



# A5

## ADMINISTRATIVE REPORT

Report Date: April 21, 2010  
Contact: Esther Lee  
Contact No.: 604.873.7080  
RTS No.: 08556  
VanRIMS No.: 08-2000-20  
Meeting Date: May 18, 2010

TO: Vancouver City Council  
FROM: Director of Finance  
SUBJECT: 2009 City of Vancouver Statement of Financial Information

### *RECOMMENDATION*

THAT Council approve the 2009 City of Vancouver Statement of Financial Information (attached as Appendix A) for filing with the Ministry of Community and Rural Development under the Financial Information Act.

### *COUNCIL POLICY*

There is no applicable Council Policy.

### *PURPOSE*

The Financial Information Act (FIA) requires municipalities to prepare a Statement of Financial Information (SOFI) by June 30 each year to be filed with the Ministry of Community and Rural Development. The FIA regulations require the SOFI to be presented to Council for approval and be made available for examination by the public for 3 years after the year reported on.

### *DISCUSSION*

The 2009 SOFI has been prepared in the form and contains information as prescribed by the Lieutenant Governor in Council and has been approved by the Director of Finance (or designate) as required by legislation.

The 2009 SOFI contains the audited consolidated financial statements and the following schedules:

- Schedules of Debts and Guarantee and Indemnity Agreements
- Schedule of Remuneration and Expenses (for employees earning over \$75,000 and Council and Board members)
- Schedule of Payments to Suppliers of Goods and Services (over \$25,000).

*FINANCIAL IMPLICATIONS*

There are no financial implications.

*CONCLUSION*

The SOFI has been prepared from the financial records of the City in accordance with the FIA and regulations. Approval and filing of the 2009 SOFI will satisfy the City's legislative obligations under the FIA and regulations.

\* \* \* \* \*



## **CITY OF VANCOUVER**

**INCLUDING BOARDS AND COMMISSIONS**

**BRITISH COLUMBIA**

# **STATEMENT OF FINANCIAL INFORMATION**

**DECEMBER 31, 2009**

- **FINANCIAL STATEMENTS**
- **SCHEDULE OF DEBTS**
- **SCHEDULE OF GUARANTEE AND INDEMNITY AGREEMENTS**
- **SCHEDULE OF REMUNERATION AND EXPENSES**
- **SCHEDULE OF SUPPLIERS FOR GOODS AND SERVICES**

**Published pursuant to the Financial Information Regulations under the  
Financial Information Act of British Columbia**



**CITY OF VANCOUVER**

**STATEMENT OF FINANCIAL INFORMATION APPROVAL**

The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2), approves all the statements and schedules included in this Statement of Financial Information, produced under the *Financial Information Act*.

A handwritten signature in black ink, appearing to read 'Esther Lee', with a stylized, cursive flourish at the end.

Esther Lee  
Director of Financial Services  
Deputy Director of Finance  
April 20, 2010

## CITY OF VANCOUVER

### DIRECTOR OF FINANCE REPORT

The Financial Statements contained in this Statement of Financial Information under the Financial Information Act have been prepared by management in accordance with generally accepted accounting principles, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all the statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The City's Internal Audit Division has the responsibility for assessing the internal control environment of the City and making observations and recommendations on the effectiveness of management systems and processes. The Internal Audit Division reports to the Internal Audit Management Committee.

The External Auditors, KPMG LLP, conduct an independent examination, in accordance with generally accepted auditing standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the Act. Their examination includes a review and evaluation of the City's system of internal control and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly. The External Auditors present their audit findings to the City's City Services & Budget Standing Committee.

On behalf of the City of Vancouver,



Esther Lee  
Director of Financial Services  
Deputy Director of Finance  
April 20, 2010

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*CITY OF VANCOUVER*

*BRITISH COLUMBIA*

ANNUAL FINANCIAL REPORT

2009



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## VANCOUVER CITY COUNCIL 2008 – 2011



Mayor Gregor Robertson



Councillor  
Suzanne Anton



Councillor  
David Cadman



Councillor  
George Chow



Councillor  
Heather Deal



Councillor  
Kerry Jang



Councillor  
Raymond Louie



Councillor  
Geoff Meggs



Councillor  
Andrea Reimer



Councillor  
Tim Stevenson



Councillor  
Ellen Woodsworth

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## OFFICIALS

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### Corporate Management Team

City Manager	P. Ballem, MD, FRCP
Deputy City Manager	S. A. Johnston, LEED AP
Chief Constable	J. Chu, B.B.A., M.B.A.
Director of Legal Services	F. Connell, LL.B.
City Librarian	P. Whitney, M.L.S.
General Manager of Business Planning and Services	K.B. Bayne, B.A., M.Sc. (Bus.)
General Manager of Community Services	D. McLellan, B.E.S., M.C.I.P.
General Manager of Engineering Services	T. Timm, P. Eng.
General Manager of Fire and Rescue Services	J. McKearney, M.A.
General Manager Intergovernmental Services and Strategic Partnerships	R. Adair
General Manager of Financial and Human Resource Services	P. Impey, B.Sc., M.B.A.
General Manager of Parks and Recreation	P. Kuran, B.Sc., M.B.A.
General Manager of Olympic and Paralympic Operations	P. Judd, P.Eng.

### Financial Services

Director of Financial Services	E. Lee, B. Comm., C.A.
Associate Director of Financial Services	G. Krueger, B. Comm., C.A.
Manager of Accounting Operations	S. Helm, C.M.A
Director of Budget Services	A. Klein, B.Comm., M.B.A.

### City Clerk

M. Coulson

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City Auditor  
KPMG LLP, Chartered Accountants

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Banker  
Bank of Montreal

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Agents - Worldwide  
RBC Dominion Securities Inc.  
CIBC World Markets Inc.

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Fiscal Agent for Certain Functions  
Relating to Eurobond Issues  
Royal Bank of Canada, London

Relating to Book Entry Only Issues  
Canadian Depository for Securities Ltd.

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## BOARDS

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### **Vancouver Public Library Board**

City Librarian – P. Whitney

J. Andersen – Chair

L. Bohach – Vice-Chair

E. Kazemi – Vice-Chair

M. Lombardi - School Board Representative

S. Mackinnon - Parks and Recreation Representative

Councillor T. Stevenson – City Council Representative

M.L. Baum

C. Evans

C. Brooks

D. Millward

D. Chariandy

T. Tao

S. Daub

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### **Vancouver Police Board**

Chief Constable – J.Chu

Mayor G. Robertson – Chair

M. Collins

J. McLean

T. La Liberté

S. Williamson

P. Marfleet

G. Wong

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### **Board of Parks and Recreation**

Acting General Manager – P. Kuran

A. Jasper – Chair

S. Blyth – Vice-Chair

C. Barnes

I. Robertson

R. Hundal

L. Woodcock

S. Mackinnon

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### **Vancouver Civic Theatres Board**

Director – R. Ackerman

B. McLean – Chair

M. Noon – Vice-Chair

Councillor T. Stevenson – Council Liaison

C. Green

J. Kennedy

R. Haynes

I. Woo

K. Heller

**Mayor G. Robertson and Members of Council**

It is my pleasure to submit the Consolidated Financial Statements for the City of Vancouver for the year ended December 31, 2009. These financial statements include the financial position and results of operations of the City including its boards and City controlled corporations.

***New Financial Reporting and Prior Period Adjustments***

In 2009 the City has adopted Public Sector Accounting Board (PSAB) sections 1200 Financial Statement Presentation and 3150 Tangible Capital Assets. Section 1200 establishes general reporting principles and standards for the disclosure of information in government financial statements and section 3150 requires governments to record and amortize their tangible capital assets in their financial statements.

The major impact to the City's financial statements has been a restatement of tangible capital assets values, in particular with respect to land. The City's policy has been to record land at fair value based on annual assessed values determined by the BC Assessment Authority. To comply with PS 3150, land values have been restated to historical (acquisition) costs resulting in a decrease of approximately \$8.5 billion. This decrease was partially offset by increased asset values for infrastructure assets which were previously expensed or valued on a different basis. Accumulated amortization on assets was also calculated with a resulting net decrease to Tangible capital assets balance of \$7.2 billion.

In addition, the City recorded a prior period adjustment of \$9.7 million related to building permit liabilities. The net impact of these changes is as follows:

	<u>Previous</u>	<u>Restated</u>	<u>Change</u>
Opening Accumulated Surplus, January 1, 2008	\$11.0 billion	\$5.6 billion	(\$5.4 billion)
Tangible Capital Assets, December 31, 2008	\$13.1 billion	\$5.8 billion	(\$7.2 billion)
2008 Annual (Deficit) Surplus	(\$157.0 million)	\$94.9 million	\$252.9 million

***2009 Consolidated Financial Results***

The City's financial statements consist of:

- Consolidated Statement of Financial Position – summary of financial and non-financial assets, liabilities and accumulated surplus at yearend.
- Consolidated Statement of Operations – summary of revenues, expenses and annual surplus for the year.
- Consolidated Statement of Change in Net Debt – summary of changes in financial assets and liabilities.
- Consolidated Statement of Cash Flow – summary of the sources and uses of cash in the year.

**Consolidated Financial Position**

(\$000s)	<u>2009</u>	<u>2008</u>	<u>Change</u>
Financial assets	\$ 1,394.7	\$ 890.1	\$ 504.6
Liabilities	1,716.9	1,056.8	660.1
Net debt	(322.2)	(166.7)	(155.5)
Non-financial assets	6,213.9	5,895.9	318.0
Accumulated Surplus	<u>\$ 5,891.7</u>	<u>\$ 5,729.2</u>	<u>\$ 162.5</u>

The City's financial position improved by \$162.5 million in 2009 with accumulated surplus totaling \$5.89 billion (2008 - \$5.72 billion).

Financial Assets increased by \$504.6 million while Liabilities increased by \$660.1 million. The increase to both Financial Assets and Liabilities was mainly due to the City's financing of the Millennium Olympic Village development; at year end the City had advanced \$694.5 million as a loan receivable and financed the advances with borrowings of \$630.0 million.

Net Debt, calculated as Financial Assets less Liabilities is an indicator of the amount of future revenues required to pay for past transactions and events. The City's Net Debt increased by \$155.5 million to a total of \$322.2 million and reflects investment in non-financial assets and the amount expended on the South East False Creek development pending receipt of proceeds from the sale of the land of approximately \$200.0 million.

## REPORT OF THE DIRECTOR OF FINANCE

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### Consolidated Results of Operations

The City's consolidated revenues were \$1.29 billion (2008 - \$1.17 billion) and include property taxes, utilities and user charges, government transfers and capital contributions. Consolidated expenses totaled \$1.13 billion (2008 - \$1.08 billion) resulting in an annual surplus of \$162.5 million.

#### **Revenue Fund**

The Revenue Fund accounts for the general operations for the City. Spending authority and control for the fund are provided by Council through the annual Operating Budget.

Revenues for the year totaled \$1.035 billion and expenditures totaled \$873.7 million resulting in a Net revenue amount of \$161.1 million. After debt charges and transfers to reserves and other funds, the net change in the Revenue fund balance was \$1.2 million. The total fund balance of the Revenue Fund currently stands at \$13.1 million, compared to \$11.9 million in 2008. The following highlights the major changes in revenues and expenditures.

Total operating revenues increased by \$63.3 million from 2008 mainly due to:

- An increase in net taxation revenue of \$38.1 million or 6.9% from \$551.1 million to \$589.2 million. City Council approved a 5.85% increase in the property tax levy in 2009 that generated \$35.5 million in tax revenues (including \$6.0 million from new construction).
- An increase in water utility user fees of \$1.5 million (2.0%) was due to a Council approved rate increase of 4.9% to reflect rising regional water costs, offset by reduced consumption by commercial and multi-family users.
- An increase in solid waste utility user fees of \$1.6 million (3.8%) mainly due to higher collection fees for garbage, recycling and yard waste.
- An increase in sewer utility user fees of \$3.0 million (8.0%) was due to a Council approved rate increase of 11% which includes a \$2.0 million shift in sanitary sewer infrastructure costs from the general purpose tax levy to sanitary sewer user rates, offset by lower consumption by commercial and multifamily users.
- An increase in other fees, rates and cost recoveries of \$17.8 million due to a combination of the following:
  - Revenues and recoveries associated with Olympic related Host City programs (\$9.9 million)
  - \$2.0 million increase in on-street parking revenues due to Council approved increases in rates and expansion of meter zones.
  - \$2.5 million increase in parking by-law enforcement revenue due to extended late night enforcement hours
  - Increase in secondment recoveries of \$1.5 million due to a higher number of police officers being assigned to other agencies.
  - Increased Park Board recreational revenues, including golf revenues, mainly attributable to increased patronage due to favorable weather conditions (\$2.7 million)
- An increase in provincial revenue sharing grants and contributions of \$9.7 million (44.4%) due to a change in the allocation of the provincial traffic fine revenue and increased gaming revenue.
- A decrease in investment income of \$9.5 million (38.0%) due to lower interest rates compared with 2008.

Total operating expenditures amounted to \$873.7 million, an increase of \$13.9 million mainly due to:

- Expenditures in advance of the 2010 Olympic and Paralympic Games (\$11.7 million) included in General Government, offset by revenues and recoveries of \$9.9 million
- Contractual wage and fringe benefit adjustments for employees, which added approximately \$20.9 million to the 2009 expenditures
- An increase of \$8.4 million in the cost of water charged by the Greater Vancouver Water District
- A \$1.6 million increase in the Greater Vancouver Sewerage & Drainage District levy charged to the Sewer Utility due to an increased amount of capital work being carried out by Metro Vancouver.
- Civic election costs of \$1.8 million incurred in November 2008 were not incurred in 2009
- A decrease of \$14.9 million in solid waste landfill costs reflecting an adjustment to the post-closure liability
- A decrease in the costs for snow removal in 2009 compared with 2008 due to a reduced snow and ice volume in December 2009.

## REPORT OF THE DIRECTOR OF FINANCE

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### **Tangible Capital Assets**

The City's tangible capital assets are held in two funds.

Capital Fund accounts for tangible capital assets required for civic use and the related long term debt.

Property Endowment Fund (PEF) accounts for real estate properties including non-market housing sites, other residential and commercial properties and parking garages. A number of these properties are managed on a commercial basis generating income to benefit current and future citizens.

The Capital Fund holds \$4.80 billion of assets at the end of 2009. Capital additions totalled \$324.5 million with the following major projects:

	\$ Million
• Streets, traffic and safety	95.3
Traffic calming plans, streetlights, signals, sidewalks, Cambie Street, Granville Mall, Convention centre viaduct	
• Sewer main construction and sewer abatement projects	33.6
• Water works distribution system	21.3
• Solid Waste utility	10.4
• Vehicle and equipment purchases	22.9
• Parks, community centres, playing fields, ice rinks	22.7
Emergy Barnes Park, Percy Norman Aquatic Centre, Hillcrest Curling Centre Killarney and Trout Lake skating rinks, Renfrew Community Centre	
• Construction and capital maintenance of City buildings and systems	66.1
Civic Theatres upgrades, #1 Kingsway, Mountain View Cemetery, Crossholds leasehold, libraries, Tactical Training Centre and Dog Squad facilities	
• Technology infrastructure	15.6
Hardware upgrades, Infrastructure Management, Access Vancouver program	
• Neighbourhood Energy Utility infrastructure	28.4
• Books, equipment and furniture	8.2

The Property Endowment Fund holds \$1.38 billion of assets at the end of 2009. Capital additions totalled \$131.85 million with expenditures for SEFC affordable housing, community centre and the Salt Building as well as parking structures improvements.

