase in the City's physical assets including buildings, equipment, street and utility infrastructure and parks.

**Consolidated Results of Operations**

The City's consolidated revenues were \$1.402 billion (2010 - \$1.355 billion) and include property taxes, utilities and user charges, government transfers and capital contributions. Consolidated expenses totaled \$1.294 billion (2010 - \$1.236 billion) resulting in an annual surplus of \$107.4 million.

### **Revenue Fund**

The Revenue Fund accounts for the general operations of the City. Spending authority and control for the fund are provided by Council through the annual Operating Budget.

Revenues for the year totaled \$1.115 billion and expenditures totaled \$957.6 million resulting in a net revenue amount of \$157.6 million. After debt charges and transfers to reserves and other funds, the net change in the Revenue fund balance was \$2.2 million. The total fund balance of the Revenue Fund currently stands at \$17.4 million, compared to \$15.2 million in 2010. The following highlights the major changes in revenues and expenditures.

Total operating revenues increased by \$38.3 million (3.6%) from 2010 mainly due to:

- An increase in net taxation revenue of \$14.3 million or 2.4% from \$605.6 million to \$619.9 million. City Council approved a 2.2% increase in the property tax levy in 2011 that generated \$12.5 million in tax revenues (including \$2.5 million from new construction).
- An increase in water utility user fees of \$7.5 million (8.8%) due to a Council approved rate increase of 12.0% to reflect rising regional water costs and debt charges.
- An increase in solid waste utility revenue of \$4.3 million (8.7%) due to Council approved rate changes and increased demolition tonnages deposited at the Landfill.
- An increase in sewer utility revenue of \$1.1 million (2.2%) due to a Council approved rate increase of 9.2%.
- A decrease in other fees, rates and cost recoveries of \$4.6 million (1.9%) due to a combination of the following:
  - A decrease related to one-time revenues and recoveries associated with 2010 Olympic and Paralympic Games related activities (\$22.0 million).
  - Increased revenue of \$4.7 million from building permits and related fees due to rate increases and increased levels of construction activity presently being undertaken within the City.
  - \$3.2 million increase in recoveries from external agencies and the Provincial Government for the Vancouver Police Department related to various special events held in the City and for the Integrated Riot Investigation Team.
  - \$3.2 million increase in on-street parking revenues due to Council approved increases in rates and expansion of meter zones.
  - \$1.6 million increase in parking by-law enforcement revenue due to implementation of the Bylaw Adjudication program which improves collections on parking fines.
  - \$2.3 million in Federal and corporate cost recoveries for Vancouver's 125th birthday celebration.
  - \$1.1 million increase in sales revenue from Mountain View Cemetery arising from the availability of new burial spaces.
  - \$1.3 million increase in Hillcrest facility revenues due to a full year of operations in 2011.
- An increase in provincial revenue sharing grants and contributions of \$13.2 million (104.3%) primarily from higher allocations of provincial traffic fine revenue.
- An increase in investment income of \$2.5 million (21.7%) due to higher interest rates compared with 2010.

Total operating expenditures amounted to \$957.6 million, an increase of \$1.0 million (0.1%) over 2010 mainly due to:

- \$30.0 million increase in contractual wage and fringe benefit adjustments.
- \$5.4 million increase in the cost of water charged by the Greater Vancouver Water District.
- \$2.0 million for the civic election in November 2011.
- \$1.2 million increase in the Sewer Utility expenditures due to an increase in the Greater Vancouver Sewerage & Drainage District levy and increased debt charges related to increased capital works.
- \$15.0 million decrease in solid waste expenditures mainly due lower post closure costs.
- Decrease of \$30.5 million in 2010 Olympic and Paralympic Games related operational expenditures.
- \$3.3 million in lower expenditures for the Great Beginnings project and from the completed Emergency Management CCTV and ICBC projects.
- One-time costs of \$3.4 million for Vancouver's 125th Anniversary celebrations in 2011.
- \$2.0 million in policing and other costs related to the Stanley Cup Fan Zones and the riot.
- \$5.3 million increase in facilities expenditures for the Vancouver Police premises at Graveley Street and \$1.7 million for Parks and Recreation for the Hillcrest Centre due to a full year of operations in 2011.

## REPORT OF THE DIRECTOR OF FINANCE

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### **Tangible Capital Assets**

The City's tangible capital assets are held in two funds:

- Capital Fund accounts for tangible capital assets required for civic use and the related long term debt.
- Property Endowment Fund (PEF) accounts for real estate properties including non-market housing sites, other residential and commercial properties and parking garages. A number of these properties are managed on a commercial basis generating income to benefit current and future citizens.

The Capital Fund holds \$5.094 billion of assets at the end of 2011. Capital additions totalled \$247.3 million with the following major projects:

	<u>\$ Million</u>
• Streets, traffic and safety	37.6
• Traffic calming plans, streetlights, signals, sidewalks, City impound and Granville Bridge	
• Sewer main construction	47.5
• Water works distribution system	24.6
• Solid Waste utility	4.1
• Vehicle and equipment purchases	5.6
• Parks, community centres, playing fields, ice rinks Hillcrest Curling Centre Conversion, Trout Lake Community Centre, Van Dusen Visitor Centre	48.2
• Construction and capital maintenance of City buildings and systems VPD Forensic storage, Firehall #15, Hasting Park Day Care	55.5
• Technology infrastructure Hardware upgrades and Infrastructure management	13.2
• Neighbourhood Energy Utility infrastructure	2.9
• Books, equipment and furniture	8.1

The Property Endowment Fund holds \$1.069 billion of assets at the end of 2011. Capital additions totalled \$15.0 million with expenditures for final renovations at the Vancouver Police premises at Graveley Street, purchase of land for affordable housing, as well as parking structures and building improvements.

### **Long Term Debt**

Debt outstanding at year end was \$620.1 million (2010 - \$594.9 million). During the year, \$80.0 million sinking fund debentures and \$36.2 million serial debentures matured. In December 2011, the City issued a 10-year \$140.0 million sinking fund debenture at rate of 3.45%. At the end of 2011, the City has sinking fund debt reserves of \$76.7 million for the future repayments.

(000s)	2011	2010	Change
Debenture debt outstanding	\$ 630,343	\$ 605,863	\$ 24,480
Less: Internally held debt	(10,197)	(11,001)	804
Externally held debt	<u>\$ 620,146</u>	<u>\$ 594,862</u>	<u>\$ 25,284</u>

As part of 2009-2011 Capital Plan, the City has electorate approval for total borrowing up to \$382.6 million; \$222.0 million for the maintenance and replacement of existing and construction of new streets, parks and facilities infrastructure and \$160.6 million for sewer, water, and neighborhood energy capital expenditures. Through the 2009-2011 capital budget processes, Council has established borrowing authorities for \$339.6 million. Along with \$1.0 million remaining authority from the 2006-2008 Capital Plan, overall outstanding borrowing authority at the end of 2011 was \$154.6 million.



## REPORT OF THE DIRECTOR OF FINANCE

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### **Reserves**

Under legislative or Council authority, the City has established a number of specific purpose reserves in addition to the sinking fund debt repayment reserve. At the end of 2011, these reserves totalled \$509.2 million, up \$37.8 million over 2010. The most significant reserve balances and changes were:

- Affordable Housing Reserves increased by \$1.1 million to \$7.1 million mainly due to amounts set aside as part of the operating agreement with a non-profit organization for one of the affordable housing sites in the Southeast False Creek Olympic Village.
- Future Revenue Fund Budgets Reserve increased by \$15.1 million to a balance of \$76.0 million. The increase included the transfer of \$7.0 million to fund future payroll obligations, \$1.5 million for Vancouver Police Department special investigations, and \$3.0 million rent and maintenance subsidies (for City-owned properties leased to non-profit organizations) and \$4.4 million traffic fine revenue sharing received in advance.
- Funding for future debt charges of \$2.8 million was transferred into the Future Debt Repayment Reserve bringing the balance of that reserve to \$37.9 million.
- The Olympic Legacy Facilities Reserve has a balance of \$1.1 million remaining to complete the Hillcrest Complex conversion.
- The Parking Sites Reserve holds the net parking revenues from the City's parkades and parking lots, managed and operated by Vancouver Parking Corporation (EasyPark). The balance of the reserve at year end was \$28.9 million, an increase of \$4.5 million.
- The Plant and Equipment Reserve which funds the long term equipment replacement plan increased by \$11.8 million to \$72.9 million. The reserve is funded by internal equipment charges provided in the Operating and Capital Budgets and in 2011 this amounted to \$18.7 million. Actual expenditures continue to be low in 2011 at \$6.9 million, pending a review of a 10-year strategic plan for the fleet replacement program which will include greening of the fleet.
- The Solid Waste Capital Reserve is being accumulated to fund closure and post-closure costs at the City's landfill. The present liability is calculated based on the ratio of utilization to the total capacity of the landfill site and the discounted value of future estimated cash flows associated with closure and post-closure activities. At year end, the liability amounted to \$71.2 million, with the remaining capacity of 6.8 million tonnes (28.7% of total capacity) to be utilized by 2036. During the year the reserve increased by \$8.5 million to \$77.5 million as a result of landfill expenditures of \$2.8 million offset by surplus and interest of \$8.7 million and \$2.8 million received from Metro Vancouver for Phase 1 closure costs.
- Water and Sewer Utility Rate Stabilization Reserves decreased by \$1.0 million to a total of \$20.4 million as a result of lower user consumption revenues than anticipated.
- The Southeast False Creek Construction Reserve which has been established to satisfy construction claims expired in 2011 and the funds returned to the Capital Financing fund balance.

### **Southeast False Creek Development**

At the end of 2010, the financial statement value of the loan receivable from the developer, Southeast False Creek Properties Ltd ("SEFC Ltd"), formerly Millennium Southeast False Creek Properties Ltd., had been adjusted to reflect estimated net realizable value of underlying assets (\$524.0 million). These assets include:

- market condominiums, market rental housing and commercial space buildings located in the Olympic Village site now known as The Village on False Creek ("Market Project"),
- residential and commercial properties (Guarantee Properties) owned directly or indirectly by the guarantors of the loan and
- residual value of SEFC Ltd shares.

In January 2011, SEFC Ltd and the City entered into a loan settlement agreement which resulted in the transfer of the guarantee properties to the City. The City completed assessments of the properties and has commenced phased sales of the properties.

The receiver for the Market Project, appointed in November 2010, continued to manage and market the project and by the end of the year, 177 units were sold leaving a balance of 297 unsold units. Net proceeds from the sale of the condominiums were, with court approval, paid to the City and used to reduce external financing.

At December 31, 2011, the City has reflected the Southeast False Creek development as an investment in the amount of \$462.1 million.

## REPORT OF THE DIRECTOR OF FINANCE

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### Summary

(\$000s)	2011	2010	Change
		Recasted	
Investment in tangible capital assets	\$ 5,554.0	\$ 5,519.9	\$ 34.1
Reserve for debt retirement	76.7	117.9	(41.2)
Reserves	509.2	471.4	37.8
Fund balances	(196.8)	(277.7)	80.9
Obligations to be funded from future revenues	(159.0)	(154.8)	(4.2)
Accumulated surplus	<u>\$ 5,784.1</u>	<u>\$ 5,676.7</u>	<u>\$ 107.4</u>

The City's consolidated operations for the year 2011 resulted in a surplus of \$107.4 million. Net investment in tangible capital assets was \$34.1 million as engineering infrastructure, parks and recreation facilities, libraries and cultural facilities were improved and expanded to provide better services to a growing population. This was partially offset by increase in long-term debt issued to finance the capital expenditures.

The City's 2011 financial position remains strong and is reflected in the credit agency ratings. The Public Sector Accounting Board has approved new standards for the accounting of Government Transfers and Tax Revenue effective for the 2013 fiscal year. New standards for the liability of contaminated sites have also been approved and will be effective for the 2014 fiscal year. In 2012, the City will be preparing for these changes and continuing to implement improvements to financial management and reporting.

Respectfully submitted,



Patrice Impey, B.Sc. MBA  
General Manager of Financial Services /CFO  
Director of Finance



Esther Lee, CA  
Director of Financial Services  
Deputy Director of Finance



**KPMG Enterprise**  
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## INDEPENDENT AUDITORS' REPORT

To the Mayor and Councilors of the City of Vancouver

We have audited the accompanying consolidated financial statements of the City of Vancouver, which comprise the consolidated statement of financial position as at December 31, 2011 and the consolidated statement of operations, consolidated statement of changes in net financial assets and consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditors' Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform an audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City of Vancouver as at December 31, 2011, and its consolidated results of operations, its net financial assets, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### *Report on Other Legal and Regulatory Requirements*

As required by the Vancouver Charter, we report that, in our opinion, these principles have been applied on a basis consistent with the prior year, after giving effect to the prior year adjustments disclosed in note 2.

Chartered Accountants

April 10, 2012

Burnaby, Canada

KPMG LLP is a Canadian limited liability partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International, a Swiss cooperative. KPMG Canada provides services to KPMG LLP.

**CITY OF VANCOUVER**  
**Consolidated Statement of Financial Position**  
**As at December 31**  
**(\$000s)**

	<b>2011</b>	<b>2010</b>
<b>FINANCIAL ASSETS</b>		(Recasted Note 2)
Cash (Note 3)	\$ 59,014	\$ 123,309
Temporary investments (Note 3)	729,001	494,108
Accounts receivable and accrued interest (Note 4)	98,918	127,480
Local improvement receivable	9,794	10,912
Property taxes receivable	24,018	25,185
Southeast False Creek development (Note 9(i))	462,180	523,927
Long term lease agreement receivable (Note 9(f)(i))	38,027	40,863
	1,420,952	1,345,784
 <b>LIABILITIES</b>		
Accounts payable and accrued liabilities (Note 4)	268,420	261,989
Deferred payroll, landfill and interest liabilities (Note 8)	159,012	154,872
Mortgage and loan agreements (Note 9(f))	51,044	60,098
Southeast False Creek financing (Note 9(i))	460,381	515,000
Long term debt (Note 5)	620,146	594,862
Deferred revenue (Note 11)	281,247	232,726
	1,840,250	1,819,547
 <b>NET DEBT</b>	(419,298)	(473,763)
 <b>NON-FINANCIAL ASSETS</b>		
Inventory and prepaids	18,218	18,251
Tangible capital assets (Note 6)	6,185,127	6,132,164
	6,203,345	6,150,415
 <b>ACCUMULATED SURPLUS (Note 7)</b>	\$ 5,784,047	\$ 5,676,652

Contingencies and commitments (Note 9)  
See accompanying Notes to Consolidated Financial Statements

**CITY OF VANCOUVER**  
**Consolidated Statement of Operations**  
**Years ended December 31**  
**(\$000s)**

	<u>2011</u>	<u>2010</u>
		(Recasted Note 2)
<b>REVENUES</b>		
Property taxes, penalties and interest	\$ 619,885	\$ 605,602
Water fees	92,979	85,452
Solid waste fees	53,467	49,181
Sewer fees	48,672	47,608
Other fees, rates and cost recoveries	460,975	474,685
Grants and contributions	39,193	20,841
Investment income	17,540	38,093
Rental and lease income	50,322	45,421
Loss on sale of tangible capital assets	(925)	(11,467)
Gain on sale of Southeast False Creek assets	19,572	-
	<u>1,401,680</u>	<u>1,355,416</u>
<b>EXPENSES</b>		
General government	161,725	162,010
Police protection	234,554	233,022
Fire protection	97,284	94,815
Engineering	175,908	175,058
Water utility	86,431	80,698
Solid waste	64,104	65,489
Sewer utility	77,440	74,763
Planning and Development	70,614	68,931
Recreation and Parks	176,075	173,563
Community and Cultural Services	97,651	93,513
Southeast False Creek development (Note 9(i))	52,499	14,401
	<u>1,294,285</u>	<u>1,236,263</u>
<b>ANNUAL SURPLUS</b>	<u>107,395</u>	<u>119,153</u>
<b>ACCUMULATED SURPLUS (Note 7)</b>		
Beginning of year	5,676,652	5,557,499
	<u>5,676,652</u>	<u>5,557,499</u>
Ending Balance	<u>\$ 5,784,047</u>	<u>\$ 5,676,652</u>

See accompanying Notes to Consolidated Financial Statements

**CITY OF VANCOUVER**  
**Consolidated Statement of Change in Net Debt**  
**Years ended December 31**  
**(\$000s)**

	<u>2011</u>	<u>2010</u>
		(Recasted Note 2)
Annual Surplus	\$ 107,395	\$ 119,153
Acquisition of tangible capital assets	(240,947)	(276,381)
Contributed tangible capital assets	(24,576)	(48,839)
Amortization of tangible capital assets	172,424	167,494
Loss (gain) on sale of tangible capital assets	925	(36,533)
Writeoff of capital costs	12,324	-
Proceeds on sale of tangible capital assets	6,085	49,954
Other transfers	20,802	-
	<u>(52,963)</u>	<u>(144,305)</u>
Change in inventory and prepaids	<u>33</u>	<u>(1,626)</u>
<b>CHANGE IN NET DEBT</b>	54,465	(26,778)
<b>NET DEBT</b>		
Beginning of year	<u>(473,763)</u>	<u>(446,985)</u>
End of year	<u>\$ (419,298)</u>	<u>\$ (473,763)</u>

See accompanying Notes to Consolidated Financial Statements.

**CITY OF VANCOUVER**  
**Consolidated Statement of Cash Flows**  
**Years ended December 31**  
**(\$000s)**

	<u>2011</u>	<u>2010</u>
		(Recasted Note 2)
<b>CASH PROVIDED BY (USED IN):</b>		
Operating Transactions		
Annual surplus	\$ 107,395	\$ 119,153
Items not involving cash		
Amortization	172,424	167,494
Contributed tangible capital assets	(24,576)	(48,839)
Gain on sale of Southeast False Creek assets	(19,572)	-
Loss (gain) on sale of tangible capital assets	925	(36,533)
Writeoff of capital costs	12,324	-
Loss on Southeast False Creek financing	-	48,000
Recognition of deferred revenue	(41,182)	
Change in non-cash items		
Other financial assets and liabilities	40,116	(10,740)
Change in obligations to be funded from future revenues	4,140	25,735
Increase in inventories and prepaids	33	(1,626)
	<u>252,027</u>	<u>262,644</u>
Financing Transactions		
Debt issued	140,420	130,000
Debt repayments	(124,190)	(34,794)
Deferred revenue receipts	89,703	5,962
Southeast False Creek credit facility program	(91,256)	(115,000)
	<u>14,677</u>	<u>(13,832)</u>
Capital Transactions		
Acquisition of tangible capital assets	(240,947)	(276,381)
Proceeds of sale of tangible capital assets	6,085	3,356
	<u>(234,862)</u>	<u>(273,025)</u>
Investing Transactions		
Southeast False Creek financing	138,756	140,244
Net purchase of temporary investments	(234,893)	(79,892)
	<u>(96,137)</u>	<u>60,352</u>
<b>NET (DECREASE) INCREASE IN CASH</b>	<b>(64,295)</b>	<b>36,139</b>
<b>CASH</b>		
Beginning of year	123,309	87,170
End of year	<u>\$ 59,014</u>	<u>\$ 123,309</u>

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's)**  
**Year Ended December 31, 2011**

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The City of Vancouver (the "City") was incorporated in 1886 and is governed by the Vancouver Charter, a private bill consented to by the Legislative Assembly of the Province of British Columbia.

**1. SIGNIFICANT ACCOUNTING POLICIES**

**(a) Basis of Presentation**

The consolidated financial statements of the City have been prepared in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants (CICA).

**(b) Reporting Entity**

The consolidated financial statements reflect the assets, liabilities, revenue and expenses of the reporting entity. The reporting entity is comprised of all the organizations controlled by the City. Inter-fund and inter-corporate balances and transactions have been eliminated. The entities included are as follows:

Hastings Institute Inc.	Vancouver Civic Development Corporation
Harbour Park Development Ltd.	City of Vancouver Public Housing Corporation
Parking Corporation of Vancouver	Pacific National Exhibition

The resources and operations of the City are accounted for in the following funds:

- Capital - Accounts for capital expenditures supporting civic infrastructure and holds all properties required for civic use and the related long term debt.
- Revenue - Accounts for revenue and expenditures for the general operations of the City including sewer, solid waste and water utilities.
- Property Endowment – Accounts for properties which are leased to third parties, being developed or held resale or lease.
- Sinking - Accounts for the accumulation of instalments generated from tax levies in accordance with the actuarial requirements for the retirement of sinking fund debt at maturity.
- Capital Financing - Accounts for funds designated for the financing of capital works, for the acquisition of the City's debentures and for funds set aside for the City's solid waste disposal program.

Also included in these statements are certain assets owned by the City that are managed by the following organizations:

Vancouver Art Gallery Society	H.R. MacMillan Space Centre
Vancouver Museum	Vancouver Maritime Museum

**(c) Basis of Accounting**

Revenues are accounted for in the period in which the transactions or events occurred that gave rise to the revenues. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

**(d) Deferred Revenue**

Deferred revenue consists of the following:

(i) Development cost levies:

The City collects development cost levies in accordance with Council approved by-laws to finance growth-related projects. These amounts will be recognized as revenues in the year in which the expenditures are incurred.

(ii) Prepaid leases

The City has land leases with terms ranging from 40 to 99 years, some of which have been prepaid.. These amounts are recognized in revenue on a straight-line basis over the lease term.



**1. SIGNIFICANT ACCOUNTING POLICIES - Continued**

**(e) Cash and Temporary Investments**

Cash includes short-term investments with maturity dates within 90 days of acquisition. Temporary investments are comprised of money market instruments, term deposits, banker acceptances and federal and provincial bonds with maturity dates greater than 90 days after acquisition. Investments are recorded at cost, adjusted for amortization of premiums or discounts.

**(f) Non-financial Assets**

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

**(i) Tangible capital assets**

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value of the capital asset is amortized on a straight-line basis over their estimated useful lives as follows:

	Years
Landfill and land improvements	15 to 60
Buildings and building improvements	25 to 50
Leasehold improvements	5 to 20
Vehicles, equipment and furniture	3 to 20
Computer systems	5
Library Collection	10
Infrastructure	
Streets, sidewalks, bridges	25 to 80
Water system	20 to 100
Sewer system	40 to 100

Annual amortization is charged commencing when the asset is acquired or available for use. Assets under construction are not amortized until the asset is available for productive use. The City does not capitalize interest associated with the acquisition or construction of a capital asset.

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also recorded as revenue.

Works of art, artifacts, cultural and historic assets are not recorded as assets in the financial statements.

**(ii) Inventories and prepaid expenses**

Inventories and prepaid expenses held for consumption are recorded at the lower of cost and replacement cost.

**(g) Pension Plan and Deferred Payroll Liabilities**

The City and its employees participate in a Municipal Pension Plan. The Municipal Pension Plan is a multi-employer contributory defined benefit pension plan. Payments in the year are expensed.

Employees are entitled to earned benefits related to non-vested accumulating sick leave, sick leave gratuity and full vacation entitlement at retirement. Employees may also defer current vacation entitlements. The cost of post-employment benefits is actuarially determined based on service provided, a best estimate of retirement ages and expected future salary and wage increases. The liability under these benefit plans is accrued based on projected benefits as the employees render service necessary to earn the future benefits

As well, certain employees are entitled to income continuation benefits under long term disability plans. The City recognizes a liability and expense for these post-employment benefits in the period when the event occurs that obligates the City to provide the benefit.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2011**

**1. SIGNIFICANT ACCOUNTING POLICIES – Continued**

**(h) Landfill Closure and Post Closure Costs**

The Ministry of Environment Lands and Parks establishes certain requirements in order for the City to obtain an Operating Certificate for its landfill site. Those obligations include closure and post-closure activities. The present value of the City's estimated future liability for these expenditures is recognized as the landfill site's capacity is used. This liability and annual expenditure is calculated based on the ratio of utilization to total capacity of the site.

**(i) Budget Information**

The City currently does not prepare annual budgets on a consolidated basis. The unaudited budget for the Revenue Fund is presented in the supplementary information section.

**(j) Estimates**

Preparation of the consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period.

Significant estimates include assumptions used in estimating provisions for accrued liabilities, legal claims, landfill liability and in performing actuarial valuations of employee future benefits. The amounts recorded for tangible capital assets are based on management's estimates of historical cost, useful lives and valuation for contributed assets

Actual results could differ from the estimates and adjustments, if any, will be reflected in the period of settlement or upon a change in the estimate.

**(k) Comparative Figures**

Certain comparative figures for the year ended December 31, 2010 have been reclassified to conform with the presentation adopted in the current year.

