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ADMINISTRATIVE REPORT

Report Date: February 6, 2012 Contact: Mary Clare Zak Contact No.: 604.871.6643

RTS No.: 9462

VanRIMS No.: 08-2000-20

Meeting Date: February 14, 2012

TO: Vancouver City Council

FROM: Managing Director of Social Development

SUBJECT: 2012 Advance Community Services, Social Responsibility and Childcare

Grants

RECOMMENDATION

- A. THAT Council approve advance Community Services (CS) Grants in the amount of \$1,912,824 to 106 CS grant applicants as listed in Appendix A. Source of funds is the 2012 Community Services Grants budget.
- B. THAT Council approve advance Social Responsibility Fund (SRF) Grants in the amount of \$40,000 to 5 SRF grant applicants as listed in Appendix B. Source of funds is the Edgewater Social Responsibility Fund.
- C. THAT Council approve an advance Administration grant in the amount of \$57,396 to the Vancouver Society of Children's Centres (VSOCC) for the administration of City owned childcare facilities, and an advance Support Services grant in the amount of \$116,639 to Westcoast Childcare Resource Centre, totalling \$174,035 as listed in Appendix C. Source of funds is the 2012 Childcare Grants budget.

REPORT SUMMARY

The purpose of this report is to request advance grants equal to the first payment in 2012 for organizations that received a CS or SRF grant in 2011 and that staff will be recommending for continued funding in 2012, and for payment equal to 50% of the total childcare grants recommended for VSOCC and Westcoast.

COUNCIL AUTHORITY/PREVIOUS DECISIONS

Approval of grants require eight affirmative votes.

Community Services Grants:

On March 7, 1978, City Council established the Community Services Grants program. On October 9, 2003, City Council approved revisions to the Community Services Grants program, including three funding streams: Neighbourhood, Direct Social Service, and Organizational Capacity Building.

Social Responsibility Fund:

On July 20, 2004, as part of the rezoning conditions for the Plaza of Nations, Council accepted a public benefit offering from Edgewater Casino including a donation of \$200,000 annually, towards the Social Responsibility Fund. Council approved funding guidelines in October 2006.

Childcare Grants:

Council established the annual Civic Childcare Grants program on October 23, 1990 as part of the 1990 Civic Childcare Strategy.

CITY MANAGER'S/GENERAL MANAGER'S COMMENTS

The City Manager recommends approval of the foregoing.

REPORT

Background/Context

On February 17, 2011 a total of \$4,128,400 in Community Services Grants, \$100,000 in SRF grants, \$114,791 to VSOCC for the Childcare Administration grant, and \$233,278 to Westcoast for the City-Wide Support Services grant was approved.

Many applicants to the Community Services Grant and Childcare streams and some applicants applying to the Social Responsibility Fund have received City funding in the previous year for either core funding or initiatives beyond one year in length. Gaps in funding can result in service disruptions to residents and financial difficulties for non profit service providers.

Normally organizations awarded CS or SRF grants receive first payment on approximately March 1. In 2012 the final City operating budget will be approved after this date, creating a gap in funding for funding recipients. Staff propose to remedy this through an advance equal to the first payment in 2012 for organizations that received a CS or SRF grant in 2011 and that staff will be recommending for continued funding in 2012.

Similarly, VSOCC and Westcoast have been funded annually through the Administration and City-Wide Support grants with a similar timeline, and will also experience cash flow issues as a result of the pending operating budget approval this year. This report recommends an advance equal to 50% of the amount of last year's grant. Final grant recommendations will be made in April.

Strategic Analysis

All of the grants outlined in this report are to non-profit organizations that operate on very tight budgets. A grant delay of as little as one to two months will likely create a cash flow problem for many of them that will impact service levels, staffing and ultimately the wide range of marginalized and at-risk citizens whom they serve.

Feedback from senior managers with funded programs indicates that the City's provision of advance installment grants is both critical to the maintenance of a continuum of service but is also a strong message that the City understands the pressures faced by the non-profit sector and is working in partnership to ease these in any way possible.

Similar advances for Cultural grants have been recommended and approved by Council since 1989. This report recommends a similar practice and aligns the City's social and cultural granting practices, and helps support the 2012 short term Business Plan Charter corporate grant review that includes alignment of best practice across City granting initiatives.