### **Long Term Debt**

In addition to the borrowing for the Millennium advance, debt outstanding at year end was \$497.8 million (2008 - \$484.4 million). During the year, \$140.0 million sinking fund debentures and \$33.5 million serial debentures matured. In June 2009, the City issued a 10 year \$125.0 million sinking fund debenture at rate of 4.90%. The City has sinking fund debt reserves of \$87.2 million for the future repayments.

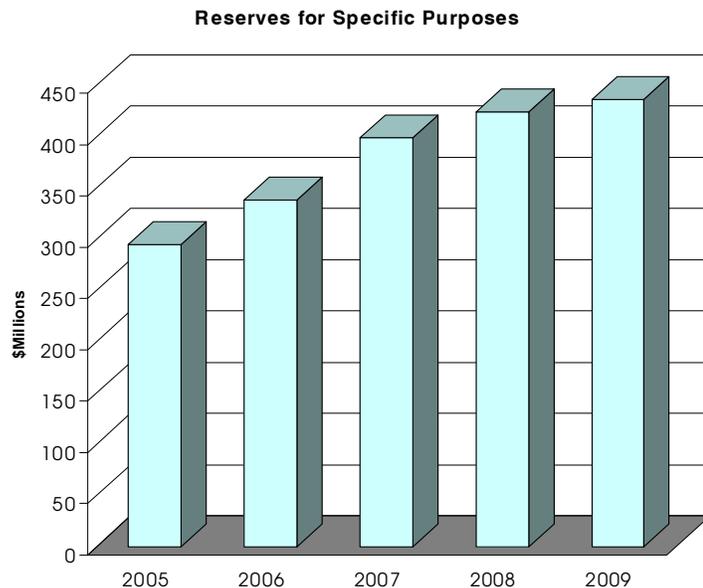
(000s)	<u>2009</u>	<u>2008</u>	<u>Change</u>
Debenture debt outstanding	\$ 510,628	\$ 558,538	\$ (47,910)
Less: Internally held debt	(12,800)	(74,172)	61,372
Externally held debt	<u>\$ 497,828</u>	<u>\$ 484,366</u>	<u>\$ 13,462</u>
Sinking Fund reserves	<u>\$ 87,198</u>	<u>\$ 138,415</u>	<u>\$ (51,217)</u>

In November 2008, the electorate approved borrowing authority of \$222.0 million to finance the maintenance and replacement of existing and construction of new streets, parks and facilities infrastructure as part of the 2009-2011 Capital Plan. Council approved an additional \$159.2 million in borrowing authority for sewer and water capital expenditures to bring total borrowing authority to \$381.2 million. In addition, there is \$69.1 million remaining authority from the 2006-2008 Capital Plan for an overall outstanding borrowing authority of \$450.3 million.

**Reserves**

Under legislative or Council authority, the City has established a number of specific purpose reserves in addition to the sinking fund debt repayment reserve. At the end of 2009, these reserves totalled \$436.7 million, up \$12.3 million over 2008. The most significant reserve balances and changes were:

- Community Amenity contributions from developers amounted to \$3.6 million and were offset by expenditures of \$5.0 million bringing the total reserve balance to \$49.2 million.
- Future Revenue Fund Budgets Reserve increased by \$15.5 million to a balance of \$51.5 million. This was mainly the result of the transfer of \$7.0 million to fund future payroll obligations and \$7.9 million of traffic fine revenue sharing to fund 2010 expenditures.
- Funding for future debt charges of \$6.8 million was transferred into the Future Debt Repayment Reserve bringing the balance to \$29.0 million.
- The Olympic Legacy Facilities Reserve has a balance of \$6.5 million to fund the conversion of the Hillcrest Complex after the Olympic and Paralympic Games.



- The Olympic Legacy Reserve decreased by \$1.3 million resulting in a balance of \$10.2 million. Expenditures of \$7.0 million for Host City events and programs were netted against the contributions of \$6.7 million. Contributions included the annual \$3.6 million transfer from the extension of a lease of a City property and \$5.1 million from the Federal government and sponsorships.
- The South East False Creek Construction Reserve of \$25.0 million is unchanged and is to provide for contingent costs for the completion of the Olympic Village.
- The Parking Sites Reserve holds the net parking revenues from the City's parkades and parking lots, managed and operated by Vancouver Parking Corporation (EasyPark). The balance of the reserve at year end was \$18.2 million, an increase of \$6.0 million.
- The Plant and Equipment Reserve which funds the long term equipment replacement plan decreased by \$1.1 million to \$43.2 million. The reserve is funded by internal equipment charges provided in the Operating and Capital Budgets and in 2009 this amounted to \$22.7 million. Actual expenditures drawn on the reserve were \$23.8 million.
- The Solid Waste Capital Reserve is being accumulated to fund closure and post-closure costs at the City's landfill. The present liability is calculated based on the ratio of utilization to the total capacity of the landfill site and the discounted value of future estimated cash flows associated with closure and post-closure activities. At year end, the liability amounted to \$40.7 million, with the remaining capacity of 16.9 million tonnes (51.1% of total capacity) to be utilized by 2056. During the year the reserve decreased by \$6.5 million to \$67.7 million as a result of landfill capital and other expenditures of \$10.1 million offset by surplus and interest of \$3.6 million.
- Water and Sewer Utility Rate Stabilization Reserves decreased by \$8.6 million to a total of \$23.2 million as a result of lower user consumption revenues and higher debt charges than anticipated.

## REPORT OF THE DIRECTOR OF FINANCE

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### Summary

(\$000s)	2009	2008	Change
Investment in tangible capital assets	\$ 5,682.6	\$ 5,379.8	\$ 302.8
Reserve for debt retirement	87.2	138.4	(51.2)
Reserves	436.7	424.4	12.3
Fund balances	(185.7)	(68.0)	(117.7)
Obligations to be funded from future revenues	(129.1)	(145.4)	16.3
Accumulated Surplus	<u>\$ 5,891.7</u>	<u>\$ 5,729.2</u>	<u>\$ 162.5</u>

The City's consolidated operations for the year 2009 resulted in a surplus of \$162.5 million. Net investment in tangible capital assets was \$302.8 million as engineering infrastructure, parks and recreation facilities, libraries and cultural facilities were improved and expanded to provide better services to a growing population. This has however, resulted in a negative fund balance due to the delayed timing of revenues and debt related to these expenditures.

During 2010, the City will be implementing several projects that will facilitate the continuous improvement of financial management and reporting. With the completion of the major work to inventory, value and restate the City's tangible capital assets for PS3150, staff will incorporate this information into asset management and life-cycle costing. This information will also be a critical component as staff work on a comprehensive long term financial plan to support corporate capital planning and financing strategy.

Respectfully submitted,



Patrice Impey, B.Sc. MBA  
General Manager of Financial and Human Resource Services  
Director of Finance



Esther Lee CA  
Director of Financial Services  
Deputy Director of Finance



**KPMG Enterprise™**  
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Burnaby BC V5H 4N2  
Canada

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## **AUDITORS' REPORT TO THE MAYOR AND COUNCILLORS OF THE CITY OF VANCOUVER**

We have audited the consolidated statement of financial position of the City of Vancouver (the "City") as at December 31, 2009 and the consolidated statements of operations, change in net debt and cash flows for the year then ended. These financial statements are the responsibility of the City's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the City as at December 31, 2009 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles. As required by the Vancouver Charter, we report that, in our opinion, these principles have been applied to the consolidated financial statements on a basis consistent with that of the preceding year after giving effect to the prior year adjustments disclosed in note 2.

*KPMG LLP*

Chartered Accountants

Burnaby, Canada

March 26, 2010

KPMG LLP, a Canadian limited liability partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International, a Swiss cooperative. KPMG Canada provides services to KPMG LLP.

**CITY OF VANCOUVER**  
**Consolidated Statement of Financial Position**  
**As at December 31**  
**(\$000s)**

	<b>2009</b>	<b>2008</b>
		(Restated Note 2)
<b>FINANCIAL ASSETS</b>		
Cash (Note 3)	\$ 87,170	\$ 35,581
Temporary investments (Note 3)	414,216	609,676
Accounts receivable and accrued interest (Note 4)	111,970	77,007
Local improvement receivable	11,753	12,249
Property taxes receivable	25,930	24,272
South East False Creek development receivable (Note 9(i))	694,549	79,896
Long term lease agreement receivable (Note 9(f)(i))	49,063	51,402
	1,394,651	890,083
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities (Note 4)	295,981	263,636
Deferred payroll, landfill and interest liabilities (Note 8)	129,137	145,362
Mortgage and loan agreements (Note 9(f))	61,926	61,633
South East False Creek Financing (Note 9(i))	630,000	-
Long term debt (Note 5)	497,828	484,366
Deferred income (Note 11)	102,015	101,805
	1,716,887	1,056,802
<b>NET DEBT</b>	(322,236)	(166,719)
<b>NON-FINANCIAL ASSETS</b>		
Inventory and prepaids	16,625	17,434
Tangible capital assets (Note 6)	6,197,344	5,878,500
	6,213,969	5,895,934
<b>ACCUMULATED SURPLUS (Note 7)</b>	\$ 5,891,733	\$ 5,729,215

Contingencies and commitments (Note 9)  
See accompanying Notes to Consolidated Financial Statements

**CITY OF VANCOUVER**  
**Consolidated Statement of Operations**  
**Years ended December 31**  
**(\$000s)**

	<b>2009</b>	<b>2008</b>
		(Restated Note 2)
<b>REVENUES</b>		
Property taxes, penalties and interest	\$ 589,202	\$ 551,114
Water fees	78,367	76,857
Solid waste fees	43,828	42,222
Sewer fees	40,752	37,731
Other fees, rates and cost recoveries	392,970	353,369
Revenue sharing, grants and contributions	40,023	24,966
Investment income	59,600	36,829
Rental and lease income	43,851	47,905
Gain (loss) on disposal of tangible capital assets	(443)	1,911
	1,288,150	1,172,904
<b>EXPENSES</b>		
General government	154,819	105,849
Police protection	218,698	204,140
Fire protection	91,794	88,186
Engineering	163,425	164,307
Water utility	78,170	69,372
Solid waste	23,785	54,764
Sewer utility	69,557	65,491
Planning and development	69,852	71,629
Recreation and parks	161,699	159,664
Community and cultural services	93,833	94,577
	1,125,632	1,077,979
<b>ANNUAL SURPLUS</b>	162,518	94,925
<b>ACCUMULATED SURPLUS (Note 7)</b>		
Beginning of year	5,729,215	5,634,290
End of year	\$ 5,891,733	\$ 5,729,215

See accompanying Notes to Consolidated Financial Statements

**CITY OF VANCOUVER**  
**Consolidated Statement of Change in Net Debt**  
**Years ended December 31**  
**(\$000s)**

	<u>2009</u>	<u>2008</u>
Annual Surplus	\$ 162,518	(Restated Note 2) \$ 94,925
Acquisition of tangible capital assets	(451,740)	(375,893)
Amortization of tangible capital assets	128,410	123,929
Loss (gain) on sale of tangibe capital assets	443	(1,911)
Proceeds on sale of tangible capital assets	4,043	5,282
	<u>(318,844)</u>	<u>(248,593)</u>
Change in inventory and prepaids	<u>809</u>	<u>(528)</u>
<b>CHANGE IN NET DEBT</b>	(155,517)	(154,196)
<b>NET DEBT</b>		
Beginning of year	(166,719)	(12,523)
End of year	<u>\$ (322,236)</u>	<u>\$ (166,719)</u>

See accompanying Notes to Consolidated Financial Statements.

**CITY OF VANCOUVER**  
**Consolidated Statement of Cash Flows**  
**Years ended December 31**  
**(\$000s)**

	<b>2009</b>	<b>2008</b>
		(Restated Note 2)
<b>CASH PROVIDED BY (USED IN):</b>		
Operating Transactions		
Annual surplus	\$ 162,518	\$ 94,925
Items not involving cash		
Amortization	128,410	123,929
Loss (gain) on sale of tangible capital assets	443	(1,911)
Change in non-cash items	(3,626)	17,146
Change in obligations to be funded from future revenues	(16,225)	19,139
Increase in inventories and prepaids	809	(528)
	272,329	252,700
Financing Transactions		
Debt issued	128,687	1,514
Debt repayments	(112,747)	(31,530)
Deferred revenue	210	(4,624)
South East False Creek Credit Facility program	630,000	-
	646,150	(34,640)
Capital Transactions		
Acquisition of tangible capital assets	(451,740)	(375,893)
Proceeds of sale of tangible capital assets	4,043	5,282
	(447,697)	(370,611)
Investing Transactions		
South East False Creek Financing	(614,653)	(79,896)
Net sale of temporary investments	195,460	196,591
	(419,193)	116,695
<b>NET INCREASE (DECREASE) IN CASH</b>	51,589	(35,856)
<b>CASH</b>		
Beginning of year	35,581	71,437
End of year	\$ 87,170	\$ 35,581

See accompanying Notes to Consolidated Financial Statements.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's)**  
**Year Ended December 31, 2009**

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The City of Vancouver was incorporated in 1886 and is governed by the Vancouver Charter, a private bill consented to by the Legislative Assembly of the Province of British Columbia.

**1. SIGNIFICANT ACCOUNTING POLICIES**

**(a) Basis of Presentation**

The consolidated financial statements of the City have been prepared, in all material respects, in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants (CICA).

**(b) Reporting Entity**

The consolidated financial statements reflect the assets, liabilities, revenue and expenses of the reporting entity. The reporting entity is comprised of all the organizations controlled by the City. Inter-fund and inter-corporate balances and transactions have been eliminated. The entities included are as follows:

Vancouver Board of Parks & Recreation	Vancouver Police Board
Vancouver Public Library Board	Vancouver Civic Theatres Board
Hastings Institute Inc.	Vancouver Civic Development Corporation
Harbour Park Development Ltd.	City of Vancouver Public Housing Corporation
Parking Corporation of Vancouver	Pacific National Exhibition

The resources and operations of the City are accounted for in the following funds:

Capital - Accounts for capital expenditures supporting civic infrastructure and holds all properties required for civic use and the related long term debt.

Revenue - Accounts for revenue and expenditures for the general operations of the City including sewer, solid waste and water utilities.

Property Endowment - Accounts for properties which are leased to third parties, being developed or held resale or lease.

Sinking - Accounts for the accumulation of instalments generated from tax levies in accordance with the actuarial requirements for the retirement of sinking fund debt at maturity.

Capital Financing - Accounts for funds designated for the financing of capital works, for the acquisition of the City's debentures and for funds set aside for the City's solid waste disposal program.

Also included in these statements are certain assets owned by the City that are managed by the following organizations:

Vancouver Art Gallery Society	H.R. MacMillan Space Centre
Vancouver Museum	Vancouver Maritime Museum

**(c) Basis of Accounting**

The City follows the accrual method of accounting for revenue and expenses. Revenue is recognized in the year in which it is earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2009**

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**1. SIGNIFICANT ACCOUNTING POLICIES - continued**

**(d) Non-financial Assets**

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible capital assets

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value of the capital asset is amortized on a straight-line basis over their estimated useful lives as follows:

	<u>Years</u>
Landfill and land improvements	15 to 60
Buildings and building improvements	15 to 50
Leasehold improvements	5 to 20
Vehicles, equipment and furniture	5 to 20
Computer systems	5 to 20
Library Collection	10
Infrastructure	
Streets and structures	25 to 85
Water system	75 to 105
Sewer system	75 to 100

Annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use. The City does not capitalize interest associated with the acquisition or construction of a capital asset.