**2. PRIOR PERIOD ADJUSTMENTS**

The City has changed its accounting policy for prepaid leases. Previously these prepaid leases were recognized in revenue in the year the leases were executed and the amounts received. Prepaid lease revenue is now deferred and amortized on a straight-line basis over the term of the lease. The change in accounting policy has been applied retroactively and prior periods have been recasted as follows:

	2011	2010
Accumulated surplus, January 1		
As previously reported	\$ 5,801,653	\$ 5,682,248
Adjustment for prepaid leases	(125,001)	(124,749)
Recasted	<u>\$ 5,676,652</u>	<u>\$ 5,557,499</u>
Annual surplus for 2010		
Annual surplus, as previously reported		\$ 119,405
Adjustment for amortization of prepaid leases		(252)
Recasted		<u>\$ 119,153</u>
Deferred revenue, December 31, 2010		
As previously reported		\$ 107,725
Adjustment for prepaid leases		125,001
Recasted		<u>\$ 232,726</u>

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2011**

**3. CASH AND TEMPORARY INVESTMENTS**

	2011	2010
Cash	\$ 59,014	\$ 123,309
Temporary investments	729,001	494,108
Total cash and temporary investments	<u>\$ 788,015</u>	<u>\$ 617,417</u>
Market Value of total cash and investments	<u>\$ 809,832</u>	<u>\$ 635,620</u>

**4. ACCOUNTS RECEIVABLE AND ACCOUNTS PAYABLE**

	2011	2010
Accounts receivable and accrued interest		
Accrued interest	\$ 16,564	\$ 11,762
Utility receivables	30,134	26,653
Employee advances	2,115	2,220
Rental and lease receivables	870	1,455
Trade and other receivables	60,215	91,416
	<u>109,898</u>	<u>133,506</u>
Allowance for doubtful accounts	(10,980)	(6,026)
	<u>\$ 98,918</u>	<u>\$ 127,480</u>
Accounts payable and accrued liabilities		
Payroll liabilities	\$ 62,678	\$ 55,380
Advance deposits and receipts	101,945	98,402
Trade and other liabilities	103,797	108,207
	<u>\$ 268,420</u>	<u>\$ 261,989</u>

**5. LONG TERM DEBT AND SOUTHEAST FALSE CREEK FINANCING**

(a) Debenture debt is recorded at its face amount. The City does not carry debt issued by other organizations.

Maturing In	Total	Internally Held	External
2012	\$ 37,939	\$ 1,564	\$ 36,375
2013	26,073	1,387	24,686
2014	26,930	1,202	25,728
2015	15,492	1,039	14,453
2016	1,143	913	230
Thereafter	522,766	4,092	518,674
Total	<u>\$ 630,343</u>	<u>\$ 10,197</u>	<u>\$ 620,146</u>

The rates of interest payable on the principal amount of the debentures range from 1.71% to 7.00% per annum. The weighted average interest rate on total debt to maturity is 4.36%. Total interest paid in 2011 on externally held debt amounted to \$30.5 million (2010 - \$27.5 million). Reserve for debt retirement at December 31, 2011 amounted to \$76.7 million (2010 - \$117.9 million).

(b) To provide the financing for the Southeast False Creek development (see Note 9(i)), The City issued a \$150.0 million, 5 year debenture (at 3.3%) in 2009. As well, the balance of the financing was raised through a commercial paper program backed by a credit facility arranged through a consortium of financial institutions. At December 31, 2011, the amount of commercial paper outstanding was \$284.0 million (2010 - \$365.0 million) with an average interest rate of 1.85%. The rate will vary with the change in Canadian short term interest rates over the term of the loan agreement.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2011**

**6. TANGIBLE CAPITAL ASSETS**

2011	Balance beginning of year	Additions, net of transfers	Disposals	Balance end of year
<b>Cost</b>				
Land	\$ 1,712,268	\$ 10,943	\$ (20,986)	\$ 1,702,225
Landfill and land improvements	242,348	18,738	-	261,086
Buildings and building improvements	1,164,862	163,134	(448)	1,327,548
Leasehold improvements	19,021	4,311	-	23,332
Vehicles, equipment and furniture	273,456	10,786	(4,863)	279,379
Computer systems	120,658	10,626	(545)	130,739
Books	48,879	4,191	(6,966)	46,104
Infrastructure				
Streets and structures	2,955,500	87,327	(12,786)	3,030,041
Water system	653,850	29,952	(3,188)	680,614
Sewer system	1,217,837	68,051	(3,443)	1,282,445
Assets under construction	159,098	(142,536)	-	16,562
<b>Total Cost</b>	<u>8,567,777</u>	<u>265,523</u>	<u>(53,225)</u>	<u>8,780,075</u>
<b>Accumulated amortization</b>				
Land	-	-	-	-
Landfill and land improvements	105,570	9,181	-	114,751
Buildings and building improvements	287,604	25,527	(448)	312,683
Leasehold improvements	8,534	910	-	9,444
Vehicles, equipment and furniture	154,077	21,324	(3,768)	171,633
Computer systems	61,662	22,538	(506)	83,694
Books	31,048	2,848	(4,717)	29,179
Infrastructure				
Streets and structures	1,305,100	67,497	(297)	1,372,300
Water system	161,112	8,819	(1,236)	168,695
Sewer system	320,906	13,780	(2,117)	332,569
Assets under construction	-	-	-	-
<b>Accumulated amortization</b>	<u>2,435,613</u>	<u>172,424</u>	<u>(13,089)</u>	<u>2,594,948</u>
<b>Net book value</b>				
Land *	1,712,268	10,943	(20,986)	1,702,225
Landfill and land improvements	136,778	9,557	-	146,335
Buildings and building improvements	877,258	137,607	-	1,014,865
Leasehold improvements	10,487	3,401	-	13,888
Vehicles, equipment and furniture	119,379	(10,538)	(1,095)	107,746
Computer systems	58,996	(11,912)	(39)	47,045
Books	17,831	1,343	(2,249)	16,925
Infrastructure				
Streets and structures	1,650,400	19,830	(12,489)	1,657,741
Water system	492,738	21,133	(1,952)	511,919
Sewer system	896,931	54,271	(1,326)	949,876
Assets under construction	159,098	(142,536)	-	16,562
<b>Net Book Value</b>	<u>\$ 6,132,164</u>	<u>\$ 93,099</u>	<u>\$ (40,136)</u>	<u>\$ 6,185,127</u>

\*The assessed value of land is \$11,565,351

Additions include contributed tangible capital assets - land \$4.7 million and buildings \$19.9 million

Additions include transfers from assets under construction of \$153.0 million

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2011**

**6. TANGIBLE CAPITAL ASSETS - Continued**

2010	Balance beginning of year	Additions net of transfers	Disposals	Balance end of year
<b>Cost</b>				
Land	\$ 1,680,394	\$ 39,907	\$ (8,033)	\$ 1,712,268
Landfill and land improvements	205,194	37,253	(99)	242,348
Buildings and building improvements	773,050	394,575	(2,763)	1,164,862
Leasehold improvements	17,050	1,971	-	19,021
Vehicles, equipment and furniture	263,529	18,828	(8,901)	273,456
Computer systems	107,957	12,739	(38)	120,658
Books	50,522	4,302	(5,945)	48,879
Infrastructure				
Streets and structures	2,874,151	81,349	-	2,955,500
Water system	634,209	19,641	-	653,850
Sewer system	1,183,154	34,683	-	1,217,837
Assets under construction	479,126	(320,028)	-	159,098
<b>Total Cost</b>	<u>8,268,336</u>	<u>325,220</u>	<u>(25,779)</u>	<u>8,567,777</u>
<b>Accumulated amortization</b>				
Land	-	-	-	-
Landfill and land improvements	96,989	8,676	(95)	105,570
Buildings and building improvements	265,989	22,831	(1,216)	287,604
Leasehold improvements	6,951	1,583	-	8,534
Vehicles, equipment and furniture	138,527	22,295	(6,745)	154,077
Computer systems	40,429	21,268	(35)	61,662
Books	32,243	3,072	(4,267)	31,048
Infrastructure				
Streets and structures	1,238,683	66,417	-	1,305,100
Water system	152,565	8,547	-	161,112
Sewer system	308,101	12,805	-	320,906
Assets under construction	-	-	-	-
<b>Accumulated amortization</b>	<u>2,280,477</u>	<u>167,494</u>	<u>(12,358)</u>	<u>2,435,613</u>
<b>Net book value</b>				
Land *	1,680,394	39,907	(8,033)	1,712,268
Landfill and land improvements	108,205	28,577	(4)	136,778
Buildings and building improvements	507,061	371,744	(1,547)	877,258
Leasehold improvements	10,099	388	-	10,487
Vehicles, equipment and furniture	125,002	(3,467)	(2,156)	119,379
Computer systems	67,528	(8,529)	(3)	58,996
Books	18,279	1,230	(1,678)	17,831
Infrastructure				
Streets and structures	1,635,468	14,932	-	1,650,400
Water system	481,644	11,094	-	492,738
Sewer system	875,053	21,878	-	896,931
Assets under construction	479,126	(320,028)	-	159,098
<b>Net Book Value</b>	<u>\$ 5,987,859</u>	<u>\$ 157,726</u>	<u>\$ (13,421)</u>	<u>\$ 6,132,164</u>

\*The Assessed Value of land is \$10,505,244

Additions include contributed tangible capital assets of land \$1.8 million and buildings \$40.2 million

Additions include transfers from assets under construction of \$416.9 million

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2011**

**7. ACCUMULATED SURPLUS**

	2011	2010
		(Recasted Note 2)
Investment in tangible capital assets	\$ 5,553,997	\$ 5,519,913
Reserve for sinking fund debt retirement	76,731	117,935
Reserves	509,175	471,374
Fund balances	(196,844)	(277,698)
Obligations to be funded from future revenues	(159,012)	(154,872)
	<u>\$ 5,784,047</u>	<u>\$ 5,676,652</u>

The following reserve amounts are set aside for specific purposes:

	2010	Change During Year	2011
Affordable Housing	\$ 5,986	\$ 1,134	\$ 7,120
Art Gallery Operations	4,080	-	4,080
Capital Facilities	1,766	149	1,915
Childcare Endowment	8,854	235	9,089
Community Amenities	48,077	22,206	70,283
Cultural Precinct	5,861	(1,251)	4,610
Emerging Neighbourhood	6,601	116	6,717
Future Revenue Fund Budgets	60,943	15,094	76,037
Future Debt Repayment	35,158	2,786	37,944
Greenlinks (Pedestrian and cycling linkages)	3,459	-	3,459
Hastings Park	8,049	1,311	9,360
Library	5,438	(16)	5,422
Mortgage Debenture Retirement	5,996	(122)	5,874
Olympic Village Trust	2,054	54	2,108
Olympic Legacy	2,428	(1,514)	914
Community Legacy Facilities	4,394	(3,308)	1,086
Outstanding Commitments	11,001	(836)	10,165
Park Board	7,386	799	8,185
Parking Sites	24,413	4,501	28,914
Plant and Equipment	61,087	11,824	72,911
Public Art	7,256	(37)	7,219
Self-insurance	22,367	1,167	23,534
Southeast False Creek Construction	25,000	(25,000)	-
Solid Waste Capital	68,927	8,544	77,471
Water and Sewer Utility Rate Stabilization	21,455	(1,041)	20,414
Other	13,338	1,024	14,344
	<u>\$ 471,374</u>	<u>\$ 37,819</u>	<u>\$ 509,175</u>

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2011**

**7. ACCUMULATED SURPLUS - Continued**

Fund balances are comprised of:

	2010 (Recasted Note 2)	Change During Year	2011
Revenue Fund	\$ 15,151	\$ 2,231	\$ 17,382
Capital Fund	(216,291)	19,295	(196,996)
Capital Financing Fund	200,439	59,815	260,254
Sinking Fund	-	-	-
Property Endowment Fund	(278,039)	3,654	(274,385)
Harbour Park Development Ltd.	15	(2)	13
Vancouver Civic Development Corp.	10,826	130	10,956
Hastings Institute Inc.	269	(40)	229
Pacific National Exhibition	1,067	(4,842)	(3,775)
City of Vancouver Public Housing Corporation	214	(219)	(5)
	<u>(266,349)</u>	<u>80,022</u>	<u>(186,327)</u>
Elimination for internally-held debt on consolidation	(11,349)	832	(10,517)
	<u>\$ (277,698)</u>	<u>\$ 80,854</u>	<u>\$ (196,844)</u>

**8. DEFERRED PAYROLL, LANDFILL AND INTEREST LIABILITIES**

The following amounts are included in Accounts payable and accrued liabilities:

	2011	2010
Deferred payroll costs (a)	\$ 84,883	\$ 84,827
Landfill closure and post-closure (b)	71,183	65,408
Accrued interest on long term debt	2,946	4,637
	<u>\$ 159,012</u>	<u>\$ 154,872</u>

**(a) Deferred Payroll Costs**

The liabilities reported in 2011 are based on an actuarial valuation as at December 31, 2011 using the following valuation assumptions:

	2011	2010
Discount rate	4.50%	5.00%
Inflation rate	3.00 %	3.00 %
Rate of compensation increase	1.45% to 4.00%	2.58% to 4.50%

Employee benefit liabilities are as follows:

	2011	2010
Sick leave gratuity	\$ 22,139	\$ 22,569
Deferred vacation	9,251	10,086
Non-vested accumulating sick leave	15,727	14,867
Long term disability	14,349	14,418
Other post-employment benefits	16,779	14,472
	<u>78,245</u>	<u>76,412</u>
Unamortized actuarial gain	6,638	8,415
	<u>\$ 84,883</u>	<u>\$ 84,827</u>

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2011**

**8. DEFERRED PAYROLL, LANDFILL, AND INTEREST LIABILITIES - Continued**

**(a) Deferred Payroll Costs - Continued**

The continuity of the City's employee benefit liabilities are as follows:

	2011	2010
Beginning of the year	\$ 84,827	\$ 83,901
Current service cost	8,538	7,136
Interest cost	4,017	3,894
Amortization of actuarial loss	(846)	(781)
Plan Amendment	(2,264)	-
Actual benefits paid	(9,389)	(9,323)
End of the year	<u>\$ 84,883</u>	<u>\$ 84,827</u>

The City has provided \$43.6 million in a reserve for the funding for these liabilities.

**(b) Landfill Closure and Post-Closure Costs**

The landfill closure and post-closure liability as at December 31, 2011 is \$71.2 million (2010 - \$65.4 million) an increase of \$5.8 million.

The total capacity assumption has been reduced in 2011 to reflect a reduction in future deposits as a result of the goals and targets identified in the July 2010 Metro Vancouver Integrated Solid Waste and Resource Management Plan.

The years of post closure activity and maintenance has been increased in 2011 to 50 years to reflect anticipated changes in the City's legislated post closure obligation.

The landfill and liabilities reported in 2011 are based the utilization to date and following assumptions

	2011	2010
Closure date	2036	2036
Years of post closure maintenance	50	25
Total capacity (million tonnes)	23.6	26.9
Future costs	\$ 516.0 million	\$328.7 million
Present value of future costs	\$ 133.1 million	\$140.4 million
Deposited to date (million tonnes)	16.8	16.4
Utilization of total capacity to date	71.3%	60.8%
Discount rate	4.50%	5.00%
Inflation rate	2.00%	2.00%

In accordance with an agreement between the City and the Greater Vancouver Sewerage and Drainage District, the City is responsible for its share of the overall liability for closure and post-closure costs based on tonnage deposited by parties to the agreement.



**9. CONTINGENCIES AND COMMITMENTS**

**(a) Contingent Liability and Commitment**

The City is contingently liable in respect of debentures of the Greater Vancouver Water District, the Greater Vancouver Sewerage and Drainage District and the Greater Vancouver Regional District

The City is a shareholder and member of Emergency Communications for Southwest British Columbia Incorporated (E-Comm), whose services include: regional 911 call centre for the Greater Vancouver Regional District, Wide Area Radio emergency communications network, dispatch operations and records management. The City holds 2 Class A shares (of a total 23 Class A and 25 Class B shares issued and outstanding at December 31, 2011). As a Class A shareholder, the City is committed to paying levies for services received under a cost-sharing formula to fund operating and capital costs of the E-Comm operations. In addition, the City is contingently liable to cover its proportionate share of such costs should any member be unable to fulfill its funding obligations. Annual levy amounts fluctuate based on various factors under the cost-sharing formula, and amounted to \$16.4 million during the year (2010 - \$17.4 million).

**(b) Collection of Taxes on Behalf of Other Taxing Authorities**

The City is obligated to collect and transmit the tax levies of the following bodies. Such levies are not included in the revenue of the City.

Provincial Government – Schools  
Greater Vancouver Regional District  
South Coast BC Transportation Authority

British Columbia Assessment Authority  
Municipal Finance Authority

**(c) Municipal Pension Plan**

The City and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trustee pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer contributory defined benefit pension plan with about 173,000 active members and approximately 63,000 retired members. Active members include approximately 35,000 contributors from local governments.

Every three years an actuarial valuation is performed to assess the financial position of the Plan and the adequacy of plan funding. The most recent valuation as at December 31, 2009 indicated an unfunded liability of \$1,024.0 million for basic pension benefits. The next valuation will be as at December 31, 2012 with results available in 2013. The actuary does not attribute portions of the surplus to individual employers. The City paid \$53.9 million during 2011 (2010 - \$51.2 million) for employer contributions to the Plan. Employee contributions during 2011 amounted to \$42.1 million (2010 - \$38.7 million).

**(d) Contingent Legal Liabilities**

As at December 31, 2011, there were various legal claims pending against the City arising in the ordinary course of its operations. The City has recorded a liability for certain uninsured claims, but has made no specific provision for those where the outcome is presently indeterminable. The City also has a reserve of \$23.5 million (2010 - \$22.4 million) for potential claims.

**(e) Property Assessment Appeals**

As at December 31, 2011, there were various assessment appeals pending with respect to properties. The outcome of those appeals may result in adjustments to property taxes receivable for the current and prior years. The City has recorded a liability for certain appeals and makes an annual provision against property taxes receivable for the impact of appeals.

**(f) Long Term Lease, Mortgage and Loan Agreements**

(i) The City has executed a 25-year lease of the Library Square office building to the Federal Government which commenced April 30, 1995. Annual lease payments of \$6.7 million will fully offset mortgage principal and interest payments. The lease provides options for the Federal Government to purchase the office building at the end of the 10th and 20th years and at the end of the lease term. The balance of the lease receivable is \$38.0 million (2010 - \$40.9 million).

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED

Year Ended December 31, 2011

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### 9. CONTINGENCIES AND COMMITMENTS - Continued

#### (f) Long Term Lease, Mortgage and Loan Agreements - Continued

Principal payments on mortgages over the next 5 years and thereafter are as follows:

2012	\$	4,022
2013		8,931
2014		4,049
2015		4,352
2016		4,747
Thereafter		24,943
	\$	<u>51,044</u>

Outstanding mortgages include:

- \$8.0 million (2010 - \$8.4 million) in mortgages payable to Canada Mortgage and Housing Corporation for 3 non-market housing projects. Interest rates range from 3.16 % to 8.0% with maturity dates from June 1, 2013 to December 1, 2027.
- \$40.0 million (2010 - \$42.7 million) on the Library Square Project due on January 14, 2021. Interest at 9.875% per annum is compounded semi-annually with monthly repayments of principal and interest. The mortgage is secured by a first charge on the land and any proceeds from the sale of the land on which the office building is situated, the office building and any improvements to it including machinery, plant and equipment, and any proceeds on the lease of the office building.

#### (g) Loan Guarantees

The City has guaranteed a \$21.4 million line of credit for the Pacific National Exhibition.

The City has entered into an agreement with the First Avenue Athletes Village Housing Co-operative to operate an affordable rental housing complex in Southeast False Creek. Under the agreement the City has guaranteed the Co-operative's loan obligations with respect to their mortgage related to the housing complex. The outstanding balance of the mortgage is \$21.0 million.

#### (h) Property Acquisition

The City has entered into an agreement to purchase a property for \$38.0 million should the owner not be able to proceed with their intended development of the property. The agreement expires May 9, 2014.

#### (i) Southeast False Creek and Olympic Village Development

In 2006, the City entered into a ground lease, development, sublease and land/airspace parcel sales agreement (the "Agreement") with SEFC Properties Ltd. ("SEFC Ltd"), formerly named Millennium Southeast False Creek Properties Ltd, with respect to a portion of the City's properties in Southeast False Creek Area 2A. Under the Agreement, SEFC Ltd acquired rights to land upon which it constructed market condominiums, rental housing and commercial space buildings (the "Market Project"). In addition, SEFC Ltd was required to design and construct at the City's cost, non-market housing buildings and a civic centre on additional land/airspace parcels to be retained by the City. Pursuant to the Agreement, this project was used by the City and the Vancouver Organizing Committee for the 2010 Olympic and Paralympic Winter Games as the Vancouver Athletes' Village.

In February 2009, the City purchased and took assignment of the loan (including related security) for the Market Project construction financing from the lenders of SEFC Ltd, and later that year restructured the terms of that loan (the "Amended Loan Agreement").

In September 2010, SEFC Ltd defaulted on the first mandatory repayment required under the Amended Loan Agreement; therefore, the City exercised its rights with respect to the related security.

In November 2010, a receiver (the "Receiver") was appointed over the assets and properties of SEFC Ltd, which provided court supported management for the Market Project. The appointment benefited the creditors of SEFC Ltd, with the City being the principal secured lender.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2011**

**9. CONTINGENCIES AND COMMITMENTS – Continued**

**(i) Southeast False Creek and Olympic Village Development - Continued**

At December 31, 2010, the City adjusted the receivable from SEFC Ltd by \$48.0 million to reflect net realizable value of \$523.9 million

In January 2011, a settlement agreement (the "Settlement") was entered into with the guarantors of the Amended Loan Agreement. Pursuant to the Settlement, the beneficial and legal rights over 32 properties (the "Transferred Properties") owned or controlled by these guarantors were transferred to the City. The City then commenced the phased sales of these properties. As at December 31, 2011, 10 of 32 properties have been sold to third parties and one property has been retained by the City for affordable housing.

During 2011, the Receiver continued to manage the Market Project, with surplus net proceeds from the sale of condominium units being paid to the City in accordance with court approval. Southeast False Creek development expenses include interest, repairs and maintenance, sales commissions, and professional fees.

As at December 31, 2011, the City's investment in Southeast False Creek in the amount of \$462.2 million is comprised of the following:

Assets for Sale	
Commercial, residential and rental properties	\$ 388,280
Transferred properties	73,900
	<u>\$ 462,180</u>

In addition to outstanding mortgages of \$26.4 million related to the Transferred Properties, the City has financing of \$434.0 million (see Note 5(b)).

The City's ongoing risk for the recovery of its investment in Southeast False Creek is primarily dependent on the value and timing of the proceeds from the sale of the balance of the Market Project, the net realizable value from the sale of the Transferred Properties and the ultimate residual value obtained by the City on the sale of the shares of SEFC Ltd. The recorded amount of the value of the investment in the Southeast False Creek Development at December 31, 2011 is based on management's best estimate and assumptions, made as indicated above. The amount ultimately realized may differ from this estimate.

**10. TRUST FUNDS**

Certain assets have been conveyed or assigned to the City to be administered as directed by agreement or statute. The City holds the assets for the benefit of, and stands in fiduciary relationship to, the beneficiary. The following trust funds and assets are excluded from the City's financial statements:

	2011	2010
Vancouver Agreement	\$ 7,284	\$ 8,821
Cemetery Perpetual Care	3,221	3,185
General	612	607
	<u>\$ 11,117</u>	<u>\$ 12,613</u>

The Vancouver Agreement is an urban development agreement between the Federal and Provincial Governments and the City to facilitate sustainable economic, social and community development in the City.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2011**

**11. DEFERRED REVENUE**

Deferred revenue is comprised of the following:

	2010	Contributions and Interest	Recorded as Income	2011
Development cost levies				
City-wide	\$ 64,479	\$ 36,463	\$ (23,484)	\$ 77,458
Area-specific	42,083	18,930	(13,785)	47,228
	<u>106,562</u>	<u>55,393</u>	<u>(37,269)</u>	<u>124,686</u>
Prepaid Leases	125,001	34,166	(3,882)	155,285
Capital contributions	1,163	144	(31)	1,276
	<u>\$ 232,726</u>	<u>\$ 89,703</u>	<u>\$ (41,182)</u>	<u>\$ 281,247</u>

**12. SEGMENTED INFORMATION**

City services are provided by departments and their activities are reported in the City's Funds as described in note 1(b). Segmented financial information for certain departments is provided in Schedule 1. The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 1.

Revenues not directly attributable to a specific segment are shown in General Government.

Amounts shown for wages, contract services, supplies and debt charges are the gross amounts incurred by departments for all segmented activity. Allocated costs include services performed by departments for other segments or for work related to capital construction activity.

The segments include:

- **General Government** which provides internal support services to Council and other departments who provide direct services to its citizens. These internal departments include the City Managers Office, City Clerk's department, Financial Services, Business Planning Services, Legal and Human Resources.
- **Police Protection** which provides operational and investigation services to maintain public order, uphold the rule of law and prevent crime.
- **Fire Protection** which provides emergency and prevention services related to firefighting and medical services.
- **Engineering** which provides planning, design, construction and maintenance of the City's streets, street lighting, traffic control, parking enforcement, transportation planning and utility and communication corridors.
- **Utilities** which are managed by the Engineering department and provide planning, design, construction and maintenance related to the water distribution, sewerage collection, drainage and refuse removal services.
- **Planning and Development** which creates plans, programs and policies required for city-wide and community planning, zoning and subdivision, building by-law administration and inspection, various licensing and animal control services.
- **Recreation and Parks** which provides recreation services through its parks, community centres, swimming pools and ice rinks.
- **Community and Cultural Services** which includes the City's libraries, civic theatres and the Britannia Community Centre and other programs to create sustainable, creative and inclusive communities for living and working.

