



## ADMINISTRATIVE REPORT

Report Date: November 30, 2011  
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Meeting Date: December 13, 2011

TO: Vancouver City Council

FROM: General Manager of Engineering Services in Consultation with the  
Managing Director, Social Development

SUBJECT: 2012 Street Cleaning Grants

### *RECOMMENDATION \**

- A. THAT Council approve a grant of \$115,000 to Save Our Living Environment - United We Can for supplementary cleaning of sidewalks, lanes and public spaces in Vancouver's Downtown Eastside, with funding of \$75,000 from the Capital Financing Fund (Solid Waste Capital Reserve), \$30,000 from the 2012 Street Cleaning Operating Budget and \$10,000 from the 2012 Street Operations Maintenance Budget.
- B. THAT Council approve a grant of \$35,000 to Family Services of Greater Vancouver - Street Youth Job Action for supplementary cleaning of sidewalks, lanes and public spaces in downtown Vancouver, with funding from the 2012 Street Cleaning Operating Budget.
- C. THAT Council approve a grant of \$25,000 to The Kettle Friendship Society - SEED Employment Program for supplementary cleaning of sidewalks, lanes and public spaces in Vancouver's Commercial Drive area, with funding from the 2012 Street Cleaning Operating Budget.

### *REPORT SUMMARY \**

This report recommends grants to three social enterprise organizations totalling \$175,000 for supplementary street cleaning services in 2012. The provision of these services results in job support and life skills training opportunities for youth and adults with employment barriers, assists the recipients with leveraging additional funding, and results in cleaner streets and lanes for communities where there is the greatest need.

**COUNCIL AUTHORITY/PREVIOUS DECISIONS \***

On April 23, 2002 Council adopted a definition of Sustainability as a basis for City actions and operations. Among other things, that definition described sustainability as being achieved through community participation.

On May 24, 2005 Council adopted a definition of Social Sustainability. That definition described human capacity as the attributes and resources individuals can contribute to their own well-being and to the well-being of the community as a whole.

Approval of grants requires eight affirmative votes.

**CITY MANAGER'S/GENERAL MANAGER'S COMMENTS \***

The General Manager of Engineering Services recommends approval.

**REPORT:****Background/Context \***

The City's annual Street Cleaning budget is approximately \$8 million. This operating budget funds mechanical sweeping and flushing of streets and lanes, removal of garbage from public litter cans, and the clean-up of abandoned solid waste materials dumped illegally on City streets and lanes. To supplement these services, for the past 13 years Council has approved annual grants to social enterprise organizations that have the capacity to provide micro-cleaning services. Micro-cleaning involves daily collection of litter, on foot using brooms, shovels and wheeled garbage carts; work that is outside the scope of services provided by the City's forces. In 2011 Grants were awarded as follows:

Organization	Cleaning Area	Recipient Since	2011 Amount
Save Our Living Environment - United We Can (SOLE)	Downtown Eastside	1999	\$115,000
Family Services of Greater Vancouver - Street Youth Job Action (SYJA)	downtown peninsula	2007	\$35,000
Kettle Friendship Society - SEED Employment Program (The Kettle)	Commercial Drive area	2009	\$25,000
Total			\$175,000

Micro-cleaning services funded by City grants also complement other street cleaning initiatives, such as programs coordinated by Business Improvement Associations (BIA's) and the Downtown Community Courts, and that which is provided through the City/Provincial *Great Beginnings* initiative. Due to the variety of street cleaning initiatives, staff work with our grant recipients throughout the year to ensure cleaning resources are allocated appropriately.

As of September 30<sup>th</sup>, Grant funding provided by the City for 2011 resulted in the following measures of success:

- Approximately 325 City blocks were cleaned;
- Over 11,000 work hours were provided to about 200 people with barriers to traditional employment; and,
- Over 5,500 bags of litter were collected from space accessible by the public.

In addition to achieving cleaner streets, these grants support employment and life skills training for local community residents, and assist social enterprise organizations with leveraging other funding resulting in expansions of their programs. The grant program provides linkages with the following Council priorities and corporate strategies:

- Low threshold employment supports an inclusive city and helps marginalized individuals to become more self reliant, contributing to the goal of ending homelessness; and,
- Cleaner streets promote a safe and welcoming public realm, shows a commitment to protecting the environment and helps to convey "Greenest City".

