



## ADMINISTRATIVE REPORT

Report Date: July 6, 2010  
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VanRIMS No.: 08-2000-20  
Meeting Date: July 20, 2010

TO: Vancouver City Council  
FROM: Director of Social Policy  
SUBJECT: 2010 Childcare Enhancement Grants and Endowment Reserve Recommendations

### ***RECOMMENDATION***

- A. THAT Council approve 47 Child Care Enhancement Grants, totaling \$766,156 as listed in Appendix A, with conditions as noted; source of funds to be the 2010 Civic Child Care Grants Funds, 2010 Operating Budget.
- B. THAT Council authorize payment of up to \$386,595 to 12 programs as an operating subsidy for 240 infant/toddler spaces, to be allocated as outlined in Table III, for the period from January 1, 2010 - December 31, 2010; source of funds: Childcare Endowment Reserve.
- C. THAT Council authorize payment of up to \$102,000 to the Vancouver Society of Children's Centres (VSOCC) as Start-up funding for 207 spaces operating out of 4 VSOCC centres, to be allocated as outlined in Table IV, for the period January 1-December 31, 2010; source of funds: Childcare Endowment Reserve.

### ***GENERAL MANAGER'S COMMENTS***

The General Manager of Community Services RECOMMENDS approval of the foregoing.

### ***COUNCIL POLICY***

Council established the annual Civic Childcare Grants Program on October 23, 1990, as part of the Civic Childcare Strategy. The overall objectives of this grant program are to:

- support the viability, accessibility and quality of existing child care services;
- assist child care initiatives in high need areas;
- encourage and support efficient, coordinated, administrative services required for a child care system in Vancouver; and
- lever other sources of child care funding, whenever possible.

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### *Enhancement Grant*

On June 14, 2005, Council approved combining the Inner City Sustaining Grant, Program Enhancement Grant, and Inner City Bursary Grant into one Childcare Enhancement Grant.

On June 29, 2006, Council approved revised criteria for the Childcare Enhancement Grant.

On December 18, 2009, a total budget of \$1,137,400 was allocated to the 2010 Civic Childcare Grants.

### *Endowment Reserve Funds*

The Civic Childcare Strategy, established in 1990, recognized the need to provide start-up and operating supports to sustain new childcare facilities opening in high-density neighbourhoods as a result of rezoning negotiations or City-initiated projects. In May 1991, Council approved the creation of the Childcare Endowment Reserve. Council approved the Reserve's terms and conditions, including eligibility criteria and process for accessing these funds on December 15, 1994.

In January 2000, Council approved a strategy, in principle, for winding down the existing Childcare Endowment Reserve fund over the next ten years. Council approved the maximum rate for the infant/toddler operating subsidy at \$1,650 per space. Council has continued to approve the operating subsidy at this rate since 2002.

On April 7, 2009, Council instructed staff to undertake a supply and demand review of childcare spaces, and disaggregate the data by neighbourhood; and further that costs and revenue sources for implementing a universal approach to a sustainable Childcare Endowment Reserve be confirmed, including the development of eligibility criteria, consultation with stakeholders and identifying alternative mechanisms to enhance this Fund. Council also set an objective of increasing the number of childcare spaces by a minimum of 5% over the next three years. The Childcare Endowment Reserve report is slated to go to Council this Fall.

*Approval of grant recommendations requires eight affirmative votes.*

### *PURPOSE*

The purpose of this report is to recommend allocation to the following two funding streams, which consist of the majority of the City's direct investment in actual operating support for childcare centres across Vancouver:

- **The Childcare Enhancement Grant**, which provides additional operating support to 45 non-profit childcare centres in neighbourhoods serving children with the highest needs.
- **Childcare Endowment Reserve Grants**, which derive their funding base from developer-paid Community Amenity Contributions, support the high start-up costs of new centres in high density neighbourhoods, and provide supplemental operating funds to offset some of the high costs of operating infant/toddler spaces.