**SCHEDULE I – SEGMENTED INFORMATION**  
**Year Ended December 31, 2011**

	Revenue & Capital Fund										2011 Consolidated	2010 Consolidated	
	General	Police	Fire			Planning &	Recreation	Community	Other Funds				
	Government	Protection	Protection	Engineering	Utilities	Development	& Parks	& Cultural	& Entities	Eliminations			
<b>Revenue</b>													
Property taxes, penalties and interest	\$ 619,885	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 619,885	\$ 605,602
Utility fees	-	-	-	-	196,537	-	-	-	-	-	-	196,537	83,411
Other fees, rates and cost recoveries	182,592	31,223	8,619	27,822	22,063	41,559	51,444	13,834	80,533	(133)	459,556	573,515	
Revenue sharing, grants and contributions	26,112	-	-	-	-	-	13,081	-	-	-	39,193	20,841	
Investment Income	14,248	-	-	-	-	-	-	-	3,934	(642)	17,540	38,093	
Rental and lease income	20,004	-	-	-	-	-	-	-	35,716	(5,398)	50,322	45,421	
Gain (loss) on disposal of tangible capital assets	(955)	-	-	(211)	(3,280)	-	-	(2,364)	25,457	-	18,647	(11,467)	
	<u>861,886</u>	<u>31,223</u>	<u>8,619</u>	<u>27,611</u>	<u>215,320</u>	<u>41,559</u>	<u>64,525</u>	<u>11,470</u>	<u>145,640</u>	<u>(6,173)</u>	<u>1,401,680</u>	<u>1,355,416</u>	
<b>Operating Expenditures</b>													
Wages, salaries and benefits	75,957	197,378	87,571	81,180	34,977	49,990	73,965	40,965	23,410	-	665,393	646,713	
Contract services	30,926	2,651	577	6,836	19,361	4,341	5,722	1,101	11,813	-	83,328	74,878	
Supplies, material and equipment	16,848	31,469	5,497	(13,844)	136,920	24,298	23,824	33,192	87,806	(5,531)	340,479	315,784	
Debt charges	1	1,485	249	8,143	10,141	-	4,516	1,667	7,101	(642)	32,661	36,272	
	<u>123,732</u>	<u>232,983</u>	<u>93,894</u>	<u>82,315</u>	<u>201,399</u>	<u>78,629</u>	<u>108,027</u>	<u>76,925</u>	<u>130,130</u>	<u>(6,173)</u>	<u>1,121,861</u>	<u>1,073,647</u>	
<b>Amortization</b>	<u>19,270</u>	<u>5,511</u>	<u>3,527</u>	<u>75,332</u>	<u>28,122</u>	<u>2,036</u>	<u>19,493</u>	<u>7,377</u>	<u>11,756</u>		<u>172,424</u>	<u>162,616</u>	
	<u>143,002</u>	<u>238,494</u>	<u>97,421</u>	<u>157,647</u>	<u>229,521</u>	<u>80,665</u>	<u>127,520</u>	<u>84,302</u>	<u>141,886</u>	<u>(6,173)</u>	<u>1,294,285</u>	<u>1,236,263</u>	
<b>NET REVENUES (EXPENSES)</b>	<u>\$ 718,884</u>	<u>\$ (207,271)</u>	<u>\$ (88,802)</u>	<u>\$ (130,036)</u>	<u>\$ (14,201)</u>	<u>\$ (39,106)</u>	<u>\$ (62,995)</u>	<u>\$ (72,832)</u>	<u>\$ 3,754</u>	<u>\$ -</u>	<u>\$ 107,395</u>	<u>\$ 119,153</u>	



**SCHEDULE OF GENERAL DEBT (\$000s)**  
**Year Ended December 31, 2011**

<b>Bylaw</b>	<b>Maturity Date &amp; Purpose</b>	<b>Rate %</b>	<b>Term (Years)</b>	<b>Debenture Outstanding</b>	<b>Sinking Fund Reserve Balance</b>
8460	April 17, 2011 - 2012	6.125%	10		
	Local area improvement			754	-
	Parks			887	-
	Pedestrian/cycling facilities			507	-
	Public works/fire facilities			919	-
	Sewers			3,801	-
	Street lighting			140	-
	Street/bridge infrastructure			824	-
	Transit /safety improvements			1,039	-
	Waterworks			3,802	-
				<u>12,673</u>	<u>-</u>
8808	March 16, 2011 - 2014	4.150% - 4.650%	10		
	Civic facilities			170	-
	Local area improvement			2,084	-
	Parks			3,127	-
	Pedestrian/cycling facilities			1,959	-
	Public works/fire facilities			382	-
	Sewers			10,895	-
	Street lighting/communications			809	-
	Street/bridge infrastructure			1,421	-
	Transit /safety improvements			2,822	-
	Waterworks			10,312	-
				<u>33,981</u>	<u>-</u>
9115	October 06, 2011 - 2015	3.700% - 4.100%	10		
	Bridges/tunnels			1,209	-
	Community centre facilities			2,685	-
	Infrastructure			3,103	-
	Libraries			2,197	-
	Local area improvement			3,012	-
	Miscellaneous			111	-
	Multi-purpose centres			1,057	-
	Neighbourhood houses			1,047	-
	Parks			6,753	-
	Pedestrian/cycling facilities			2,850	-
	Public safety/Police			268	-
	Sewers			13,749	-
	Sports facilities			492	-
	Street lighting/communications			1,738	-
	Train stations			2,238	-
	Transit/safety improvements			1,734	-
	Waterworks			8,819	-
	Yards			642	-
				<u>53,704</u>	<u>-</u>
			Carried Forward	<u>\$100,358</u>	<u>-</u>

**SCHEDULE OF GENERAL DEBT (\$000s)**  
**Year Ended December 31, 2011**

<b>Bylaw</b>	<b>Maturity Date &amp; Purpose</b>	<b>Rate %</b>	<b>Term (Years)</b>	<b>Debenture Outstanding</b>	<b>Sinking Fund Reserve Balance</b>
			Carried Forward	\$100,357	-
9532	December 1, 2017	4.700%	10		
	Civic Facilities			2,166	745
	Community legacy projects			15,000	5,161
	Fire protection			600	206
	Libraries			2,000	688
	Local area improvement			4,548	1,565
	Overhead debenture costs			1,500	516
	Parks			7,175	2,469
	Pedestrian/cycling facilities			12,349	4,249
	Police			12,304	4,234
	Sewers			25,000	8,602
	Street/bridge infrastructure			17,557	6,041
	Transit /safety improvements			4,801	1,652
	Waterworks			20,000	6,882
				<u>125,000</u>	<u>43,010</u>
9897	December 2, 2019	4.900%	10		
	Civic facilities			10,600	1,735
	Community legacy projects			19,500	3,191
	Fire protection			4,000	655
	Libraries			500	82
	Local area improvement			4,700	769
	Parks			3,000	491
	Pedestrian/cycling facilities			7,800	1,276
	Police			16,000	2,618
	Sewers			27,800	4,549
	Street/bridge infrastructure			13,000	2,127
	Street lighting & Transit/safety improvements			1,700	278
	Transit & Safety Improvements			4,500	736
	Waterworks			11,900	1,947
				<u>125,000</u>	<u>20,454</u>
10015	June 1, 2011 - 2020	4.500%	10		
	Civic Facilities			16,000	1,277
	Community Legacy Projects			1,125	90
	Fire Protection			552	44
	Local Area Improvements			1,267	101
	Parks			25,000	1,996
	Pedestrian and Cycling Facilities			4,351	347
	Police			2,448	196
	Sewers			25,000	1,996
	Street/Bridge Infrastructure			18,657	1,489
	Street Lighting			300	24
	Street Lighting/Communications			3,700	295
	Transit & Safety Improvements			5,000	399
	Waterworks			21,600	1,725
				<u>125,000</u>	<u>9,979</u>
			Carried Forward	<u>\$475,357</u>	<u>\$73,443</u>



**SCHEDULE OF GENERAL DEBT (\$000s)**  
**Year Ended December 31, 2011**

<u>Bylaw</u>	<u>Maturity Date &amp; Purpose</u>	<u>Rate %</u>	<u>Term (Years)</u>	<u>Debenture Outstanding</u>	<u>Sinking Fund Reserve Balance</u>
			Carried Forward	\$475,357	\$73,443
10017	September 30, 2010 - 2030 Neighbourhood Energy Utility	1.71%	20	4,788	-
10393	December 2, 2012 - 2021	3.450%	10		
	Civic Facilities			18,000	
	Library			2,000	
	Neighbourhood Energy Utility			15,000	
	Parks			25,000	
	Police			11,000	
	Sewers			32,000	
	Street/Bridge Infrastructure			5,000	
	Street Lighting/Communications			6,000	
	Transit & Safety Improvements			4,000	
	Waterworks			22,000	
				140,000	-
			Total	\$620,145	\$73,443

**SCHEDULE OF GENERAL DEBT (\$000s)**  
**Year Ended December 31, 2011**

**LOCAL IMPROVEMENT - Property Owners' Share**

<b>Bylaw</b>	<b>Maturity Dates</b>	<b>Purpose</b>	<b>Rate</b>	<b>Term (Yr)</b>	<b>Debt Balance</b>
7758	June 25 2012	Lane paving, speed ramps, sidewalks & curbs	7.000	15	232
7759	June 25 2012 2012	Beautification	7.000	15	17
7912	June 24 2012 - 2013	Beautification	6.000	15	41
7915	June 24 2012 - 2013	Lane paving, speed ramps, sidewalks & curbs	6.000	15	434
8037	June 23 2012 - 2014	Lane paving, speed ramps, sidewalks & curbs	6.000	15	631
8204	June 21 2012 - 2015	Lane paving, speed ramps, sidewalks & curbs	7.000	15	585
8207	June 21 2012 - 2015	Beautification	7.000	15	43
8209	June 21 2012 - 2015	Beautification	7.000	15	10
8501	June 26 2012 - 2017	Lane paving, speed ramps, sidewalks & curbs	6.000	15	998
8501	June 26 2012 - 2017	Trees	6.000	15	1
8503	June 26 2012	Street lighting	6.000	10	1
8504	June 26 2012 - 2017	Beautification	6.000	15	114
8506	June 26 2012 - 2017	Underground wiring	6.000	15	105
8693	June 25 2012 - 2018	Lane paving, speed ramps, sidewalks & curbs	6.000	15	1,192
8695	June 25 2012 - 2013	Street lighting	6.000	15	1
8696	June 25 2012 - 2013	Beautification	6.000	15	14
8871	June 23 2012 - 2019	Lane paving, speed ramps, sidewalks & curbs	5.750	15	872
9063	June 29 2012 - 2020	Lane paving, speed ramps, sidewalks & curbs	5.750	5	1,054
9301	June 14 2012 - 2021	Lane paving, speed ramps, sidewalks & curbs	6.000	15	392
9303	June 14 2012 - 2021	Beautification	6.000	15	35
9513	June 27 2012	Traffic circle	6.000	5	1
9514	June 27 2012 - 2022	Lane paving, speed ramps, sidewalks & curbs	6.000	5	666
9515	June 27 2012	Lane lighting	6.000	5	4
9671	June 25 2012	Lane lighting	6.000	5	1
9672	June 25 2012 - 2022	Lane paving, speed ramps, sidewalks & curbs	6.000	15	425
9885	June 17 2012 - 2023	Lane paving, speed ramps, sidewalks & curbs	6.000	15	499
9886	June 17 2012	Lane lighting	6.000	5	3
9887	June 17 2012 - 2022	Street lighting	6.000	10	3
10071	June 23 2012 - 2014	Lane Lighting	6.000	5	2
10072	June 23 2012 - 2024	Lane paving, speed ramps, sidewalks & curbs	6.000	15	962
10300	June 29 2012 - 2025	Lane paving, speed ramps, sidewalks & curbs	6.000	15	857
10301	June 29 2012 - 2025	Lane Lighting	6.000	5	2
					<u>\$10,197</u>

Held Internally

Please refer to Consolidated Financial Statements Note 9.

Prepared under Financial Information Regulation, Schedule 1, Section 5

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# **SCHEDULE OF REMUNERATION AND EXPENSES**

- ◆ CITY OF VANCOUVER
- ◆ VANCOUVER BOARD OF PARKS AND RECREATION
- ◆ VANCOUVER POLICE BOARD
- ◆ VANCOUVER PUBLIC LIBRARY BOARD

PREPARED IN ACCORDANCE WITH  
THE FINANCIAL INFORMATION REGULATION  
SCHEDULE 1, SECTION 6 (2), (3), (4), (5), (6)

<b>Name</b>	<b>Remuneration (1)</b>	<b>Local Expenses (2)</b>	<b>Transportation Allowance (3)</b>	<b>Travel &amp; Conferences (4)</b>
Robertson, G.*	\$ 143,723	\$ 5,677	\$ 7,175	\$ 6,684
Affleck, G.*	1,916	-	115	-
Anton, S.	64,058	3,048	-	1,111
Ball, E.*	1,916	-	115	-
Cadman, D.	64,400	2,357	3,684	1,065
Carr, A.*	1,916	25	115	-
Chow, G.	64,058	2,146	3,684	4,019
Deal, H.*	65,974	1,504	3,799	11,544
Jang, K.*	65,974	3,717	-	732
Louie, R.*	68,280	4,765	-	10,793
Meggs, G.*	68,622	4,154	-	4,225
Reimer, A.*	65,974	2,700	-	3,385
Stevenson, T.*	65,974	1,353	3,799	8,808
Tang, T.*	1,916	30	115	-
Woodsworth, E.	64,058	5,552	-	3,623
	<b>\$ 808,759</b>	<b>\$ 37,029</b>	<b>\$ 22,602</b>	<b>\$ 55,989</b>

\*City Council 2011 - 2014

(1) Remuneration for Councillors includes amounts for Deputy Mayor duties

(2) Local Expenses - for Mayor maximum of 10% of remuneration

(2) Local Expenses - for Councillors maximum of 10% of remuneration less transportation allowance

(3) Transportation Allowance - for the Mayor \$600 a month; for Councillors 5% of maximum local expense allowance

(4) Travel and Conferences - net of recoveries

<b>Name</b>	<b>Stipend</b>	<b>Expense</b>	<b>Total</b>
Barnes, C.*	\$ 8,108	\$ 4,054	\$ 12,162
Jasper, A.*	9,837	4,921	14,758
Blyth, S.*	7,977	3,988	11,965
Coupar, J.*	526	263	789
De Genova, M.*	526	263	789
Hundal, R.	7,451	3,725	11,176
Jatis-Woodcock L.	7,451	3,725	11,176
Loke, T.*	526	263	789
Mackinnon S.	7,451	3,725	11,176
Robertson, I.	7,451	3,725	11,176
Sharma, N.*	526	263	789
Total	<u>\$ 57,829</u>	<u>\$ 28,917</u>	<u>\$ 86,746</u>

\* Board Member 2011 - 2014

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<b>Name</b>	<b>Remuneration</b>
Collins, M.	\$ 8,039
Grant, W.	6,681
McLean, J.*	4,779
Marfleet, P.	5,949
Williamson, S.	3,859
Wong, G.	5,685
Total	<hr/> <u>\$ 34,992</u>