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also recorded as revenue.

Works of art, artifacts, cultural and historic assets are not recorded as assets in the financial statements.

(ii) Inventories and prepaid expenses

Inventories and prepaid expenses held for consumption are recorded at the lower of cost and replacement cost.

**(e) Deferred income**

Deferred income represents development cost levies which have been collected in accordance to Council approved by-laws to finance growth-related projects. These amounts will be recognized as revenues in the year in which the expenditures are incurred.

**(f) Budget information**

The City currently does not prepare annual budgets on a consolidated basis. The unaudited budget for the Revenue Fund is presented in the supplementary information section.

**(g) Estimates**

Preparation of the consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period.

Significant estimates include assumptions used in estimating provisions for accrued liabilities, landfill liability and in performing actuarial valuations of employee future benefits. In addition, the City's implementation of the PSAB Handbook section PS3150 has requirement management to make estimates of historical costs and useful lives of tangible capital assets.

Actual results could differ from the estimates and adjustments, if any, will be reflected in the period of settlement or upon a change in the estimate.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2009**

**2. ADOPTION OF ACCOUNTING POLICY AND PRIOR PERIOD ADJUSTMENTS**

During the year the City has made the following changes in accounting and reporting standards.

- (a) The City has adopted PSAB sections 1200 Financial Statement Presentation and 3150 Tangible Capital Assets. PS1200 establishes general reporting principles and standards for the disclosure of information in government financial statements and PS 3150 requires governments to record and amortize their tangible capital assets in their financial statements. The costs of tangible capital assets were based on historical cost records or, when historical costs records were not available, other methods determined to provide a best estimate of historical costs and accumulated amortization of the assets. In certain cases, the City used replacement costs and appropriate indices to deflate the replacement cost to an estimated historical cost at the year of acquisition.
- (b) The City has also corrected the prior year figures to recognize the liability for building inspections payments related to certain major development projects. The liability was based on a percentage of outstanding building permits.
- (c) Other adjustments related to corrections of prepaids and investment in tangible capital assets reported by PNE and City of Vancouver Public Housing Corporation to be consistent with PSAB standards.

The adoption of these accounting and reporting standards has been applied retroactively and prior periods have been restated as follows:

	2009	2008
<b>Accumulated surplus, January 1</b>		
As previously reported	\$ 12,994,662	\$ 10,966,148
Adjustment for net book value of tangible capital assets	(7,257,871)	(5,323,985)
Adjustment for building permit liability	(9,214)	(9,472)
Other	1,638	1,599
Restated	\$ 5,729,215	\$ 5,634,290
<b>Annual Surplus for 2008</b>		
Net revenues, as previously reported		\$ (157,012)
Tangible capital assets capitalized but previously expensed		375,892
Amortization expense not previously recorded		(123,929)
Gain on sale of assets		(1,911)
Proceeds on disposal reported as revenue		5,282
Other		(3,397)
Restated		\$ 94,925
<b>Tangible Capital Assets, December 31, 2008</b>		
As previously reported		\$ 13,136,371
Adjustment for net book value		(7,257,871)
Restated		\$ 5,878,500

**3. CASH AND TEMPORARY INVESTMENTS**

Cash includes short-term investments with maturity dates within 90 days of acquisition. Temporary investments are comprised of money market instruments, term deposits, bankers acceptances and federal and provincial bonds with maturity dates greater than 90 days after acquisition. Investments are recorded at cost, adjusted for amortization of premiums or discounts.

	2009	2008
Cash	\$ 87,170	\$ 35,581
Temporary investments	414,216	609,676
Total cash and investments	\$ 501,386	\$ 645,257
Market Value of total cash and investments	\$ 522,766	\$ 668,156

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2009**

**4. ACCOUNTS RECEIVABLE AND ACCOUNTS PAYABLE**

	2009	2008
Accounts receivable and accrued interest		
Accrued interest	\$ 9,546	\$ 9,399
Utility receivables	22,767	18,318
Employee advances	2,408	2,424
Rental and lease receivables	1,073	1,545
Trade and other receivables	77,718	46,891
	<u>113,512</u>	<u>78,577</u>
Allowance for doubtful accounts	(1,542)	(1,570)
	<u>\$ 111,970</u>	<u>\$ 77,007</u>
Accounts payable and accrued liabilities		
Payroll liabilities	\$ 46,684	\$ 47,219
Advance deposits and receipts	119,284	105,139
Trade and other liabilities	130,013	111,278
	<u>\$ 295,981</u>	<u>\$ 263,636</u>

**5. LONG TERM DEBT**

Debenture debt is shown at its face amount. The City does not carry debt issued by other organizations.

Maturing In	Total	Internally Held	External
2010	\$ 35,777	\$ 2,811	\$ 32,966
2011	116,119	1,615	114,504
2012	37,631	1,471	36,160
2013	25,756	1,289	24,467
2014	26,603	1,098	25,505
Thereafter	268,742	4,516	264,226
Total	<u>\$ 510,628</u>	<u>\$ 12,800</u>	<u>\$ 497,828</u>

The rates of interest payable on the principal amount of the debentures range from 3.60% to 9.50% per annum. The weighted average interest rate on total debt to maturity is 4.68%. Total interest paid in 2009 on externally held debt amounted to \$26.3 million (2008 - \$25.1 million). All debentures are payable in Canadian funds.

Reserve for debt retirement at December 31, 2009 amounted to \$87.2 million (2008 - \$138.4 million).

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2009**

**6. TANGIBLE CAPITAL ASSETS**

	Balance beginning of year	Additions	Disposals	Balance end of year
<b>Cost</b>				
Land	\$ 1,840,609	\$ 5,618	\$ (2,020)	\$ 1,844,207
Landfill and land improvements	200,803	4,391	-	205,194
Buildings and building improvements	787,901	47,213	(11)	835,103
Leasehold improvements	11,974	5,077	-	17,051
Vehicles, equipment and furniture	238,658	34,328	(10,016)	262,970
Computer systems	77,397	30,713	-	108,110
Library Collection	49,239	4,281	-	53,520
Infrastructure				
Streets and structures	2,573,396	137,300	-	2,710,696
Water system	608,602	25,607	-	634,209
Sewer system	1,154,879	28,275	-	1,183,154
Assets under construction	350,189	128,937	-	479,126
<b>Total Cost</b>	<b>\$ 7,893,647</b>	<b>\$ 451,740</b>	<b>\$ (12,047)</b>	<b>\$ 8,333,340</b>
<b>Accumulated amortization</b>				
Land	\$ -	\$ -	\$ -	\$ -
Landfill and land improvements	90,525	6,463	-	96,988
Buildings and building improvements	251,104	14,884	-	265,988
Leasehold improvements	6,346	605	-	6,951
Vehicles, equipment and furniture	128,420	17,480	(7,561)	138,339
Computer systems	35,711	4,978	-	40,689
Library Collection	30,840	3,605	-	34,445
Infrastructure				
Streets and structures	1,031,466	60,464	-	1,091,930
Water system	144,926	7,640	-	152,566
Sewer system	295,809	12,291	-	308,100
<b>Accumulated amortization</b>	<b>\$ 2,015,147</b>	<b>\$ 128,410</b>	<b>\$ (7,561)</b>	<b>\$ 2,135,996</b>
<b>Net book value</b>				
Land *	\$ 1,840,609	\$ 5,618	\$ (2,020)	\$ 1,844,207
Landfill and land improvements	110,278	(2,072)	-	108,206
Buildings and building improvements	536,797	32,329	(11)	569,115
Leasehold improvements	5,628	4,472	-	10,100
Vehicles, equipment and furniture	110,238	16,848	(2,455)	124,631
Computer systems	41,686	25,735	-	67,421
Library Collection	18,399	676	-	19,075
Infrastructure				
Streets and structures	1,541,930	76,836	-	1,618,766
Water system	463,676	17,967	-	481,643
Sewer system	859,070	15,984	-	875,054
Assets under construction	350,189	128,937	-	479,126
<b>Net Book Value</b>	<b>\$ 5,878,500</b>	<b>\$ 323,330</b>	<b>\$ (4,486)</b>	<b>\$ 6,197,344</b>
<b>Net Book Value 2008</b>	<b>\$ 5,629,909</b>	<b>\$ 251,964</b>	<b>\$ (3,373)</b>	<b>\$ 5,878,500</b>

\*The Assessed Value of land is \$10,255,148 (2008 - \$10,323,390)  
Additions include contributed tangible capital assets - \$17.8 million

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2009**

**7. ACCUMULATED SURPLUS**

	2009	2008
		(Restated Note 2)
Investment in capital assets	\$ 5,682,705	\$ 5,379,799
Reserve for sinking fund debt retirement	87,198	138,415
Reserves	436,709	424,404
Fund balances	(185,742)	(68,041)
Obligations to be funded from future revenues	(129,137)	(145,362)
	<u>\$ 5,891,733</u>	<u>\$ 5,729,215</u>

The following reserve amounts are set aside for specific purposes:

	2008	Change During Year	2009
Affordable Housing	\$ 10,264	\$ (844)	\$ 9,420
Art Gallery Operations	4,085	-	4,085
Capital Facilities	1,418	185	1,603
Childcare Endowment	7,297	133	7,430
Community Amenities	50,661	(1,435)	49,226
Cultural Precinct	4,427	2,599	7,026
Emerging Neighbourhood	6,337	134	6,471
Future Revenue Fund Budgets	35,993	15,458	51,451
Future Debt Repayment	23,088	5,959	29,047
Hastings Park	6,465	711	7,176
Library	5,972	(473)	5,499
Mortgage Debenture Retirement	5,613	505	6,118
Olympic Village Trust	-	18	18
Olympic Legacy	11,439	(1,267)	10,172
Olympic Legacy Facilities	6,299	194	6,493
Outstanding Commitments	14,511	(2,880)	11,631
Pacific National Exhibition	202	(71)	131
Park Board	3,682	1,370	5,052
Parking Sites	12,168	6,021	18,189
Plant and Equipment	44,282	(1,108)	43,174
Public Art	7,571	(210)	7,361
Self-insurance	19,189	2,278	21,467
South East False Creek Construction	25,000	-	25,000
Solid Waste Capital	74,177	(6,515)	67,662
Stanley Park Restoration	1,947	(1,034)	913
Water and Sewer Utility Rate Stabilization	31,790	(8,583)	23,207
Other	10,527	1,160	11,687
	<u>\$ 424,404</u>	<u>\$ 12,305</u>	<u>\$ 436,709</u>

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2009**

**7. ACCUMULATED SURPLUS (continued)**

Fund balances are comprised of:

	2008	Change During Year	2009
	(Restated Note 2)		
Revenue Fund	\$ 11,906	\$ 1,213	\$ 13,119
Capital Fund	(148,179)	(56,680)	(204,860)
Capital Financing Fund	178,799	9,958	188,757
Sinking Fund	-	-	-
Property Endowment Fund	(99,120)	(83,059)	(182,178)
Harbour Park Development Ltd.	16	-	16
Vancouver Civic Development Corp.	10,426	276	10,702
Hastings Institute Inc.	259	19	278
Pacific National Exhibition	(957)	1,243	286
City of Vancouver Public Housing Corporation	449	(44)	405
	(46,401)	(127,074)	(173,475)
Elimination for internally-held debt on consolidation	(21,640)	9,373	(12,267)
	<u>\$ (68,041)</u>	<u>\$ (117,701)</u>	<u>\$ (185,742)</u>

**8. Deferred payroll, landfill and interest liabilities**

The following amounts are included in Accounts payable and accrued liabilities:

	2009	2008
Deferred payroll costs	\$ 83,901	\$ 83,868
Accrued interest on long term debt	4,505	5,444
Landfill closure and post-closure	40,731	56,050
	<u>\$ 129,137</u>	<u>\$ 145,362</u>

**(a) Deferred Payroll Costs**

Employees are entitled to earned benefits related to non-vested accumulating sick leave, sick leave gratuity and full vacation entitlement at retirement. Employees may also defer current vacation entitlements. The cost of post-employment benefits is actuarially determined based on service provided, a best estimate of retirement ages and expected future salary and wage increases. The liability under these benefit plans is accrued based on projected benefits as the employees render service necessary to earn the future benefits.

As well, certain employees are entitled to income continuation benefits under long term disability plans. The City recognizes a liability and expense for these post-employment benefits in the period when the event occurs that obligates the City to provide the benefit.

The liabilities reported in 2009 are based on an actuarial valuation as at December 31, 2009 using the following valuation assumptions:

	2009	2008
Discount rate	5.00%	5.00%
Inflation rate	3.00%	2.00%
Rate of compensation increase	2.58% to 4.50%	3.08% to 5.00%

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2009**

**8. OBLIGATIONS TO BE FUNDED FROM FUTURE REVENUE - continued**

**(a) Deferred Payroll Costs - continued**

Employee benefit liabilities are as follows:

	2009	2008
Sick leave gratuity	\$ 22,028	\$ 21,748
Deferred vacation	10,304	10,817
Non-vested accumulating sick leave	14,611	14,425
Long term disability	13,547	12,729
Other post-employment benefits	14,933	16,085
	<u>75,423</u>	<u>75,804</u>
Unamortized actuarial gain	8,478	8,064
	<u>\$ 83,901</u>	<u>\$ 83,868</u>

The continuity of the City's employee benefit liabilities are as follows:

	2009	2008
Beginning of year	\$ 83,868	\$ 80,267
Current service cost	5,807	7,813
Interest cost	3,821	4,095
Amortization of actuarial (gain) loss	(681)	366
Actual benefits paid	(8,914)	(8,673)
End of year	<u>\$ 83,901</u>	<u>\$ 83,868</u>

The City has provided \$31.0 million in a reserve for the funding for these liabilities.

**(b) Landfill Closure and Post-Closure Costs**

The City has agreed with the Ministry of Environment Lands and Parks to assume certain obligations in order to obtain the Operating Certificate for its landfill site. Those obligations include closure and post-closure liability. The present value of the City's estimated future liability for these expenditures is recognized as the landfill site's capacity is used and the reported liability of \$40.7 million (2008 - \$56.1 million) represents the portion of the estimated total expenditure recognized as at December 31, 2009. This liability and annual expenditure is calculated based on the ratio of utilization to total capacity of the site and the discounted estimated future cash flows associated with closure and post-closure activities. A discount rate of 5.00% (2008 - 5.00%) was used.

The reported liability is based on estimates and assumptions with respect to events extending over the remaining life of the landfill. The landfill site is expected to reach its capacity in 2056 with phased closures starting in 2009. At year end the estimate of the remaining capacity is 16.9 million tonnes, which is 51.1% of the site's total capacity and the discounted future cash flows for closure and post-closure cost is estimated at \$133.1 million (2008 - \$151.0 million).

In accordance with an agreement between the City and the Greater Vancouver Sewerage and Drainage District, the City is responsible for 77% of the overall liability for closure and post-closure costs. The City has provided a reserve to fund future landfill capital expenditure and waste diversion programs with a balance as at December 31, 2009 of \$67.7 million (2008 - \$74.2 million).