Advance installments are being recommended for 106 Community Service grant applicants in the amount of \$1,912,824, 5 SRF applicants in the amount of \$40,000, and 2 childcare applicants in the amount of \$174,035 based on the following criteria:

- The applicant has received a CS, SRF or childcare grant in 2011;
- There are no staff concerns about the applicant's finances, organizational sustainability or overall performance that would prevent recommending funding in 2012; and
- The amount of the advance will be 25% of the proposed 2012 grant if staff plan to place conditions on the grant for 2012 and 50% if staff have no plan to place conditions.

	Total Allocated - 2011	Total Recommended Advance Grant - 2012
Community Service Grants	\$4,128,400	\$1,912,824
Social Responsibility Fund	\$100,000	\$40,000
Childcare Administration and City-Wide Support Grants	\$348,069	\$174,035
TOTAL	\$4,576,469	\$2,126,859

Subject to Council approval, applicants will be notified in writing that approval of an advance grant and payment does not represent a commitment for any additional funds. Additional funds depend on the grant budget levels established by Council for 2012 and Council's final approval of recommended allocations.

Once Council has approved the final grant recommendations brought forward in April 2012, the balance of grant payments will be made and any adjustments will be made and disbursed according to the quarterly or semi-annual payments.

Implications/Related Issues/Risk (if applicable)

Financial

The 2011 Community Services Grants budget was \$4,128,000.

The 2011 Childcare Grants budget was \$1,160,200.

The unallocated balance in the Social Responsibility Fund, as of December 31, 2011, is \$542,665.

Pending finalization of the 2012 Operating Budget, this report recommends advance approval of \$1,912,824 from the 2012 Community Services Grants budget to 106 Community Services grant applicants, \$40,000 from the Edgewater Social Responsibility Fund to 5 Social Responsibility Fund applicants, and \$174,035 from the 2012 Childcare Grants budget to two Childcare Grant applicants.

Final recommendations for the 2012 Community Services, Social Responsibility Fund and Childcare Grants will be submitted to Council for approval in April of 2012. In recent years, Social Policy has managed to maintain funding levels for most existing funded programs while still being able to address emerging issues and a large increase in grant requests. Pending those recommendations, any adjustments will be made to the balance of the grants awarded to the organizations.

CONCLUSION

All the grants outlined in this report provide an important contribution to the delivery and sustainability of social and childcare services in Vancouver, to a wide range of population groups serving marginalized and at-risk citizens, as well as children and families. Current funding levels in the non-profit sector do not allow for any gap in funding without resulting in cash flow problems that are likely to impact service levels, staffing and program integrity. Further, the recommendations help better align social grants with existing City practice.

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2012 Advance Grants to Community Services Applicants

Agency	2011	2012	Advanced	Advanced	Conditions/Comments
	Grant	Recommend	payment 50%	payment 25%	
211 British Columbia Services Soc	25,400.00	25,400.00	12,700.00		Comment: Staff have identified a more appropriate source of funds for BC211's Street and Shelter Help Line and recommend a portion of funding through the Social Responsibility Fund. City staff will also facilitate discussions with the Greater Vancouver Shelter Strategy to help streamline information gathering in support of the Line.
Aboriginal Front Door Society	40,000.00	45,000.00	22,500.00		Comment: An increase of \$5,000 is recommended to enhance staffing for core operations of the Society.
Access Pro Bono Society of British Columbia (APB)	8,040.00	10,000.00	5,000.00		
ALDA - Adult Learning Develop. Assoc.	10,920.00	10,000.00		2,500.00	Comment: Reduction in funding recommended because funding is limited and other applicants rated higher in priority. CONDITIONS: ALL QUARTERLY PAYMENT CONTINGENT ON 1) A SUMMARY REPORT OUTLINING THE ORGANIZATION'S OVERALL FUNDING OUTLOOK AND STRATEGY FOR 2012, AND 2) RECEIPT OF A REVISED OUTCOME MEASUREMENT FRAMEWORK (OMF) BY JUNE 15 THAT CLEARLY OUTLINES THE ORGANIZATION'S FUNDED ACTIVITIES IN 2012 AND HOW THE ORGANIZATION WILL BE TRACKING AND REPORTING RELATED OUTCOMES.
Arts in Action Society - Purple Thistle	15,300.00	15,300.00	7,650.00		
Battered Women's Support Services	47,756.00	47,756.00	23,878.00		
BC Coalition of People with Disab Membership & Outreach Co	37,140.00	37,140.00		9,285.00	CONDITION: SECOND QUARTERLY PAYMENT IS CONTINGENT ON RECEIPT BY JUNE 15, 2012 OF AN OMF AND EVALUATION FRAMEWORK THAT CLEARLY OUTLINES HOW THEY WILL BE TRACKING AND REPORTING OUTCOMES FOR 2012.