## ***BACKGROUND AND DISCUSSION***

### **1) CHILDCARE ENHANCEMENT GRANT**

#### ***Objectives***

The Childcare Enhancement Grant serves the City's most vulnerable populations of children in the non-profit childcare system through its four funding objectives:

- a) to reduce barriers to access by reducing parent fees in high need neighbourhoods,
- b) to increase food security by supporting food supplement programs,
- c) to enhance quality by increasing staff-child ratios in programs with special/high needs children, and
- d) to provide support for the hub model by funding the coordination of child development services.

These objectives support the Civic Childcare Strategy and the City's policy commitment to providing high quality, affordable and accessible opportunities for early learning and care.

#### ***Grant Assessment Tools and Populations Served***

Enhancement grant eligibility is assessed by first ensuring that monthly parent fees are below the City-wide average. Planners then analyze whether programs serve a high number of children and families in **three or more** of the following categories:

- children from single parent families,
- parents who receive the Provincial childcare subsidy,
- children who are from Aboriginal, new immigrant or refugee families,
- ESL children, and
- children with extra support needs.

#### ***Funding Allocation Model***

Once eligibility is determined, the grant amount is based on the number of children in the program, their ages, and a formula identifying the number of hours and staff ratios required to deliver the service. Some organizations offer multiple programs; however, eligible applicants can only apply for a maximum of three programs in any given location.

The maximum eligible amount per program is \$27,000. This maximum amount was established in 2006 and is capped at \$27,000 so that limited funding can support a wider distribution of organizations.

#### ***Recommended Allocations***

Staff recommend approval of \$766,156 to support 47 programs operating 1,818 licensed child care spaces. A complete list of Enhancement Grant recommendations is listed in Appendix A.

This year, applications were received from 51 programs (6 more than in 2009), and reviewed by Social Policy staff.

Of the 47 successful applicants, 45 were located and/or serving families in the ten most at risk neighbourhoods as identified by the Early Development Instrument, which is a tool developed by researchers at UBC's Human Early Learning Partnership (HELP), and which has

been used to track child vulnerability across the province of BC and in other Canadian jurisdictions.

The two remaining programs are not located in high need areas, but they serve high numbers of children from families at risk (Jericho Kids' Club, located in Kitsilano, and a Little Mountain Neighbourhood House program at Riley Park). It should be noted that UBC's research demonstrates that when kindergarten readiness is assessed across the city, high incidences of childhood vulnerability are found in all of Vancouver's neighbourhoods. A map indicating the location of the grant recipients is provided in Appendix C.

Four new applications were received this year, but they did not satisfy the eligibility criteria, and are listed in Appendix B.

### *Key trends*

With one exception, the number of higher need children in programs funded by the Enhancement Grant has increased between 2006 and 2009 (see Table I below).

**Table I - Analysis of populations served by 2009 and 2006 Childcare Enhancement Grant recipient organizations**

Indicator/Criterion	2006 Grant Recipients	2009 Grant Recipients	% Change	2006 Baseline Data
Children from a single parent family	39%	46%	+7%	City-wide average = 17%
Families receiving some level of provincial subsidy	38%	57%	+19%	Children in Vancouver living below the Low Income Cut Off = 30.7%
Aboriginal children	14%	19%	+5%	City-wide average = 2%, although like other ethno-cultural groups in Vancouver, are concentrated in certain neighbourhoods
Children from new immigrant or refugee families	42%	35%	-7% <sup>1</sup>	12-15% of total population immigrated to Vancouver in last five years
English as a second language	46%	52%	+6%	City-wide average = 50% mother tongue other than English
Children who require extra supports but who receive no funding for those supports	10%	11%	+1%	City-wide average = 15%

<sup>1</sup> This trend reflects census data that shows a consistent decline in the number of new immigrants to the City of Vancouver over the last 14 years. In 2006, 45,450 people immigrated to Vancouver.

### *Social Policy Grant Review*

As noted in previous Council reports, the Social Policy Division has embarked on a review of its entire portfolio of \$6.14 M in grants, and will consider combining certain grant streams to create internal efficiencies. Work will be completed in the winter of 2010, and will produce recommendations for a revised grant program. One objective of the review is to make applications more user-friendly for non-profit applicants. In addition to updating Enhancement Grant eligibility criteria to reflect more recent statistics (currently a 2006 baseline is used), it is intended that changes will be made to shorten and streamline applications for the 2011 grant intake.