### *Strategic Analysis \**

For 2012 staff recommend a grant to SOLE to allow them to continue providing street cleaning services in the DTES, an area of the City where street cleaning demand is significant. SOLE has consistently demonstrated they have the necessary resources and capabilities to provide a high standard of workmanship and good value to the City with respect to cleaning in DTES streets and lanes.

Staff also recommend that grants be provided to SYJA and The Kettle based on staff's assessment of:

- areas outside the DTES where street cleaning supply and demand gaps may exist,
- the additional level of service those areas would benefit from, and
- social enterprise organizations which have the necessary experience and capacity to provide street cleaning services outside of the DTES.

Due to the continued strong performance of SOLE, SYJA and The Kettle in 2011, and the limited number of social enterprise organizations with the necessary capacity to undertake the work, staff determined it unnecessary to seek proposals for the 2012 grants. All three organizations have demonstrated their abilities and have committed to use City funding to leverage additional funds.

Consistent with past practice, quarterly summary reports by SOLE, SYJA and The Kettle will be submitted to and monitored by Engineering Services staff and will include the number of hours worked, people employed, blocks cleaned and the amount of litter collected. These reports assist staff with measuring the success of the programs and determining priority areas for micro-cleaning services so that work can be adjusted accordingly, as required. In order to better quantify the social benefits of the grant program, application of the outcome measurement system used by Social Policy will be a requirement for 2012. Grant recipients will be registered to attend a free workshop in the Spring to learn how to use the system. As in 2011, Grant funding will be distributed quarterly following the submission of summary reports.

Using strategies identified through the city-wide grant program review, Engineering and Social Policy will work together to create stronger linkages between the street cleaning grants and other City grant programs. Part of that work will include exploring opportunities for sustainable funding sources, including partnerships with external organizations, as well as ensuring alignment with existing grant application and award processes, and Council priorities.

Appendix A provides background information on each of the three organizations recommended for grant funding for 2012.

*Implications/Related Issues/Risk (if applicable)*

*Financial \**

This report recommends a total street cleaning grant in 2012 of \$175,000 consisting of \$115,000 to SOLE, \$35,000 to SYJA and \$25,000 to The Kettle. The source of funding includes \$75,000 from the Capital Financing Fund (Solid Waste Capital Reserve), \$90,000 from the 2012 Street Cleaning Operating Budget and \$10,000 from the 2012 Streets Operations Maintenance Budget.

In 2011, the Street Cleaning Grants budget was \$175,000. The 2012 Street Cleaning Grant budget has not been finalized as the City's 2012 budget has not yet been approved by Council. This report recommends approval of \$175,000 in Street Cleaning Grants from the 2012 Operating budget given there is Council precedent to release funding for organizations receiving long standing support, and which would continue to be approved for ongoing operating funding through the Street Cleaning Grant stream.

*Human Resources/Labour Relations*

There are no personnel implications. The service provided under these grants (micro-cleaning) is outside the range of services provided by the City and CUPE 1004 has been supportive of this socially sustainable grant program since it's inception in 1999.

*CONCLUSION \**

Street cleaning grants to Save Our Living Environment - United We Can, Family Services of Greater Vancouver - Street Youth Job Action and Kettle Friendship Society - SEED Employment Program for supplemental street cleaning services will continue to benefit marginalized residents by providing job and life skills training and the City by improving the cleanliness of the public realm.

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## Background Information on Recommended Grant Recipients

### Save Our Living Environment - United We Can (SOLE)

SOLE is a non-profit urban environmental group active in the DTES. The Society sponsors several projects at 39 East Hastings Street, including the United We Can Bottle Depot. A primary objective of the Society is to create self-sustaining enterprises that focus on caring for the urban environment, while also creating income and job training for people of the inner city. The program employs residents from the local community with barriers to traditional employment, giving them valuable job-training, enhanced self-esteem and improved life skills.