Agency	2011 Grant	2012 Recommend	Advanced payment 50%	Advanced payment 25%	Conditions/Comments
Big Brothers of Greater Van.	39,692.00	39,692.00	19,846.00		
Big Sisters of BC Lower Mainland	47,756.00	47,756.00	23,878.00		
Boys and Girls Clubs of Greater Van.	62,424.00	62,424.00	31,212.00		
Canadian Mental Health Association, Vancouver- Burnaby Branch	8,040.00	8,040.00	4,020.00		
Canadian National Institute for the Blind, BC-Yukon Division	16,236.00	16,236.00	8,118.00		
Canadian Paraplegic Assoc. (BC)	47,756.00	47,756.00	23,878.00		
Cedar Cottage Nbhd House (ANH)	92,740.00	92,740.00	46,370.00		
Children of the Street Society	10,000.00	10,000.00	5,000.00		
Collingwood Nbhd House Society	92,740.00	92,740.00	46,370.00		
Crisis Interven. & Suicide Prev. Ctr. Of BC	23,460.00	23,460.00	11,730.00		
Downtown Eastside Nbhd House (DTES NH)	30,000.00	35,000.00		8,750.00	Comment: An increase of \$5,000 is recommended to enhance staffing for the core operations of the Neighbourhood House. CONDITION: SECOND QUARTERLY PAYMENT IS CONTINGENT UPON RECEIPT BY JUNE 15 2012, OF AN UPDATED ORGANIZATIONAL BUDGET.
Downtown Eastside Women's Centre - Administration	62,424.00	62,424.00		15,606.00	CONDITION: SECOND QUARTERLY PAYMENT CONTINGENT ON RECEIPT OF A REVISED OUTCOME MEASUREMENT FRAMEWORK BY JUNE 15, WHICH CLEARLY OUTLINES OUTCOME TRACKING AND REPORTING FOR 2012.
Downtown Eastside Women's Centre - Chinese Seniors Outreach	45,800.00	45,800.00	22,900.00		
Dugout - Drop-in Society	40,000.00	40,000.00		10,000.00	CONDITION: SECOND QUARTERLY PAYMENT CONTINGENT ON RECEIPT OF AN UPDATED OMF THAT CLEARLY OUTLINES THEIR WORK IN BUILDING CAPACITY WITH VOLUNTEERS.

Agency	2011	2012	Advanced	Advanced	Conditions/Comments
	Grant	Recommend	payment 50%	payment 25%	
Eastside Family Place Society	56,248.00	56,248.00	28,124.00		
Family Services - Directions - Outreach & After Hours	79,708.00	79,708.00	39,854.00		
Family Services - Vancouver Counselling Program	25,000.00	25,000.00	12,500.00		
Four Eleven Seniors Centre Soc Info and Referral	75,868.00	55,000.00		13,750.00	CONDITION: SECOND QUARTERLY PAYMENT IS CONTINGENT ON RECEIPT BY JUNE 15 2012, OF AN UPDATED OMF OUTLINING SCOPE OF WORK FOR THE BALANCE OF 2012 AND CONFIRMATION OF A NEW OPERATING LOCATION THAT WILL ENSURE CONTINUED PROVISION OF SERVICE.
Frog Hollow Nbhd House (ANH)	77,480.00	82,480.00	41,240.00		
Frog Hollow Neighbourhood House - Youth Skills	26,264.00	26,264.00	13,132.00		Comment: The program should develop additional activities and stronger outcomes related to 1) engaging youth who need extra supports, who are at risk, or encountering barriers to achievement, and 2) building support networks and transferring the knowledge learned through the program to vulnerable and/or multibarriered youth.
Gordon Nbhd House (ANH)	59,160.00	59,160.00		14,790.00	CONDITIONS: SECOND QUARTERLY PAYMENT CONTINGENT ON 1) A SUMMARY REPORT OUTLINING THE NEIGHBOURHOOD HOUSE'S OVERALL FUNDING OUTLOOK AND STRATEGY FOR 2012, AND 2) RECEIPT OF A REVISED OUTCOME MEASUREMENT FRAMEWORK BY JUNE 15, WHICH CLEARLY OUTLINES GORDON'S CORE PROGRAMMING AND HOW THE NEIGHBOURHOOD HOUSE WILL BE TRACKING AND REPORTING RELATED OUTCOMES FOR 2012.
Greater Vancouver Law Students' Legal Advice Soc (GVLSLAS)	44,136.00	44,136.00	22,068.00		