**9. CONTINGENCIES AND COMMITMENTS**

**(a) Contingent Liability and Commitment**

The City is contingently liable in respect of debentures of the Greater Vancouver Water District, the Greater Vancouver Sewerage and Drainage District and the Greater Vancouver Regional District.

The City is a shareholder and member of Emergency Communications for Southwest British Columbia Incorporated (E-Comm), whose services include: regional 911 call centre for the Greater Vancouver Regional District, Wide Area Radio emergency communications network, dispatch operations and records management. The City holds 2 Class A shares (of a total 23 Class A and 25 Class B shared issued and outstanding at December 31, 2009). As a Class A shareholder, the City is committed to paying levies for services received under a cost-sharing formula to fund operating and capital costs of the E-Comm operations. In addition, the City is contingently liable to cover its proportionate share of such costs should any member be unable to fulfill its funding obligations. Annual levy amounts fluctuate based on various factors under the cost-sharing formula, and amounted to \$17.8 million during the year (2008 - \$17.3 million).

**(b) Collection of Taxes on Behalf of Other Taxing Authorities**

The City is obligated to collect and transmit the tax levies of the following bodies. Such levies are not included in the revenue of the City.

Provincial Government – Schools	British Columbia Assessment Authority
Greater Vancouver Regional District	Municipal Finance Authority
South Coast BC Transportation Authority	

**(c) Municipal Pension Plan**

The City and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trusted pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer contributory defined benefit pension plan with about 158,000 active members and approximately 57,000 retired members. Active members include approximately 33,000 contributors from local governments.

Every three years an actuarial valuation is performed to assess the financial position of the Plan and the adequacy of plan funding. The most recent valuation as at December 31, 2006 indicated a surplus of \$438.0 million for basic pension benefits. The next valuation will be as at December 31, 2009 with results available in 2010. The actuary does not attribute portions of the surplus to individual employers. The City paid \$49.1 million during 2009 (2008 - \$46.8 million) for employer contributions to the Plan. Employee contributions during 2009 amounted to \$37.3 million (2008 - \$34.5 million).

**(d) Contingent Legal Liabilities**

As at December 31, 2009, there were various legal claims pending against the City arising in the ordinary course of its operations. The City has made provision for certain uninsured claims, but has made no specific provision for those where the outcome is presently indeterminable. The City has a reserve of \$21.5 million (2008 - \$19.2 million) for potential claims.

**(e) Property Assessment Appeals**

As at December 31, 2009, there were various assessment appeals pending with respect to properties. The outcome of those appeals may result in adjustments to property taxes receivable for the current and prior years. The City makes an annual provision against property taxes receivable for the impact of appeals.

**9. CONTINGENCIES AND COMMITMENTS - Continued**

**(f) Long Term Lease, Mortgage and Loan Agreements**

- (i) The City has executed a 25-year lease of the Library Square office building to the Federal Government which commenced April 30, 1995. Annual lease payments of \$6.7 million will fully offset mortgage principal and interest payments. The lease provides options for the Federal Government to purchase the office building at the end of the 10th and 20th years and at the end of the lease term. The balance of the lease receivable is \$43.4 million (2008 - \$45.8 million).
- (ii) The City has executed a \$5.6 million no-interest take-back mortgage on the sale of the former Woodward's site to a developer. The terms provide for discharge and forgiveness of the mortgage upon the developer's conveyance to the City of an air space parcel by April 30, 2010.

Principal payments on mortgages over the next 5 years and thereafter are as follows:

2010	\$	8,709
2011		4,310
2012		3,842
2013		8,753
2014		3,872
Thereafter		32,440
	\$	<u>61,926</u>

Outstanding mortgages include:

- \$8.8 million (2008 - \$9.3 million) in mortgages payable to Canada Mortgage and Housing Corporation for 5 non-market housing projects. Interest rates range from 3.16 % to 8.0% with maturity dates from April 12, 2010 to December 1, 2027.
- \$45.1 million (2008 - \$47.3 million) on the Library Square Project due on January 14, 2021. Interest at 9.875% per annum is compounded semi-annually with monthly repayments of principal and interest. The mortgage is secured by a first charge on the land and any proceeds from the sale of the land on which the office building is situated, the office building and any improvements to it including machinery, plant and equipment, and any proceeds on the lease of the office building.

**(g) Loan Guarantee**

The City has guaranteed a \$12.0 million line of credit for the Pacific National Exhibition to December 31, 2010.

**(h) Property Acquisition**

The City has entered into an agreement to purchase a property for \$38.0 million should the owner not be able to proceed with their intended development of the property. The agreement expires May 9, 2011.

**(i) Southeast False Creek and Olympic Village Development**

In 2006, the City entered into a lease, development and sale agreement (the "Agreement") with Millennium Southeast False Creek Properties Ltd. ("Millennium") to develop some of the City's properties in Southeast False Creek Area 2A. This development was, in part, used by the City and the Vancouver Organizing Committee for the 2010 Olympic and Paralympic Winter Games (VANOC) as the Vancouver Athletes' Village. Under the Agreement, Millennium is required to construct market housing and commercial spaces (the "Market Project") on several parcels (the "Development Parcels"). In addition, Millennium is required to design and construct at the City's cost, non-market housing buildings and a civic centre on additional parcels to be retained by the City. Millennium has provided the City with a deposit of approximately \$29.0 million as security for its obligations to the City under the Agreement. This deposit is to be credited against the purchase price (the "Purchase Price") of approximately \$200.0 million to be paid by Millennium in September 2010 for the Development Parcels. The City retains ownership of the Development Parcels until the purchase price is paid and, therefore, this amount has not been reflected in the City's accounts.

**9. CONTINGENCIES AND COMMITMENTS - Continued**

**(i) Southeast False Creek and Olympic Village Development - continued**

Millennium arranged construction financing (the "Loan") of approximately \$750.0 million for the Market Project from Fortress Credit Corp. ("Fortress") in 2007. In addition to the security provided by Millennium to Fortress, the City (as landlord under the ground lease portion of the Agreement) provided additional security to Fortress including: (i) a Completion Guarantee which obligated the City to complete the Market Project to market-ready status; (ii) subordination of the balance of the Purchase Price (then approximately \$170.0 million) to repayment of the Loan; and (iii) a Payment Guarantee of approximately \$190.0 million should Millennium be unable to repay the Loan. In return, Millennium and its principals provided the City with the same guarantees provided to Fortress, albeit in a second position, and Fortress granted the City a right to purchase or assume the Loan.

In February, 2009, the City purchased and took assignment of the Loan in the amount of \$319.0 million extinguishing the City's obligations to Fortress and making the City the lender for the Market Project. In September 2009, the City and Millennium entered into the Amended and Restated Credit Agreement ("Amended Loan Agreement") which specifies the terms under which the City will continue to provide financing to the Market Project. These terms include:

- an extension of the term of the financing until December 31, 2012, with the possibility of a further six month extension
- a maximum loan amount of \$968.8 million before consideration of revenues from the sale of market units
- restated financing costs based on a spread of 4.00% to 5.00% over the higher of the prime interest rate offered by the City's primary financial institution or the City's cost of funds to fund the loan with a minimum of 7.00% to 8.00% (the rates are dependent upon Millennium meeting specific milestones and timelines)
- reduced interest rate during the period the Development Parcels are used as the Olympic and Paralympic Village
- retroactive interest rate reductions ranging from 0.25% to 3.00% should Millennium repay the financing under the Amended Loan Agreement and the balance of the Purchase Price at specified dates in advance of the maturity date.

The Agreement was also amended in September 2009 to include:

- bonus payments for on time delivery of the Market Project for the 2010 Olympic Games, resulting in payments to Millennium of \$1.5 million
- extension of the due date for payment of the Purchase Price to match the maturity of the Amended Loan Agreement with interest accruing from September 30, 2010 at bank prime plus 6.00%.

At December 31, 2009 Millennium owes the City \$695.0 million (including interest) plus the balance of the Purchase Price. This amount increased to \$710.0 million as of March 26, 2010.

In June 2009, the City issued a \$150.0 million, five year term debenture at 3.40% and raised the balance of the necessary funds to finance the Market Project through a commercial paper program backed by a Credit Facility arranged through a consortium of Canadian financial institutions. The total financing raised through the Credit Facility at December 31, 2009 is \$480.0 million at a current cost of approximately 0.80% per annum. These rates will vary in the future based on changes in Canadian interest rates. The term of the Credit Facility is matched to the term of the Amended Loan Agreement.

The City's purchase of the Loan from Fortress, the Amended Loan Agreement and substantial completion of the Market Project have mitigated the City's risks in the following ways:

- commitments made to Fortress have been extinguished and the City's interests are secured in first position as lender to the Market Project
- construction costs have been determined
- approximately \$200 million of unit pre-sales are expected to be realized during 2010
- the differential in the cost of City funds to finance the loan and the interest being paid to the City by Millennium creates additional security which reduces the City's exposure on a default in repayment of the Loan.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (000's) CONTINUED**  
**Year Ended December 31, 2009**

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**9. CONTINGENCIES AND COMMITMENTS - Continued**

**(i) Southeast False Creek and Olympic Village Development - continued**

The City's ongoing risk is primarily dependent on the value and timing of the proceeds from the sale of the balance of the Market Project during the term of the Amended Loan Agreement. The City is satisfied that the value of the completed but unsold residential inventory and of the rental residential and commercial components in the Market Project exceeds the amount of financing advanced to Millennium by the City and that the financing will be fully recovered.

**10. TRUST FUNDS**

Certain assets have been conveyed or assigned to the City to be administered as directed by agreement or statute. The City holds the assets for the benefit of, and stands in fiduciary relationship to, the beneficiary. The following trust funds and assets are excluded from the City's financial statements:

	2009	2008
Vancouver Agreement	\$ 11,567	\$ 14,694
Cemetery Perpetual Care	3,448	3,366
General	654	677
	<u>\$ 15,669</u>	<u>\$ 18,737</u>

The Vancouver Agreement is an urban development agreement between the Federal and Provincial Governments and the City to facilitate sustainable economic, social and community development in the City.

**11. DEFERRED INCOME**

Deferred income is comprised of the following:

	2008	Change During Year	2009
Development cost levies			
City-wide	\$ 67,019	\$ (3,225)	\$ 63,794
Area-specific	33,605	3,236	36,841
	<u>100,624</u>	<u>11</u>	<u>100,635</u>
Capital contributions	1,181	199	1,380
	<u>\$ 101,805</u>	<u>\$ 210</u>	<u>\$ 102,015</u>

Development cost levies (DCL) are collected from development to fund growth related capital projects including parks, child care facilities, replacement housing and engineering infrastructure. DCLs must be spent on projects and within defined area boundaries authorized in the Vancouver Charter and in the enabling bylaws. DCLs are recognized as revenue as Council approved expenditures are incurred. During the year, \$18.5 million of DCLs were collected and \$20.8 million was used to fund capital expenditures and the balance accrued interest of \$3.1 million.

**12. SEGMENTED INFORMATION**

City services are provided by departments and their activities are reported in the City's Funds as described in note 1(b). Segmented financial information for certain departments is provided in Schedule 1. The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 1. Revenues not directly attributable to a specific segment are shown in General Government. The segments include:

- General Government which provides internal support services to Council and other departments who provide direct services to its citizens. These internal departments include the City Managers Office, City Clerk's department, Financial Services, Business Planning Services, Legal and Human Resources.
- Police Protection which provides operational and investigation services to maintain public order, uphold the rule of law and prevent crime.
- Fire Protection which provides emergency and prevention services related to firefighting and medical services.
- Engineering which provides planning, design, construction and maintenance of the City's streets, street lighting, traffic control, parking enforcement, transportation planning and utility and communication corridors.
- Utilities are managed by the Engineering department which provides planning, design, construction and maintenance related to the water distribution, sewerage collection, drainage and refuse removal services.
- Planning and Development creates plans, programs and policies required for city-wide and community planning, zoning and subdivision, building by-law administration and inspection, various licensing and animal control services.
- Recreation and Parks provides recreation services through its parks, community centres, swimming pools and ice rinks.
- Community and Cultural Services includes the City's libraries, civic theatres and the Britannia Community Centre and other programs to create sustainable, creative and inclusive communities for living and working.

**SCHEDULE I – SEGMENTED INFORMATION**  
**Year Ended December 31, 2009**

	Revenue & Capital Fund										2009	2008	
	General	Police	Fire			Planning &	Recreation	Community	Other		Eliminations	Consolidated	Consolidated
	Government	Protection	Protection	Engineering	Utilities	Development	& Parks	& Cultural	Funds	& Entities			
<b>Revenue</b>													
Property taxes, penalties and interest	\$ 589,202	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 589,202	\$ 551,114
Utility fees	-	-	-	-	162,947	-	-	-	-	-	-	162,947	156,810
Other fees, rates and cost recoveries	125,756	21,272	7,796	73,657	12,845	13,690	46,396	11,911	79,763	(116)	-	392,970	353,369
Revenue sharing, grants and contributions	31,538	-	-	8,048	44	113	280	-	-	-	-	40,023	24,966
Investment Income	15,508	-	-	-	-	-	-	-	51,309	(7,217)	-	59,600	36,829
Rental and lease income	21,094	-	-	-	-	-	-	-	22,757	-	-	43,851	47,905
Gain (loss) on disposal of tangible capital asset	163	-	-	(1,348)	-	-	-	-	742	-	-	(443)	1,911
	<u>783,261</u>	<u>21,272</u>	<u>7,796</u>	<u>80,357</u>	<u>175,836</u>	<u>13,803</u>	<u>46,676</u>	<u>11,911</u>	<u>154,571</u>	<u>(7,333)</u>		<u>1,288,150</u>	<u>1,172,904</u>
<b>Operating Expenditures</b>													
Wages, salaries and benefits	59,858	188,478	82,863	81,949	45,184	48,750	70,106	38,033	14,783	-	-	630,004	560,364
Contract services	14,098	2,075	685	2,388	377	4,933	7,413	586	7,543	-	-	40,098	30,555
Supplies, material and equipment	14,329	22,989	3,516	31,182	100,319	23,394	22,831	12,694	55,587	(116)	-	286,725	302,971
Debt charges	-	911	107	11,437	13,844	-	3,700	687	9,282	(7,217)	-	32,751	25,083
Allocated Costs	35,618	867	1,501	(44,576)	(9,228)	3,105	(1,789)	17,253	4,893	-	-	7,644	35,077
	<u>123,903</u>	<u>215,320</u>	<u>88,672</u>	<u>82,380</u>	<u>150,496</u>	<u>80,182</u>	<u>102,261</u>	<u>69,253</u>	<u>92,088</u>	<u>(7,333)</u>		<u>997,222</u>	<u>954,050</u>
<b>Amortization</b>	6,633	3,378	3,118	67,232	23,377	353	11,896	10,258	2,165	-	-	128,410	123,929
	<u>130,536</u>	<u>218,698</u>	<u>91,790</u>	<u>149,612</u>	<u>173,873</u>	<u>80,535</u>	<u>114,157</u>	<u>79,511</u>	<u>94,253</u>	<u>(7,333)</u>		<u>1,125,632</u>	<u>1,077,979</u>
<b>NET REVENUES (EXPENSES)</b>	<u>\$ 652,725</u>	<u>\$ (197,426)</u>	<u>\$ (83,994)</u>	<u>\$ (69,255)</u>	<u>\$ 1,963</u>	<u>\$ (66,732)</u>	<u>\$ (67,481)</u>	<u>\$ (67,600)</u>	<u>\$ 60,318</u>	<u>\$ -</u>		<u>\$ 162,518</u>	<u>\$ 94,925</u>