\* Board member term expired December 2011



**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Abel, K J	\$ 95,734	\$ -	Bailey, D A	\$ 77,052	\$ -
Abello-Lee, A	78,742	85	Bailey, J	78,210	62
Abrams, W S	87,277	2,239	Bailey, R J	97,504	1,141
Achtymichuk, L M	94,475	-	Bailey, V E	103,351	51
Ackerman, R W	146,733	-	Bains, A S	88,466	-
Adair, R C	93,548	280	Baker, M	80,105	265
Adolph, C	81,708	-	Baker, M	83,574	-
Agapescu, S	78,467	-	Baker, S D	111,727	-
Agren, S B	76,567	-	Balachanoff, S D	84,848	-
Ainsworth, J R	115,192	-	Baldwin, D	78,691	-
Aitken, J	75,590	-	Ballard, E A	129,860	386
Aizer, E	104,391	-	Ballard, T J	82,556	-
Ajayi, A	87,415	-	Ballem, P J	334,002	2,931
Alger, M	76,886	862	Balogh, Z E	79,922	-
Allard, B G	78,296	-	Bandiera, P	94,400	68
Amendolagine, V J	75,905	-	Bannon, D G	94,953	-
Andersen, J J	101,440	-	Baptiste, C A	85,937	-
Anderson, C L	77,166	-	Barber, D K	95,257	407
Anderson, G G	79,704	-	Barber, G	124,086	-
Anderson, M	106,207	3,408	Barbour, D D	109,916	-
Anderson, M E	100,212	-	Barker, S	92,429	1,326
Anderson, R	79,309	-	Barnes, D	89,472	-
Andrews, G	87,832	68	Barnes, G	78,949	-
Anthony, C R	78,201	-	Baron, D	79,421	253
Antoniali, S M	99,849	2,824	Barr, W M	87,750	-
Antoniazzi, R	86,420	-	Barron, E	78,597	-
Antunovic, M J	97,460	-	Barzen, S	77,160	-
Anzulovich, M M	85,219	-	Batty, E C	120,026	376
Aramini, G J	102,336	51	Bauer, S M	85,401	-
Araujo, R	81,365	-	Baumann, E	85,937	-
Araya, J H	79,437	95	Baxter, J	93,852	447
Arcott, D	94,143	-	Bayne, K B	250,793	-
Arsenault, P G	85,937	-	Bayntun, R	77,405	-
Atchison, R A	91,140	-	Beck, B	105,972	445
Atwood, B	80,675	-	Becker, A	81,447	3,090
Au, M	75,848	-	Beckett, M L	109,761	-
Au, N	94,143	-	Begg, A	76,015	-
Au, W	183,726	644	Belczyk, A M	78,431	-
Aube, D S	93,348	-	Belluce, M N	76,857	-
Augustine, R W	104,076	-	Bennett, J E	91,789	-
Aujla, B S	77,308	223	Berard, R	77,960	3,312
Aujla, H B	177,527	-	Berda, S D	79,626	-
Aujla, K	101,306	-	Berdahl, I L	79,187	-
Austin, N	78,277	-	Berg Jensen, I	96,633	917
Autiero, D	93,650	1,326	Berka, B G	79,640	-
Aver, R	76,951	-	Berry, P	94,500	-
Aylett, S W	80,045	-	Bertuzzi, B R	87,842	-
Ayotte, T R	105,972	11,807	Best, L	129,860	1,309
Ayre, G	105,052	-	Besuschko, J	80,070	-
Azcoitia, J C	90,038	-	Bethell, J T	109,537	-
Baber, C	120,443	376	Bettles, C	102,935	68
Babineau, B	80,431	-	Bevandick, N	92,287	-
Bachra, S	75,732	-	Bevilacqua, G	77,120	-
Backlin, M J	111,754	946	Bevilacqua, M	102,935	62
Bai, J	90,069	4,903	Beyer, C B	85,937	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Biagini, M N	103,067	468	Bremner, P J	122,217	512
Bidese, L	86,140	-	Brennan, B J	91,219	-
Bidwell, M G	81,665	20	Breure, C	76,331	-
Bigelow, S	75,713	2,712	Brideau, L D	77,960	-
Billing, J	155,048	-	Bridge, P C	98,674	-
Birch, K R	132,112	-	Bridger, K R	75,210	-
Birdi, G	88,232	3,321	Briscoe, R G	102,142	-
Bishop, J A	79,215	-	Brito, M	95,096	-
Black, J	76,263	-	Brodziak, C A	78,455	-
Black, S	96,881	676	Bromley, M	216,989	2,674
Blackmore, J	75,232	68	Brossard, J	93,830	-
Blagojevic, G	93,984	606	Brown, A	77,824	-
Blay, H S	75,162	-	Brown, C	104,755	-
Bliss, R	101,092	-	Brown, K L	111,666	-
Bloomfield, F	84,311	2,100	Brown, L	76,614	-
Blount, J	81,009	-	Brown, L	79,496	-
Blundell, B J	83,451	-	Brown, S	111,469	767
Bodnar, D A	94,501	-	Brown, T A	101,930	-
Bogdanovich, B T	90,540	-	Browning, M	79,186	-
Bogue, R E	81,279	-	Bruce, R J	102,935	-
Bolan, S M	84,820	-	Bruckmann, P M	80,952	173
Boldt, J S	93,014	173	Bruin, P J	105,276	-
Boldt, T	76,323	-	Brunton, L	85,829	-
Bond, A	89,968	1,870	Bryan, D C	77,748	-
Booker, S C	94,143	-	Bryant, J A	77,410	-
Boone, D E	88,699	3,290	Bryant, R W	100,966	589
Boons, W A	128,881	-	Buchanan, A R	79,371	115
Booth, D A	104,330	150	Buckham, C	108,758	1,680
Booth, D W	86,152	389	Buckingham, T V	81,285	-
Booth, J A	88,590	-	Buday, S	78,476	-
Borden, A	101,799	-	Buhr, H H	94,143	-
Borger, R	103,220	-	Bullock, H	87,265	47
Born, E H	85,943	-	Bunz, D W	77,648	-
Bornholdt, J	149,870	442	Burch, A S	85,829	-
Bortignon, E	95,048	1,689	Burch, P G	94,700	738
Boruck, R A	80,729	-	Burden, R W	81,298	-
Bosch, D	77,100	3,256	Burkes, A	83,036	99
Boscher, W	78,517	-	Burnett, B A	94,394	130
Boufford, D B	95,145	-	Burnett, J	87,404	62
Bourdeaud'Huy, D	80,074	-	Burns, J J	97,486	-
Bourke, M T	88,132	625	Burrero, A	86,233	-
Bourne, T C	82,485	-	Busch, R E	96,834	-
Bowers, K J	120,007	70	Cahill, D F	101,873	-
Bowyer, M	81,984	744	Calderhead, P D	89,816	-
Boyard, P	93,594	-	Call, B J	84,539	-
Boychuk, B A	80,777	-	Cameron, G L	97,003	-
Boyd, J	76,428	-	Cameron, R S	81,686	-
Bracewell, D	130,713	3,152	Campbell, B W	94,699	-
Brach, J S	75,804	62	Campbell, C	111,876	-
Bradley, N R	92,235	-	Campbell, D	82,554	6,528
Bradshaw, G	164,736	-	Campbell, D D	90,019	367
Bratina, S	85,829	-	Campbell, D L	83,780	96
Breckner, J	129,557	28	Campbell, D R	86,622	-
Bredin, M B	97,467	3,360	Campbell, I	79,549	637
Breitenstein, E A	79,069	-	Campbell, K W	86,946	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Campbell, S M	80,999	-	Christiansen, S	97,242	-
Canaday, M	78,051	-	Christie, D T	97,283	-
Cao, Y	79,194	-	Chung, M	79,771	1,020
Cap, T N	79,227	-	Cicccone, P	84,036	-
Carley, N	152,089	2,400	Clark, B G	116,502	-
Carnovale, D	106,574	68	Clark, E R	80,202	-
Carr, D	119,490	605	Clark, G C	80,913	-
Carson, D J	83,874	-	Clark, K J	80,782	-
Cartwright, R	92,758	-	Clark, M R	103,331	51
Casanova, J C	77,518	-	Clarke, C	78,804	-
Caton, M B	91,565	-	Clarke, C A	78,266	-
Caton, M J	87,518	-	Clarke, D S	75,736	186
Cavasinni, S	75,177	-	Clarke, M P	83,634	-
Cave, M R	84,020	-	Clibbon, C J B	92,755	160
Cavell, K L	82,956	62	Clinaz, M S	87,464	-
Ceolin, M	75,593	-	Cochrane, D	76,829	-
Cerantola, M	79,934	-	Coldicutt, A	85,392	-
Chamberland, J	82,316	-	Cole, D L	76,236	56
Chan, A	85,711	-	Cole, J M	75,916	36
Chan, C	94,755	-	Cole, L R	84,156	635
Chan, D K	107,235	223	Coleman, C	78,870	-
Chan, K	86,023	607	Collins, D A	95,687	-
Chan, P	78,649	-	Collister, M	85,951	-
Chan, S	101,674	1,610	Colquhoun, W A	85,249	-
Chan, W	87,799	519	Conacher, D E	82,246	-
Chan, Y	94,545	3,696	Conn, M R	89,503	-
Chauo, P	88,921	460	Connell, F J	255,402	2,728
Chen, C	79,266	-	Connelly, T	88,581	-
Chen, M	79,289	-	Constantine, B	93,914	-
Chen, Y	106,311	199	Conway, K B	76,229	-
Cheng, G	120,000	840	Cook, C M	82,286	-
Cheng, K K	81,827	-	Cooke, B	85,297	-
Cheng, P C P	95,981	1,009	Cooper, K L	91,613	417
Chera, S	75,830	-	Cooper, T G	78,185	-
Chernoff, R M	80,481	-	Copeland, D D	81,842	-
Cheung, L	88,066	-	Corbo, R	96,332	-
Cheung, R W H	113,122	376	Cordick, W A	103,632	-
Cheung, S	77,108	-	Coroliuc, J W	101,085	-
Chevrefils, M	78,966	-	Coughlan, W J	128,358	-
Chhina, R	117,603	250	Coulson, M E	152,053	-
Chia, S F	78,711	68	Coulson, R I	98,448	300
Chiang, H S	93,714	-	Coupland, A C	86,447	-
Chila, S D	110,842	-	Courtney, J	111,205	135
Chin, D	85,407	-	Cowan, B J	84,848	-
Chin, M	95,698	728	Cowdell, S	84,848	-
Chirinian, A	75,754	-	Cowx, J B	98,065	56
Cho, E	93,809	991	Cox, D E	79,428	-
Chohan, P	81,511	-	Cox, W C	102,935	-
Chong, T	75,524	-	Coy, R A	84,037	-
Choo, B	94,143	1,405	Craven, R A	88,214	-
Chorney, A B	97,665	-	Creery, J	85,999	-
Chorney, R M	81,738	-	Cribdon, G L	77,951	-
Chou, W A	105,972	1,717	Critchlow, R R	121,225	123
Chow, A W	127,833	4,019	Crocker, C L	102,935	-
Chow, L S Y	106,032	512	Crookes, P R	75,712	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Crowe, B P	152,253	163	Dickerson, D R	83,417	-
Crudo, O F	111,159	62	Dickie, D C	80,418	-
Crump, H W	87,468	155	Dickson, E	79,629	-
Culbert, R	81,455	-	Dickson, T	78,329	-
Cumberbirch, A W	78,886	689	Didenko, D	78,368	-
Cumerlato, L L	86,762	-	Diewert, P	75,505	-
Cummings, R J	85,829	-	Difonzo, D	81,747	77
Curry, L	79,702	642	Dighton, S N	84,446	-
Custodinho, J	76,961	-	Dingwall, D	76,322	56
Cutler, D J	93,174	-	Dingwall, G A	76,341	2,651
Cvetkovic, Z	94,475	-	Ditchburn, G W	80,365	-
Czech, R P	102,705	395	Dixon, I K	165,888	554
Czeppel, A	85,731	-	Dixon, R	82,677	-
D'Agostini, M	106,638	-	Dixon, S C	91,472	-
Dahl, R	79,018	-	Djurkovic, D	147,374	-
Dales, B A	81,037	-	Do, T	105,355	-
Dang, S R	84,526	45	Dobrovolny, J W	185,269	5,623
Darnell, B	81,844	358	Docherty, J A	86,503	-
Davidson, B	87,118	-	Docouto, D	80,384	-
Davidson, D R	81,593	-	Dodd, C	114,544	964
Davidson, S C	75,430	-	Dodich, F A	110,766	-
Davies, B	76,257	62	Doge, P	129,557	-
Davies, B	77,814	-	Doggett, S	78,179	-
Davies, B R	94,404	-	Doherty, R E	79,487	-
Dawkins, J E	82,503	637	Doleman, D	113,400	376
Day, D L	82,153	-	Donaldson, J T	91,925	-
Day, W	77,886	-	Dong, L	96,334	-
De Albuquerque, R A	82,286	-	Dornan, K	109,442	123
De Castell, C	93,230	3,520	Dosange, M	77,265	-
De Montreuil, P	85,039	295	Dosanjh, B	77,490	-
Deacon, R	77,684	-	Dougans, S A	97,657	-
Dean, A S	86,814	-	Douglas, W G	101,437	123
Debeck, D B	85,278	-	Downie, A M	113,343	-
Dediu, V	94,545	4,396	Drain, C	120,000	3,622
Dee, T P	80,611	-	Driedger, D J	79,430	-
Deer, K	90,319	-	Driessen Van Der Liec	112,637	-
Degraaf, T T	105,070	-	Drinovz, A L	109,221	-
Del Degan, K	75,754	-	Drobot, D C	98,603	893
Delaurier, R	77,381	-	Drugge, C L	86,447	123
Delmar, P V	81,027	68	Dubbert, R E	82,222	-
Delmonico, N B	153,084	-	Dubbert, R G	83,469	123
Dennis, J A	97,651	-	Dube, M	84,209	1,754
Deo, M	136,293	2,750	Ducharme, D	78,563	-
Depever, P R	76,091	-	Dudek, A	94,495	896
Der, K B L	98,731	432	Duggan, A P	105,972	2,688
Der, R M	95,323	-	Duifhuis, M	78,835	-
Derksen, B	75,424	-	Dukay, C	79,738	-
Desrochers, D F	129,557	2,187	Dulko, R J	80,209	-
Desrochers, M	103,496	-	Duncan, A S	94,698	630
Dessureault, S M	83,669	88	Duncan, S J	94,316	-
Dewith, F E	99,884	2,531	Dunderdale, S	77,995	-
Dhillon, N	100,149	1,160	Dunham, J B	90,103	-
Di Nozzi, A	106,138	1,708	Durand, D D	95,420	369
Dick, B K	97,317	-	Durand, L	75,452	958
Dick, S G	79,880	-	Durnford, J M	95,289	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Dyck, J P	76,112	-	Flaherty, S	127,731	1,522
Dyck, R I	107,159	-	Flanigan, M G	157,935	201
Dykes, T N	82,841	-	Floden, B M	78,714	-
Easby, S K	84,848	-	Florko, R M	93,014	472
Edge, C A	77,998	-	Foellmer, S	88,982	-
Edwards, C	130,939	2,434	Foo, J	91,261	975
Edwards, S	129,767	1,897	Forch, R B	98,532	-
Eenkooren, R	78,415	-	Ford, L	104,519	56
Eidher, A	78,624	-	Forss, W E	81,188	-
Ekman, K	80,301	-	Fortin, A	82,371	-
Elford, D R	103,632	-	Foster, H G	89,751	-
Elliott, M E	128,458	154	Foster, J D	124,484	4,272
Elliott, N D	80,681	-	Foster, K	100,460	-
Elmslie, K	97,142	702	Fox, P L	84,133	-
Eng, D	106,714	625	Francis, A B	152,124	-
Eng, G M	76,563	-	Frank, M	76,986	-
Eng, H	89,816	-	Franklin, B T	110,216	-
Engler, M D	134,340	-	Fraser, K S	104,897	68
Enright, D	75,465	4,496	Fraser, S J	79,603	-
Eppler, J C	92,225	-	Frew, M	80,126	-
Erichsen, S	77,918	252	Friesen, D J	97,332	-
Errington, S L	89,539	-	Friesen, K	78,914	-
Ervin, S	78,349	-	Froese, E A	103,414	245
Esparo, D	106,363	-	Frost, G W	78,906	-
Essinger, P	78,591	-	Fry, M T	75,905	-
Esworthy, S E	106,523	64	Fry, P A	81,188	56
Etheridge, B W	75,853	-	Fry, R	91,472	-
Etheridge, M A	91,016	-	Fu, H J	81,448	-
Etheridge, M D	98,446	-	Fuginski, D H	93,082	-
Evans, J	129,557	28	Fujioka, J	77,856	-
Evans, J	80,267	-	Fuller, R C	97,616	-
Evans, J M	86,437	-	Fumich, J M	92,441	-
Evans, M R	83,143	-	Fung, J Y Y	106,106	904
Everall, S	105,972	-	Fusco, P P F	77,186	-
Eves, P K	79,015	56	Gabriel, R P	114,044	-
Ewert, R D	89,397	-	Gabrielik, R A	82,642	77
Faber, A F	100,898	336	Gale, D	97,250	213
Fabiano, T	81,844	-	Gallo, S	83,412	36
Fairbairn, D G	80,367	-	Ganchar, D C M	83,797	99
Falcade, R	76,739	-	Gandha, A K	91,260	-
Faloure, A	84,720	1,208	Gannon, V L	93,064	-
Fan, E T L	78,296	-	Gant, B D	94,316	-
Fanthorpe, E	106,370	331	Gaos, D	81,867	-
Fast, D B	105,972	56	Garbe, J	77,578	-
Fazekas, P	97,851	-	Garoff, R S	97,171	-
Fei, W	89,110	-	Garrison, D B	95,194	563
Felker, P W	88,266	-	Gatto, D	86,982	358
Felts, T J W	81,397	-	Gauthier, G J	85,146	-
Ferdinandi, M E	91,472	-	Gayman, L R	93,548	28
Ferguson, K D	86,715	-	Gelsvik, C E	81,081	-
Fergusson, J B	86,991	-	Gemmill, K W	82,779	-
Ferris, D	81,517	-	Gent, P T	82,550	-
Ferris, K	78,730	-	George, D S	78,139	-
Filice, E	77,975	-	Gerber, E	152,124	-
Findlay, G M	81,162	-	Gerhardt, S K	101,316	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Gerow, A M	97,882	88	Griffin, W W	75,020	103
Gerson, R D	94,143	-	Grill, A J	105,972	442
Gerwing, K A	83,092	827	Grimann, C	77,071	308
Ghuman, H S	80,990	-	Groenewegen, A	80,072	-
Gibbs, P J	80,995	-	Groenewold, H A	80,930	-
Gibson, M	78,835	-	Grootendorst, E	78,665	-
Gibson, M P	91,475	-	Guinn, D	126,112	3,477
Gijssen, J L	105,622	467	Gungoraydinoglu, M	80,183	-
Gilbert, D	85,700	-	Guns, M	80,539	-
Gilbert, W	93,796	-	Gurney, M M	98,248	-
Gill, C K	81,561	-	Gusic, B	76,810	-
Gill, D A	78,686	-	Gutierrez, P A	80,093	56
Gill, G	82,173	62	Haaf, A	92,313	-
Gill, P	94,143	-	Haddock, R P	90,097	-
Gill, S	87,044	-	Haftner, K L	97,714	-
Gillis, M J	79,533	-	Hagiwara, R M	104,458	-
Gilmore, S M	79,467	-	Halbert, C D	102,266	-
Gilmour, J G	75,724	-	Haley, H	89,299	68
Girard, T	77,924	-	Hall, A	75,905	414
Glover, B J	93,801	2,042	Hall, J H	120,336	-
Glover, M	108,343	68	Hall, P	78,649	1,000
Glushko, R	81,944	841	Haller, B F	78,889	-
Gobeil, P J	81,299	77	Hallgren, D	77,649	-
Gobillot, P J	89,821	-	Halliday, D	79,934	-
Goddard, S J	106,374	-	Hamilton, R H	98,418	-
Godlonton, B D	104,104	-	Hamilton, T	86,912	-
Gomes, E	93,573	-	Hammel, T E	132,749	-
Gonzaga, D J	79,679	-	Hammond, M T	86,156	-
Gonzaga, R	80,056	-	Hand, N W	100,827	-
Goodfellow, D A	87,588	-	Hanggi, F	79,812	-
Gordon, H M	94,557	-	Hansen, D L	80,209	-
Gordon, M L	111,348	1,717	Harder, D K	103,220	748
Gormick, J	78,085	-	Hargreaves, J E	92,454	-
Gorska, A	96,633	118	Harris, T A	96,500	-
Gottfried, N L	95,780	1,428	Hart, T	80,589	-
Gould, B C	98,014	-	Hartley, J R	86,410	-
Gould, K W	81,825	-	Hartman, M	105,972	-
Goulet, M	78,591	-	Hartman, T	140,344	3,007
Granger, H	134,299	-	Hartner, P J	92,392	123
Grant, D R	80,174	-	Hartwell, H	86,001	-
Grant, J R	99,522	-	Hartwell, J D	79,691	68
Grant, K K	85,128	-	Harvey, D	78,347	-
Graves, J L	86,011	354	Harvey, I	127,076	-
Graves, L	81,188	-	Harvey, S	79,988	-
Gray, J W	80,970	34	Harvey, S A	76,742	-
Green, D R C	78,110	-	Hasselfelt, K L	93,672	242
Green, M D	81,063	-	Hastings, K	79,777	-
Greenberg, J M	154,241	-	Hastings, W S	98,147	-
Greenwood, A G	79,669	-	Hatcher, M D	80,110	-
Greenwood, J	82,102	-	Hathidaru, T N	75,238	-
Greer, J C	113,381	1,326	Havelaar, J	80,789	-
Gregory, A D	85,328	-	Hay, L E	85,829	-
Gregson, J E	84,593	1,714	Hay, R K	94,653	68
Greissel, M	77,920	-	Hayre, D	79,882	-
Grierson, R E	88,537	-	Hayward, S F	155,048	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Healy, S	104,963	-	Howes, T W	80,103	-
Heaney, S M	102,208	56	Hsieh, T T	110,311	2,501
Hearn, S	86,447	-	Hsu, P	109,079	65
Heaven, K A	103,416	518	Huber, P E	93,709	476
Hebenton, R J	113,528	-	Hudson, J D	110,235	-
Hebert, T R	83,368	-	Hui, T	120,000	4,753
Heeps, D C	85,364	-	Hui, W	79,482	-
Heeps, J D	111,159	56	Hull, L J	102,935	-
Heer, J	91,694	-	Humenny, S	79,675	-
Heikkila, J	90,143	-	Hunt, D W	93,261	-
Hein, S	107,338	1,336	Hunter, J C	123,641	2,516
Helm, S	129,601	946	Huntley, J E	94,143	-
Henderson, D J	98,264	-	Huntley, M J	90,609	-
Henderson, J	151,527	45	Hurzin, W R	78,796	-
Hendrickson, S P	78,230	-	Husband, J W	79,321	-
Henry, M	84,697	-	Huska, T F	78,910	-
Hensrud, C M	77,228	-	Hutch, D J	120,030	206
Heppner, T	76,602	-	Hutchinson, B W	80,621	585
Herbert, C M	81,020	-	Huth, B A	103,468	-
Hersi, H A	76,053	1,580	Iachetta, G	78,931	302
Hesketh, R B	82,676	-	Iacobazzi, J A	79,545	-
Heslop, M	78,573	-	Iannacone, J	83,184	368
Hesse, B C	80,863	-	Ibey, M	112,068	-
Heywood, K	80,161	-	Impey, P M	249,914	2,361
Hickey, M N	82,949	-	Ingram, S M	78,027	-
Hickey, W	103,120	-	Innes, R J	79,437	-
Hicks, S B.P.	77,614	254	Irvine, M	106,553	47
Hiebert, G	78,674	-	Irvine, R	81,428	302
Higgins, D	93,730	2,282	Isaac, K M	83,997	-
Higginson, A	97,532	-	Jackart, D C	86,835	-
Hii, Y	78,685	28	Jackson, J T	129,557	2,989
Hildebrand, D	98,598	-	Jackson, O	105,972	1,027
Hildebrandt, E	95,040	95	Jacobson, J R	94,143	-
Hill, D	153,815	3,501	Jacobson, R	76,138	-
Hillier, B	95,392	-	Jakubec, J	78,633	-
Hilton, D W	130,211	3,405	James, S A	89,292	-
Hindley, B C	77,606	62	Jankovic, Z	95,194	-
Hisey, P D	77,664	-	Jansen, T	75,133	-
Hlushko, D P	99,030	-	Janzen, A	85,513	-
Ho, F	76,635	139	Jeffery, P	76,260	-
Ho, J	129,557	1,020	Jenkins, J T	78,124	-
Ho, S S	118,233	-	Jenkins, R A	128,940	95
Hobbis, L	76,977	-	Jeske, K E	109,278	698
Hodges, G H	105,972	-	Jessa, H H	103,559	154
Hoese, K T	95,446	56	Jhajj, K J	75,145	-
Hoess, E	81,188	504	Jimenez, L V	88,055	230
Hollander, J R	92,954	36	Johal, I	93,524	-
Hollier, R J	99,851	-	Johal, S	79,195	-
Holmes, A	79,916	-	John, M	95,320	-
Holyk, H G	103,624	-	Johnson, B D	98,256	-
Honey, M	80,977	-	Johnson, D E	76,024	-
Horbulyk, M T	97,689	-	Johnson, P C	94,143	77
Horne, J	105,833	1,207	Johnson, R F	89,503	-
Horniak, C	75,771	-	Johnson, R J	93,503	-
Howe, E	85,937	392	Johnston, A	76,532	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Johnston, S	239,245	343	Kinghorn, D L	85,075	-
Johnston, W M	152,302	3,511	Kirby, D C	111,769	-
Johnstone, T F	88,756	-	Kirincic, D J	79,840	-
Joly, J A	101,720	68	Kirk, A L	103,692	-
Jones, D	87,280	56	Kiselbach, P R	79,563	-
Jones, E	113,285	946	Kitchener, R G	81,931	-
Jones, G	76,597	62	Kitt, S A	81,010	-
Jongerden, H	120,461	-	Klassen, S	79,358	-
Jordan, B	152,795	-	Klein, A	152,347	2,053
Jordan, R S	100,376	-	Klein, R A	80,744	-
Josephs, P L	105,995	-	Kleindienst, K	82,435	-
Josin, M	76,117	-	Klemionek, B	75,149	-
Joyce, B	84,848	168	Klimchuk, D J	106,152	987
Judd, P E	224,834	3,475	Kloosterboer, J	87,662	754
Jung, C	79,630	-	Knapp, N E	104,154	-
Jung, D S	86,011	70	Knoll, M J	80,619	-
Jung, S F	81,112	20	Ko, A	75,409	522
Kadagies, T E	97,067	-	Kobelka, A W	85,574	-
Kaim, J P	130,106	168	Kochan, W	109,955	-
Kalyniuk, K D	76,020	-	Kohli, R	94,583	158
Kane, M	77,928	-	Kolsrud, J M	89,671	-
Karlsson, P S	130,077	858	Konowalchuk, W L	106,212	1,569
Karwat, M	76,304	-	Kordmahalleh, M	94,143	1,300
Kasper, J A	91,043	-	Kormosi, T J	84,729	62
Kassam, N S	104,604	130	Korpan, S	106,030	1,075
Kassay, K V	84,020	1,521	Korstrom, D	79,136	-
Katanchik, S T	90,905	-	Kosmak, M	96,734	393
Katsaris, G	94,143	-	Kovacic, S	85,829	-
Kavanagh, D	75,429	62	Kraft, G P	89,782	2,213
Kavanagh, J A	111,205	-	Kraynyk, D W	84,110	-
Kavanagh, T C	76,927	-	Krezan, B	151,367	2,845
Kawaza, N P	111,159	-	Krueger, G A	129,557	2,559
Kay, M	86,621	1,283	Krueger, P W	82,187	51
Keays, J	94,143	-	Kuhlmann, T O	93,610	190
Keeler, G	84,255	56	Kumar, S	94,692	-
Keeler, J M	77,043	-	Kumar, T	94,143	51
Kelland, S M	78,456	-	Kuran, P	170,027	1,626
Kellner, B W	84,023	-	Kuva, L	77,156	-
Kelly, L C M	94,143	-	Kuzmanoska, B	79,738	56
Kemp, L	106,379	974	Kuznik, J	102,776	56
Kendall, P N	80,267	325	Kwan, L	96,941	47
Kennedy, K	102,935	150	Kwok, K	114,958	721
Kennedy, T P	83,352	-	Kyllo, R G	95,642	-
Kennedy, T S	85,483	-	Laberge, D J	102,516	-
Kennedy, T T	103,257	123	Lacaria, A	75,532	-
Kennett, B	81,763	-	Laclaire, L L	129,952	2,528
Kerr, S A	82,415	-	Ladbrook, W D	75,660	-
Kielan, T	79,206	-	Lagace, P C	109,506	-
Kiem, J	84,322	-	Lagreca, J	78,068	-
Killacky, G	105,003	47	Laidlaw, D	76,363	-
Killam, T A	93,718	-	Laleune, S P	121,179	6,013
Kim, K	78,734	-	Lalonde, L	83,853	-
Kinahan, C M	165,031	-	Lalonde, N	94,202	-
King, D B	94,151	-	Lamb, J B	125,311	-
King, R J	79,596	-	Lambertson, K	75,070	51



**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Lamont, F R	103,841	2,569	Leung, D E	84,241	370
Lamontagne, N	80,489	-	Leupen, R H	111,159	-
Landels, B A	102,935	666	Leuszler, N A	109,931	-
Landles, R	87,174	-	Levins, T J	105,813	-
Langley, R A	105,374	77	Levitt, K R	155,574	-
Lanser, D J	98,756	-	Lewis, A	81,724	56
Lanthier, C R	80,038	-	Li, D	144,531	-
Lao, H T	80,041	62	Li, J	79,184	-
Lappi, T H	92,361	-	Li, M	96,126	-
Latimer, T	75,992	-	Liang, K	152,124	-
Lau, C S Y	82,054	-	Lien, S	90,742	2,126
Lau, J	77,311	2,067	Liljefors, Y	164,985	-
Lau, J T	111,295	386	Lin, C Y	111,277	-
Lau, K M	106,374	1,137	Linehan, M M	93,852	64
Lau, N	80,536	-	Ling, A	95,764	4,400
Lauzon, R	78,307	-	Lintunen, L	129,557	958
Laverty, T G	140,911	-	Lipinski, M D	75,937	123
Lavieri, L E	94,545	-	Livingstone, G A	94,263	-
Lavine, V	75,118	1,999	Lloyd, J T	114,764	414
Law, A H	81,596	4,901	Lockey, J	79,028	-
Law, M	111,607	-	Logan, C	84,080	-
Lawrence, C N	76,557	-	Logan, J J	78,920	-
Laxton, R	90,013	-	Lojstrup, S	111,906	418
Lay, J	77,370	-	Lomas, M D	101,211	-
Lealess, W H	97,371	-	Lossing, L	86,183	-
Leblanc, R	140,741	-	Louie, A	75,872	-
Ledo, G	96,699	433	Louie, D L	83,424	56
Lee, A	93,244	-	Louie, G	84,662	1,337
Lee, A E	81,307	51	Loverin, D	77,125	-
Lee, C	77,852	-	Lowe, L L	111,477	-
Lee, C K	92,560	151	Lowes, G A	117,563	-
Lee, C W	79,901	-	Lowood, J	75,600	414
Lee, E	177,821	5,754	Lu, A	111,205	-
Lee, G K	94,638	-	Lubiw, N	105,972	997
Lee, M	115,531	-	Lucas, K L	88,696	-
Lee, M	100,619	51	Lucas, T	80,519	77
Lee, S	95,138	1,572	Lui, E	76,732	-
Lee, Y P	89,299	-	Luis, A C	95,841	1,551
Lees, K A	82,126	-	Lumagbas, C	80,936	-
Leffler, E G	110,904	1,019	Lummis, L	93,980	-
Lehwald, E A	83,083	-	Lund, J A	89,762	-
Leibel, B B	82,700	-	Luongo, A	129,772	1,422
Lemckert, J R	91,472	-	Lyons, D R	82,629	-
Lemire, M	80,447	-	Ma, R	106,356	1,033
Lemire, N	92,805	-	MacAulay, C M	78,730	-
Leonard, B	77,836	943	MacDonald, C D	97,308	-
Leopold, D	79,515	-	MacDonald, D G	92,041	1,121
Lepard, K V	134,912	2,216	MacDonald, H	82,750	-
Lessard, S	82,152	-	MacDonald, R	94,403	-
Letendre, D E	110,565	566	MacDonald, R G	112,870	-
Letourneau, L	81,188	-	MacFarlane, G G	92,727	-
Letourneau, S M	98,082	-	MacFie, D G	89,676	-
Letourneux, F	158,182	-	MacHielse, H	83,688	847
Leung, B	85,257	-	MacInnes, J I	84,759	-
Leung, D	85,244	-	MacIver, J S	85,529	470

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
MacK, T K	114,636	-	Maxwell, G	85,854	-
MacKenzie, J	124,372	-	Mazurek, R M	99,668	-
MacKenzie, K C	112,541	2,488	McCaffrey, M L	89,021	459
MacKenzie, W	93,682	-	McCallum, R J	88,446	2,386
MacKichan, S	78,891	-	McCann, R K	79,138	-
MacKie, D E	77,790	-	McCash, M	81,543	99
MacKie, I N	85,211	448	McClelland, D K	97,373	871
MacKinnon, B C	85,829	-	McConnell, K J	105,972	1,736
MacLean, J	89,552	-	McCorkindale, J K	85,889	-
MacLeod, T M	78,975	-	McCreary, K	88,387	431
Madigan, J T	92,097	51	McDermott, J	80,259	2,365
Maffei, D C	82,695	-	McDiarmid, M	84,858	-
Magbitang, M C J	75,829	-	McDonald, G	87,426	-
Magee, M	109,154	8,353	McDonald, M	83,938	-
Magnusson, K	152,089	670	McDonald, R G	89,323	-
Maguire, K J	78,653	62	McDonnell, B	75,102	-
Main, K R	90,190	2,289	McEwen, A G	81,007	-
Malesan, M	129,860	3,011	McGee, M	79,297	-
Mallory, R W	76,283	-	McGill, M H	95,252	-
Maloy, W D	75,113	-	McGillivray, I	85,937	330
Manarin, D J	106,183	1,018	McGillivray, L	78,966	68
Manning, B	130,514	88	McGinley, E M	76,567	-
Manning, R A	86,158	-	McGowan, B D	84,848	168
Mantei, J A	104,391	-	McGuire, M	93,170	1,118
Manyk, B	79,644	-	McHattie, I C	86,447	300
Mar, M H	80,260	62	McHugh, P	85,937	-
Marchand, M	105,972	1,075	McIntyre, C L	94,473	-
Marineau, G S	83,259	-	McIntyre, I G	98,278	-
Marino, J A	111,159	1,120	McKay, D	85,299	-
Mark, J H	111,544	-	McKearney, J R	189,823	12,058
Markovic, Z G	105,816	-	McKellar, M W	88,374	-
Marohn, G K	112,326	1,042	McKeown, P J	80,397	-
Maron, H B	104,715	-	McKibben, S	94,171	68
Marrocco, A	79,580	-	McKimm, C	95,714	-
Marsh, C	120,000	1,345	McKinnon, M H	82,584	-
Martelli, D J	80,448	-	McKinnon, R A	95,489	-
Martin, A H	78,456	-	McKinnon, R L	77,056	-
Martin, D P	87,502	-	McLean, A D	93,845	672
Martin, F	81,188	-	McLellan, D	245,865	403
Martin, M	80,056	-	McLennan, R	108,298	587
Martin, R F	89,678	-	McMacKon, C	93,037	-
Masangane, S	76,652	-	McMahon, J S	107,671	-
Maskall, W M	79,545	140	McNab, C B	111,205	-
Mason, C C	79,710	-	McNaney, K C	116,433	3,035
Massey, C R	78,875	-	McNeill, Y	93,548	949
Masters, C L	93,852	225	McNeilly, E J	107,584	-
Matharu, U	102,528	768	McNutt, R	79,588	-
Matheson, C A	81,031	-	McPhillips, S	77,245	-
Matsusaka, M A	85,489	-	McQuarrie, J	80,490	-
Mattarollo, S	79,017	-	McSeveney, W	78,557	504
Matthes, P A	87,858	-	McTaggart, S K	106,374	1,103
Mattu, M H	80,536	-	Medland, C E	130,841	-
Mau, W	106,128	-	Meers, D A	81,733	-
Mauboules, C	100,420	470	Megaro, G	81,087	-
Maunsell, W D	86,719	-	Mehroke, N S	97,054	68