SOLE has utilized City grant funding over the past 13 years to provide job training and employment to individuals by performing micro-cleaning of streets and lanes in the DTES. This funding has also allowed SOLE to leverage additional funding through Business Improvement Associations (BIA's), other levels of government, and through special events including CelticFest and the Olympic Anniversary Events.

SOLE has approximately 65 stable employees with a range of assorted barriers that clean lanes and sidewalks. As a result of this opportunity, some of the SOLE staff no longer require income assistance. SOLE's total pool of active work participants is sustained at 150 people, many of whom participate in the lane cleaning program. During the past four years SOLE's cleaning activities have increased in frequency and area as a result of the Provincially funded Great Beginnings initiative administered by the City. Great Beginnings funding combined with City grant money is funding social enterprise micro-cleaning covering approximately 119 blocks per week and several parks in the DTES and surrounding areas.

### Family Services of Greater Vancouver - Street Youth Job Action (SYJA)

SYJA is a social enterprise committed to improving the lives of homeless or at risk youth, age 24 and under. They offer a range of services including prevention, counselling, pre-employment job training and employment opportunities. They take a unique approach with reaching out to youth, such as providing locker facilities and pet kennels in order to allow individuals to utilize their services.

Services provided by SYJA include temporary, casual or part-time employment to approximately 200 homeless or at risk youths per year on a work today, paid today basis. The program has proven to be successful in breaking down the barriers to employment and beginning the process of helping youth to acquire the confidence and skills they will need to become employable and bridge them back into the community. Long term success can be seen in staff members who were once themselves youths in the SYJA program and have now become SYJA peer counsellors.

SYJA has an established community enhancement program (micro-cleaning initiatives, needle sweeps, and graffiti removal) for its youth through partnerships with BIA's, Waste Management of Canada, and Vancouver Coastal Health Authority (VCHA). With support from these organizations and businesses, they are able to receive matching funds which exceed the amount of funding provided by the City.

As of September 30<sup>th</sup> (end date for the 3<sup>rd</sup> quarter grant summary report), the 2011 grant of \$35,000 allowed SYJA to provide approximately 2000 hours of life skills and job training, and

employment opportunities to about 35 youth per month through their street enhancement program. As a result, some of these youth have and will be able to find long term employment and housing. The program also resulted in approximately 300 bags of litter being cleaned up from over 200 blocks of streets and sidewalks in the downtown peninsula. The City's street cleaning grant allows SYJA to sustain their current program and extend it to more youth in need.

### **The Kettle Friendship Society - SEED Employment Program**

The Kettle Friendship Society is a Vancouver based organization whose mission is to enhance the quality of life for individuals living with mental illness. The Kettle achieves this in a number of ways including provision of crisis support, advocacy, supported housing, employment and support services, a health clinic, drop-in lunch program, and recreational activities.

The Kettle runs numerous programs one of which is the SEED Employment Program. SEED (Skills, Esteem & Employment Development) assists individuals with chronic mental health issues to build the vocational skills, confidence and stamina necessary to make the transition from unemployment to satisfying work opportunities. SEED presently provides 35 various work opportunities to their clients with multiple barriers which include; landscapers, store clerks, hair stylists, kitchen prep workers and street cleaners to name a few.

The SEED Program is also part of a creative partnership with the Commercial Drive BIA. The SEED Clean Team has worked closely with the Commercial Drive BIA to conduct street cleaning services five days a week and has employed 70 people since 2003. The program gives participants an opportunity to learn new skills and to interact with the community while increasing their self-worth and benefiting the community. The service area is Commercial Drive from Adanac to 13th Ave. as well as two blocks on Broadway (beside the Skytrain station).

As of September 30<sup>th</sup> (end date for the 3<sup>rd</sup> quarter grant summary report), the 2011 grant of \$25,000 allowed The Kettle to provide 1800 hours of life skills and job training, and employment opportunities to about 5 members through their SEED Employment Program. As a result, some of these participants have and will be able to find long term employment and housing. The program also resulted in approximately 400 bags of litter being cleaned up from over 13 blocks of streets and sidewalks in the Commercial Drive area. The SEED Clean Team receives external funding from the Commercial Drive BIA. The City's street cleaning grant allows The Kettle to sustain their current program and extend it to more people in need.