Agency	2011 Grant	2012 Recommend	Advanced payment 50%	Advanced payment 25%	Conditions/Comments
Hastings Community Assoc-Family Enrichment Ctr	36,764.00	30,000.00		7,500.00	CONDITION: SECOND QUARTERLY PAYMENT CONTINGENT ON RECEIPT OF A MONITORING PLAN THAT FOCUSES ON IMPACTS OF THE PROGRAMS DIRECTLY FUNDED BY THE CITY. YEAR-END REPORTING FOR 2012 SHOULD SPECIFICALLY IDENTIFY THE OUTCOMES OF CITY-FUNDED PROGRAMS, WITH PARTICULAR MENTION OF HOW SERVICES ARE TARGETED TO, AND THEIR IMPACTS ON, DISADVANTAGED POPULATIONS.
HIM (Health Initiatives for Men) Society	13,040.00	15,040.00	7,520.00		Comment: New Grant: Funding of \$15,040 is to continue work related to prevention and exiting for male sex-trade workers previously sponsored by PEERS.
Immigrant Svcs Soc of BC - MY Circle Program	47,500.00	47,500.00	23,750.00		
Inland Refugee Soc. of BC	52,800.00	52,800.00	26,400.00		
Japanese Community Volunteer Assoc-Tonari Gumi	31,000.00	24,000.00		6,000.00	Comment: Recommend reduced amount of funding. Organization received \$31,000 in 2010. Staff recommend a grant in the amount of \$24,000 at this time because other applications better reflect City priorities and stronger outcomes, and were therefore rated higher.
Jewish Family Services Agency	15,804.00	15,804.00	7,902.00		
Justice Education Soc of BC (former Law Courts Edu Soc of BC)	26,080.00	26,080.00	13,040.00		
Kettle Friendship Soc. KidSafe Project Society,	67,624.00 25,924.00	67,624.00 35,316.00	33,812.00 17,658.00		Comment: An increase of \$9,392 is
The	,		,		recommended to support Child Support Workers during extended VSB breaks.
Kitsilano Nbhd House (ANH)	65,720.00	65,720.00	32,860.00		
Kitsilano Nbhd House- Seniors Links Coordinator	10,200.00	10,200.00	5,100.00		
Kiwassa Nbhd Services Assoc	92,740.00	92,740.00	46,370.00		

Agency	2011 Grant	2012 Recommend	Advanced payment 50%	Advanced payment 25%	Conditions/Comments
Kiwassa Nbhd Services Assoc-Youth Programs	31,212.00	31,212.00	15,606.00		
La Boussole, Centre Communautaire Societe	14,568.00	14,568.00	7,284.00		
Learning Disabilities Assoc. of BC, The	23,408.00	23,408.00	11,704.00		
Leave Out Violence (LOVE) British Columbia	25,808.00	25,808.00	12,904.00		
Little Mountain Nbhd House Soc	70,340.00	70,340.00	35,170.00		
Little Mountain Nbhd House Soc-Early Years Project	20,808.00	20,808.00	10,404.00		
Little Mountain Nbhd House Soc-Learning is First (LIFT)	5,000.00	6,000.00	3,000.00		
Marpole Oakridge Area Council-Forever Learning	37,024.00	37,024.00		9,256.00	CONDITION: SECOND QUARTERLY PAYMENT CONTINGENT ON RECEIPT OF UPDATED INFORMATION ON ORGANIZATION'S FINANCES AND FUNDED PROGRAM ACTIVITIES.
Marpole Oakridge Family Place Soc.	42,144.00	42,144.00	21,072.00		
MOSAIC - Community Development	79,276.00	79,276.00	39,638.00		
MOSAIC - Connecting Fathers	10,000.00	14,000.00	7,000.00		
MOSAIC - Vietnamese Family Counselling Project	44,228.00	44,228.00	22,114.00		
MPA - Motivation, Power & Achievement Society	10,500.00	10,500.00	5,250.00		
Mt. Pleasant Family Centre Soc.	66,616.00	66,616.00	33,308.00		
Mt. Pleasant Nbhd House (ANH)	67,720.00	67,720.00	33,860.00		
Mt. Pleasant Neighbourhood House - Family Drop-in	10,404.00	10,404.00		2,601.00	CONDITION: SECOND QUARTERLY PAYMENT CONTINGENT ON RECEIPT OF A REVISED OUTCOME MEASUREMENT FRAMEWORK BY JUNE 15 THAT CLEARLY OUTLINES HOW THEY WILL BE TRACKING AND REPORTING OUTCOMES RELATED TO FAMILIES SERVED IN 2012.