**SCHEDULE OF GENERAL DEBT (\$000s)**  
**Year Ended December 31, 2009**

<b>Bylaw</b>	<b>Maturity Date &amp; Purpose</b>	<b>Rate %</b>	<b>Term (Years)</b>	<b>Debenture Outstanding</b>	<b>Sinking Fund Reserve Balance</b>
8269*	December 14, 2010 Roads, walks, streets and lanes	6.000	10	1,039	910
8295	February 21, 2011	5.850	10		
	Infrastructure			2,238	1,700
	Parks			13,858	10,521
	Pedestrian/cycling facilities			1,678	1,274
	Public works/fire facilities			10,600	8,047
	Roads, walks, streets and lanes			2,382	1,808
	Sewers			17,015	12,918
	Street lighting/communications/undergrounding			857	651
	Street lighting/communications			4,476	1,810
	Street lighting			2,384	3,398
	Transit /safety improvements			6,162	4,678
	Waterworks			18,350	13,931
				<u>80,000</u>	<u>60,736</u>
8460	April 17, 2012	6.000 to 6.125	10		
	Local area improvement			2,134	-
	Parks			2,511	-
	Pedestrian/cycling facilities			1,436	-
	Public works/fire facilities			2,602	-
	Sewers			10,762	-
	Street lighting			2,332	-
	Street/bridge infrastructure			396	-
	Transit /safety improvements			2,942	-
	Waterworks			10,762	-
				<u>35,877</u>	<u>-</u>
8808	March 16, 2014	3.950	10		
	Civic facilities			272	-
	Local area improvement			3,336	-
	Parks			5,005	-
	Pedestrian/cycling facilities			3,136	-
	Public works/fire facilities			612	-
	Sewers			17,440	-
	Street lighting/communications			2,275	-
	Street/bridge infrastructure			1,295	-
	Transit /safety improvements			4,517	-
	Waterworks			16,506	-
				<u>54,394</u>	<u>-</u>
			Carried Forward	<u>\$171,310</u>	<u>\$61,646</u>

\* Held Internally

**SCHEDULE OF GENERAL DEBT (\$000s)**  
**Year Ended December 31, 2009**

<b>Bylaw</b>	<b>Maturity Date &amp; Purpose</b>	<b>Rate %</b>	<b>Term (Years)</b>	<b>Debenture Outstanding</b>	<b>Sinking Fund Reserve Balance</b>
			Carried Forward	\$171,310	\$61,646
9115	October 06, 2015	3.600 to 4.100	10		
	Bridges/tunnels			1,746	-
	Community centre facilities			3,878	-
	Infrastructure			4,480	-
	Libraries			3,173	-
	Local area improvement			4,349	-
	Miscellaneous			160	-
	Multi-purpose centres			1,526	-
	Neighbourhood houses			1,512	-
	Parks			9,753	-
	Pedestrian/cycling facilities			4,117	-
	Public safety/Police			388	-
	Sewers			19,855	-
	Sports facilities			710	-
	Street lighting/communications			2,510	-
	Train stations			3,232	-
	Transit/safety improvements			2,504	-
	Waterworks			12,737	-
	Yards			927	-
				<u>77,557</u>	<u>-</u>
9532	December 1, 2017	4.700	10		
	Civic Facilities			2,166	353
	Community legacy projects			15,000	2,445
	Fire protection			600	98
	Libraries			2,000	326
	Local area improvement			4,548	741
	Overhead debenture costs			1,500	244
	Parks			7,175	1,169
	Pedestrian/cycling facilities			12,349	2,013
	Police			12,304	2,005
	Sewers			25,000	4,075
	Street/bridge infrastructure			17,557	2,862
	Transit /safety improvements			4,801	782
	Waterworks			20,000	3,260
				<u>125,000</u>	<u>20,373</u>
9897	December 2, 2019	4.900	10		
	Civic facilities			10,600	-
	Community legacy projects			19,500	-
	Fire protection			4,000	-
	Libraries			500	-
	Local area improvement			4,700	-
	Parks			3,000	-
	Pedestrian/cycling facilities			7,800	-
	Police			16,000	-
	Sewers			27,800	-
	Street/bridge infrastructure			13,000	-
	Street lighting & Transit/safety improvements			6,200	-
	Waterworks			11,900	-
				<u>125,000</u>	<u>-</u>
			Total	<u>\$498,867</u>	<u>\$82,019</u>

**SCHEDULE OF GENERAL DEBT (\$000s)**  
**Year Ended December 31, 2009**

**LOCAL IMPROVEMENT - Property Owners' Share**

<b>Bylaw</b>	<b>Maturity Date</b>		<b>Purpose</b>	<b>Rate</b>	<b>Term (Yr)</b>	<b>Debt Balance</b>
7446	June 21	2010	Lane paving, speed ramps, sidewalks & curbs	9.500	15	216
7447	June 21	2010	Underground wiring	9.500	15	10
7584	June 26	2011	Lane paving, speed ramps, sidewalks & curbs	7.500	15	440
7758	June 25	2012	Lane paving, speed ramps, sidewalks & curbs	7.000	15	651
7759	June 25	2012	Beautification	7.000	15	48
7912	June 24	2013	Beautification	6.000	15	77
7915	June 24	2013	Lane paving, speed ramps, sidewalks & curbs	6.000	15	821
8037	June 23	2014	Lane paving, speed ramps, sidewalks & curbs	6.000	15	995
8204	June 21	2015	Lane paving, speed ramps, sidewalks & curbs	7.000	15	823
8206	June 21	2010	Street lighting	7.000	10	3
8207	June 21	2015	Beautification	7.000	15	61
8208	June 21	2010	Beautification	7.000	10	23
8209	June 21	2015	Beautification	7.000	15	14
8501	June 26	2017	Lane paving, speed ramps, sidewalks & curbs	6.000	15	1,261
8501	June 26	2017	Trees	6.000	15	1
8503	June 26	2012	Street lighting	6.000	10	4
8504	June 26	2017	Beautification	6.000	15	144
8506	June 26	2017	Underground wiring	6.000	15	133
8693	June 25	2018	Lane paving, speed ramps, sidewalks & curbs	6.000	15	1,452
8695	June 25	2013	Street lighting	6.000	15	2
8696	June 25	2013	Beautification	6.000	15	27
8871	June 23	2019	Lane paving, speed ramps, sidewalks & curbs	5.750	15	1,035
9063	June 29	2020	Lane paving, speed ramps, sidewalks & curbs	5.750	15	1,224
9064	June 29	2010	Lane lighting	5.750	5	2
9301	June 14	2021	Lane paving, speed ramps, sidewalks & curbs	6.000	15	447
9302	June 14	2011	Lane lighting	6.000	5	4
9303	June 14	2021	Beautification	6.000	15	40
9513	June 27	2012	Traffic circle	6.000	5	2
9514	June 27	2022	Lane paving, speed ramps, sidewalks & curbs	6.000	15	747
9515	June 27	2012	Lane lighting	6.000	5	11
9671	June 25	2012	Lane lighting	6.000	5	3
9672	June 25	2022	Lane paving, speed ramps, sidewalks & curbs	6.000	15	477
9885	June 17	2023	Lane paving, speed ramps, sidewalks & curbs	6.000	15	554
9886	June 17	2013	Lane lighting	6.000	5	6
9887	June 17	2018	Street lighting	6.000	10	3
						\$11,761

Held Internally

Please refer to Consolidated Financial Statements Note 9.

Prepared under Financial Information Regulation, Schedule 1, Section 5

# **SCHEDULE OF REMUNERATION AND EXPENSES**

- ◆ CITY OF VANCOUVER
- ◆ VANCOUVER BOARD OF PARKS AND RECREATION
- ◆ VANCOUVER POLICE BOARD
- ◆ VANCOUVER PUBLIC LIBRARY BOARD

PREPARED IN ACCORDANCE WITH  
THE FINANCIAL INFORMATION REGULATION  
SCHEDULE 1, SECTION 6 (2), (3), (4), (5), (6)

<b>Name</b>	<b>Remuneration (1)</b>	<b>Local Expenses (2)</b>	<b>Transportation Allowance (3)</b>	<b>Travel &amp; Conferences (4)</b>
Robertson, G.	\$135,429	\$ -	\$7,424	\$18,616
Anton, S.	62,169	5,999	-	3,749
Cadman, D.	65,758	2,531	3,589	4,954
Chow, G.	68,255	2,411	3,589	651
Deal, H.	68,255	1,794	3,589	6,212
Jang, K.	62,169	4,272	-	1,530
Louie, R.	62,169	5,579	-	10,554
Meggs, G.	61,927	4,212	-	3,768
Reimer, A.	62,411	2,313	-	2,258
Stevenson, T.	65,758	2,356	3,589	7,904
Woodsworth, E.	62,169	4,112	-	2,478
	<b>\$776,469</b>	<b>\$35,579</b>	<b>\$21,780</b>	<b>\$62,674</b>

(1) Remuneration for Councillors includes amounts for Deputy Mayor duties

(2) Local Expenses - maximum of 10% of remuneration less transportation allowance

(3) Transportation Allowance - 5% of maximum local expense allowance per month

(4) Travel and Conferences - net of recoveries

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<b>Name</b>	<b>Stipend</b>	<b>Expense</b>	<b>Total</b>
Jasper, A.	\$ 7,999	\$ 3,999	\$ 11,998
Hundal, R.	9,946	4,975	14,921
Barnes, C.	7,977	3,988	11,965
Blyth, S.	7,977	3,988	11,965
Mackinnon, S.	7,977	3,988	11,965
Robertson, I.	7,977	3,988	11,965
Woodcock, L.H.	7,977	3,988	11,965
Total	<u>\$ 57,830</u>	<u>\$ 28,914</u>	<u>\$ 86,745</u>

<b>Name</b>	<b>Remuneration</b>
Collins, M.*	\$ 4,292
La Liberte, T.*	5,360
Marfleet, P.*	7,787
McLean, J.*	4,751
Parker, D.	3,542
Williamson, S.*	4,957
Wong, G.*	6,775
Total	<u>\$ 37,464</u>

\* Board Member as at December 31, 2009

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Abel, K J	\$ 93,705	\$ -	Ballard, T J	\$ 78,750	\$ -
Abrams, W S	76,289	-	Ballem, P J	313,577	1,404
Achtymichuk, L M	81,889	-	Balogh, Z E	76,297	677
Ackerman, R W	135,907	322	Bancroft, D L	80,463	-
Adair, R C	87,644	-	Bandiera, P	92,452	-
Agosti, M A	77,764	-	Bannon, D G	96,265	-
Agren, S B	79,908	53	Baptiste, C A	80,016	58
Ainsworth, J R	106,927	-	Barbour, D D	130,560	-
Aitken, J	77,311	-	Barker, S	78,662	116
Ambrosi, G S	87,118	-	Barnes, D	79,643	-
Andersen, J J	81,503	-	Barnes, G	121,201	-
Anderson, G G	81,799	-	Barr, W M	76,898	-
Anderson, M	94,500	930	Barrett, S	88,248	-
Anderson, M E	97,421	-	Barron, E	76,033	-
Anderson, R	77,300	-	Barzen, S	76,514	-
Anderson-Eng, D	93,281	-	Batty, E C	114,019	303
Andreassen, P G	79,908	64	Bauer, S M	80,308	-
Andrews, J	136,014 *	-	Baumann, E	80,016	58
Antoniali, S M	81,989	94	Baxter, D	77,868	-
Antunovic, M J	90,101	-	Baxter, J	86,809	-
Anzulovich, M M	80,064	-	Bayne, K B	217,817	724
Aramini, G J	99,132	-	Beck, B	95,001	2,876
Araujo, R	80,716	278	Beckett, M L	94,843	-
Armstrong, T P	266,100	55	Bekesinski, K	83,589	-
Arnold, A G	98,059	-	Belanger, L	120,990	687
Arscott, D	87,349	262	Benvenuti, D	75,513	-
Arsenault, P G	80,016	-	Berg Jensen, I	79,331	861
Atchison, R A	81,265	-	Berka, B G	76,627	-
Atwood, B	78,108	-	Berry, P	88,425	49
Au, N	87,164	-	Bertuzzi, B R	76,910	-
Au, W	170,428	2,724	Best, L	120,281	484
Aube, D S	88,538	-	Besuschko, J	81,740	-
Augustine, R W	95,268	348	Bethell, J T	82,548	503
Aujla, H B	163,327	1,019	Bettles, C	96,181	-
Aujla, K	83,451	-	Bevandick, N	92,942	-
Austin, N	76,377	-	Bevilacqua, M	95,725	-
Autiero, D	79,676	64	Beyer, C B	79,549	64
Aylett, S W	81,297	-	Biagini, M N	86,502	407
Ayotte, T R	98,059	3,259	Bibeau, C	75,154	-
Ayre, G	102,455	-	Bicego, R B	95,268	-
Ayres, E	80,454	-	Bidese, L	79,825	58
Baber, C	108,640	303	Bilinsky, K	77,868	58
Backlin, M J	98,453	856	Billing, J	154,217	-
Baglo, R C	89,629	-	Birch, K R	140,977	341
Bailey, R J	81,669	1,544	Black, S	86,535	408
Bailey, V E	99,330	-	Blackmore, J	84,484	-
Bains, A S	86,922	-	Blagojevic, G	87,134	940
Baker, M	78,107	-	Bleil, D	75,372	-
Baker, S D	106,264	940	Bliss, R	83,784	-
Balachanoff, S D	79,044	64	Blount, J	79,811	-
Baldasso, R	79,040	-	Blundell, B J	76,063	-
Baldwin, D	76,873	-	Boblin, D	112,453	100
Ballard, E A	120,090	303	Bodnar, D A	77,447	-