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Melten, P F	107,812	-	Moscovich, R	79,911	-
Mercer, C M	79,630	62	Mosher, H E	85,255	62
Merchant, G	120,135	-	Mosher, S	75,620	-
Merrill, C	79,323	-	Moshier, P	94,143	-
Mervin, G C	89,166	-	Motkaluk, R	79,145	-
Messel, S	94,154	697	Motokado, G	78,563	-
Messenger, C A	82,994	-	Mudrovic, M	82,714	-
Messenger, D R	86,679	-	Mueske, D G	79,545	-
Meszaros, M Z	107,803	880	Muir, G W	82,680	-
Meyer, A	85,138	-	Muir, M	89,126	1,872
Michaels, R	129,557	-	Muirhead, T G	102,350	-
Middlemass, C	107,444	336	Mulcahy, J	83,271	-
Mildenberger, N	80,870	-	Mulder, C C	79,582	-
Miles, G R	98,736	51	Mulji, K	83,550	62
Miles, T R J	99,272	958	Mulla, Z	79,901	625
Millar, S T	77,021	-	Mulligan, R	93,192	99
Miller, D M	82,585	-	Munro, K A	129,557	28
Miller, D T	95,089	-	Murphy, D H	157,402	-
Miller, G S	92,937	-	Murphy, D H	86,555	-
Miller, M A	80,850	-	Murphy, G	79,742	-
Miller, M J	77,309	-	Murray, B R	80,934	-
Miller, P	104,205	1,584	Murray, F W	113,596	-
Mills, N	111,449	-	Murray, G	148,626	-
Minosky, V M	93,216	-	Murray, W R	83,255	123
Minton, R W	94,712	-	Murru, D	79,716	-
Mital, E	108,474	445	Murton, B J	89,358	-
Mitchell, D	79,551	-	Mustapic, D M	80,249	-
Mobbs, L	120,717	5,014	Mvundura, O	89,432	-
Moberg, D A	87,129	-	Naklicki, A	177,527	66
Mocharski, M R	83,011	179	Nanji, K	105,574	2,225
Mochizuki, G E	94,143	-	Naughty, R	80,126	-
Mochrie, P R	115,983	-	Naundorf, D	93,477	-
Modicamore, R	79,545	95	Navratil, M A	86,000	-
Molaro, A	109,412	345	Navratil, P D	129,557	11,439
Mooney, R I	103,485	-	Naylor, M E	111,002	-
Moor, M F	75,037	47	Neal, P	79,132	-
Moore, D	106,888	-	Neal, R J	102,219	-
Moore, D J	97,030	-	Neale, B	79,637	-
Moore, P M	83,355	-	Neale, J	79,317	-
Moore, T D	93,486	672	Nelson, A D	77,316	-
Moreau, J C	95,113	2,015	Nelson, K R	89,344	-
Morgan, D	93,141	-	Neratini, K	75,655	-
Morgan, D	81,668	-	Neumeyer, P	94,604	-
Morgan, J L	106,062	-	Newirth, R	152,392	3,316
Mori, F B	80,552	-	Newman, A	79,988	77
Morin, G	84,889	-	Newman, C	79,287	-
Morin, P A	90,778	189	Newson, B	99,879	1,232
Morishita, K S	88,179	-	Newstead, D R	89,816	-
Morris, V J	108,319	50	Ng Iii, A	101,976	-
Morrison, E T	79,035	-	Ng, L	83,763	-
Morrison, G S	91,836	-	Ng, T C	104,388	64
Morrison, J L	122,810	722	Ng, W	79,100	-
Morrison, J M	79,747	560	Ng, W	83,785	-
Mortimer, J S	81,077	-	Ng, W	83,566	-
Morzaria, S	94,143	-	Nguyen, K T C	94,446	386

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Nguyen, V V	111,205	-	Parker, P D	97,579	-
Nichols, D G	85,666	-	Parkin, B	165,031	-
Nichols, L T	79,412	-	Parkin, D W	105,370	2,336
Nicholson, J	79,842	-	Parno, D A	101,224	245
Nicholson, P	81,593	-	Parr, J	94,545	-
Nicholson, W	78,075	-	Pasin, J	80,268	-
Nickerson, A	88,002	606	Pask, A S	81,542	553
Nicol, J D	93,127	-	Pass, S	107,212	-
Nicol, S C	81,610	-	Patocka, J	78,831	-
Nicol, W L	89,652	-	Paton, J A	75,777	-
Nielson, G	80,510	-	Patrao, A V	82,234	-
Nikiforuk, C	105,972	-	Patterson, C	75,170	-
Nikolai, T A	87,270	-	Patzke, M	79,899	-
Nikolic, S	85,959	51	Paulson, M R	91,286	-
Nilsson, B L	84,315	-	Pavananthan, K	118,777	376
Nitychoruk, M	79,278	-	Pawlak, C N	82,783	-
Noble, C A	108,225	448	Payne, G A	77,839	-
Noga, S V	97,432	-	Payne, K	96,181	925
Noke-Smith, A C	79,191	-	Peacock, P A	79,765	-
Normann, H F	118,176	-	Pearce, B L	121,740	215
Norrie, A S	93,035	-	Pearson, R M	94,567	-
Novak, B W	112,592	-	Pecarski, R	117,235	3,446
Novak, R	111,295	1,376	Peddle, D W	75,454	-
Nowak, I I	80,314	-	Peet, B G	82,136	405
Nowlan, P J	94,133	-	Penkala, R K	122,269	-
Nybo, R P	102,441	62	Penny, B	120,000	1,407
Nygaard, G R	95,588	-	Pentland, J E	136,344	-
Nyhaug, T P	88,247	-	Peppin, M	78,848	-
Oberg, G S	94,143	-	Pereira, D	77,649	-
O'Brien, R P	109,003	-	Pereira, W	84,496	-
Odong, J	76,935	-	Persaud, M H	80,350	-
Oehlschlager, C K	168,204	-	Peskett, R	79,555	-
Ogden, M R	80,080	-	Peskett, R C	78,963	-
Ogram, S G	106,275	1,613	Peterson, T R	81,326	-
O'Halloran, D	85,829	-	Petticrew, H	78,423	-
O'Krafka, N	87,314	-	Pezzolesi, J	82,932	1,180
Olar, J W	79,216	-	Pfoh, R E	80,068	-
Oldfield, T B	78,696	-	Phillipps, D E	111,659	-
O'Leary, J	80,615	-	Phillips, D	77,147	-
Oljaca, D	77,540	-	Phillips, D E	96,496	-
Olsen, A	106,363	2,842	Phillips, J	83,148	-
Olsen, R B	97,070	-	Phillips, M	94,692	-
Ong, M	81,188	56	Piccoli, D M	76,618	62
Oppenlander, D W	82,820	-	Piccolo, D	85,937	-
O'Shea, A	76,869	488	Pickens, R R C	97,242	-
O'Sullivan, D	80,924	-	Pickett, E	83,509	-
Oudijn, W P	126,915	2,510	Pickett, I	76,574	-
Paar, V R	78,545	-	Pidcock, C	75,974	-
Page, T A	78,066	-	Pierlot, R W	126,071	-
Palm, P M	96,677	71	Pighin, D G	80,956	-
Palmer, B R	91,172	-	Pinsker, P M	106,275	455
Palmer, R A	85,937	-	Pitre-Hayes, A	130,199	3,334
Pander, S	111,205	376	Pizzolato, L A	76,402	-
Papers, G	107,581	-	Pleacas, R J	95,018	-
Parker, D	87,680	2,157	Polonio, M A	80,013	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Pope, D A	120,404	-	Rickard, D	87,155	404
Postlethwaite, C W	83,064	-	Ridington, J P	91,965	-
Potter, C	83,349	-	Riebe, J	111,205	-
Potter, T R	84,441	-	Rintoul, S A	81,188	-
Potter, V	133,785	95	Rivet, S	79,153	-
Pottinger, G H	98,797	-	Robbins, J	105,972	1,266
Powell, R	79,738	-	Roberts, A T	115,645	-
Power, A T	90,196	141	Roberts, G P	78,791	-
Prasad, A	77,022	-	Roberts, L E	86,278	-
Prentice, R G	76,059	120	Roberts, S A	100,844	-
Prescott, L	120,332	-	Robertson, C	94,093	627
Preston, P	79,481	-	Robertson, D	101,795	-
Price, A	75,744	-	Robertson, D	77,034	-
Price, D	79,185	-	Robertson, D E	106,034	185
Pricope, I	89,309	77	Robertson, D R	81,655	-
Priest, K	81,000	56	Robinson, D	118,654	-
Procyshyn, P H	122,331	-	Robinson, D	77,013	-
Proskan, B	164,468	60	Robinson, D	80,970	-
Pruniak, J	78,249	-	Rockey, M W	89,881	-
Pughe, D W	85,109	-	Roddis, M J	94,496	1,461
Pugliese, D	75,143	36	Roder, G G	101,031	-
Pugsley, B J	92,788	-	Rodocker, D K	108,444	-
Pulgar, A	77,217	-	Rodrigues, G D	85,878	-
Purchas, M W	75,120	-	Roman, P	75,661	336
Pye, M	120,220	-	Romanowski, R H	93,584	-
Qi, W	93,727	-	Root, S	76,084	-
Quan, N	77,759	88	Rosenlund, D J	90,504	-
Quan, V D	98,257	2,688	Rosenlund, R R	89,498	389
Quayle, B T	152,124	-	Ross, A	122,406	-
Quennell, B	79,498	-	Ross, D L	78,962	-
Quigley, T	85,135	1,813	Ross, D R	97,786	-
Quigley, T	92,133	-	Ross, J N.	93,985	409
Quilty, G J	87,236	-	Ross, S A	91,301	-
Quinn, B S	115,217	-	Rosychuk, M S	92,951	-
Radakovich, M	94,143	1,266	Roth, H D	106,039	-
Radke, D	75,663	-	Rousseau, S	82,000	1,055
Rai, H	79,511	-	Rowley, W J	84,713	204
Ramogida, S F	83,684	-	Rumm, D	80,521	-
Ramslie, G D	108,866	1,999	Ruocco, A V	95,009	-
Randall, B G	77,789	-	Rusticus, M R	81,490	-
Raposo, J	79,750	-	Rutgers, P U	89,595	-
Rawsthorne, D M	106,287	-	Ryan, A J	81,169	-
Raynor, P	106,728	-	Ryan, P	120,117	8,011
Reagh, K C	76,596	-	Ryce, T J	111,607	386
Rear, T L	106,249	-	Ryskie, G A	96,130	5,429
Reddy, A	79,121	-	Sagarbarria, J	76,327	-
Reed, M R	80,150	75	Sagert, T J	76,956	-
Reed, P	100,497	1,773	Salar-Arefi, Y	87,530	-
Reiffer, D G	97,277	-	Salas, R G	78,293	-
Reimer, J W	96,620	-	Sales, A P	80,894	-
Reisen, E G	82,322	-	Sami, V	77,911	-
Renning, R D	90,052	157	Sampert, D R	80,834	-
Renville, R R	82,822	-	Sandberg, K	76,567	-
Rice, M D	90,055	-	Sandhu, C	77,893	-
Richmond, S	86,024	774	Sandhu, G	99,482	1,211

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Santema, A N	82,738	-	Sihota, P S	80,125	-
Santorelli, V	102,779	-	Sikolya, N	84,730	-
Santos, J	111,205	1,871	Silva, O	129,557	-
Savage, E	77,137	462	Simon, G	76,878	-
Savage, M	80,806	-	Simonson, B J	98,024	-
Sayre, C M	77,143	-	Sinasac, C E	87,494	-
Scarlett, T	80,772	-	Sinclair, A C	81,740	-
Schachter, D	82,790	3,040	Singh, A	76,538	-
Schenderling, R P	78,146	-	Singh, S	171,582	3,558
Scherban, J J	111,876	2,454	Sirsiris, D	81,111	-
Scheu, M A	87,676	-	Skawski, L E	81,500	222
Schmidt, F	82,718	-	Skene, R	111,451	-
Schnarr, P A	98,776	-	Skrepnik, V	81,832	-
Schoeffel, K	110,010	851	Slade, B	77,865	-
Schouls, M	106,093	2,025	Sliacky, J	76,508	-
Schwark, M	126,683	448	Slykerman, D A	78,456	-
Scollard, T	117,507	1,520	Smith, B R	83,954	-
Scott, A	79,387	-	Smith, D A	89,628	56
Scott, B A	94,449	-	Smith, D C	130,555	2,522
Scott, D S	90,241	1,738	Smith, D G	83,716	-
Scott, K J	80,721	-	Smith, E	137,183	4,233
Sears, B J	105,704	258	Smith, G J	80,817	-
Sears, K	79,450	-	Smith, M J	75,147	-
Segal, R	96,070	-	Smith, S M	94,143	-
Seggie, M D	110,276	-	Snadel, J	91,091	36
Seifert, W D	85,286	-	Snider, J D	91,865	-
Sellers, G L	94,143	-	Snitz, A	78,021	-
Senghera, B	90,629	-	So, D	107,339	1,009
Sereda, G E	78,583	-	Sobejko, J	105,804	874
Sereda, M J	92,831	-	Soglo, M P	98,319	-
Seto, E K	94,435	438	Sojka, A S	90,444	189
Sever, D M	89,310	1,152	Soleimani, M	80,397	5,571
Sew, B M	80,733	-	Somerville, G	78,513	-
Shalist, J	79,005	-	Sommer, P	81,415	-
Shanahan, J	80,294	-	Soulliere, T W	132,089	-
Shannon, M	84,848	176	Sovdat, S	96,018	-
Shaw, A B	86,613	480	Spangberg, G K	85,937	330
Shearer, K	91,761	780	Spargo, B R	85,937	-
Sheasby, P	83,375	-	Specht, M	120,332	307
Sheehan, L	82,013	154	St. Michel, P	107,655	28
Sheel, J	105,972	376	Stabler, R W	99,977	-
Sheng, W	79,461	-	Stadnek, C	78,416	-
Shepherd, D B	79,001	-	Stairs, M G	78,119	-
Sheppard, J	82,366	-	Standerwick, J P	76,751	-
Shergill, M	77,979	-	Standeven, J M	129,557	2,203
Shield, K	105,972	-	Stanford, C D	103,596	655
Shier, C	94,545	-	Starritt, A P	76,567	-
Shillito, M H	121,111	1,156	Stary, P W	80,798	-
Shirley, D	77,352	-	Steele, P W	92,698	-
Shong, D G	83,112	-	Steele, R	79,985	-
Short, D	105,972	1,009	Steer, M	137,609	4,656
Short, J	79,867	909	Steer, M	81,277	-
Sidhu, G	78,787	-	Stephen, B F	100,961	-
Sidwell, A	101,109	1,734	Stephenson, R J	101,782	51
Siggers, K W	84,700	2,597	Stephenson, S	80,789	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Stevens, D	103,944	6,986	Tong, J M	80,249	75
Stevens, D J	98,568	-	Tookey, M R	95,280	-
Stevens, J	91,793	-	Tosa, Y	85,269	-
Stewart, K	77,972	-	Toy, B	141,436	-
Stewart, M	111,205	-	Traer, R	81,188	3,510
Stewart, R	83,429	-	Traviss, R	76,314	-
Stewart, W	107,344	-	Trenter, P A	108,688	-
Stolp, R	85,639	-	Trinh, P	79,358	-
Stoneson, S	81,557	-	Trott, K A	78,231	-
Storer, P	96,633	1,206	Tudge, J J	79,156	-
Stouten, R J	75,917	-	Turner, S	75,735	-
Straka, A	81,360	-	Turner, S D	79,284	-
Stratton, N	88,191	1,278	Tuttle, R	85,829	-
Strebe, D E	89,319	56	Twa, J S	145,896	-
Stroup, D M	89,154	-	Twarog, G	94,664	62
Struthers, T	76,267	-	Tweedie, M B	78,678	-
Stubbs, J N	153,652	-	Twemlow, C J	78,952	68
Styles, A G	89,052	-	Tyers, S	84,628	1,717
Suen, H K	79,728	-	Underwood, C	137,555	482
Sugie, L K	79,545	-	Underwood, P S	138,659	-
Sukul, B M	79,092	-	Urekar, L	81,620	303
Sullivan, T A	91,984	-	Ussher, O	75,748	-
Sunshine, M G	79,806	570	Uyeyama, W K	86,755	330
Sutherland, C H	78,364	68	Vaisbord, P	93,985	1,181
Suzuki, K M	98,092	-	Van Acken, R	86,675	-
Suzuki, K T	86,154	-	Van Balkom, D M	117,147	2,047
Swain, D P	108,569	62	Van Duynhoven, C J	91,901	-
Sydenham, D P	112,133	398	Van Horn, D M	77,798	-
Symonds, R D	91,117	-	Van Kemenade, I	124,102	-
Sziklai, L	163,672	314	Van Laare, N G	89,515	-
Tabata, W	80,103	-	Vanasse, M	111,607	-
Tack, D	88,476	51	Vanderpas, J C	91,472	-
Tam, T	78,052	77	Varga, M	79,738	-
Tam, W M	94,143	-	Varn, H	105,972	958
Tammen, M V	94,231	-	Vashisht, S	93,824	-
Tang, G	88,616	-	Vass, M	104,592	252
Taylor, D	102,308	-	Veer, R D	83,461	77
Tebbutt, B S	97,540	-	Verappan, D	109,861	-
Tejani, N	94,353	-	Vernooy, M P.	94,105	1,160
Tennant, J E	77,882	-	Veuger, D A	79,013	-
Tessier, J	79,393	-	Viani, A	84,848	-
The, R	80,797	1,950	Villamil, J	77,948	-
Thibodeau, D K	96,073	3,321	Vincent, C H	76,592	-
Thomas, A L	88,554	-	Virji, S	81,236	-
Thomas, S	76,230	-	Vistaunet, B	106,052	-
Thompson, C	80,817	-	Volpe, L A	79,554	-
Thornley, A	85,904	330	Von Minden, M E	97,168	-
Tierney, D	88,340	903	Voth, V	77,417	-
Tilt, M H	95,950	-	Wace, G E	88,655	-
Timm, T R	165,679	-	Wager, A R	83,466	-
Timms, A J	76,064	-	Wagner, D J	97,836	-
Todd, B C	97,803	56	Waldman, J	98,401	3,316
Toderian, B	211,300	2,680	Walker, B	84,124	-
Tolusso, A V	85,258	-	Walker, G D	87,419	-
Tomyk, K	83,524	-	Walker, K L	78,649	2,850

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Wallace, S	155,114	-	Wilson, M	84,464	-
Wallack, D F	125,786	601	Wilson, R P	81,295	389
Wallinger, K N	152,089	262	Witt, B K	82,726	51
Walton, T A	146,542	-	Wiwchar, J	77,160	-
Wan, K	111,508	1,100	Woff, J G	105,813	753
Wang, C	94,143	-	Wojcik, K	76,978	-
Wang, Q	81,863	-	Wold, B	85,031	-
Ward, S	80,322	-	Won, C	82,340	-
Warkentin, J W	91,472	-	Wong, A H	94,353	-
Warnock, R C	95,861	-	Wong, A S	79,361	-
Warren, C H	129,195	-	Wong, B	98,552	428
Warwick, R	76,070	-	Wong, B	81,188	-
Watson, M G	113,970	-	Wong, C	94,323	-
Watson, R S	83,767	-	Wong, D	106,275	455
Watson, S C	93,025	-	Wong, F L	94,168	1,714
Watson, S D	75,491	-	Wong, G R	81,754	-
Watts, M H	106,472	-	Wong, K	92,679	77
Weatherby, J A	76,164	-	Wong, K N	85,937	-
Weber, P W	76,879	476	Wong, P M	111,159	-
Webster, G	76,950	36	Wong, S	92,738	196
Weeks, R	78,246	-	Wood, D	120,062	954
Wei, J	89,344	-	Wood, E	88,867	317
Weidner, H G	109,639	628	Wood, G P	82,221	-
Wellington, T	76,742	-	Wood, J	88,520	-
Welman, M	138,668	45	Wood, R T	79,501	-
West, R E	92,138	-	Wood, S	76,563	-
Westerman, D	80,482	-	Wray, B A	83,850	-
Westgate, J B	76,900	-	Wright, G	93,984	224
Westmacott, E	120,402	1,282	Wu, H	79,738	-
Whincup, M	78,800	-	Xian, Q	79,040	-
White, A R	93,460	-	Xu, C	76,671	-
White, F E	75,542	-	Yackel, A B	79,231	-
White, W B	84,848	-	Yang, H W	79,230	297
Whitehead, A G	96,312	-	Yaremy, J W	96,759	-
Whitehead, J T	94,743	-	Yarych, T	79,983	-
Whiting, B	85,829	300	Yates, M	80,139	-
Whitney, P	87,994	-	Yee, A	91,453	56
Whittier, D	111,205	28	Yee, L	92,386	768
Whitty, E	111,205	-	Yeomans, R	120,291	2,192
Wieler, H	106,374	5,341	Young, B A	80,863	-
Wightman, M B	129,579	1,112	Young, C	106,397	776
Wilkinson, J P	108,959	-	Young, D W	78,815	-
Williams, E S	111,205	-	Young, J T	116,873	11,080
Williams, G L	85,392	-	Young, S W	88,829	665
Williams, J C	130,077	68	Yu, J T S	79,738	958
Williams, R	129,860	1,733	Yuen, O	85,770	1,504
Williams, R J	91,871	-	Zacharias, A J	129,608	2,302
Williamson, G L	109,097	476	Zacharuk, J P	99,533	-
Wilson, A R	77,147	-	Zacharuk, M J	97,991	-
Wilson, D	120,443	5,180	Zagar, A M	89,723	389
Wilson, D A	95,415	-	Zahar, S E	86,407	-
Wilson, D E	104,883	-	Zak, M	131,398	3,896
Wilson, G	105,972	2,616	Zandbergen, M	78,272	-
Wilson, G A	81,988	-	Zanotto, A J	88,988	-
Wilson, K J	96,738	-	Zawada, A N	80,430	-



**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Zelter, C T	148,770	-	Total	\$ 165,749,149	\$ 627,153
Zokol, N M	93,720	-	Under \$75,000	233,315,977	207,441
Zoppa, K T E	79,293	-			
Zupan, M	111,121	51			
Zupan, M W	76,364	-	<b>GRAND TOTAL</b>	<b>\$ 399,065,126</b>	<b>\$ 834,594</b>

The variance between the remuneration schedule and the salaries and benefit expenses reported in the consolidated financial statements of the City are attributable to a number of factors including:

- the remuneration schedules are based on actual payments made in the year (including payouts of vacation, gratuity, overtime banks) whereas the financial statement figure is determined on an accrual basis,
- the remuneration schedules exclude the Vancouver Police department,
- the remuneration includes taxable benefits which are recorded at full cost in the financial statements and includes items such as parking, leased vehicles and medical benefits.