### *Increase to Vancouver School Board (VSB) rental rates*

The Vancouver Board of Education has recently developed new rates for childcare centres located in school board facilities due to the Board's financial pressures. Several childcare programs currently receiving funding through the Enhancement Grant program may need to increase parent fees as a result. At the time of writing this report, the School Board was in the process of evaluating the rental rate to be set for non-profit organizations. An update on impacts will be presented to Council as a separate report on the City's role and investment in childcare (which will be independent of the Grant Review, but aligned with its recommendations).

## **2) CHILDCARE ENDOWMENT RESERVE**

The Reserve was created in 1991 to help sustain childcare facilities that were created as a result of rezoning negotiations or City-initiated projects, and located in high-density neighbourhoods. It was intended to accomplish the following:

- offset the high costs of operating infant/toddler spaces resulting from the required 1:4 staff-to-child ratio (which is higher and more costly than programs for older children)
- offset high start-up costs associated with opening a new facility

Endowment funds are only provided to non-profit organizations that offer licensed group infant/toddler child care. The Childcare Endowment Reserve was targeted to infant/toddler spaces because these are more costly to operate than other forms of child care and are in very short supply.

The City receives funding for the Reserve through developer contributions. The current principal balance is approximately \$8M, and accrued interest is used to support an annual Operating Subsidy of \$1,650 per infant or toddler space. Start-up Grants are normally provided for a program's first two years of operation, with up to \$2,000 per childcare space plus consideration for special circumstances. Start-up Grants cover costs associated with:

- staffing a facility before it is fully operational
- developing curricula, policies, and procedures
- enrolment and administrative systems
- licensing and regulatory compliance
- equipment and supplies

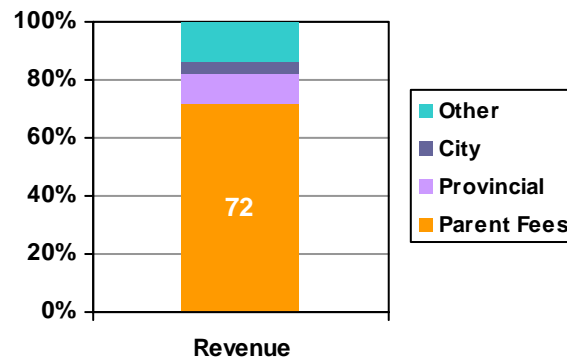
Council initiated a review of the Endowment Reserve's sustainability, and recommendations arising from that analysis and review will be presented to Council in the fall/winter of 2010.

### *Childcare Endowment Reserve Allocations*

This year, Childcare Endowment grants will be disbursed to twelve programs run by four organizations: the Vancouver Society of Children’s Centres (VSOCC), YWCA, Collingwood Neighbourhood House, and Mount Pleasant Childcare Centre Association (MPCCA). See Table III in the section below for further detail.

Revenue is primarily generated from parent fees (72%), with some offset from the provincial government childcare operating fund (10%) and other sources (14%), such as organizational fundraising. City funding through Endowment Reserve grants is 4% of total revenue as illustrated in Chart I below.

Chart I



On average, parents contribute \$1,074 per child for each infant and toddler space. However, parent fees, combined with provincial funds, do not provide adequate revenues to offset total operating expenses. The Endowment Reserve therefore provides an important additional source of revenue.

### *FINANCIAL IMPLICATIONS*

#### 1) CHILDCARE GRANTS

The total 2010 budget for Civic Childcare Grants is \$1,137,400. Allocations take place three times a year as illustrated in Table II below. The total Enhancement Grant allocation for 2010 is \$766,156, and a detailed breakdown of allocations is listed in Appendix A.