**SCHEDULE OF REMUNERATION, CONFERENCES, COURSES & TRAINING  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Bogdanovich, B T	80,062	-	Buday, S	81,821	-
Bogue, R E	109,406	-	Buemann, S	98,059	-
Bolan, S M	78,218	-	Buhr, H H	87,134	-
Boldt, J S	86,620	662	Bunz, D W	83,949	-
Boldt, L	87,187	-	Burch, A S	80,780	264
Booker, S C	87,134	-	Burch, P G	88,953	53
Boone, D E	79,680	-	Burnett, B A	87,568	-
Boons, W A	121,322	-	Burnett, J	77,824	-
Booth, D A	85,047	-	Burns, J J	92,549	-
Booth, J A	87,812	-	Burrero, A	83,809	-
Borden, A	87,134	1,973	Burton, M W	92,057	-
Borger, R	86,878	-	Busch, R E	103,378	-
Born, E H	80,000	-	Butler, D J	97,290	-
Bortignon, E	89,849	350	Cahill, D F	101,522	-
Boruck, R A	82,011	-	Call, B J	76,341	-
Boufford, D B	87,887	-	Cameron, G L	86,570	-
Bourdeaud'Huy, D	75,646	-	Cameron, R S	77,522	-
Bourne, T C	85,684	-	Campbell, B W	100,144	-
Bowers, K J	111,039	1,342	Campbell, C	103,300	-
Boyard, P	85,372	-	Campbell, D D	80,941	58
Boychuk, B A	79,173	-	Campbell, D R	84,692	-
Boyko, D A	119,907	-	Campbell, M L	89,234	-
Boyle, J B	90,390	-	Campbell, S M	76,511	-
Bracewell, D	113,778	2,640	Canaday, M	75,518	-
Bradley, N R	86,582	-	Cap, T N	79,370	-
Bradshaw, G	151,907	2,372	Carley, N	138,301	662
Bratina, S	79,908	64	Carnovale, D	97,273	-
Breckner, J	119,984	95	Carson, D J	76,283	-
Bredin, M B	81,410	-	Carter, G D	77,683	-
Bremner, P J	111,465	330	Cartwright, R	86,862	-
Brennan, B J	96,308	-	Cashato, A B	80,016	369
Breure, C	78,817	-	Caswell, R S	121,678	-
Bridge, P C	95,311	-	Caton, M B	85,838	-
Bridger, K R	78,766	-	Cave, M R	77,151	-
Briscoe, R G	82,816	-	Cavell, K L	85,805	-
Brito, M	95,088	-	Ceolin, M	95,997	-
Brodziak, C A	76,804	-	Cerantola, M	78,438	-
Bromley, G B	95,905	-	Chamberland, J	78,363	-
Brossard, J	80,129	625	Chan, C	81,061	-
Brown, A	77,609	-	Chan, D K	98,435	-
Brown, C	96,865	-	Chan, N M	99,922	-
Brown, H W	110,394	-	Chan, P	76,106	-
Brown, K L	105,551	-	Chan, W	75,524	-
Brown, L	77,667	-	Chang, R	84,491	-
Brown, S	98,059	786	Chapman, R W	125,543	-
Brown, T A	91,751	-	Chen, C	81,016	-
Browning, M	75,117	-	Chen, M	76,956	-
Broz, A G	83,318	-	Chen, W	93,657	-
Bruce, R J	86,913	-	Chen, Y	98,149	-
Bruin, P J	125,978	6,007	Cheng, G	111,039	4,292
Brunton, L	79,908	-	Cheng, K K	76,519	1,926
Bryan, K R	84,753	-	Cheng, P C P	82,849	548
Bryant, J A	81,548	-	Chernoff, R M	75,679	-
Bryant, R W	94,685	890	Cheung, L	80,552	-
Buckham, C	98,628	473	Cheung, R W H	103,987	368
Buckingham, T V	78,449	368	Chhina, R	103,221	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Chiang, H S	79,303	203	Critchlow, R R	114,790	-
Chila, S D	99,009	85	Crocker, C L	95,268	-
Chilton, B	80,823	-	Crouch, F J	112,074	-
Chin, M	82,164	397	Crowe, B P	143,199	1,684
Cho, E	79,884	600	Crudo, O F	107,388	61
Choo, B	87,134	864	Crump, A J	96,066	-
Chorney, A B	94,688	-	Crump, H W	85,119	-
Chorney, R M	76,336	-	Culbert, R	77,422	-
Chou, W A	98,059	607	Cumerlato, L L	80,371	381
Chow, A W	106,817	485	Cummings, R J	79,908	-
Chow, L S Y	91,479	1,159	Cuthbert, C E	86,998	-
Christie, D T	90,636	-	Cutler, D J	94,848	-
Clark, B G	103,628	-	Cvetkovic, Z	87,592	262
Clark, G C	77,526	-	Czech, R P	83,841	-
Clark, M R	95,643	-	Czeppel, A	81,570	-
Clarke, C	75,374	-	D'Agostini, M	94,622	243
Clarke, C A	76,970	-	Dahl, R	80,249	-
Clarke, M P	79,027	-	Dales, B A	77,481	-
Clinaz, M S	83,504	-	Dary, D M	76,313	-
Cochrane, D	76,586	-	Davidson, B	78,995	-
Coldicutt, A	79,676	-	Davidson, D R	77,906	-
Collins, D A	89,211	-	Davidson, J E	105,876	265
Collister, M	80,016	64	Davies, B J	151,226	823
Conacher, D E	79,224	-	Davies, B R	82,474	-
Conn, M R	83,464	-	Davies, T N	102,851	-
Connell, F J	228,869	2,231	Davis-Johnson, K N	122,339	-
Connelly, T	84,311	350	Dawes, B K	102,895	-
Constantine, B	84,001	40	Dawkins, J E	77,477	-
Conway, K B	95,581	-	De Castell, C	76,526	846
Cook, C M	80,033	-	De Matos, L A	79,568	-
Cook, J C	98,556	-	De Pieri, F L	87,134	-
Cooke, B	84,619	-	Dee, T P	79,152	-
Cooper, I D	92,394	64	Defaveri, A	81,643	2,925
Cooper, T G	80,071	-	Degraaf, T T	95,268	-
Corbo, R	99,861	-	Delgiglio, F	95,658	-
Cordick, W A	96,899	-	Delmonico, N B	131,224	766
Coroliuc, J W	93,579	-	Dempsey, A M	87,134	-
Correia, C	79,380	-	Dennis, J A	89,959	-
Coughlan, W J	104,689	-	Deo, M	107,022	607
Coulson, M E	136,691	-	Der, K B L	86,284	303
Coulson, R I	89,432	-	Der, R M	94,921	-
Coupland, A C	80,021	48	Desrochers, D F	119,874	-
Courtney, J	102,895	105	Desrochers, M	88,002	-
Cowan, B J	75,604	362	Dewith, F E	91,286	-
Cowdell, S	79,044	58	Dhillon, N	80,494	996
Cowx, J B	96,689	116	Di Nozzi, A	98,099	1,654
Cox, D E	76,786	-	Di Nozzi, C	75,154	-
Cox, W C	103,612	-	Dias, B J	84,689	-
Coy, R A	80,343	-	Dick, B K	92,798	-
Craig, D	102,895	-	Dick, S G	78,216	-
Crane, G	87,813	-	Dickie, D C	78,712	-
Craster, O A	85,664	-	Dickson, T	77,763	2,255
Craven, R A	80,001	-	Dighton, J	110,395	-
Creed, J W	92,391	-	Dighton, S N	77,323	-

**SCHEDULE OF REMUNERATION, CONFERENCES, COURSES & TRAINING  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Dingwall, J	98,468	204	Esparo, D	98,059	2,524
Ditchburn, G W	78,221	-	Essinger, P	77,085	-
Dixon, I K	143,440	1,040	Essinger, R	75,793	-
Dixon, S C	77,191	-	Esworthy, S E	90,728	72
Djurkovic, D	111,095	300	Etheridge, M A	83,665	-
Do, T	99,349	-	Etheridge, M D	92,635	-
Dobrovolny, J W	142,423	1,645	Evans, J M	79,169	-
Docherty, J A	79,908	-	Evans, J	117,117	95
Docouto, D	81,214	-	Evans, J D	111,039	303
Dodd, C	78,762	-	Evans, J M	79,908	-
Dodich, F A	95,208	-	Evans, M R	79,817	-
Doge, P	120,552	-	Everall, S	98,059	-
Doggett, S	77,628	-	Ewan, L W	115,792	-
Doleman, D	104,868	732	Ewert, R D	79,154	-
Donaldson, J T	83,141	-	Faber, A F	90,224	-
Dornan, K	98,112	-	Fairbairn, D G	77,599	-
Dougans, S A	91,053	-	Fairweather, M C	141,416	-
Douglas, J M	104,126	-	Faloure, A	79,051	-
Douglas, W G	102,111	-	Fan, E T L	76,166	-
Downie, A M	106,336	-	Fanthorpe, E	90,662	-
Dowsett, C	94,278	-	Fast, D B	86,470	625
Dragonetti, D	114,084	366	Fast, R	148,075	-
Drescher, G T	90,388	-	Fazekas, P	80,834	-
Driessen Van Der Lieck, T	88,885	-	Fedyk, W M	100,702	-
Drinovz, A L	96,127	-	Fei, W	76,498	-
Drobot, D C	80,918	395	Felker, P W	81,789	-
Drugge, C L	80,041	1,000	Felts, T J W	81,924	-
Drummond, G A	80,065	58	Fenby, C	98,361	-
Dubbart, R E	87,454	-	Ferdinandi, M E	77,191	322
Dubbart, R G	80,810	-	Ferris, D	83,039	-
Dube, M	75,154	-	Figueira, V C	98,059	-
Dudek, A	87,286	262	Filice, E	81,462	-
Duifhuis, M	77,297	-	Findlay, G M	80,484	-
Dulko, R J	78,332	-	Flaherty, S	115,605	-
Duncan, A S	86,620	705	Flanigan, M G	149,371	2,880
Dunham, J B	84,892	-	Flello, P	93,890	-
Dunn, G A	81,234	-	Florko, R M	87,802	413
Durnford, J M	78,586	-	Foellmer, S	76,830	-
Dyck, R G	77,742	-	Forch, R B	88,625	-
Dyck, R I	96,331	64	Ford, L	95,268	351
Dyer, D N	94,986	-	Forss, T V	95,138	-
Dykes, T N	78,992	-	Forss, W E	75,154	-
Easby, S K	79,044	64	Fortin, A	76,204	-
Edwards, C	111,189	303	Foster, H G	84,483	-
Edwards, J W	94,329	-	Foster, J D	96,226	-
Edwards, S	120,024	201	Foster, K	82,823	-
Eidher, A	76,063	-	Foster, S K	79,463	-
Ekman, K	77,190	-	Fournier, A R	79,961	263
Elford, D R	95,823	64	Frame, C	102,895	-
Elliott, M E	98,059	-	Francis, A B	135,484	-
Elliott, N D	80,161	-	Franklin, B T	96,614	-
Elmslie, K	79,862	504	Fraser, K S	94,107	30
Eng, G M	120,831	671	Fraser, S J	78,153	-
Engler, M D	111,960	-	Frederickson, K W	75,154	-
Eppler, J C	94,280	-	French, P A	117,836	145
Errington, S L	86,204	-	Frew, M	76,511	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Friesen, A	77,401	-	Goncalves, F	86,025	-
Friesen, D J	87,867	-	Gonzaga, R	77,526	-
Friesen, K	78,129	-	Goodfellow, D A	85,883	-
Froese, E A	89,888	350	Gordon, H M	87,233	-
Frost, G W	75,282	-	Gordon, M L	100,493	553
Fry, P A	75,154	-	Goss, W J	83,576	-
Fry, R	77,191	-	Gottfried, N L	76,163	599
Fuellbrandt, C	90,057	3,357	Gould, B C	89,026	-
Fuginski, D H	86,805	-	Goulet, M	75,023	-
Fujioka, J	77,247	-	Graf, D P	93,192	-
Fuller, R C	87,595	-	Graham, D W	119,874	494
Fumich, J M	83,265	-	Granger, H	121,146	-
Fung, J Y Y	97,688	786	Grant, D R	77,677	-
Gabriel, P C	92,588	-	Grant, J	98,059	-
Gabriel, R P	102,434	-	Grant, J R	119,874	-
Gabrluk, R A	80,279	-	Graves, J L	77,527	-
Ganchar, D C M	82,473	-	Gray, J W	80,095	64
Gandolfo, J P	95,036	-	Gray, S	128,434	920
Gannon, V L	87,134	-	Greenberg, J M	141,246	-
Gant, B D	88,284	-	Greenwood, A G	75,238	-
Gaos, D	76,993	-	Greenwood, J	77,503	0
Garoff, R S	88,144	-	Greer, J C	96,345	58
Garrison, D B.	78,137	1,513	Gregory, A D	77,560	-
Gatto, D	85,124	-	Greissel, M	77,521	-
Gauthier, G J	80,771	85	Grewal, M S	80,175	-
Gayman, L R	86,620	95	Grierson, R E	81,601	-
Gelsvik, C E	78,222	-	Grill, A J	98,059	303
Gemmill, K W	79,923	368	Grimann, C	76,881	-
Gent, P T	78,756	-	Groenewegen, A	78,683	-
Gerber, E	140,738	-	Groenewold, H A	76,040	-
Gerhardt, S K	96,606	-	Guinn, D	112,131	475
Gerow, A M	82,551	-	Guns, M	76,497	-
Gerson, R D	87,134	-	Gurney, M M	90,286	249
Ghuman, H S	76,561	-	Haaf, A	82,901	-
Gibbs, P J	81,519	-	Haddock, R P	92,977	-
Gibson, M	77,803	-	Haftner, K L	86,654	-
Gibson, M P	93,593	-	Hagiwara, R M	87,314	-
Giesbrecht, R A	77,070	116	Halbert, C D	81,612	-
Gijssen, J L	88,649	625	Hall, J H	103,141	-
Gilbert, D	84,284	-	Haller, B F	78,190	-
Gilbert, W	96,096	-	Hallgren, D	76,548	-
Gilchrist, W A	81,194	-	Hamilton, R H	95,393	-
Gill, C K	79,278	-	Hamilton, R J	90,248	-
Gill, D A	75,227	-	Hammel, T E	121,082	-
Gill, G	78,905	-	Hancock, P	92,776	524
Gill, P	87,134	383	Hand, N W	94,929	-
Gillis, M J	80,407	-	Hanggi, F	78,803	116
Girard, T	77,312	-	Hansen, B W	97,951	94
Girling, D F	103,212	-	Hansen, D L	76,382	-
Glover, B J	88,203	-	Harder, D K	95,489	398
Glover, M	84,117	-	Hargreaves, J E	87,084	-
Gobillot, P J	81,198	-	Harris, T A	75,157	-
Godlonton, B D	82,578	-	Hart, T	85,933	-
Gomes, E	78,936	-	Hartley, J R	79,530	58