<u>Number of Agreements</u>	<u>Equivalent Number of Gross Monthly Salary</u>
1	8

Prepared under Financial Regulation Schedule 1, Section 6 (7)

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**SCHEDULE OF PAYMENTS  
TO SUPPLIERS OF  
GOODS AND SERVICES**

**(OVER \$25,000)**

- ◆ CITY OF VANCOUVER
- ◆ VANCOUVER BOARD OF PARKS AND RECREATION
- ◆ VANCOUVER POLICE BOARD
- ◆ VANCOUVER PUBLIC LIBRARY BOARD

PREPARED UNDER THE FINANCIAL INFORMATION REGULATION  
SCHEDULE 1, SECTION 7 (1)

101 West Hastings Holding Ltd	\$1,027,772	Apex Tent & Event Rentals	67,233
3M Canada Co	2,180,425	Applied Electronics Ltd	28,287
3R Demolition Corp	40,001	Aquilini Properties LP	90,484
4Refuel Canada LP	946,289	Aramark Canada Facility Services	1,356,377
4th Utility Inc	95,158	ARC Digital Canada Corp	40,403
A & N Trucking 1986 Ltd	115,829	ArcTeryx Equipment Inc	92,024
A C Paving Co Ltd	203,326	Arete Safety And Protection Inc	43,472
A R Mower & Supply Ltd	33,491	Armtec Limited Partnership	35,852
A Randhawa Trucking	131,066	Arodal Services Ltd	45,382
A W Fireguard Supplies (1991) Ltd	44,643	Artcraft Display Graphics	60,458
Aaaaah-So Easy Mobile Mini-Storage	29,239	Artefactual Systems Inc	120,610
ABC Transmissions Ltd	82,096	Aruliah, Natasha	33,997
Abloy Door Security	68,769	Arvay Finlay In Trust	34,000
Aboriginal Tourism Assn of BC	35,311	Ashton Mechanical Ltd.	58,326
Academic Bookbinding Co Ltd	44,852	Associated Engineering	662,709
Access Point Information Canada Ltd	58,871	Associated Fire & Safety	592,595
Acklands-Grainger Inc	2,113,224	Astrographic Industries Ltd	61,194
Acme Decal	28,335	Ateeq Trucking Ltd	115,441
Acme Fire & Safety Co Ltd	80,684	ATIC	38,516
Action Athletic Wear	102,156	Atlas Group	184,818
Action Glass	47,753	Atwork Consulting	191,687
Activated Automatic Door Systems Ltd	27,118	ATZ Applied Technologies Inc	35,936
Active Earth Engineering Ltd	210,997	Aulak Trucking	119,511
Acuren Group Inc	28,671	Austin Metal Fabricators LP	54,479
Advanced Systems Roofing & Waterproofing Ltd	524,368	Autodesk Inc	1,053,714
Advantage Thermal Services Ltd	25,928	Avenue Machinery Corp	95,074
AECOM Canada Limited	365,106	AVO-Audioworks Vehicle Outfitting	27,998
Air Canada	174,764	AXA Assurances Inc	63,040
Air Liquide Canada Inc	98,259	Axisource	113,560
Airtec	30,375	B & S Emblem Ltd	26,660
Albrecht, Jim	148,784	B Cusano Contracting (2007) Inc.	1,368,600
Alfa Laval Inc	68,454	B.A. Blacktop Ltd	930,970
A-Line Cutting & Coring Ltd	98,633	B.A. Robinson Co Ltd	135,876
All Mini Machine Services Ltd	96,115	Ball Superior Ltd	33,886
Allen - Vanguard Corporation	99,798	Bank of Montreal	30,915
Alliance Medical Monitoring	49,059	Barnes Wheaton GM White Rock	278,443
Allstar Show Industries Inc	40,367	Barr Plastics Inc	51,589
Allteck Line Contractors Inc	59,780	Bartle & Gibson Co Ltd	225,092
ALS Environmental	92,611	Basalite Concrete Products	43,311
Alsco Uniform & Linen Services	86,481	Battery Direct Vancouver	78,657
Altec Industries Ltd	136,759	BC Air Filter Ltd	37,896
Altus Group Limited	90,484	BC Hardwood Floor Co Ltd	44,408
Always Excavating Ltd	273,175	BC Housing Mgmt Commission	202,326
Amazon.Com	27,871	BC Hydro	11,774,846
Amec Earth & Environmental	82,762	BC Principals' And Vice-Principals' Assn	135,038
Ameresco Canada Inc	887,709	BC Rentals Ltd.	74,128
American Appraisal Canada Inc.	64,954	BC Rubber Supply Ltd	27,201
American Investments Ltd and Western Mrtg Dev	38,977	BC Sustainable Energy Association	84,000
Anderson Sod Farm Ltd	27,713	Bedrock Granite Sales Ltd	78,306
Andrew Sheret Ltd	232,119	Bell Canada	276,021
Angus One Ltd	58,359	Bell Distribution	30,853
Animal Care Clinic & Hospital	48,998	Bell Mobility Inc	346,960
Anixter Canada Inc	163,893	Belterra	25,404
Ansan Traffic Control	3,390,782	Benchmark Architectural Woodworking Inc	66,388
Aon eSolutions	151,293	Benny Foods Ltd	163,491
APARC Systems Ltd	30,348	Bentall Ltd Partnership In Tr for Sun Life Assur	111,643
Apex Building Sciences Inc	32,256	Best Buy Canada	28,664
Apex Communications Inc	48,110	Better Blend Coffee Ltd	31,880

Bhagat Virk Trucking	92,449	Canada Mortgage & Housing Corp	50,299
Bi Pure Water	27,633	Canada Pipe Co. Ltd	870,914
Billions Corporation	29,918	Canada Post Corporation	687,651
Bingham Hill Architects	26,996	Canada Safeway Ltd	34,339
Bird Construction Company	12,018,249	Canada Spring Mfg (1988) Inc	61,019
Birmingham & Wood Architects & Planners	48,672	Canada Ticket Inc	38,347
Bitter, Sabine	65,000	Canadian Dewatering Ltd.	502,600
Blackbear Excavating Ltd	175,873	Canadian Int'l Dragon Boat Festival Soc	25,128
B-Line Tire & Auto Supply (BC)	63,502	Canadian Lawn Care Services Ltd	141,654
Blue Max Lighting & Emergency Equipment	85,703	Canadian Linen Supply	94,027
Blue Water Systems Ltd	593,768	Canadian Pacific Railway Co	105,475
BMC Software Canada Inc.	59,362	Canadian Pest Control Ltd	64,200
Bobcat Country Equipment LP	78,943	Canadian Red Cross Society	50,834
Boca Del Lupo	28,250	Canadian Tire	26,558
Bollman Roofing & Sheet Metal Ltd	102,075	Canadian Western Trust	2,164,400
Bond Reproductions Inc	48,070	Canadian Wireless Technologies	32,419
Booth, Magnus	1,186,145	Cannor Nurseries Ltd	67,412
Borden Ladner Gervais LLP	34,758	Canterbury Food Service Ltd	52,198
Brady's Excavating	145,060	Canwest Cutting And Coring	248,625
Brains II Inc	74,571	Capacity Build Consulting Inc	31,402
Branch Macmaster Law Offices	51,643	Capitol Residences Construction Ltd	602,709
brand.LIVE	40,076	Carbonet Holdings Inc	144,058
Brandt Tractor Ltd	27,647	Care Pest Vancouver Ltd	35,092
Brett Young	38,301	Carleton Rescue Equipment	30,987
Brian J Wallace Law Corporation	25,783	Carmichael Wilson Property Consultants Ltd	54,722
Brighthouse Auto Electric Services Ltd	35,090	Carswell	93,866
Brink's Canada Limited	36,647	Cartel Communications	77,694
Britannia Community Svcs Ctre	2,326,941	Cascade Raider Holdings Ltd	36,360
Brite-Lite Inc. Lighting & Electrical Distrib	251,086	Cascade Wear Ltd	97,535
British Columbia Prof. Fire Fighters' Burn Fund	92,867	Cascadia Sport Systems Inc	100,296
British Columbia Safety Authority	93,535	Cat The Rental Store	104,057
Broadway Equities Inc and PCI Crossroads Dev	4,381,366	CBC Radio-Canada	43,904
Broadway Refrigeration & Air Con. Co. Ltd	124,061	CBS Outdoor JCDecaux St. Furniture Canada Ltd	39,006
Brooks Corning Co. Ltd	793,354	CDC Construction Ltd	543,105
Brown Bros Motor Lease Canada Ltd	165,868	CDS & Co	30,185,303
Brown Bros Ford	112,770	Cedar Crest Lands (BC) Ltd	1,415,929
Browton, Dorothy 1801 Laurier House	78,288	Cedar Rim Nurseries	93,999
BTY Quantity Surveyors BC Ltd	168,107	CEI Architecture Planning Interiors	521,366
Buckland & Taylor Ltd	341,230	Cellcom Wireless Inc.	45,241
Budget Rent-A-Car Of BC Ltd	31,057	Centennial Food Service	228,852
Building Opportunities with Bus. Inner City Soc	176,360	Central Heat Distribution Ltd.	378,860
Bull, Housser & Tupper	63,927	Central Pacific Trucking Ltd	113,449
Bunt & Associates Engineering (BC) Ltd	28,412	Ceyssens & Bauchman Barristers & Solicitors	85,120
Burnaby Bag & Burlap Ltd	34,440	CH2M Hill Canada Limited	367,016
Buster's Towing (1987) Ltd	724,233	Chambers Electric	26,621
BW Global Structures Inc	46,533	Champlain Heights Comm Assn	34,508
Bynett Construction Services Ltd	116,500	Champlain Square LP	154,916
C K Golf Solutions Ltd	72,279	Chapman Burner And Heating Service Ltd	77,649
C.A.P. Ventures Ltd	1,519,488	Charter Telecom Inc.	81,890
C3 Integrated Solutions Inc	234,736	Checker Wireless	54,811
CA Canada Company	84,120	Cheema Trucking	29,733
Cadillac Fairview Corp Ltd	63,376	Chevron Canada Limited	8,201,767
Cale Systems Inc	228,825	Chinatown Plaza Tenants Assn	32,671
Calona Wines Ltd.	34,959	Chinese Community Policing Centre	108,200
Cambie Animal Clinic	41,853	Christie Lites (Vancouver) Inc.	109,944
Cambie Roofing & Drainage Contractors Ltd	75,759	Christopher Sullivan Arb. & Med'n Svcs Ltd	58,132
Campbell & Grill Ltd	125,572	Chrysler Canada Inc	191,717
Can Co-Operative Auto Network	133,200	Churchill Armoured Car Service Inc	157,929

CIBC World Markets	48,866	Counter Quake Services Inc	33,948
CIKI Learning Centre	32,928	Craftsman Collision	49,101
Cimco Refrigeration	103,545	Cran, Brad	39,400
Cintas Canada Ltd	199,315	Creative Battery Systems	71,466
Circle of Eagles Society	278,480	Cressey Development Group	83,852
City Elevator Ltd	30,966	Creus Engineering Ltd	58,358
City Farmer	125,299	Critical Restorations and Rentals Ltd	135,106
City of Abbotsford	29,071	Crocker Equipment Co. Ltd	189,869
City Square Property Holdings Inc	558,492	Cross Cuts Sawing	90,393
Claymore Clothes Ltd	86,256	CSDC Systems Inc	190,853
Cleartech Industries Inc	229,144	CTH Systems Ltd	226,610
Cliff Woolner (DBA)	133,366	CTV Television Inc	30,626
Climate Smart	63,280	Cullen Diesel Power Ltd	93,657
Coast Foundation Society	93,839	Cummins Western Canada	54,902
Coast Mountain Bus Company	227,624	Custom Blacktop Co	1,237,369
Coast Powertrain Ltd	31,071	Custom Loading Ltd	1,188,614
Coastal Ford Sales Ltd	1,300,028	Cyclone Taylor Sporting Goods	25,445
Cobra Electric	209,019	D Sandhu Trucking	41,154
Coca-Cola Refreshments Canada Co	267,949	Dams Ford Lincoln Sales Ltd	195,706
COHO Property Management Inc	133,396	Datanet Imaging Systems	63,432
Coinamatic	38,793	Dave Dulay Trucking	71,071
Collings Johnston Inc	30,246	Daves Surplus	209,596
Collingwood Community Policing Centre	108,250	Davtech Analytical Services (Canada) Inc	30,050
Collingwood Neighbourhood House Society	270,214	DB Perks & Associates Ltd	134,881
Colt Canada	87,197	DBM Refrigeration Ltd	37,095
Columbia Bitulithic Ltd	1,227,843	Decter, Leah	25,528
Command Engineering International Ltd	27,440	Deka Canada One Investments Ltd	252,995
Commander Warehouse Equipment	27,786	Del Equipment	37,691
Commercial Electronics Ltd	45,381	Delcan Corporation	45,584
Commercial Solutions Inc	54,860	Dell Canada Inc	44,330
Commercial Truck Equipment Co	25,058	Dennis The Locksmith Ltd	30,702
Commissionaires	230,839	Dewar Pacific Projects Ltd	100,733
Community Arts Council of Van.& Fearless	31,500	DGBK Architects	994,529
Community Care First-Aid	31,114	DGS Construction Company Ltd	15,316,021
Companion Construction Ltd	875,363	Dhaliwal Trucking	162,134
Compass Group Canada (Beaver) Ltd	101,008	Dhillon Charan Singh	108,038
Compass Resource Management	143,122	Dialog BC Arch. Eng. Int. Design Planning Inc	106,567
Comprint Systems Inc dba Datafix	62,160	Dianne & Don's Bldg Maintenance	131,854
Compugen Inc	3,444,042	Dietlein Construction Inc.	25,104
Computershare Tr. Co of Canada Corp. Tr. Dept	6,666,912	Digital Boundary Group	26,320
Concept Finishes Ltd	25,736	Dillon Consulting Limited	35,223
Concord Security Corp	2,405,423	Direct Energy Marketing Limited	2,910,861
Connexion Fitness Inc	71,947	Direct Equipment West Ltd	219,878
ContainerWest	49,513	Direct Line Commercial Property Svcs. Ltd	45,903
Context Research Ltd	281,651	Directional Mining & Drilling Ltd	133,213
Continental Roofing	262,799	Division 15 Mechanical Ltd	793,087
Contour Landscaping	28,884	Dixon Networks Corp.	28,511
Converter Technology Inc	91,692	DLO Move Support Services Ltd	49,680
Cooper Lighting	33,152	Dodwell Realty Ltd ITF Fairmont Med'l. Bldg Ltd	46,477
Copeman Healthcare	36,940	Donald Jang Law Corporation, In Tr	236,890
Coquitlam Ridge Constructors Ltd	288,356	Donaldson Engineering Ltd	120,465
Coral Contracting Corporation	68,484	Dorigo Enterprises Corporation	233,772
Coriolis Consulting Corp	122,577	Douglas Park Community Association	226,297
Coristine Woodall Barristers & Solicitors	112,318	Downtown Nissan	47,386
Corix Water Products LP	976,972	Downtown Van. Bus. Improvement Association	28,000
Cornerstone Signage & Design Ltd	78,052	DPOC - Neopost Canada Ltd.	127,881
Corp of Delta	3,617,394	Draeger Canada	43,488
Costless Express	87,004	DreamRider Theatre Society	46,960



DRS Disaster Recovery Svcs	250,241	First Choice Waste Disposal Ltd	45,725
Dunbar Community Ctr Association	396,134	First General Services	51,208
Durante Kreuk Ltd	117,086	First Truck Centre Vancouver Inc	93,518
Dyna Engineering Ltd	64,271	Firstonsite Restoration LP	559,122
E. Lees & Assoc Consulting Ltd	95,402	Fitness Town Commercial	48,270
E.B. Horsman & Son	835,153	Flannigan, Rod	57,949
Eaga Canada Services Inc	60,000	Flexahopper Plastics Ltd	64,201
Eagle Ridge Mechanical Contracting Ltd	31,712	Flocor Inc	1,152,269
East West Plastic & Electric Prod. Corp	68,511	Flora Design Landscaping and Mtce. Inc	171,756
EBA Engineering Consultants Ltd	139,225	Flynn Canada Ltd	101,769
Echovera Inc	92,682	Fong, Karen	55,801
Eclairage SDL Inc	81,751	Foreshades Backhoe Ltd	77,541
ECO-Compteur Inc	40,320	Forrester Research Inc	27,635
ECOMM	15,380,214	FortisBC Energy Inc	2,074,388
Econolite Canada Inc.	167,428	Forzley, Richard	57,386
Ecowaste Industries Ltd	34,230	Four Seasons Hotel	25,047
Eddy Moore Trucking	120,793	Four Star Waterworks Ltd	314,677
Eecol Electric (Sask) Inc	75,667	Frank Stanzl Construction Ltd	58,787
EHS Partnerships Ltd	361,533	Fraser Richmond Soil & Fibre Ltd	127,868
ELM Technologies Ltd	38,107	Fraser River Pile & Dredge Ltd	57,456
Embers	266,665	Fraser Valley Controls Ltd	67,697
Emco Corporation	680,349	Fraser Valley Equipment Ltd	198,431
Empirica Infrastructure Inc	36,333	Fraser Valley Refrigeration Ltd	26,585
Enersys Canada Inc	125,036	Fraser Valley Steel & Wire Ltd.	47,466
Ensign Pacific Lease Ltd	95,971	Fred Surridge Ltd Riverside Ind'l. Park	477,610
Enterprise Paper Co. Ltd	38,528	Fred Welsh Ltd	43,150
Enterprise Proj. Management Ltd	36,696	Fresh Air Cinema Inc	101,024
Enterprise Rent-A-Car	78,578	FrontCounter BC	60,342
Entire Building Svcs. Ltd	102,949	Frontier Power Products Ltd	40,047
Environics Institute	26,544	Fujitec Canada Inc	127,080
Enviro-Vac	26,068	FVB Energy Inc	210,215
Envision Sustainability Tools Inc	81,520	G Nagra Trucking	46,794
EPS Westcoast Construction Ltd	141,553	G. Brar & Sons	118,797
Erica Stocking	239,680	G. Magus Excavating Ltd	147,481
Ericsson Mfg Ltd	31,918	G. Trasolini Contractors Ltd	334,591
Ernst & Young	108,430	G.S. Bhullar Trucking	60,991
Ernst & Young Inc Rec. of Millennium Southeast	194,006	Galleon Marine Richmond	25,832
ESC Automation Inc	207,412	Garda Canada Security Corp	300,000
Esri Canada Ltd	102,074	Gardens By Nature Landscape Svcs	29,030
EventStar Services	61,474	GCL Contracting & Engineering Inc	529,946
Evin Industries Ltd	55,427	GE Canada Equipment Financing GP	41,018
Evolution Presentation Technologies	104,447	Gencor Industries Inc	30,119
Excell Battery Company	29,120	General Paint	62,128
Executive Building Mtce. Inc.	532,612	Genesis Security Inc.	65,711
exp Services Inc	170,255	Genius Uniform & Garment Mfg. Ltd	61,064
Expert Excavating Demolition & Trucking Ltd	63,259	Geo. H. Hewitt Co. Ltd	44,950
F & G Delivery Ltd	47,387	Geopacific Consultants Ltd	39,075
Fairmeade Investments Ltd	42,935	George Bubas Motors Ltd	153,715
Falcon Equipment Ltd	33,042	Gescan	31,894
False Creek Comm. Assn	172,217	GFS British Columbia	228,115
False Creek Design Group Ltd	52,783	Gladding McBean Div. of Pacific Coast Bld. Prod	292,073
Farm Tek Turf Services Inc.	120,261	Global 360 Inc	124,287
Farris, Vaughan, Wills & Murphy LLP	1,808,901	Global Knowledge Network Canada Inc	124,146
Fasken Martineau DuMoulin LLP	199,095	Global Medical Services	32,004
Fast Trac Enterprises Ltd.	54,082	Golder Associates Ltd	168,677
Federation of Canadian Municipalities	178,598	Goodbye Graffiti Inc	410,192
Final Grade Xcavation	152,592	Gordon Latham Limited	29,444
Finning (Canada) a Div. of Finning Int'l	357,706	Gracom Masonry'	2,071,048

Graham Construction & Engineering	8,824,475	Hubner, Travis	70,380
Graham Infrastructure Ltd	3,982,025	Hughes Condon Marler: Architects	340,328
Grand & Toy Limited	1,683,346	Hy-Com Communications Ltd	40,703
Grandview Community Association	72,448	Hypower Systems Inc	103,442
Grandview Woodland Comm. Police Office Soc	108,200	Iain Ritchie Farrier Services	25,766
Granville Island - Ord	53,944	IBM Canada Ltd	319,003
Granville Island Brewing	42,438	ICBC	42,146
GRC Columbia Roofing Inc	76,374	Idaz Construction	169,610
Great West Equipment Div. of Marcells Equipment	737,298	Ideaca Knowledge Services Ltd	636,415
Great West Life Assurance Co Inc	57,084	Ideal Distributors Ltd	49,481
Great West Life Assur. Co Van. Grp. Disability	319,047	Ikari Construction Ltd	49,812
Great West Life Assurance Co	2,883,453	Imagewear	25,912
Greater Van. Sewerage & Drainage District	49,149,686	Impact Cases Inc	96,828
Greater Vancouver Water District	60,676,324	Impact Office Furnishings	46,870
Greenlite Traffic	67,235	Imperial Oil	2,198,673
Greg Bubas/Victoria Excavating	148,935	Imperial Paving Ltd	3,408,580
Gret's Projects Inc	33,800	Inland Kenworth Parker Pacific	79,549
Groupe Atlas	28,980	Inprotect Systems Inc	222,726
Grouse Mountain Resorts Ltd	40,963	Insights Learning & Dev. Vancouver Ltd	38,389
Grover Elliott & Co Ltd	29,015	Intech Environmental Canada Corp	154,253
Guillevin International Co	150,344	Interior Turf Equipment Ltd	145,690
Gurmit Mann Trucking	175,505	International Crowd Management Inc	64,348
Habitat Systems Inc	43,865	International Truck And Engine Corp	691,054
Haebler Construction Projects Inc	5,116,747	Interpave Precast Systems Ltd	807,197
Halcrow Consulting Inc Queens's Quay Terminal	234,936	Interprovincial Traffic Svcs Ltd	494,370
Hanley Agencies Ltd	147,981	Intertrade Canada Limited	29,904
Hans Trucking Ltd	41,053	Ion Design Inc	56,386
Hara & Company, In Tr.	637,678	IPAC Chemicals Ltd	29,213
Harjit & Sons Enterprises Ltd	42,258	IPS Group Inc	758,428
Harrigan Rentals & Equipment Ltd	88,933	Iqbal Nagra Trucking	35,870
Harris & Company Barristers & Solicitors	228,201	Iron Mountain Canada Corp	219,811
Harry Powar Trucking	124,779	Ironwood Excavation Ltd	55,708
Hastings Community Association	94,991	ITC Special Projects Ltd	57,760
Hastings North Area Planning Association	117,200	ITT W & WW	93,894
Hay Group Limited	70,934	J & G Trucking	53,885
Hazco Environmental Services Ltd	39,189	J & M Trucking	176,519
Hazmasters Inc	43,911	J .Brown Trucking Co. Inc	168,835
HB Lanarc a Member of the Golder	46,633	J Cote & Son Excavating Ltd	225,044
HD Supply Utilities	215,445	J Mundie Trucking	136,802
HDT Expeditionary Systems Inc	84,019	J. Bhinder Trucking	119,375
Health Quest	53,111	J. R. Virk Trucking Ltd	52,203
Heatherbrae Builders Co Ltd	2,354,076	J.S. Sanghera Trucking	142,003
Helmuth, Volker	58,028	Jack Cewe Ltd	1,448,168
Hemlock Printers Ltd	84,310	Jacob Bros. Construction Ltd	2,025,516
Henriquez Partners Architects Urban Designers	223,274	Jagdish Singh In Trust	31,098
Henry, Karen A.	120,169	Jane Beach & Associates	32,184
Heritage Office Furnishings Ltd	349,715	Janitor Warehouse	184,141
Herman Miller Workplace Res. Vancouver	104,055	JC Installation Ltd	30,451
Hewlett-Packard (Canada) Co	104,997	Jenkins Marzban Logan, In Tr	52,606
Hi-Cube Storage Prod. Tilbury Ind'l Park	114,651	Jetiaq Environmental Services	74,623
Hilti (Canada) Corporation	41,523	Jim Cook Trucking	110,283
Holland Landscapers (1990)Ltd	297,344	JL Careers	33,141
Home Depot	129,808	Joints	57,152
Honeywell Limited	69,766	Jones, Sharon	47,406
Horseshoe Star Holdings Ltd	297,943	JRT Nurseries Inc	53,034
Hoskin Scientific Ltd	25,677	JS Ferguson Construction Inc	252,082
Hothi Trucking	121,750	JSI Telecom Div. of Jatom Systems Inc	37,442
Houle Electric Limited	167,573	JSS Trucking	39,335

JUST Mechanical Ltd	372,699	LMDG Bldg Code Consultants Ltd	44,242
Justice Institute of BC	55,296	LMK Enterprises Inc	71,530
K.S. Trucking	53,792	Local Gov't. Management Association of BC	63,694
Kal Tire	431,062	London Drugs	64,208
Kalef Consulting	33,351	Lordco Parts Ltd	150,665
Kanwarjit Singh Dhillon	53,614	Lower Mainland Ceramic Tile Ltd	49,152
Karyo Edelman Comm. Inc	377,685	Lower Mainland Fast Freight Inc	83,600
Kask Brothers Div. of Lafarge Canada Inc	481,176	Lukan, Allice D	91,990
KDS Construction Ltd	1,025,114	LUMEC	31,525
Keith Plumbing & Heating Co Ltd	57,335	Luna Management Ltd	51,563
Ken Bradley Trucking & Excavating Ltd	123,984	Lynch, Almute	35,982
Ken Wallsmith Contracting	154,371	M. Ninow Consulting	36,291
Kenny's Trucking	114,487	MacDonald Commercial Real Estate Svcs Ltd	28,224
Kensington Comm Ctr Associatiion	86,094	Mack Kirk Roofing and Sheet Metal Ltd	591,094
Kerr Wood Leidal Assoc. Ltd	96,155	Mahil Trucking	152,362
Kerr, Cameron	31,349	Mainland Demo Contracting Ltd	1,781,821
Kerrisdale Business Assoc.	50,000	Mainland Information Systems Ltd	1,613,113
Kerrisdale Camera Ltd	37,466	Mainland Sand & Gravel Ltd	3,019,179
Kerrisdale Comm Centre Soc	575,076	Mainroad Maintenance Products Ltd	195,607
Kerrisdale, Oakridge, Marpole Crime Preven. Soc	108,200	Marine Roofing (1996) Ltd	205,334
KES Consultants Ltd	153,965	Marine Roofing Repair & Mtce. Svcs. (2003) Ltd	116,106
Keso Turf Supplies	40,029	Market Dimension Inc.	28,956
Keystone Environmental Ltd	48,660	Marpole- Oakridge Comm. Ctr Association	49,178
Killarney Community Ctr Society	178,812	Martello Property Services Inc	128,253
Kitsilano Community Ctr Association	403,982	Matakana Scaffolding BC Inc	65,374
Kiwassa Neighbourhood House	121,150	Matcon Demolition Ltd	114,747
Knight Signs	77,215	Maxwell Floors Ltd	131,335
Kodiak Trucking & Equip Ltd	981,460	Maxxam Analytics	94,480
Koffman Kalef LLP	52,949	Mcasphalt Industries Ltd.	125,112
Koman Construction Limited	42,364	Mccarthy Tetrault LLP	65,000
Komatsu Rents	29,300	McElhanney Consulting Services	30,923
Kone Inc	305,876	McGinn Engineering & Preservation Ltd	145,351
Konica Minolta Bus. Solutions (Canada) Ltd	129,174	McGregor & Thompson Hardware Ltd	55,734
KPMG LLP	161,403	Mcllhargey Brown Assoc. Ltd	35,280
Kristo's Glass Services Inc	97,818	McLachlan Brown Anderson, In Tr	99,807
KTMG Consulting inc	39,864	McLaren Housing Soc. of BC	156,937
Kutny's Richmond Soil	26,002	McRae's Environmental Svcs Ltd	1,316,322
L & L Painting & Sandblasting	146,454	MD Charlton Co. Ltd	170,577
L & M Backhoe Services Ltd	349,323	Medical Services Plan of BC	4,018,688
Lafarge Canada Inc	3,035,256	Mediquest Technologies Inc	54,029
Lafrentz Road Services Ltd	61,699	Medisys Corporate Health LP	119,422
Lagan Technologies Inc	167,707	Medteq Solutions CA Ltd	303,005
Lamar Companies	57,944	Mega-Stage	83,507
Land Title & Survey Authority of BC	256,659	Mega-Tech	56,886
Langley Concrete & Tile Ltd	33,298	Mercedes-Benz Boundary Road	122,816
Langley Wholesale Ltd	36,909	Mercer (Canada) Limited	55,945
Lawnboy Enterprises Ltd	175,345	Merrick Architecture-Borowski Sakumoto Fligg Ltd	211,701
LeBlevec Construction	129,075	Metal Supermarkets	36,322
Ledcor Construction Limited	12,304,431	Metro Motors Ltd	25,547
Levelton Consultants Ltd	37,809	Metro Parking Ltd	133,462
LexisNexis Canada Inc	59,878	Metro Roofing & Sheet Metal	82,028
Life Fitness	220,348	Metro Testing Laboratories Ltd	87,029
Lifesaving Society	31,929	Michel Gravel Agency, Inc	591,915
LifeSpeak Inc	29,120	Michelin North America (Canada) Ltd	681,443
Light House Sustainable Building Ctr Society	35,506	Micro Com Systems Ltd	78,533
Limestone Learning Solutions	34,412	Microsoft Canada Inc	94,976
Live Nation Canada	25,257	Microzone Corporation	40,678
Livingston Int'l Inc.	97,272	Midland's Workwear Plus	99,090