Table II - Childcare Grants Timelines and Budget

Child Care Grant	2010 Proposed	2010 Allocated	2010 Remaining	Council Report
Admin of City Owned	\$112,541	\$112,541	0	May 4, 2010
City Wide Support Services	\$228,704	\$228,704	0	May 4, 2010
Child Care Enhancement	\$766,155	\$766,156	0	July 20, 2010
Program Development	\$10,000		\$10,000	Fall 2010
Program Stabilization	\$5,000		\$5,000	Fall 2010
Research and Innovation	\$15,000		\$15,000	Fall 2010
<b>Total</b>	<b>\$1,137,400</b>	<b>\$1,107,400</b>	<b>\$30,000</b>	

## 2) ENDOWMENT RESERVE FUNDING ALLOCATIONS

The 2010 Childcare Endowment Reserve will disburse \$386,595 in operating subsidies as set out in Table III:

Table III - Endowment Reserve Operating Subsidies for Infant/Toddler Spaces

Program	# of Infant/Toddler spaces	Annual Commitment	Approved in 2009	Proposed for 2010	Difference between commitment and 2009/10 amount
VSOCC - Library Square	12	\$19,800	\$19,800	\$19,800	
VSOCC - Dorothy Lam	24	39,600	39,600	39,600	
VSOCC - Quayside	24	39,600	39,600	39,600	
VSOCC - Shaw Tower	12	19,800	19,800	19,800	
VSOCC - Bayshore	24	39,600	39,600	39,600	
VSOCC - Sapphire	12	19,800	19,800	19,800	
VSOCC - International Village	24	39,600	9,900	39,600	2009 grant pro-rated to when centre became operational (Oct. 1)
VSOCC - Sea Star	24	39,600	9,900	19,800	Centre not fully operational - 2009 approved amount not disbursed. 2010 grant is pro-rated.
VSOCC - Atelier	12	19,800		6,600	Centre will open in September 2010, so 2010 grant is pro-rated.
<b>VSOCC Subtotal</b>		<b>277,200</b>	<b>198,000</b>	<b>244,200</b>	
Collingwood Neighbourhood House	24	39,600	39,600	39,600	
YWCA - Leslie Diamond	24	39,600	39,600	39,600	
MPCCA - Three Corners (also known as #1 Kingsway)	24	63,195	21,065	63,195	2009 grant pro-rated to when centre became operational (Oct. 1)
<b>Subtotal</b>		<b>142,395</b>	<b>100,265</b>	<b>142,395</b>	
<b>Total</b>	<b>240</b>	<b>\$419,595</b>	<b>\$298,265</b>	<b>\$386,595</b>	

The 2010 Childcare Endowment Reserve will also disburse \$102,000 in Start-up funds to the following four centres:

**Table IV - Endowment Reserve Start-up Funding for New Centres**

Program	# of childcare spaces	First approved	Total Commitment (over 24 months)	Approved 2008	Approved 2009	Proposed 2010	Remaining
VSOCC - Sapphire	37	2008 RTS 7206	\$74,000	\$18,500	\$37,000	\$18,500	0
VSOCC - International Village	24	2009 RTS 7752	98,000		49,000	49,000	0
VSOCC - Sea Star	109	2009 RTS 7750	138,000			34,500	103,500
<b>Total</b>	<b>207</b>		<b>\$310,000</b>	<b>\$18,500</b>	<b>\$86,000</b>	<b>\$102,000</b>	<b>103,500</b>

The payments for Recommendations B and C, 2010 Operating Subsidies and Start-up Funding, totals \$488,595. The Childcare Endowment Reserve earned \$220,300 in interest in 2009.

As of June 30, 2010, the balance of the Childcare Endowment Reserve Fund is \$8,270,600. After approval of Recommendations B and C, a balance of \$7,782,005 will remain in the endowment reserve fund.

The childcare centres at Woodward's and SEFC will become operational later this year and will also receive Endowment Reserve funding in 2010. Staff will seek approval for these funds when the operator and lease terms for each new childcare centre are presented to Council.

### ***SOCIAL IMPLICATIONS***

*Child care is important for the following reasons:*

- It supports the labour force participation of parents and engenders economic growth;
- The most conservative cost/benefit analyses indicate that good child care can produce \$2.5 in benefits for every \$1 in new spending;
- Quality early childhood education and care supports school readiness and healthy child development.