**SCHEDULE OF REMUNERATION, CONFERENCES, COURSES & TRAINING  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Hartman, M	98,059	259	Hoese, K T	87,214	53
Hartman, T	102,041	1,071	Hogarth, G A	90,447	-
Hartner, P J	76,685	-	Holdgate, R C	276,974	-
Hartwell, H	78,373	369	Hollander, J R	82,359	-
Harvey, B R	93,145	-	Hollier, R J	90,040	-
Harvey, I	102,851	-	Honey, M	75,154	-
Harvey, S	151,531	444	Horbulyk, M T	87,070	-
Hasselfelt, K L	86,620	-	Horne, J	93,420	-
Hastings, K	77,332	-	Howard, R L	120,097	348
Hastings, W S	94,710	-	Howe, E	80,016	64
Hatch, J F	100,797	1,658	Howes, T W	77,139	-
Hawick, B A	87,028	912	Hsu, P	90,674	94
Hay, L E	79,908	-	Huber, P E	86,134	553
Hay, R K	78,171	229	Hudson, J D	92,806	-
Hayes, R J	75,000	478	Hui, T	111,039	3,813
Hayre, D	79,809	-	Hull, L J	95,434	348
Hayward, S F	143,876	-	Humenny, S	77,662	-
Healy, S	87,361	-	Hunter, J	120,552	-
Heaney, S M	82,697	29	Hunter, J C	105,267	212
Hearn, S	80,021	-	Huntley, J E	87,971	525
Heaven, K A	85,180	-	Husband, J W	76,063	-
Hebenton, R J	98,674	-	Huska, T F	75,948	-
Hebert, T R	77,194	-	Hutch, D J	101,191	-
Heeps, J D	105,018	-	Hutchinson, B W	78,756	-
Hegedus, R S	80,362	-	Huth, B A	90,653	-
Hein, S	101,220	53	Ibey, M	84,906	287
Helm, S	120,587	882	Impey, P M	161,046	-
Henderson, D J	95,202	-	Inglis, B A	112,353	3,675
Henderson, J	136,252	303	Inglis, M	98,059	-
Hendrickson, S P	75,604	-	Ingram, S M	76,315	-
Heppner, T	75,054	-	Inksater, J H	86,552	-
Herbert, C M	79,207	-	Irvine, M	98,076	303
Hesketh, R B	78,780	-	Jackart, D C	84,029	-
Heslop, M	75,228	-	Jackson, J M	99,452	-
Hesse, B C	77,490	-	Jackson, J T	120,612	-
Heywood, K	77,909	-	Jacobson, J R	87,134	-
Hickey, M N	83,064	-	Jacobson, R	77,827	-
Hickey, W	95,086	-	Jakubec, J	75,797	-
Hicks, S B P	80,024	1,949	James, S A	80,021	333
Hiebert, G	80,003	-	Jankovic, Z	87,106	553
Hiebert, K L	88,748	-	Jansen, T	77,983	-
Higgins, D	81,140	-	Jantzen, A	75,154	-
Higginson, A	87,178	-	Jenkins, J T	79,566	-
Hildebrand, D	95,817	-	Jenkins, R A	119,874	165
Hildebrandt, E	80,016	924	Jeske, K E	98,059	-
Hill, D	152,702	1,138	Jessa, H H	101,542	-
Hill, F J	81,384	1,123	Ji, H	87,839	-
Hilton, D W	113,312	625	John, M	87,134	-
Hisey, P D	75,113	-	Johnsen, G P	164,430	95
Hlushko, D P	98,143	-	Johnson, B D	86,758	53
Ho, A S	150,374	1,974	Johnson, D E	76,109	-
Ho, J	120,140	701	Johnson, P C	86,800	350
Ho, S S	98,059	599	Johnson, R F	85,622	-
Ho, T N	85,566	-	Johnson, R J	86,620	-
Hobbis, L	76,633	-	Johnston, W M	140,463	756
Hodges, G H	98,059	2,095	Johnstone, T F	79,829	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Joly, J A	85,740	-	Konowalchuk, W L	98,936	-
Jones, E	98,059	1,316	Kordmahalleh, M	79,292	-
Jongerden, H	107,005	-	Kormosi, T J	77,141	-
Jordan, B	141,278	1,150	Koronko, J R	81,134	-
Jordan, R S	89,108	-	Korpan, S	98,059	-
Jordan, S A	113,641	-	Kovacic, S	79,908	58
Josephs, P L	126,274	-	Kozak, D F	77,963	-
Judd, P E	185,306	-	Kraft, G P	82,501	-
Jung, D S	80,114	1,563	Kraynyk, D W	78,718	-
Kadagies, T E	87,727	-	Krezan, B	122,175	-
Kaim, J P	116,140	1,584	Krueger, G A	120,518	2,423
Kapoor, S	103,075	856	Kuhlmann, T O	86,627	385
Karlsson, P S	119,907	1,359	Kumar, S	79,189	-
Kasper, J A	87,949	-	Kuran, P	146,407	-
Katanchik, S T	85,712	-	Kurelicz, M G	110,016	-
Katsaris, P	79,929	-	Kuzmick, S F	92,555	-
Kavanagh, J A	95,405	1,045	Kuznik, J	102,317	-
Kawaza, N P	102,851	-	Kwan, L	91,422	321
Kay, M	120,839	-	Kwok, K	106,417	1,994
Keays, J	87,134	-	Kyllo, R G	78,919	-
Keeler, G	75,686	-	Laberge, D J	95,221	-
Kellner, B W	84,906	-	Laclaire, L L	119,887	303
Kelly, L C	86,470	-	Lagreca, J	76,548	-
Kennedy, K	95,268	780	Laleune, S P	107,296	120
Kennedy, R A	95,381	-	Lalonde, L	87,377	-
Kennedy, T P	83,076	-	Lamb, J B	96,734	-
Kennedy, T S	83,333	-	Lamont, F R	83,708	-
Kennedy, T T	92,901	-	Lamontagne, N	85,538	1,213
Kerr, S A	79,141	-	Landels, B A	95,268	-
Kidd, D M	96,793	-	Langley, R A	94,840	-
Kielan, T	80,190	-	Lanser, D J	95,186	-
Kiem, J	80,920	-	Lanthier, C R	78,198	-
Killam, T A	87,529	-	Lappi, T H	83,995	-
Kinahan, C M	152,847	551	Latta, J P	77,637	-
King, D B	87,164	383	Lau, J T	103,045	361
King, R J	75,586	-	Lau, K M	98,239	898
Kinghorn, D L	76,021	-	Laverty, T G	99,614	-
Kirby, D C	102,895	569	Lavieri, L E	87,314	-
Kirincic, D J	76,921	-	Law, M	103,064	-
Kirk, A L	91,615	-	Law, S Y	81,077	-
Kitchener, R G	78,363	-	Lawson, T E	96,197	-
Kitt, S A	78,137	-	Laxton, R	87,139	-
Klassen, S	76,546	-	Lealess, W H	89,622	-
Klein, A	141,335	-	Lebastard, C	76,962	-
Klein, R A	78,479	-	Lecky, J	79,796	-
Kleindienst, K	80,701	-	Lee, A E	77,234	202
Klimchuk, D J	98,179	866	Lee, E	154,221	4,402
Kloosterboer, J	78,362	-	Lee, G K	87,134	-
Kloppenborg, A C	90,609	-	Lee, M	102,846	-
Knapp, N E	97,918	-	Lee, S	84,395	864
Kobelka, A W	79,530	333	Lee, Y P	87,594	-
Kochan, W	95,773	-	Lees, K A	77,652	-
Kohli, R	87,134	61	Lehwald, E A	80,836	-
Kolsrud, J M	81,175	-	Leibel, B B	79,862	-

**SCHEDULE OF REMUNERATION, CONFERENCES, COURSES & TRAINING  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Lemckert, J R	81,749	-	MacKay, L A	138,465	-
Lemire, M	77,285	-	MacKenzie, J	111,514	-
Leopold, D	79,195	-	MacKenzie, K C	104,807	-
Lepard, K V	120,559	2,074	MacKichan, S	76,093	-
Lessard, S	79,814	-	Mackie, D E	79,943	-
Letendre, D E	96,772	-	Mackie, I N	76,028	305
Letourneau, L	75,154	-	MacKinnon, B C	79,908	64
Letourneau, S M	92,458	-	MacKintosh, M A	109,734	-
Letourneux, F	146,322	-	MacLeod, T M	78,014	-
Leung, B	79,877	53	MacPherson, D A	102,649	1,327
Leupen, R H	102,851	-	Madigan, J T	79,548	-
Leuszler, N A	94,107	-	Maffei, D C	77,529	-
Levitt, K R	141,234	3,131	Magee, M	98,659	18,517
Li, M	88,050	1,334	Magnusson, K	119,058	303
Li, O W	93,059	-	Main, K R	75,751	-
Liang, K	141,246	1,145	Malcom, J	76,442	-
Liljefors, Y	151,775	-	Malesan, M	119,995	1,325
Lin, C Y	102,895	3,885	Mallory, R W	86,282	-
Linehan, M M	85,601	79	Manarin, D J	98,124	303
Ling, A	76,628	230	Manning, B	125,874	325
Link, C B	79,157	-	Manning, R A	79,126	-
Lintunen, L	113,670	864	Mantei, J A	87,437	-
Lipinski, M D	83,732	-	Marchand, M	98,059	898
Litrell, A	76,187	-	Marineau, G S	79,055	-
Livingstone, G A	87,199	-	Marino, J A	102,989	-
Lloyd, J T	87,134	389	Mark, J H	102,895	1,306
Logan, C	87,134	-	Markovic, Z G	95,633	-
Lojstrup, S	104,804	1,176	Marohn, G K	90,189	1,265
Lomas, M D	93,957	-	Maron, H B	82,696	-
Lossing, L	84,015	-	Marshall, D F	80,182	58
Louie, D L	75,836	-	Martin, D L	79,661	-
Loverin, D	76,031	-	Martin, D P	83,755	-
Low, K K	87,991	-	Martin, F	75,154	-
Lowden, J	124,076	-	Martin, L P	113,252	85
Lowe, J D	79,673	-	Martin, M	82,889	-
Lowe, L L	103,045	-	Martin, R F	80,720	-
Lowes, G A	102,851	-	Maskall, W M	75,831	1,646
Lu, A	92,839	-	Mason, C C	80,016	-
Lubiwi, N	98,059	898	Massey, C R	75,840	-
Lucas, T	76,000	-	Masters, C L	87,984	116
Luis, A C	80,964	-	Matharu, U	81,128	607
Lummis, L	84,816	-	Matheson, C A	94,335	-
Luongo, A	120,506	-	Mattarollo, S	76,770	-
Lyons, D R	76,921	-	Matthes, P A	81,997	-
Ma, R	100,120	856	Matthews, L	87,134	-
Macaulay, C M	75,803	-	Mattu, M H	84,439	-
MacDonald, C D	85,984	-	Mau, W	98,116	2,921
MacDonald, D G	86,100	322	Mauboules, C	83,611	304
MacDonald, H	94,648	-	Maunsell, W D	79,591	-
MacDonald, R	89,008	1,263	Maxey, J M	91,285	-
MacDonald, R G	94,479	-	Maxwell, G	79,800	-
MacFarlane, G G	87,488	-	Mayer, W A	76,388	-
MacFie, D G	80,504	-	Mayhew, D	84,689	1,303
MacGillivray, B G	75,688	-	Mazurek, R M	89,188	-
MacInnes, J I	77,258	-	McArthur, C	75,373	-
MacIver, J S	79,044	-	McCallum, S A	94,675	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
McClelland, D K	87,580	-	Meyer, B	77,047	-
McConnell, K J	87,269	-	Michaels, R	121,216	-
McCorkindale, J K	80,313	58	Middlemass, C	100,097	200
McCreary, K	76,460	470	Miles, G R	87,134	1,630
McCreedy, R N	94,641	-	Miles, T R J	80,865	864
McDiarmid, M	79,044	58	Millar, S T	78,469	-
McDonald, M E	94,778	-	Miller, D T	88,245	-
McDonald, R G	83,349	-	Miller, G D	96,585	-
McEwen, A G	77,818	-	Miller, G S	81,268	315
McEwen, T R	145,877	-	Miller, M J	76,633	-
McGill, M H	92,541	-	Miller, P	86,589	190
McGillivray, I	80,016	58	Mills, N	102,895	-
McGowan, B D	79,044	-	Minosky, V M	100,114	-
McGregor, G C	91,766	-	Minton, R W	85,148	-
McGregor, M J	87,655	-	Mital, E	81,264	327
McGuire, M	79,526	720	Mitchell, J D	94,412	303
McHattie, I C	84,519	72	Mitchell, R W	96,496	-
McHugh, P	80,016	-	Mobbs, L	111,187	1,878
McIntosh, R	87,161	-	Moberg, D A	79,864	-
McIntyre, C L	87,868	-	Mochizuki, G E	82,461	-
McIntyre, I G	95,618	-	Molaro, A	98,043	444
McKearney, J R	155,914	3,451	Monchamp, P A	103,388	-
McKellar, M W	78,003	-	Montpellier, P E	105,818	-
McKenna, L	142,192	-	Mooney, R I	99,003	-
McKeown, P J	83,621	-	Moore, D	94,890	-
McKibben, S	87,204	-	Moore, P M	79,230	-
McKinnon, M H	77,124	-	Moore, T D	79,843	-
McKinnon, R A	87,445	-	Moreau, J C	88,219	1,601
McKinnon, R L	78,073	-	Morgan, D	86,476	416
McLean, A D	79,374	403	Morgan, J	83,124	-
McLellan, D	205,589	701	Morgan, J L	98,239	-
McLennan, R	98,059	1,810	Morin, G	75,552	-
McMackon, C	79,643	-	Morin, P A	82,772	-
McMahon, J S	96,862	72	Morishita, K S	81,006	-
McNab, C B	102,895	-	Morley, J D	92,999	-
McNaney, K C	95,481	203	Morris, V	99,967	-
McNeill, W N	77,025	-	Morrison, G S	79,532	-
McNeill, Y	86,215	415	Morrison, J L	101,679	2,803
McNeilly, E J	98,059	-	Mortimer, J S	78,924	-
McNicol, D J	75,381	-	Morzaria, S	84,462	-
McQuarrie, J	76,364	-	Mosher, H E	75,552	-
McQuillan, R C	92,907	-	Motokado, G	75,488	-
McYaggart, S K	98,347	303	Mudrovic, M	83,669	-
Medland, C E	102,662	-	Muir, G W	91,165	-
Mehroke, N S	84,459	-	Muir, M	81,116	-
Melten, P F	96,628	168	Muirhead, T G	85,232	-
Memon, W	84,160	856	Mulcahy, J	80,649	-
Merchant, G	111,039	2,200	Mulder, C C	81,851	58
Merrill, C	77,075	-	Mulla, Z	90,521	263
Mervin, G C	80,494	368	Mulligan, R	78,549	-
Messel, S	85,798	303	Mullin, K M	107,296	-
Messenger, D R	79,857	368	Mullin, M K	95,356	-
Meszaros, M Z	101,012	303	Mundick, S J	223,359*	-
Meyer, A	78,978	-	Munro, K A	120,281	72