Mike Douglas Excavating	135,226	Northern Athletic Inc.	34,944
Mike's Building Restoration Ltd	104,328	Northern Building Supply Ltd	464,120
Milliken & Co Agencies Ltd	145,814	Northern Trailer Ltd a Div. of Horizion North Camp	25,053
Mills Basics	129,158	Northwest Hydraulic Consultants	48,788
Minister of Finance	457,791	Nova Pole International Inc	368,148
Minister of Fin. & Corp. Rel. Prod. Distrib. Ctr	135,493	Novacom Construction Ltd	552,906
Minister of Fin. Accomm'n & Real Estate	102,503	Novax Industries Corporation	472,398
Minister of Fin. MB Emergency Srvc College	58,000	NRG Research Group	31,881
Minister of Fin. Ministry of Agriculture & Lands	207,435	Nuffy's Enterprises Ltd	55,973
Miso Gardening & Landscaping	62,348	Nu-Gro Ltd dba AAT Direct Solutions	300,957
Mitsubishi Motors	44,352	OA Solutions (BC) Inc	53,172
Mixer Systems Inc	30,028	Oakcreek Golf & Turf Inc	71,207
MMM Group Ltd	146,729	Oakley Canada Inc	56,365
Mobilize Strategies	60,969	Oakridge Centre Vancouver Holdings Inc	609,782
Modo The Car Co-op	103,878	Ocean Concrete a Div. of Lehigh Hanson	260,946
Modu-Loc Fence Rentals LP	37,027	Ocean Marker Sport Surfaces Ltd	54,835
Moffatt & Nichol	433,779	Ocean Pipe A Division of Lehigh Hanson	1,395,234
Monaghan Golf Inc	565,484	Ocean Systems Inc	234,658
Moody's Investors Service	56,560	OCLC, Inc	47,996
Moore & Sons Contracting Inc	203,160	Odgers Berndtson	67,697
Morphotrak Safran Group Fin. Department	170,508	Office Essentials Inc	66,946
Morrison Hershfield Limited	37,049	Okanagan Spring Brewery	35,206
Mortal Coil Performance Society	163,965	Olympic Projects Ltd	1,229,671
Mother Mother Music Inc	25,077	Omicron	31,416
Mott Electric GP	526,161	Omni Engineering Inc.	95,977
Mount Pleasant Comm. Ctr./Association	241,157	On The Cutting Edge Productions Society	95,200
Mountain Equipment Co-Op	50,625	Open Text Corporation	436,467
Movex	25,170	Open Water Coaching	84,455
Mullen, Rebecca	27,900	Openroad Communications	73,144
Municipal Pension Plan Prov of BC	51,695,354	OPS Centre Ltd	42,605
Mustel Group	43,288	Opus Dayton Knight Ltd	133,700
MVCC	54,229	Oracle Corporation Canada Inc	300,170
MVP Athletic Supplies	36,172	Orca Creative Group Inc	96,958
Naib Singh Brar, In Tr Notary Public	118,310	Organizational Health Inc	321,017
Napa Auto Parts	584,404	Other Sights For Artists' Projects Association	139,082
National Bank Financial	46,472	Otto Communications	27,564
National Energy Equipment Inc	61,254	Quest Business Solutions Inc	312,144
National Graphic Solution Inc	43,152	Overhead Door Company	144,802
ND Graphics Inc	40,384	P. S. I. Fluid Power Ltd	83,363
Nedco a Division of Rexel Canada	76,526	P. Sekhon Trucking Ltd	73,028
Nederman Canada Limited	110,452	Pacblue Digital Imaging Inc	27,305
Neufeld W. R.	112,377	Pacific Blasting & Demolition Ltd	56,356
New Line Hose & Fittings	97,413	Pacific Blue Cross	13,903,988
New Line Skateparks Inc	202,463	Pacific Centre Leaseholds Ltd	2,987,489
New Moon Excavating Ltd	170,825	Pacific Cutting & Coring Ltd	379,824
New West Gypsum Recycling (BC) Inc	195,110	Pacific Door Closer Service Ltd	39,644
New Westminster Police Service	43,825	Pacific Mako	25,988
Newalta Corporation	71,329	Pacific Mattress Recycling Inc	175,781
Newton, Kelly	53,397	Pacific Mechanical Systems Ltd.	25,726
Nichols, Wayne	97,611	Pacific National Exhibition	175,639
Nicholson, Darrell	28,538	Pacific Newspaper Group	297,811
Nicholson, Terry	49,791	Pacific Risk Management Corp	31,663
Nick Milkovich Architects Inc	158,891	Pacific Safety Products Inc	324,857
Nickel Bros. House Moving Ltd	27,440	Padam Trucking	90,302
Nielsen, Lisa G	27,596	Paladin Security Systems Ltd	41,141
Norben Electric Ltd	90,884	Paradigm Software	58,093
Norpac a Div. of Spartan Controls Ltd	66,206	Parker Pacific Equipment Sales	245,115
North American Pipe & Steel Ltd	38,465	Parking Corp of Vancouver	265,415

Parkwood Construction Ltd	399,198	Public Dreams	31,242
Parsons Brinckerhoff Halsall Inc	25,564	Public Dreams Society	26,606
Patkau Architects Inc	107,660	Public Library Interlink	170,188
Pattison Sign Group	64,705	Pulse Design Lab	31,308
Paul Sahota Trucking	73,192	Push Festival Soc. Push Int'l. Performing Arts	35,750
Pauline Johnson Confectionery Mfg. Inc	45,855	PWL Partnership Landscape Architects Inc	91,501
Paving Solutions	28,945	QCA Systems Ltd	226,070
PCL Constructors Westcoast Inc	4,054,905	Qualichem Industrial Products Ltd	78,022
PCO Services Corporation	121,576	Quantum Murray LP	187,669
Pedre Contractors Ltd	5,376,875	Quartech Systems Ltd	63,688
PeerNet BC	52,502	Quattro Integration Group Inc.	191,059
Pendpac Inc	53,247	R. Bury Media And Supplies Ltd	133,709
Pennell Lighting Solutions Inc	85,541	R. K. Contracting	25,043
Penny Handford Consulting	51,872	R. Nicholls Distributors Inc.	755,425
People Power Productions Inc	25,400	R. S. Natt Trucking	55,556
Perkins + Will Canada Architects Co	1,043,359	R.M.B. Construction	39,962
Perspectives HR Consulting Inc	79,563	Radioworks Communications Inc	175,116
Peter Friend Corp	31,583	Raincity Housing & Support Society	35,453
Petro-Canada Lubricants Inc	210,248	Randhawa A. S.	93,148
PHH Canada Inc.	234,699	Raptor Ranch - Bird of Prey Center	199,787
Phil Hurst Excavating	155,441	Rattan Trucking	35,546
Phillips Farevaag Smallemberg	90,830	Ray-Cam Co-Op Association	229,929
Phillips Paul, in Trust	787,500	Ray-Cam Co-Operative Centre	109,935
Phoenix Enterprises Ltd	247,335	RBC Dexia Investor Svcs Trust	51,067
Phoenix Print Productions	29,754	RBC Dominion Securities Inc	90,551
Phoenix Restorations Ltd	102,786	RDH Building Engineering Ltd	55,386
Pickering Safety	43,393	Read Jones Christoffersen Ltd	35,386
Pinton Forrest & Madden	148,182	Rec. Gen. for Canada Industry Canada	41,544
Piroche Plants Inc.	41,840	Rec. Gen. for Canada Western Econ. Diversification	104,893
Pit Stop Portable Toilets Services Ltd	261,100	Rec. Gen. of Canada	24,901,429
PitneyWorks Prepaid	380,800	Rec. Gen. of Canada Corp. Mgmt Branch	808,118
PJ Lovick Architect Ltd	31,609	Rec. Gen. of Canada Public Works & Gov't Svcs	203,531
Planet Clean (Vancouver) Ltd	101,469	Rec. Gen. of Canada RCMP	158,396
Point Blank Creative Inc	32,292	Reciprocal Consulting Kim van der Woerd	38,604
Poirier, Raymond	30,802	RED Real Estate Design	169,264
Polycrete Restorations Ltd	35,487	Redmonds Backhoe Ltd	153,579
Port Coquitlam & Dist. Hunting & Fishing Club	51,307	Redwood Plastics	34,867
Poschner Construction (88) Ltd	1,962,884	Reflex Printing	129,527
Potluck Cafe and Catering	87,942	Reliable Mobile Hearing Testing	32,677
Power Suction Services Ltd	31,270	Renfrew Park Community Ctr Association	108,183
PPE Labs (Div. of Associated Safety Inc)	54,890	Rhino Print Solutions	65,113
PrairieCoast Equipment	449,548	Richco Contracting Ltd	43,699
Precision ERP Incorporated	186,984	Richmond Elevator Mtce. Ltd	44,832
Premier Election Solutions Inc	96,148	Riley Park Community Assn	343,179
Pressed Metal Products Ltd	70,803	Rimmer, Cate	25,950
Price Waterhouse Coopers	74,952	Risi Claudio	90,899
Pride Truck Delivery	36,769	RLM Learning Innovations Inc	45,017
Prime Corp Police Records Inf. Management	1,126,374	Road Warrior Cutting	311,406
Priority Consulting Group Inc	42,890	Roadway Traffic Products	359,270
Proactive Hazmat & Environmental Ltd	164,129	Rocky Mountain Phoenix	62,478
Pro-Can Construction Group	61,974	Rocky Mountain Production Svcs. Ltd	79,355
Professional Env'tl. Recreation Consultants Ltd	44,206	Rogad Construction Co (2006) Ltd	859,795
Profire Emergency Equipment Inc	305,729	Rogers	949,048
Progressive Messenger Ltd	224,958	Rogers Business Solutions	181,932
Proscenium Architecture Inc	105,133	Rollins Machinery Ltd	862,148
ProTool Industrial Sales Svcs Lt	30,436	Roper Greyell Barristers and Solicitors	306,230
Provincial Health Services Authority	30,725	Rose Security Services Inc	263,492
Provincial Rental Housing Corporation	931,695	Roundhouse Comm. Arts & Rec. Society	195,466

Roundhouse Comm. Centre Association	185,400	Southwestern Flowtech & Environmental Ltd	36,845
Russell Food Equipment	67,841	Spatial Technologies	44,122
RVA Canada Limited	29,932	Spears Sales & Service Ltd	76,112
S Chahal Trucking	129,293	Specimen Trees Wholesale Nurseries Ltd	33,402
S K Sanitary Specialties Mfg Ltd	120,644	Spectratec Services Group Inc	118,057
S M Auto Import Services	95,192	Speedy Glass Montreal Support Ctr	45,244
S Sidhu Trucking	62,043	Sperling Hansen Associates	75,739
S.L Feldman	54,750	Spratt Emanuel Engineering Ltd	47,748
Safety Grid Pavements Ltd	590,283	Stacey Holloway & Associates Ltd	30,523
Sage Counselling & Addiction Services	25,628	Stagefab Custom Mfg. Inc	113,863
Salmon's Rentals Ltd	31,099	Standard & Poor's	42,000
Sandale Utility Products	69,088	Stanley Park Ecology Society	155,246
Sandhu, Joga Singh (Jog-San Trucking)	64,909	Stantec Consulting Ltd (SCL)	90,268
Sandpiper Contracting LLP	793,234	Star Rentals	38,465
SAP Canada Inc	1,376,192	Stem To Stern Marine Service	75,964
Saputo Dairy Products Canada GP	54,782	Sterling Combustion Inc	36,260
Scalar Decisions Inc	47,943	Sterling Crane	30,076
Schambach, Melanie	39,215	Sterling Fence Co. Ltd	41,450
Schenke/Bawol Engineering Ltd	27,369	Stikeman, Elliott	468,302
Scotia Capital Inc	35,502	Strata Plan BCS3818	52,215
Scott Special Project	1,969,641	Strata Plan BCS3830	35,180
Scott, Jim	332,650	Strata Plan BCS3841	26,113
SCS Engineers	168,668	Strategic Corporate Wear	31,510
Sea To Sky Transfer	78,813	Strathcona Comm. Centre Association	63,341
Sealand Rv Service & Products (1980) Ltd	40,231	Sugden, Mcfee & Roos LLP The Landing	64,535
Second Nature Contracting Ltd	53,656	Summit Valve and Controls Inc	30,679
Secor	329,347	Sun Life Financial	167,644
Seismic 2000 Construction Ltd	1,364,369	Sun Life of Canada	708,795
Sensus Metering Systems	219,387	Sunny Electronics Audiotronic	167,631
Setcan Corporation	62,902	Sunset Community Association	142,905
SHAPE Architecture Inc	27,234	Sunshine Sports	32,736
Shaw Business Solutions	28,627	Super Save Disposal Inc	40,105
Shaw Cablesystems G.P.	138,176	Super Save Fence Rentals Inc	78,098
Shell Canada	37,145	Super Save Toilet Rentals Inc	52,420
Sheran Trucking	92,102	Supergravity Incorporated	72,589
Sherine Industries Ltd	101,524	Superior City Services Ltd	168,616
Shirtland Laundry & Dry Cleaners Ltd	792,681	Superior Propane	101,973
Shon Group Realty	126,346	SupremeX Inc	72,680
Sierra Systems Group Inc	43,666	Sure Hazmat and Testing	29,385
Simon Fraser University	49,192	Surfwood Supply (1964) Ltd	111,473
Simplex Grinnell	131,744	Suspended Stages	45,832
Skeans Engineering	28,004	Sustainet Software Solutions Inc	67,312
Skreenquip Sales & Rentals	58,286	Swen Investment Ltd	38,374
SLR Consulting (Canada) Ltd	125,368	Swing Time Distributors Ltd	25,171
Smart Turner Pumps	64,629	Sysco Vancouver	451,930
Smith Bros & Wilson (BC) Ltd	2,249,859	T. Moscone & Bros. Ground Mtce. Ltd	36,560
Smiths Detection	62,212	T. Rai's Trucking	90,007
SMS Equipment Inc	36,250	T. S. Trucking	151,783
Snap-On Tools	25,750	Tac Systems	97,401
SNC-Lavalin Inc	386,560	TACanada Ltd.	61,159
SNC-Lavalin O&M Inc	59,294	Tactical Advantage Law Enforcement Prod. Inc	27,128
Solarwinds	28,543	Talbot Marketing	28,842
Sole-Save Our Living Environment	29,985	Target Products Ltd	186,601
Solus Consulting Inc.	101,570	Tarmac Grinding Ltd	41,836
Sound Pool Productions Inc	125,003	TD Securities Inc	51,858
Source Events	28,000	Tebo Mill Installation Ltd	33,387
South Cambie Trucking Ltd	102,845	Tec Floor Coverings Ltd.	39,606
South Vancouver Comm. Policing Centre	108,200	Tekara Organizational Effectiveness Inc	50,479

Tel AV Inc	41,414	Ulmer Contracting Ltd	175,100
Telocate Systems Inc.	63,504	Underwriters Lab of Canada	51,788
Telus	1,488,056	U-Need-A-Bottle Service Ltd	63,784
Telus Communications (BC) Inc	988,320	Union of BC Municipalities (UBCM)	246,717
Telus Communications Inc	509,623	United Airline	28,190
Telus Communications System	70,343	United Rentals Canada Inc	291,208
Telus Mobility	422,001	United We Can	272,905
Telus Security Solutions	30,742	Urban Forum Associates	42,465
Telus Services Inc	124,960	Urban Impact Recycling Ltd	112,956
Terra Housing Consultants	33,852	Urban Native Youth Assn. Outreach	36,637
Texcan	52,988	Urban Rack Parking Systems	73,065
TGK Irrigation Ltd.	32,457	Urban Sawing & Grooving Co. Ltd	592,240
Tham Demo & Excavating Ltd	52,452	Urban Systems Ltd	92,299
The 127 Society For Housing	130,405	Urban Visuals	25,200
The Active Network Ltd	33,957	Urecon	503,135
The Board of Gov. of the Southern Alberta Inst.	134,400	Valid Manufacturing Ltd	104,177
The Colborne Architectural Grp. Pacific Inc.	90,959	Valley Traffic Systems Inc	25,257
The Current Sales Corporation	66,379	Valmont West Coast Engineering Ltd	281,621
The Fairmont Hotel Vancouver	31,524	Van Der Zalm & Associates Inc	86,915
The Finer Details Event Planning Inc	73,270	Vancouver Aboriginal Comm. Police Ctr	108,200
The Georgia Straight	63,558	Vancouver Area Cycling Coalition	33,291
The Law Society of BC	51,560	Vancouver Art Gallery	169,500
The Legal Freelance Centre	49,276	Vancouver Civic Employee Assistance Society	384,379
The Office Resource	145,093	Vancouver Coastal Health Authority	1,323,545
The Personnel Dep't. Galt Western Personnel Ltd	47,698	Vancouver Convention Centre	42,103
The PPS Group	41,309	Vancouver East Cultural Centre	30,000
The Strategic Action Group	57,260	Vancouver Economic Dev. Commission	3,401,956
The Tempest Development Group Inc	352,546	Vancouver Foundation Harbour Centre	52,318
The Toronto Dominion Bank	2,975,685	Vancouver Fraser Port Authority 100 The Pointe	218,997
The Twentyten Grp. Strategic Mktg. & Comm'n. Inc	224,571	Vancouver Holdings Ltd	2,190,595
The University of British Columbia	42,067	Vancouver Moving Theatre Society	70,600
The Vancouver Club	263,074	Vancouver Pile Driving Ltd	1,223,565
The Vancouver Courier	125,434	Vancouver Public Library Foundation	50,482
The Vancouver Society of Children's Centres	156,901	Vancouver School Board	709,368
Thunderbird Plastics Ltd.	75,085	Vancouver Trolley Company (1996) Ltd	53,116
Thurber Engineering Ltd	35,116	Van-Kel Irrigation	77,988
Tidball Projects Ltd	28,140	Vanport Enterprises Ltd	77,391
TNC Restoration Ltd	498,400	VCR Print Co. Ltd	59,469
Toe-Hoe Leasing Ltd	306,923	Verdiem Corporation	41,525
Tomko Sports Systems Inc.	126,176	Veterans Memorial Housing Society	79,703
Tony Power Contractors	142,544	Viaduct Sheet Metal Ltd	36,257
Toter Incorporated	113,113	Vibes Corp	76,290
Tourism Vancouver	34,110	Viking Fire Protection	28,970
Trafo (Canada)	287,183	Vimar Equipment Ltd	528,475
Trane Canada	258,262	Vincor International	45,180
Trans Power Construction (1999) Ltd	127,172	Vintage Woodworks Inc	60,119
Trans Tech Data Services Ltd	81,336	Viridian Power	52,544
Transcold Distribution Ltd	231,797	W Redevelopment Group Inc	54,628
Transform Compost Systems Ltd	28,489	W2 Community Media Arts Society	54,978
Traumatech	35,095	Wakefield Development Ltd	38,492
Trev Deeley Motorcycles	89,981	Walk 21 Metro Vancouver Soc.	60,000
Tritech Group Ltd	585,357	Walsh King	62,916
Triton Transport Ltd	33,905	Walter Francl Architecture Inc	427,609
Troy Life & Fire Safety Ltd	46,429	Ward's Hydraulic Services	87,053
Turner Co. (Canada)	73,508	Warrington PCI Management	2,641,839
Turn-Key Fall Protection (BC) Inc	33,751	Waste Management of Canada Corp	2,932,574
Tyam Civil Constructors Ltd	1,837,927	Watson Gloves	88,241
Tybo Contracting Ltd	28,284	WCS Waste Control Services Inc	410,831

**PAYMENTS TO SUPPLIERS OF GOODS AND SERVICES**

**CITY OF VANCOUVER**

Web Engineering Ltd	30,060	Wicklow West Holdings Ltd	434,567
Weber Supply Company Inc	105,495	Wilco Landscape Westcoast Inc	2,656,341
Webir Automation & Control Service	27,465	Wilkinson Steel And Metals	165,706
Webtech Wireless	76,802	Williams Direct Dryers	41,745
Wedler Engineering LLP	64,971	Willis Canada Inc	2,408,220
WEQ Britco LP	30,422	Willow Spring-Construction (BC) Ltd	134,819
Wescan Calibration Services	25,480	Winvan Paving Ltd	1,366,272
Wescan Direct Mail Service (1982) Ltd	107,379	Wish Drop-In Centre Society	50,000
Wesco Distribution Canada Inc.	1,530,976	WMW Public: Architecture + Comm Inc	78,858
Wesco Industries Ltd	107,422	Wolseley Canada Mechanical Group	114,933
West Canadian Digital Imaging Inc	57,980	Wong, Adrian L., In Tr	56,905
West Coast Chemical Co Ltd	40,779	Wong, Devon	27,822
West Coast Electric Ltd	30,598	Wood Projects Ltd	412,738
West Coast Machinery Ltd	53,934	Wood Wyant Inc	65,242
West Coast Sign Service Ltd	29,318	Woodland Equipment Inc	30,014
West Creek Farms Ltd	30,275	Workers' Compensation Board of BC	6,993,061
West End Community Centre Assn	207,318	WorkSafeBC	66,288
West Point Grey Comm Ctr Assn	200,755	WorleyParsons Canada Ltd	97,092
Westend Coal Harbour Comm. Police Centre	108,200	Wurth Canada Ltd	30,803
Western Canada Tube Products Ltd	77,638	Xerox Canada Ltd	739,255
Western Excavating	152,965	Xpedx Canada	63,649
Western Imperial Magnetics	35,077	Yard At A Time Concrete (1988) Ltd	29,493
Western Management Consultants	128,676	Yellow Pencil Inc.	155,053
Western Marine Co	31,157	Yen Bros. Food Service (2011) Ltd	342,242
Western Mechanical Services (1977) Ltd	64,960	Yeomen Property Mtce. & Renovation Ltd	180,083
Western Pacific Enterprises GP	34,455	Zeemac Vehicle Lease Ltd	761,170
Western Printers & Lithographers	27,374	Zzipco LLC	89,337
Western Pro Show Rentals Ltd	114,627		
Western Safety	71,550	Total - Suppliers Over \$25,000	\$ 631,019,732
Western Scale Co. Ltd	34,600		
Western Star & Sterling Trucks of Vancouver Inc	70,762	Total - Suppliers Under \$25,000	21,706,500
Westjet	130,973		
Westport Construction Group Inc	2,149,825	Total	\$ 652,726,2326
Westpro Constructors Group Ltd	94,822		
Westvac Industrial Ltd	301,738		
Westview Sales Ltd	597,989		



BC Libraries Cooperative	\$37,787
Beijing Bookstore	26,488
British Columbia Library Association	269,721
CCH Canadian Limited	30,498
CVS Midwest Tape	627,981
EBSCO Canada Ltd.	395,241
EDU Reference	54,442
Follett Library Resources	71,401
Gale Group	120,976
How To Video	103,941
Imperial Hobbies	36,817
Indigo Books & Music, Inc.	27,518
Ingram (Electronic)	30,249
Kidsbooks	267,447
Liang You Book Co. Ltd.	28,076
Library Bound Inc.	397,689
MAL	25,684
Midwest Library Services	42,988
Multi-Cultural Books & Videos Inc.	26,123
Newspaper Direct	41,109
OCLC Inc.	30,927
Overdrive	79,218
Proquest Information and Learning	166,421
Public Library Interlink	135,303
Raincoast Book Distribution Ltd.	51,048
S & B Books Ltd	158,296
Sino United Publishing (Can) Ltd.	102,794
United Library Services	1,332,050
Victor James and Associates	33,262
Whitehots Canadian Library Services	207,127
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Vendors with Total > 25,000	\$4,958,623
Vendors with Total < 25,000	930,523
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	<u>\$5,889,146</u>

The City prepares the schedule of payments based on actual disbursements processed through its Accounts Payable system. This provides assurance on completeness as the reported amounts are reconciled to the financial system cheque register and electronic funds transfer records.