In addition, quality childcare is a key cornerstone to lowering childhood vulnerability, and has been shown to have long-term benefits for children, particularly those 'at risk'. Only 71% of BC children enter kindergarten meet all the developmental benchmarks needed for successful learning. Comprehensive research in this area has found that high numbers of vulnerable children translate to a future lower quality labour force, which, in turn, decrease the economy's economic potential. Across the province, 29% of children are developmentally vulnerable. In the City of Vancouver, the rate is even greater at 37%.

### ***CONCLUSION***

This report seeks Council's authorization to allocate the following grants:

- \$766,156 in Enhancement Grant Funding;
- \$386,595 in Endowment Reserve Operating Subsidies;
- \$102,000 in Endowment Reserve Start-up Funds.



NO.	LICENSEE	CHILDCARE CENTRE	TOTAL CAPACITY	E-GRANT RECOMMEND (\$)	OBJECTIVES	CONDITIONS
1	Brant Villa Daycare Society	Learning Tree Day Care	25 3-5 yrs - Group Care	16,643	To keep fees at or below City average.	To submit Year End Financial Statements and Annual Report by July 31, 2010.
2	Britannia Community Serv Ctr Soc.	Grandview Terrace Child Care Centre	25 Group 30 mths to School Age; 29 School-aged; 30 Kindercare; 50 Out of School Care	27,000	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios.	To submit Year End Financial Statements and Annual Report by July 31, 2010.
3	Britannia Community Services Centre	Boat Daycare	25 3-5 yrs Group Care	16,643	To strengthen coordinated administration through the community hub model. To enhance staff ratios.	To submit Year End Financial Statements and Annual Report by July 31, 2010.
4	Britannia Community Services Centre	Britannia Out Of School Care	70 5-12 yrs Out of School Care	23,300	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	To submit Year End Financial Statements and Annual Report by July 31, 2010.
5	Britannia Community Services Centre	Eagles in the Sky Association - Eaglets Daycare and Out of School Care	25 3-5 Yrs. Group Care; 30 5-12 years Out of School Care	9,986	To strengthen coordinated administration through the community hub model. To enhance staff ratios. To keep fees at or below City average.	Funding for the Out of School Care program will be based on half of the program's current licensed capacity (15 instead of 30) because of its very low enrolment. In future applications, a re-evaluation will be done to determine the long term sustainability of this program. 2009 Year End Financial Statements and Annual Report are also required by July 31, 2010.
6	Britannia Community Services Centre	Mount Pleasant Child Care Society	25 3-5 years and 12 toddlers Group Care	27,000	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	To submit Year End Financial Statements and Annual Report by July 31, 2010.
7	Cedar Cottage Nbhd House	Beaconsfield Out of School Care	30 6-12 yrs Out of School Care	9,986	To provide a food supplement program. To keep fees at or below City average.	To submit Year End Financial Statements and Annual Report by July 31, 2010.

NO.	LICENSEE	CHILDCARE CENTRE	TOTAL CAPACITY	E-GRANT RECOMMEND (\$)	OBJECTIVES	CONDITIONS
8	Cedar Cottage Nbhd House	Lord Selkirk Out of School Care	60 6-12 yrs Out of School Care	19,971	To provide a food supplement program. To keep fees at or below City average.	To submit Year End Financial Statements and Annual Report by July 31, 2010.
9	Cedar Cottage Nbhd House	Queen Alexandra Out of School Care	25 5-12 yrs Out of School Care	8,321	To provide a food supplement program. To keep fees at or below City average.	To submit Year End Financial Statements and Annual Report by July 31, 2010.
10	Collingwood Nbhd House	Duke Early Learning and Care Centre	32 3-5 yrs Group Care	21,303	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To keep fees at or below City average.	
11	Collingwood Nbhd House Society	Carleton School Age Child Care Program	30 5-12 yrs Out of School Care	9,986	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To keep fees at or below City average.	
12	Collingwood Neighbourhood House Society	Norquay School Age Child Care Program	30 School-aged	9,986	To strengthen coordinated administration through the community hub model. To enhance staff ratios. To keep fees at or below City average.	
13	Developmental Disabilities Assoc. of Vancouver-Richmond	Waterside Child Development Centre	12 under 36 mths; 8 3-5 years Group Care	21,303	To provide a food supplement program. To keep fees at or below City average.	
14	Eastside Family Place Society	Eastside Family Place	15 Occasional Childcare	2,197	To enhance staff ratios. To keep fees at or below City average.	
15	Frog Hollow Nbhd House	Frog Hollow Neighbourhood House Nootka Group Care	40 5-12 Yrs, Out of School Care	13,314	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
16	Frog Hollow Nbhd House (ANH)	Frog Hollow Nbhd House Kidsworld School Age Care	40 5-12 yrs Out of School Care	13,314	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	To submit Year End Financial Statements and Annual Report by July 31, 2010.
17	Frog Hollow Nbhd House (ANH)	Frog Hollow Neighbourhood House Satellite Day Care	12 Under 36 Months	27,000	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	To submit Year End Financial Statements and Annual Report by July 31, 2010.