Agency	2011 Grant	2012 Recommend	Advanced payment	Advanced payment	Conditions/Comments
	Grant	Recommend	50%	25%	
Multicultural Helping House Society	46,708.00	51,708.00	25,854.00		Comment: An increase of \$5,000 is recommended to enhance staffing for core operations of the newly expanded facility. A year-end report is requested, due on December 1, 2013.
NEC Native Education College (Urban Native Indian Ed)	26,008.00	26,008.00	13,004.00		
Network of Inner City Comm. Services Soc Van Roving Leaders	25,500.00	25,500.00	12,750.00		
PACE - Providing Alternatives, Counselling & Education Soc.	58,780.00	58,780.00		14,695.00	CONDITION: ALL QUARTERLY PAYMENTS CONTINGENT ON AN UPDATE REPORT OUTLINING PACE'S CASH FLOW SITUATION AND OVERALL FUNDING OUTLOOK FOR 2012, WITH ANY CORRESPONDING PROGRAMMING CHANGES REFLECTED IN A REVISED OUTCOME MEASUREMENT FRAMEWORK IF NECESSARY.
Pacific Comm. Res Society - Broadway Youth Res.Ctre	35,872.00	36,372.00	18,186.00		
Pacific Comm. Res. Society - Vietnamese Youth	47,756.00	47,756.00	23,878.00		
Pacific Immigrant Resources Society (PIRS) - LEAD Program	20,368.00	20,368.00	10,184.00		
Pacific Immigrant Resources Society (PIRS) - Outreach Workers	55,272.00	55,272.00	27,636.00		
Pacific Post Partum Support Society	17,684.00	17,684.00	8,842.00		
PeerNetBC - Kinex	31,836.00	31,836.00	15,918.00		
PFAME - Qmunity (formerly Centre) Gay & Lesbian Services	30,600.00	30,600.00	15,300.00		
PFAME - Qmunity GAB Youth Services	31,136.00	31,136.00	15,568.00		

Agency	2011 Grant	2012 Recommend	Advanced payment	Advanced payment	Conditions/Comments
	Grant	Recommend	50%	25%	
Philippine Women Centre of BC	18,572.00	18,572.00		4,643.00	CONDITION: SECOND QUARTERLY PAYMENT IS CONTINGENT ON RECEIPT BY JUNE 15 2012, OF A PLAN OUTLINING HOW THEY WILL WORK MORE CLOSELY WITH OTHER ORGANIZATIONS THAT SUPPORT A SIMILAR POPULATION GROUP.
PLEA Community Services Society of BC - KidStart	25,880.00	25,880.00	12,940.00		
Red Fox Healthy Living Society-Leadership	19,000.00	29,000.00	14,500.00		Comment: An increase of \$10,000 is recommended to more fully support the role of the ED.
Renfrew-Collingwood Seniors' Soc.	16,856.00	16,856.00	8,428.00		
South Granville Seniors Friendship Centre Soc.	35,336.00	40,336.00	20,168.00		
South Granville Seniors Friendship Ctre Soc- Spanish Outreach	21,108.00	21,108.00	10,554.00		
South Vancouver Family Place - Vancouver Life Skills Society	57,120.00	57,120.00	28,560.00		
South Vancouver Nbhd House - S. Van Srs' Council	40,744.00	40,744.00	20,372.00		
South Vancouver Nbhd House (ANH)	92,740.00	92,740.00	46,370.00		
Strathcona Community Centre Association - S.O.S.	42,372.00	42,372.00	21,186.00		
SUCCESS - Counselling Service for the Chinese Community	46,820.00	46,820.00	23,410.00		
SUCCESS - Seniors QOL Prog.	40,840.00	40,840.00	20,420.00		
SUCCESS - Youth At Risk Program	67,200.00	67,200.00	33,600.00		
Taiwanese Canadian Cultural Soc Golden Age Centre	10,000.00	8,000.00		2,000.00	Comment: The funded services need to demonstrate stronger outcomes on meeting the needs of isolated seniors and those who require outreach and support.
Tenant Resource & Advisory Centre Society - TRAC	45,000.00	45,000.00	22,500.00		