The schedule of payments is a "cash basis" listing. This figure therefore will differ significantly from the expenditures in the consolidated financial statements which are reported on an accrual basis resulting in timing differences. Furthermore, there are disbursements which are not considered expenditures including payments made to other taxing authorities, employee payroll deductions, debt principal repayments. Conversely, there are expenditures which do not involve an actual disbursement (in addition to accruals) - grants offset by related revenues (e.g. Theatre operating grants), holdbacks.

**STATEMENT OF  
GRANT PAYMENTS**

Cambie Business Association	\$ 175,000	Point Grey Village Business Association	80,000
Collingwood Business Improvement Association	188,411	Robson Street Business Association	469,734
Commercial Drive Business Society	410,352	South Granville Bus. Improvement Association	535,000
Davie Village Bus. Improvement Association	648,960	South Hill(Fraser Street) Merchants Association	101,000
Dwntrn Vanc. Business Improvement Association	2,250,498	Strathcona Business Improvement Association	571,000
Dunbar Village Business Association	135,000	VancouverChinatown Bus. Improv Assn. Society	279,500
Gastown Business Improvement Society	522,000	Victoria Drive Bus. Improvement Association	150,000
Hastings Crossing Bus. Improvement Association	103,000	West Broadway Business Improvement	120,000
Hastings North Bus. Improvement Association	325,000	Yaletown Business Improvement Association	410,000
Kerrisdale Bus. Improvement Association	357,000		
Kitsilano - 4th Avenue Business Association	400,500		
Marpole Business Association	150,000		
Mt. Pleasant Commercial Improvement Society	305,000		
			\$8,686,955

221A Artist Run Centre	\$ 11,000	Electric Company Theatre Society	\$ 35,000
A. S. T. C. Science World Society	96,000	Elektra Women's Choir	13,500
Aborig'l Life in Vanc. Enh Society	13,000	Emily Carr University	4,000
Aeriosa Dance Society	24,000	Farmfolk/Cityfolk Society	14,500
Animals of Distinction Arts Society	7,500	Fillip/Projectile Publishing	7,000
Artists in Our Midst	4,000	Firehall Theatre Society	81,000
Arts Club of Vanc. Theatre Society	155,000	Flamenco Rosario	13,050
Arts In Action Society	17,500	Friends of Chamber Music	28,220
Arts Umbrella	6,100	Frog Hollow NHBD House	2,500
Artstarts In School	5,000	Fugue Theatre	8,000
Asian Cdn Benevolent Assn for the Elderly	3,000	Full Circle: First Nations Prfm Society	11,000
Asian Canadian Writer's Wksp (ACWW)	7,500	Gallery Gachet	19,000
Asian-Canadian Special Events Association	16,000	Goh Ballet Society	3,050
Astrolabe Musik Theatre	8,000	Gordon Neighbourhood House	2,000
Axis Theatre Society	34,000	Grandview Community Association	3,000
Balcone Arts Society	5,000	Gr. Van. Prof. Theatre Alliance	10,000
Ballet BC (Pacific Ballet Society)	93,000	Grunt-Visible Arts Society	51,000
Ballet BC	138,600	H R MacMillan Space Centre Society	524,400
Bard on the Beach Theatre Society	22,000	Happiness Community Association	1,500
Barking Sphinx Performance Society	4,000	Hard Rubber New Music Society	8,000
Battery Opera Performing Arts	13,000	Headlines Theatre Co. Society	24,000
Blackbird Theatrical Society	7,000	Health Arts Society	29,000
Bob Loblaw Queer Arts Society	5,000	Helen Pitt Gallery	17,500
Boca Del Lupo Theatre Society	27,000	Hellenic Congress of BC	10,000
Bold Old(er) Lesbians & Dykes Society	4,000	Heritage Vancouver	8,000
Britannia Community Svcs Centre	5,500	Horseshoes & Hand Grenades	16,000
B. C. Soc for Public Education	14,000	I. E. Artspeak Gallery Society	29,000
Burrard Inlet Fireworks	6,500	International Arts Initiatives	10,000
Canadian Music Centre BC	42,000	Jewish Comm. Ctr of Gr. Vancouver	10,000
Car Free Vancouver Society	10,000	Joe Ink Performance Society	15,000
Caravan World Rhythms Society	24,050	Karen Jamieson Dance Society	13,000
Carnegie Community Ctr Association	7,500	Khalsa Diwan Society	10,000
Carousel Theatre Society	30,000	Kickstart Disability Arts	10,000
Cedar Cottage NHBD House	2,000	Kidd Pivot Performing Arts Society	24,000
Celtic Fest Vancouver Society	16,000	Kitsilano Neighbourhood House	3,000
Ctre Cult'l Francophone De Vanc.	18,000	Kokoro Dance Theatre Society	17,000
Children's Arts Umbrella Association	5,000	Leaky Heaven Performance Society	17,000
Children's Festival (CIAYA)	126,500	Little Mountain NHBD House Society	5,000
Chinese Benevolent Assn of Vancouver	15,000	Live Biennale of Performance	33,000
Chor Leoni Men's Choir	17,000	Malaspina Printmakers' Society	13,000
Cineworks Indep. Filmmakers Society	43,000	Mandala Arts And Culture Society	8,000
Co. Erasga Dance Society	10,000	Marpole Oakridge Family Place Society	7,500
Coastal Jazz & Blues Society	85,000	Marta Marta Hop Society	3,000
Coastal Jazz and Blues	23,100	Mascall Dance Society	11,000
Collingwood Bus. Improv. Association	2,000	Media Undefined Society	10,000
Collingwood NHBD House Society	6,000	Miscellaneous Productions Society	18,000
Comm. Arts Council of Vanc. & Fearless	6,000	Monster Creative Productions Society	5,000
Compagnie Vision Selective Arts Society	6,000	Mortal Coil Performance Society	5,000
Contemporary Art Gallery Society of BC	67,000	Mount Pleasant NHBD House	7,500
Crab - Water For Life Society	2,000	Music In the Morning Concert Society	20,000
Crafts Association of BC	13,000	Musica Intima Society	21,000
Dancehouse	20,000	Musqueam Indian Band	15,000
Dancing on the Edge Festival Society	25,000	Nat'l. Cong. of Black Women Foundation	3,000
Diwali Celebration Society	21,000	Native Daughters of BC	6,000
DTES Women's Centre Association	10,000	New Forms Media Society	22,500
Dunbar Residents Association	1,000	New Orchestra Workshop Society	12,000
Eastside Culture Crawl Society	25,000	New Performance Works	19,000
Edam Performing Arts Society	20,000	Newworld Theatre Society	32,000

Norman Rothstein Theatre	20,000	Touchstone Theatre Society	40,000
O R Gallery Society	29,000	Turning Point Ensemble Society	63,050
Other Sights For Artists' Projects	4,000	Twenty-Something Theatre	4,000
Out Innerspace Dance Theatre	7,500	Up In The Air Theatre Society	10,000
Pac. Association. of Artist Run Ctr (PAARC)	17,000	Urban Ink Productions	31,000
Pac. Baroque Orchestra Society	19,500	Uzume Taiko Drum Group Society	6,000
Pacific Cinematheque	45,000	Vancouver Aboriginal Child & Fmly. Svcs. Society	6,000
Pacific Theatre	14,000	Vancouver Academy of Music	43,310
PAL Vancouver Studio Theatre	4,000	Vancouver Access Artists Run Centre	26,100
Palme's Performing Society	4,000	Vancouver Area Cycling Coalition	4,900
Pandora's Collective Outreach Society	4,500	Vancouver Art Gallery	2,181,000
PHS Community Services Society	10,000	Vancouver Asian Canadian Theatre	6,000
Pink Ink Theatre Productions Association	39,000	Vancouver Asian Film Festival Society	15,000
Playwright's Theatre Centre	42,000	Vancouver Asian Heritage Month Society	4,000
Powell Street Festival Society	18,000	Vancouver Bach Choir	60,380
Pride In Art Society	11,600	Vancouver Cantata Society	18,000
Public Dreams Society	17,500	Vancouver Cantonese Opera	6,000
Push Festival Society	86,000	Vancouver Celebrates Diwali	7,000
Radix Theatre Society	38,000	Vancouver Chamber Choir	67,650
Raven Spirit Dance Society	2,500	Vancouver Chinese Instrumental Music Society	5,000
Ray-Cam Co-Op Association	11,000	Vancouver Chinese Singers	3,050
Realwheels Society	10,000	Vancouver Co-Operative Radio	22,000
Redshift Music Society	15,000	Vancouver Ctr for Contemporary Asian Art	37,000
Reel To Real Int'l Film Festival	16,000	Vancouver East Creative Music Society	10,000
Revelry Celebration Designers Society	3,000	Vancouver East Cultural Centre	115,000
Riley Park Community Association	7,000	Vancouver Fire Fighters Historical Society	8,000
Ruby Slippers Productions Society	14,000	Vancouver Folk Music Festival Society	80,000
Rumble Productions Society	46,000	Vancouver Hack Space (VHS)	8,000
Sad Magazine Publishing Society	7,700	Vancouver Historical Society	20,000
Satellite Video Exchange Society	31,000	Vancouver Inter-Cultural Orchestra	8,000
Screaming Weenie Productions	10,000	Vancouver International Film Festival Society	50,000
Secret Lantern Society	35,000	Vancouver International Fringe Festival	40,000
Seismic Shift Arts Soc. Women	18,300	Vancouver International Song	10,000
Solo Collective Theatre Society	10,000	Vancouver Int'l Writers' Festival Society	62,000
South Asian Family Association	8,000	Vancouver Int'l. Bhangra Celebration	11,550
Standing Wave Society	16,000	Vancouver Israel Folk Dance Society	4,000
Stanley Park Ecology Society	8,000	Vancouver Jewish Film Festival	7,500
Still Moon Arts Society	10,000	Vancouver Latin American Film Society	20,000
Strathcona Bus. Improvement Association	10,000	Vancouver Maritime Museum	400,000
Strathcona Comm. Centre - OSC	7,400	Vancouver Moving Theatre Society	25,000
Subterranean Literary Collective Society	15,000	Vancouver Museum Commission	1,058,000
Taiwanese Canadian Cult'l. Society	6,000	Vancouver Native Health Society	5,000
The 605 Collective Dance Society	8,000	Vancouver New Music Society	33,000
The Chop Theatre Society	7,000	Vancouver Opera Association	428,470
The Dance Centre	80,500	Vancouver Out on Screen Film & Video Soc	27,500
The Documentary Media Society	17,000	Vancouver Playhouse Theatre Co.	872,353
The Geist Foundation	14,500	Vancouver Pride Society	20,000
The Gr. Vanc. Alliance for Arts & Cult. !	50,000	Vancouver Recital Society	34,550
The Green Thumb Players Society	58,000	Vancouver Society For Early Music	34,000
The Only Animal Theatre Society	12,000	Vancouver Summer Festival	11,550
The Plastic Orchid Factory	6,500	Vancouver Summer Festival Society	33,000
The Response Dance Society	5,000	Vancouver Symphony Orchestra	100,000
The Virtual Stage Arts Society	9,000	Vancouver Symphony Society	1,175,475
Theatre La Seizieme	27,500	Vancouver Tap Dance Society	4,500
Theatre Replacement Society	27,000	Vancouver Theatresports League	5,000
Theatre Terrific Society	10,000	Vancouver Wooden Boat Society	6,000
Thunderbird NHBD Association	7,000	Vancouver Society of Storytelling	5,000
Tomoe Arts Society	4,500	Vancouver Int'l. Dance Festival Society	23,500
Tomorrow Collective Arts Society	11,000	Vetta Chamber Music & Recital Society	7,000

Visceral Visions Society	7,000	Western Theatre Conspiracy Arts Society	10,000
VSB - Mt. Pleasant Elem. School	2,000	Women In Leadership Foundation	3,000
W2 Community Media Arts Society	15,000	Word On The Street Festival	26,000
Watari Research Association	5,000	Yuen Hua Art & Drama Association	545
Wen Wei Dance Society	19,000		
West Coast Harp Society	11,550		
West End Seniors' Network	3,000		
Western Front Society	54,500		
			<u>\$11,517,053</u>

211 British Columbia	\$ 25,400	Kitsilano Neighbourhood House:	\$
Adult Learning Development Association	10,920	Other	76,713
Alma Mater Society of UBC	1,800	Seniors Link	10,200
Battered Women's Support Services	47,756	Kiwassa Neighborhood Services:	
BC Coalition of People with Disability	39,840	Other	92,740
Big Brothers of Greater Vancouver	39,692	Youth Programs	31,212
Big Sisters of BC Lower Mainland	47,756	Kiwassa Neighbourhood House	2,500
Boys' and Girls' Clubs of Gr Vancouver	62,424	La Boussole, Centre Communautaire Society	14,568
Britannia Comm Ctr Society	10,515	Learning Disabilities Assn of BC	24,808
Canadian Mental Health Association	8,040	Leave Out Violence (LOVE)	25,808
Canadian National Inst. for the Blind	16,236	Little Mountain NHBD House Society:	
Canadian Paraplegic Association	47,756	Early Years Project	20,808
Carnegie Community Ctr Association	10,000	Learningis First (LIFT)	5,000
Cedar Cottage NHBD House	92,740	Other	70,340
Children of the Street Society	10,000	Marpole Museum and Historical Society	4,500
City In Focus - Shalom Seekers	7,200	Marpole Oakridge Family Place Society	42,144
Collingwood NHBD House Society	103,240	Marpole-Oakridge Area Council	37,024
Community Legal Assistance Society	44,136	Mosaic - 3 Community Outreach Programs:	
Crisis Interven. & Suicide Prev. Ctr for Gr. Van	23,460	Community Development	79,276
Downtown Eastside NHBD House	40,750	Connecting Fathers	10,000
Downtown Eastside Women's Ctr Association		Vietnamese Family Counselling Project	44,228
Chinese Seniors Outreach	45,800	Mount Pleasant Family Centre Society	66,616
Management	62,424	Mount Pleasant Neighbourhood House:	
Dugout - Central City Mission	30,000	Family Drop-in	10,404
Dugout Drop-In Centre Society	10,000	Other	67,720
Eastside Family Place Society	56,248	MPA - Motivation Power & Achievement Society	10,500
Environmental Youth Alliance	18,000	Multicultural Helping House Society	46,708
Family Services of Greater Vancouver:		NICCSS	25,500
Counselling Program	25,000	Other Sights For Artists' Projects	3,600
Directions - After Hours Youth Worker	18,000	PACE - Prostitution Alternatives	58,780
Directions - Street Youth Outreach	61,708	Pacific Community Resources Society:	
Farmfolk/Cityfolk Society	1,639	Broadway Youth Res. Ctre	35,872
First Funds Society	15,000	Vietnamese Youth	47,756
Four Eleven Seniors' Centre Society:		Other	8,100
Advocacy	3,315	Pacific Immigrant Rescues Society (PIRS):	
Info and Referral	15,608	LEAD Program	20,368
Outreach	47,000	Outreach Workers	55,272
Frog Hollow Neighbourhood House:		Pacific Post Partum Support Society	17,684
Other	77,480	PeerNet BC	31,836
Youth Skills	26,264	Peers Vancouver	33,040
Gather and Give Charitable Foundation	5,000	PFAME	
Gordon Neighbourhood House	59,160	Qmunity GAB Youth Services	31,136
Growing Chefs! Society	3,600	Qmunity Gay & Lesbian Services	30,600
Hastings Community Association:		Philippine Women Centre of BC	18,572
Community Events	4,000	Pine Street Comm. Gardens Society	2,700
Small Grants	2,000	Pivot Legal Society	5,000
Other	9,000	Plea Community Srvcs. Soc of BC	25,880
Hastings Crossing BIA	9,000	Purple Thistle-Arts in Action Society	15,300
Hastings Family Drop-In	36,764	Renfrew-Collingwood Seniors' Society	16,856
Hastings North Area Planning Association	1,000	S.U.C.C.E.S.S. - Bridging The Gap Family Srvc	
Hastings North Bus. Improvement Association	2,000	Counselling Service for the Chinese Comm	46,820
Headlines Theatre Co. Society	16,484	Seniors QOL Prog.	40,840
Immigrant Services Society of BC	47,500	Youth at Risk Program	67,200
Inland Refugee Society of BC	52,800	Other	1,750
Japanese Comm. Volunteers Association	31,000	SOLE - Save Our Living Environment	58,788
Jewish Family Service Agency	20,304	South Granville Seniors Centre	
Justice Education Society of BC	26,080	Other	35,336
Kerrisdale Comm Centre Society	2,700	Spanish Outreach	21,108



## GRANTS - COMMUNITY SERVICES continued

## CITY OF VANCOUVER

South Vancouver Family Place	57,120	Vancouver Area Network of Drug Users (VANDU)	20,000
South Vancouver NHBD House:		Vancouver. Assn for the Survivors of Torture	24,448
Other	92,740	Vancouver. Community Network	25,100
Seniors Project	40,744	Vancouver Fruit Tree Project Society	2,700
Stanley Park Ecology Society	4,500	Vancouver Native Health Society	19,000
Strathcona Community Association	42,372	Vancouver Playhouse Theatre Company	100,000
Strathcona Comm Ctr – Out of School Chldcare	25,000	Vancouver Rape Relief and Women's Shelter	33,304
Street Youth Job Action - FSGV	35,000	Vancouver Recovery Club	32,024
Streethome Vancouver Foundation	125,000	Vancouver Second Mile Society:	
Sunset Childcare Society	5,400	DTES NHBD Helpers	45,344
Taiwanese Canadian Cultural Society	10,000	DTES Seniors' Centre	32,092
Tetra Society of North America	10,200	Downtown S. NHBD Helpers	24,332
The Aboriginal Front Door Society	43,055	NHBD Helpers Chinese Outreach Project	28,972
The Access Pro Bono Society of BC	8,040	Vancouver Status of Women	5,974
The Child and Nature Alliance Society	1,800	Vancouver Volunteer Centre	28,144
The Global Yth. Education Network Society	9,000	Vandusen Botanical Garden	3,600
The Kettle Friendship Society	92,624	VSOCC Family Programs	20,500
The Kidsafe Project Society	25,924	Watari Research Association	60,576
The Urban Diggers Society	3,600	West End Seniors' Network	47,756
The Vanc. Tool Library Cooperative	6,750	West Side Family Place Society	38,820
Thunderbird NHBD Association	40,000	Western Institute For The Deaf	10,200
TRAC - Tenant Resource & Advisory	45,000	Wish Drop-In Centre Society	104,692
Trout Lake Cedar Cottage Food	9,000	Women Against Violence Against Women	41,616
Tupper Integrated NHBD Greenway Association	2,700	Your Local Farmers Market Society	9,000
Union of BC Municipalities (UBCM)	17,500	YWCA:	
United We Can	39,895	Crabtree Corner	56,868
Urban Native Indian Education Society	26,008	Single Mothers Support Services	21,224
Urban Native Youth Association	46,056		
Van Horne Elementary School	3,600		
Vancouver Area Cycling Coalition	13,950		
Vancouver Area Human Rights Coalition	10,800		
			\$ 4,810,714

Boat Daycare Society	\$ 16,814	Ray-Cam Co-Op Association:	\$
Brant Villa Daycare Society	16,814	Hastings St Early Learning & Enrichment	2,960
Britannia Comm. Services Centre		Raycam Daycare Centre	27,000
Childcare Program	20,176	Shannon Daycare Society	23,540
Eagles in the Sky	29,306	South Vancouver Neighbourhood:	
Grandview Terrace Daycare	27,000	Out of School Care	6,725
Cedar Cottage NHBD House:		Poppins Preschool	17,890
Beaconsfield	20,074	Spare Time Childcare Society	40,147
Lord Selkirk	40,147	St Michaels Anglican Church	25,050
Queen Alex	16,728	Strathcona Comm. Ctre - Out of School Childcare	27,000
Secord - Prog Dev	5,000	Sunset Childcare Society	16,814
Collingwood NHBD House Society		Sunset Community Association	14,937
Carleton School Age Child Care Program	10,088	The Vancouver Society of Children's Centre:	
Endowment	9,900	Atelier	117,150
Norquay School Age Child Care Program	10,088	Bayshore	39,600
Other	39,600	Dorothy Lam	39,600
Sarah House Early Learning & Care Ctre	8,407	International Village	39,600
Developmental Disabilities	60,264	Library Square	19,800
Developmental Disabilities Association	21,522	Other	114,791
Eastside Family Place Society	3,329	Quayside	39,600
Frog Hollow Neighbourhood House:		Sapphire	19,800
Frog Hollow NHBD House (ANH)	40,452	Sea Star	114,829
Nootka Group Care	13,451	Shaw Tower	19,800
Prog Research	5,000	Thunderbird NHBD Association	20,243
Jericho Kids' Club Childcare Society	26,230	Vancouver Aboriginal Friendship Society	16,814
Kiwassa Neighborhood Services:		Vancouver Chinese Pentecostal Benev. Society	16,814
Out of School Care	5,549	Vancouver Native Health Society	27,000
St David's Preschool	2,220	Westcoast Child Care Resource Centre	233,278
Variety Club Day Care	8,407	YMCA Of Greater Vancouver	
Little Mountain NHBD House Society		Mt. Pleasant YMCA Kids Club	1,682
Marguerite - Prog Development	5,000	Nanook	27,000
Other	10,088	YWCA Vancouver:	
Out of School	13,452	Crabtree Corner	24,211
McGregor Childcare Society	27,000	Crabtree Corner & Citygate	8,407
Mt. Pleasant Child Care Society	27,000	Emma's Infant Toddler Care	27,000
Mt. Pleasant Comm. Ctr/Association	126,390	Leslie Diamond	39,600
Mt. Pleasant NHBD House:		Vancouver YWCA	19,800
Before & After School Care	13,451		
Daycare	15,199		
			\$ 1,922,628

101 West Hastings Holding Ltd	\$ 100,000	La Boussole, Ctr Communautaire Society	3,000
4478649 Canada Inc	50,000	Learning Disabilities Association of BC	\$ 5,000
A. S. T. C. Science World Society	30,000	Lions Gate Road Runners Society	2,175
Argo Mezzanine Financing No 7 Ltd	50,000	LoCo BC	6,250
Arts Club of Vanc. Theatre Society	170,000	Lu'ma Native BCH Housing Society	275,000
Badminton BC	1,697	Mah Society of Canada	45,390
Bard on the Beach Theatre Society	150,000	Mental Health Commission of Canada	250,000
BC Coalition of People with Disability	50,000	MPA - Motiv'n Power & Achievement Society	2,420
BC Rugby Union	3,214	Multicultural Helping House Society	250,000
BC Special Olympics	5,000	Night Hoops Basketball Society	825
BC Sustainable Energy Association	25,000	Norman Rothstein Theatre	6,369
BC Wheelchair Sports Association	7,500	Pacific Community Resources Society	63,083
Boys' and Girls' Clubs of Gr. Vancouver	29,512	Performing Arts Lodges (PAL)	22,250
Britannia CSC Soc. & Eastside Fmly. Pl. Society	317	Reliance Properties Ltd	50,000
Britannia Support Society	950	Sarah McLachlan Foundation	50,000
British Columbia Soccer Association	27,000	Strathcona Comm. Ctr - Out of Sch. Childcare	36,000
Canadian Cross Country Championships	7,500	Street Corner Media Foundation	2,726
Canadian Int'l Dragon Boat Festival Society	29,250	Sunset Figure Skating Club	1,464
Carnegie Community Ctr Association	3,750	Tennis BC	75,000
Children's Arts Umbrella Association	10,500	Terminal City Rollergirls	3,750
Circle of Eagles Society	160,000	The Aboriginal Front Door Society	2,700
Circuswest Performing Arts Society	11,800	The Arts Club of Vanc. Theatre Foundation	15,530
Coast Foundation Society	150,000	The Green Thumb Players Society	19,000
Collingwood NHBD House Society	47,250	The Vi Fineday Family	2,700
Developmental Disabilities	20,000	Theatre Under the Stars Musical Society	100,000
Dugout - Central City Mission	9,000	United We Can	27,500
Eastside Culture Crawl Society	12,695	Vancouver Aquatic Centre Divers Society	1,271
Electric Company Theatre Society	84,000	Vancouver. City Planning Commission	58,100
Embers	50,000	Vancouver Girls Basketball Association	750
Evergreen	2,500	Vancouver Heritage Foundation	114,000
False Creek Rowing Club	2,175	Vancouver Japanese Lang. Sch. & Japanese Ha	75,000
Family Svcs of Gr. Vancouver	12,917	Vancouver Maritime Museum	30,000
Federation of Russian Canadians	11,500	Vancouver Museum Commission	374,000
Firehall Theatre Society	11,250	Vancouver Open Water Swim Association	1,312
Frog Hollow NHBD House	3,000	Vancouver Taiko Society	3,750
GLISA North America Games Society	66,666	Vancouver Theatresports League	65,000
Grunt-Visible Arts Society	36,300	Watari Research Association	3,000
Gymnastics BC	2,381	Western Front Society	15,000
Hard Rubber New Music Society	2,500	Westside Grand Prix of Cycling Society	4,500
Helping Spirit Lodge Society	2,700	Westside Senior Soccer Society	450
I. E. Artspeak Gallery Society	1,000		
Immigrant Services Society of BC	7,250		
Jewish Comm. Ctr of Gr. Vancouver	20,000		
Kiwassa NHBD Services Association	582,942		
			\$ 4,125,280