NO.	LICENSEE	CHILDCARE CENTRE	TOTAL CAPACITY	E-GRANT RECOMMEND (\$)	OBJECTIVES	CONDITIONS
18	Jericho Kids' Club Child Care Society	Jericho Kids Club 1	65 School-aged; 18 Kindercare	27,000	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
19	Kiwassa Nbhd Services Association	Kiwassa Longhouse Out of School Care	33 5-12 yrs. Out of School Care	10,984	To strengthen coordinated administration through the community hub model. To keep fees at or below City average.	
20	Kiwassa Nbhd Services Association	Kiwassa-Variety Club Day Care	25 3-5 years Group Care	16,643	To strengthen coordinated administration through the community hub model.	
21	Kiwassa Nbhd Services Association	St. David's Preschool Society	20 Preschool	4,394	To strengthen coordinated administration through the community hub model. To keep fees at or below City average.	
22	Little Mountain Nbhd House Soc.	Little Mountain Child Development Centre (LMCDC)	15 3-5 years Group Care	9,986	To strengthen coordinated administration through the community hub model. To provide a food supplement program.	
23	Little Mountain Nbhd House Soc.	Little Mountain Out of School Care	40 Out of School Care	13,314	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios.	
24	McGregor Child Care Soc.	McGregor Day Care Centre	12 under 36 mths; 25 3-5 years Group Care	27,000	To keep fees at or below City average.	
25	Mount Pleasant Nbhd House	Mount Pleasant Nbhd House Daycare	2 under 36 mths; 14 30 mths to school age	10,651	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
26	Mount Pleasant Nbhd House	Mount Pleasant Nbhd House Preschool	20 Preschool	4,394	To enhance staff ratios. To keep fees at or below City average.	
27	Mt. Pleasant Nbhd House	Mt. Pleasant Nbhd House Before and After School Care	20 School-aged; 20 Kindercare	13,314	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	

NO.	LICENSEE	CHILDCARE CENTRE	TOTAL CAPACITY	E-GRANT RECOMMEND (\$)	OBJECTIVES	CONDITIONS
28	Ray-Cam Co-Operative Centre	Phil Bouvier Child Family Centre Child Care	24 Under 36 mths; 25 3-5 years Group Child Care	15,750	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	Pro-rated for 7 months because the centre will be winding down operations on July 31, 2010.
29	Ray-Cam Co-operative Centre	Ray-Cam Out of School; Ray-Cam Daycare; Raymur Place Daycare; Ray-Cam Preschool; Ray-Cam Occasional	40 3-5 years Group; 20 Preschool; 55 School-aged; 15 Occasional	27,000	To strengthen coordinated administration through the community hub model. To enhance staff ratios. To keep fees at or below City average.	
30	Shannon Day Care Soc.	Shannon Day Care	10 18 mths-3 yrs; 15 3-5 Yrs. Group Care	23,300	To strengthen coordinated administration through the community hub model. To enhance staff ratios. To keep fees at or below City average.	
31	South Van. Nbhd House	South Van. Nbhd House Out of School Care	40 Out of School Care	13,314	To enhance staff ratios.	
32	South Van. Nbhd House	South Van. Nbhd House Poppins Preschool	20 Preschool	4,394	To enhance staff ratios.	
33	Spare Time Child Care Soc.	Spare Time Challenge Club	60 Out of School Care	19,971	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios.	To submit Year End Financial Statements and Annual Report by July 31, 2010.
34	St. Michael's Anglican Church	St. Michael's Day Care Centre	23 3-5 years Group Care; 2 under 36 mths	16,643	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	To submit Year End Financial Statements and Annual Report by July 31, 2010. Will be disbursed in two instalments based upon a written progress report on operations to September 30 and December 31 since the organization is in transition.
35	Strathcona Community Centre Assoc.	Strathcona Community Centre Preschool	30 Preschool	6,591	To provide a food supplement program. To keep fees at or below City average.	
36	Strathcona Community Centre Assoc.	Strathcona Community Group Childcare Centre	40 School-aged; 20 Kindercare	19,971	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	