Agency	2011 Grant	2012 Recommend	Advanced payment 50%	Advanced payment 25%	Conditions/Comments
Tetra Society of North America	10,200.00	10,200.00	5,100.00		
Theatre for Living Soc. (Headlines Theatre)	16,484.00	16,484.00	8,242.00		
Thunderbird Nbhd Assoc Family Place	40,000.00	40,000.00	20,000.00		
Urban Native Youth Assoc. (UNYA) - Outreach	46,056.00	46,056.00	23,028.00		
Vancouver Assoc. for Survivors of Torture - VAST	24,448.00	24,448.00	12,224.00		
Vancouver Community Network	25,100.00	25,100.00	12,550.00		
Vancouver Rape Relief & Women's Shelter	33,304.00	33,304.00	16,652.00		
Vancouver Recovery Club	32,024.00	32,024.00	16,012.00		
Vancouver Second Mile Soc-DTES Nbhd Helpers	45,344.00	45,344.00	22,672.00		
Vancouver Second Mile Soc-DTES Seniors' Centre	32,092.00	32,092.00	16,046.00		
Vancouver Second Mile Soc-Dtn. S. Nbhd Helpers	24,332.00	24,332.00	12,166.00		
Vancouver Second Mile Soc-Nbhd Helpers Chinese Outreach Proj.	28,972.00	28,972.00	14,486.00		
Vancouver Society of Children's Centres VSOCC-Family Programs	20,500.00	10,000.00	5,000.00		Comment: Reduction in funding recommended because funding is limited and other applicants rated higher in priority. Staff note the primary focus of the funded services is not on residents who are experiencing social, physical, and/or economic disadvantages and/or who face discrimination, and that other family resource programs demonstrated stronger outcomes.
Vancouver Volunteer Centre-Vantage Point	28,144.00	28,144.00	14,072.00		
Watari Research Assoc Comm Youth Outreach	60,576.00	60,576.00	30,288.00		
West End Seniors Network	47,756.00	47,756.00	23,878.00		
West Side Family Place	38,820.00	38,820.00	19,410.00		

Agency	2011 Grant	2012 Recommend	Advanced payment 50%	Advanced payment 25%	Conditions/Comments
Western Institute for the Deaf and Hard of Hearing	10,200.00	10,200.00	5,100.00	2370	
WISH Drop-In Centre Society	79,692.00	79,692.00	39,846.00		
Women Against Violence Against Women	41,616.00	41,616.00	20,808.00		
YWCA - Crabtree Corner	56,868.00	56,868.00	28,434.00		
YWCA - Single Mothers Support Services	21,224.00	21,224.00	10,612.00		
TC	TAL		1,791,448.00	121,376.00	
			1,912,	824.00	

2012 Advance Grants to Social Responsibility Fund Applicants

Agency	SRF 2011	2012 Recommend	50% advance
Pivot Legal Society	5,000.00	5,000.00	2,500.00
Strathcona Community Centre Association - Food Coordinator	25,000.00	25,000.00	12,500.00
First Funds Society-Community Voice Mail	15,000.00	20,000.00	10,000.00
Vancouver Area Network Drug Users (VANDU) - DTES Market	20,000.00	20,000.00	10,000.00
Carnegie Home Ground	10,000.00	10,000.00	5,000.00
	40,000.00		

2012 Advance Grants to Childcare Applicants

Agency	Grant Stream	2011 Grant	2012 Recommend	50% advance
Vancouver Society of Children's Centres	Administration of City Owned Childcare Facilities	114,791	114,791	57,396
Westcoast Childcare Resource Centre	City-Wide Childcare Support Services	233,278	233,278	116,639
	174,035.00			