NO.	LICENSEE	CHILDCARE CENTRE	TOTAL CAPACITY	E-GRANT RECOMMEND (\$)	OBJECTIVES	CONDITIONS
37	Sunset Child Care Soc.	Sunset Child Care Society	2 under 36 mths; 25 3-5 yrs Group Care	16,643	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
38	Sunset Community Association	Sunset Preschool and Out of School Care	111 Preschool; 20 OSC	27,000	To strengthen coordinated administration through the community hub model. To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
39	Thunderbird Nbhd Assoc.	Thunderbird Nbhd Centre Nursery School	40 Preschool	8,787	To enhance staff ratios. To keep fees at or below City average.	
40	Thunderbird Nbhd Assoc.	Thunderbird Out of School Care 1 & 2	47 Out of School Care	15,644	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
41	Van Aboriginal Friendship Ctr Soc	Sundance Day Care Centre	25 3-5 yrs Group Care	16,643	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
42	Van Chinese Pentecostal Benevolent Soc.	Sunshine Corner Daycare	2 under 36 mths; 23 30 mths to school age	16,643	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	To submit Year End Financial Statements and Annual Report by July 31, 2010.
43	YMCA of Greater Van.	Bob & Kay Ackles YMCA Nanook House	12 under 36 mths; 25 3-5 years Group Care	27,000	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	To submit Year End Financial Statements and Annual Report by July 31, 2010.
44	YMCA of Greater Van.	Mount Pleasant YMCA Kids Club	25 Out of School Care	8,321	To keep fees at or below City average.	To submit Year End Financial Statements and Annual Report by July 31, 2010.
45	YWCA	Citygate I	25 3-5 years, Group Care	16,643	To provide a food supplement program. To enhance staff ratios.	
46	YWCA	Emma's Early Learning and Care Centre	28 Under 36 Months, Group Care	27,000	To provide a food supplement program. To enhance staff ratios.	
47	YWCA	YWCA Crabtree Corner Early Learning and Care Centre	12 Under 36 Months; 12 3-5 years	23,966	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	
<b>Total</b>				<b>\$766,156</b>		

NO.	LICENSEE	CHILDCARE CENTRE	TOTAL CAPACITY	E-GRANT RECOMMEND (\$)	OBJECTIVES	WHY NOT ELIGIBLE
1	Kitsilano Neighbourhood House	Kitsilano Community Preschool	20 Preschool	0	To enhance staff ratios. To keep fees at or below City average.	Does not meet eligibility criteria in Client Profile. Fees are not below city average.
2	Kitsilano Neighbourhood House	Kitsilano Neighbourhood House Out of School Care	38 School-aged; 20 Kindercare	0	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	Does not meet eligibility criteria in Client Profile.
3	Kitsilano Neighbourhood House	Dunbar Kids Club Out of School Care	30 School-aged; 20 Kindercare	0	To provide a food supplement program. To enhance staff ratios. To keep fees at or below City average.	Does not meet eligibility criteria in Client Profile.
4	Ray-Cam Co-operative Centre	Ray-Cam 881 Preschool	20 Preschool	0		Program is not currently in existence. Once fully operational, it will be able to apply for Enhancement Grant funding.

Location of 2010 Enhancement Grant recipients