**SCHEDULE OF REMUNERATION, CONFERENCES, COURSES & TRAINING  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Murphy, D H	80,129	-	Oberg, G S	87,134	-
Murphy, D H	130,429	-	Obrien, R P	110,747	-
Murphy, G	76,206	-	Odong, J	76,132	105
Murray, B R	75,953	-	Oehlschlager, C K	153,186	1,202
Murray, F W	111,616	-	Ogden, M R	77,156	-
Murray, W R	80,781	-	Ogram, S G	78,447	49
Murru, D	78,541	-	Olar, J W	77,522	-
Murton, B J	76,965	-	Oldendorff, G	79,157	-
Naklicki, A	159,528	110	Olsen, A	93,546	240
Naughty, R	76,140	-	Olsen, R B	96,116	-
Naundorf, D	79,747	625	Olsen, T W	77,212	-
Navratil, M A	78,438	-	Ong, M	75,154	-
Navratil, P D	119,874	1,355	Osburn, J	87,134	-
Naylor, M E	92,732	405	Oudijn, W P	117,430	303
Neal, P	77,325	-	Page, T A	75,915	-
Neal, R J	95,268	-	Palm, P M	93,847	-
Neale, J	75,053	-	Pander, S	102,915	685
Nelson, K R	88,338	-	Parker, P D	89,196	-
Neufeld, E	122,119	-	Parkin, B	153,186	1,040
Neumeyer, P	78,653	-	Parkin, D W	87,738	1,523
Newirth, R	116,740	674	Parno, D A	97,002	231
Newman, C	80,047	-	Parson, D G	89,715	-
Newson, B	86,746	-	Pasin, J	79,654	-
Ng, T C	86,758	79	Patrao, A V	81,957	-
Ng, W	75,630	-	Paulson, M R	84,441	-
Ng Iii, A	82,226	1,020	Pavananthan, K	104,361	785
Nguyen, K T	81,289	723	Pawelchak, F J	123,094	-
Nguyen, V V	102,895	58	Pawlak, C N	79,549	-
Nichols, D G	81,319	-	Payne, G A	75,410	-
Nichols, L T	80,767	-	Peacock, P A	76,920	-
Nicholson, P	78,319	-	Pearce, B L	111,159	2,348
Nicol, J D	80,129	-	Pearson, R M	92,012	-
Nicol, S C	79,883	-	Pecarski, R	97,005	203
Nicol, W L	82,212	-	Pecoraro, A	80,280	-
Nielson, G	77,569	-	Peet, B G	76,120	-
Nikiforuk, C	87,134	4,242	Pellegrin, G S	94,702	-
Nikolai, T A	96,127	-	Penny, B	111,039	928
Nikolic, S	77,288	-	Pentland, J E	101,399	120
Nilsson, B L	78,008	-	Pereira, D	77,706	-
Noble, C A	87,134	-	Pereira, W	76,765	-
Noga, B M	79,071	-	Perrett, R L	95,668	-
Noga, S V	93,663	-	Persaud, M H	77,114	-
Noke-Smith, A C	75,702	-	Peskett, L D	94,179	-
Normann, H F	104,166	-	Peskett, R	76,245	-
Norrie, A S	89,100	-	Peskett, R C	80,184	-
Norton, L	87,242	-	Peterson, T R	75,795	-
Novak, B W	94,487	-	Petri, R	111,039	64
Novak, R	103,316	-	Petticrew, H	76,902	-
Nowak, I I	75,492	-	Pezzolesi, J	80,137	-
Nowlan, P J	87,051	72	Pfoh, R E	77,045	-
Nybo, R P	100,635	348	Phillipps, D E	126,018	-
Nygaard, G R	85,881	-	Phillips, D	76,637	-
Nyhaug, T P	79,308	-	Phillips, D E	93,573	-
O'Halloran, D	79,908	64	Phillips, M	85,525	-
O'Sullivan, D	77,549	-	Piccolo, D	79,945	-
O'Sullivan, P M D	80,849	48	Pickens, R R C	80,212	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Pickett, E	77,347	-	Roberts, L E	80,016	64
Pickett, I	76,749	-	Roberts, S A	93,331	-
Pidcock, C	76,990	-	Robertson, C	87,161	-
Pierlot, R W	102,611	-	Robertson, D A	78,984	-
Pighin, D G	76,643	-	Robertson, D	91,650	238
Pillay, S	87,134	-	Robertson, D E	108,128	-
Pinsker, P M	98,248	303	Robertson, D R	78,473	-
Plecas, R J	89,731	-	Robinson, D	101,340	159
Pless, J C	87,342	-	Rockey, M W	75,154	-
Poitras, M	95,052	1,082	Roddis, M J	91,741	53
Polonio, M A	79,242	-	Roder, G G	94,900	-
Poole, J	88,136	-	Rodocker, D K	107,115	-
Pope, D A	111,111	64	Rodrigues, G D	76,865	-
Postlethwaite, C W	77,628	72	Roelofsen, R P	78,575	-
Potter, C	76,670	-	Romaniuk, D S	76,893	-
Potter, V	106,931	58	Romanowski, R H	88,147	-
Pottinger, G H	77,230	164	Rosenlund, D J	80,955	-
Powell, R	76,582	-	Rosenlund, R R	80,718	-
Power, A T	85,322	2,562	Ross, A	108,173	-
Prentice, M A	95,268	-	Ross, D R	92,249	-
Prentice, R G	83,940	-	Ross, J N.	92,466	300
Pricope, I	75,079	-	Ross, S A	86,626	-
Primerano, M B	78,652	-	Rostill-Huntley, M J	81,086	-
Procyshyn, P H	128,116	-	Rosychuk, M S	88,770	-
Prosken, B	133,804	-	Roth, H D	97,241	467
Pughe, D W	78,169	-	Rowley, W J	79,725	64
Pugsley, B J	86,942	-	Rudberg, D H	223,078	303
Purchas, M W	75,900	-	Ruocco, A V	78,770	-
Pye, M	99,666	1,262	Russo, F	76,168	-
Qi, W	78,168	-	Rusticus, M R	83,452	1,654
Quayle, B T	144,084	835	Rutgers, P U	145,974	-
Quigley, T	86,088	-	Ryan, A J	75,211	-
Quigley, T	75,154	1,712	Ryan, P	98,059	303
Quilty, G J	75,209	-	Ryce, T J	94,904	368
Quinn, B S	90,045	-	Ryskie, G A	96,789	-
Radakovich, M	88,804	864	Salar-Arefi, Y	79,944	-
Ramsay, K M	150,899	856	Salas, R G	78,420	-
Ramslie, G D	89,997	2,697	Sampert, D R	76,796	-
Rawsthorne, D M	98,059	-	Sandberg, K	78,048	-
Raynor, P	99,672	-	Sandhu, G	80,557	1,087
Reiffer, D G	92,713	-	Santorelli, V	101,138	-
Reimer, J W	85,317	-	Santos, J	98,484	-
Reisen, E G	75,782	-	Sarai, G H	111,184	-
Renning, R D	80,031	-	Saunders, D A	91,389	-
Renville, R R	78,370	-	Savage, M	79,025	-
Ridge, J T	146,229	-	Scarr, D R	94,465	-
Ridington, J P	80,930	-	Schachter, D	97,210	2,680
Riebe, J	102,895	-	Scheer, P J	164,137	-
Rintoul, S A	75,154	-	Schenderling, R P	75,203	-
Rivet, S	77,467	-	Scherban, J J	91,771	-
Robb, K M	87,134	-	Scheu, M A	78,412	-
Robbins, A C	101,820	315	Schmidt, F	81,180	-
Robbins, J	97,339	2,866	Schnarr, P A	97,055	-
Roberts, A T	95,296	-	Schoeffel, K	97,518	-

**SCHEDULE OF REMUNERATION, CONFERENCES, COURSES & TRAINING  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Scholefield, M L	80,872	2,083	Soon, M R	86,788	-
Schouls, M	94,527	898	Soulliere, T W	118,194	-
Schwab, D J	94,555	-	Sovdat, S	80,155	-
Schwark, M	103,370	303	Spangberg, G K	80,016	58
Scollard, T	98,246	-	Spargo, B R	80,007	58
Scott, A	78,921	-	Specht, M	111,119	342
Scott, B A	84,696	-	St. Michel, P	91,533	53
Scott, C W	94,307	-	Stabler, R W	78,527	-
Scott, D S	80,021	552	Stadnek, C	82,276	-
Scott, K J	78,696	-	Stairs, M G	104,768	-
Sears, B J	97,836	95	Standeven, J M	104,335	-
Sears, K	81,045	-	Stanford, C D	98,583	-
Segal, R	99,425	-	Starritt, A P	75,905	-
Seggie, M D	94,998	-	Steele, D M	104,013	-
Seifert, W D	79,038	-	Steele, J E	104,517	-
Sereda, M J	87,283	-	Steele, K R	95,723	-
Seto, E K	87,287	303	Steele, R	75,065	-
Sever, D M	80,884	-	Steer, M	80,710	-
Sew, B M	80,291	-	Steer, M	106,705	259
Shalist, J	79,762	-	Stensrud, W R	118,794	-
Shanahan, J	77,586	-	Stephen, B F	84,840	375
Shannon, M	79,368	64	Stephenson, R J	101,831	436
Shearer, K	76,226	-	Stevens, D	86,420	1,590
Sheasby, P	77,334	-	Stevens, D J	95,374	-
Sheel, J	98,059	561	Stewart, M	98,059	48
Sheppard, J	76,539	-	Stewart, R	78,411	-
Shield, K	96,631	1,321	Stewart, R M	93,355	-
Shier, C	83,747	-	Stolp, R	81,885	-
Shillito, M H	93,614	53	Storer, P	79,647	303
Shirley, D	80,701	-	Strebe, D E	84,806	-
Shong, D G	85,342	-	Stroup, D M	80,376	-
Short, D	86,419	864	Struthers, T	76,407	-
Short, J	75,769	-	Stubbs, J N	141,416	-
Sidwell, A	81,463	344	Styles, A G	84,775	-
Siggers, K W	78,603	-	Sukul, B M	75,358	-
Sihota, P S	79,085	-	Sullivan, T A	95,899	-
Sikolya, N	78,138	-	Suveges, L	78,209	-
Silva, O	110,915	-	Suzuki, K M	97,119	-
Simonson, B J	96,193	-	Suzuki, K T	76,862	-
Sinasac, C E	80,088	541	Swain, D P	84,964	-
Sinclair, A C	77,860	-	Sydenham, D P	103,161	-
Sirsiris, D	102,895	-	Symington, D G	82,794	-
Skene, R	102,895	94	Symonds, R D	87,625	-
Smith, C N	97,785	85	Sziklai, L	153,067	1,759
Smith, D C	122,880	303	Tabata, W	79,152	-
Smith, E	124,839	3,519	Tam, W M	87,134	-
Smith, G J	76,956	-	Tammen, M V	87,601	-
Smith, I A	140,027	-	Tang, A	78,788	53
Smith, M J	94,537	-	Tang, G	76,190	3,938
Smith, S M	87,134	-	Taylor, B	118,445	-
Snider, J D	81,709	-	Taylor, M D	96,162	-
Sobejko, J	88,672	1,137	Tebbutt, B S	96,181	-
Soglo, M P	77,683	-	Teichroeb, P E	95,225	-
Sojka, A S	77,876	368	Tejani, N	87,284	-
Somerville, G	94,793	-	Tennant, J E	78,704	-
Sommer, P	79,598	-	Thibodeau, D K	85,719	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Thomas, A L	92,044	-	Wallinger, K N	135,599	1,123
Thompson, C	75,152	-	Walton, T A	124,081	-
Thomson, C E	95,752	-	Wan, K	100,119	3,495
Thornley, A	80,252	64	Wang, C	88,035	-
Thorpe, R R	86,059	-	Ward, S	75,647	-
Thun, P N	98,119	58	Warkentin, G S	86,073	-
Tierney, D	83,433	-	Warkentin, J W	81,408	-
Tilt, M H	90,475	519	Warnock, R C	90,834	-
Timm, T R	233,766	303	Warren, C H	153,045	1,792
Toderian, B	195,393	2,318	Watson, M G	103,277	-
Toews Von Unrau, W	75,528	-	Watson, R S	81,635	-
Tomyk, K	81,778	-	Watson, S C	85,784	-
Toneguzzo, P	96,304	303	Watts, M H	98,059	-
Tookey, M R	85,875	-	Watts, R M	93,789	-
Traer, R	75,154	2,223	Webb, S M	91,277	-
Trenter, P A	93,652	-	Weeks, R	77,194	-
Trinh, P	76,923	-	Weidner, H G	97,629	504
Tsisserev, A	123,735	368	Welch, R	77,378	-
Turkington, B J	112,271	-	Wellington, T	77,171	-
Turner, S D	77,892	-	Wendril, D S	79,656	64
Tuttle, R	79,908	64	Werner, R R	79,680	-
Tweedie, M B	77,216	-	West, R E	82,365	-
Tyers, S	76,338	305	Westgate, J B	82,198	-
Underwood, C	111,039	1,211	Westmacott, E	107,608	-
Underwood, P S	122,175	-	Whincup, M	76,530	-
Vaisbord, P	88,627	513	White, A R	78,932	-
Van Acken, R	79,531	-	White, M R	75,504	-
Van Balkom, D M	95,617	-	White, W B	79,044	64
Van Duynhoven, C J	88,966	-	Whitehead, A G	96,070	-
Van Horn, D M	79,936	-	Whitehead, J T	81,408	-
Van Kemenade, I	111,039	-	Whiting, B	79,908	64
Van Laare, N G	82,103	-	Whitlock, R W	101,454	-
Vanasse, M	103,767	262	Whitney, P	191,655	540
Vanderpas, J C	81,388	648	Whitty, E	102,895	-
Vashisht, S	81,915	-	Widdess, R B	96,788	-
Vass, M	98,371	88	Wieler, H	95,439	4,905
Veer, R D	76,850	-	Wightman, M B	120,151	419
Verappan, D	121,003	-	Wilkinson, J P	92,805	-
Vernooy, M P	84,402	-	Williams, E S	102,895	-
Veuger, D A	78,384	-	Williams, G L	79,390	64
Viani, A	79,044	58	Williams, J C	120,060	-
Villamil, J	75,030	-	Williams, R	120,090	633
Virji, S	80,912	-	Williams, R J	107,791	-
Visintin, L	76,468	-	Williamson, G L	94,576	365
Vistaunet, B	95,371	-	Wilson, C	87,134	-
Von Minden, M E	85,071	-	Wilson, D	107,002	2,470
Vulliamy, M F	114,655	-	Wilson, D A	92,178	-
Wace, G E	80,892	-	Wilson, D E	95,765	-
Wager, A R	77,171	-	Wilson, G	87,254	3,421
Wagner, D J	87,074	-	Wilson, G A	76,394	-
Walker, B	75,007	-	Wilson, J R	100,951	-
Walker, G D	78,163	53	Wilson, K J	99,057	-
Wallace, S	147,907	-	Wilson, R P	78,513	-
Wallack, D F	113,948	-	Windsor, B D	113,768	323

**SCHEDULE OF REMUNERATION, CONFERENCES, COURSES & TRAINING  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Woff, J G	98,406	607	Young, B A	83,352	-
Wold, B	78,254	-	Young, C	98,440	1,542
Won, C	78,630	-	Young, J T	105,997	341
Wong, A H	87,314	-	Young, S W	81,162	-
Wong, B	90,284	776	Yuen, O	85,228	856
Wong, C	80,279	45	Zacharias, A J	111,378	1,654
Wong, D	110,994	607	Zacharuk, J P	91,117	116
Wong, F L	87,147	1,654	Zacharuk, M J	92,991	-
Wong, G R	76,859	-	Zagar, A M	86,289	-
Wong, K	86,864	-	Zahar, S E	80,016	58
Wong, K N	80,032	64	Zak, M	114,354	1,225
Wong, M W	97,596	864	Zanotto, A J	96,480	-
Wong, P M	106,072	-	Zawada, A N	79,540	-
Wong, S	81,654	866	Zelter, C T	119,874	3,401
Wood, D R	82,965	-	Zokol, N M	89,418	-
Wood, G P	81,345	-	Zoppa, K T E	76,678	-
Wood, J	83,181	-	Zupan, M	102,430	-
Wood, S	75,002	-	Zupan, M W	75,761	-
Wray, B A	79,288	-	Zworski, T	141,028	656
Wright, G	87,134	100			
Yackel, A B	77,459	-	<b>Total</b>	<b>\$ 135,367,545</b>	<b>\$ 346,707</b>
Yates, M	78,102	-			
Yee, A	83,049	-	<b>Under \$75,000</b>	<b>232,625,058</b>	<b>264,904</b>
Yee, L	76,599	806			
Yeomans, R	112,027	-	<b>Grand Total</b>	<b>\$ 367,992,603</b>	<b>\$ 611,611</b>

The variance between the remuneration schedule and the salaries and benefit expenses reported in the consolidated financial statements of the City are attributable to a number of factors including:

- the remuneration schedules are based on actual payments made in the year (including payouts of vacation, gratuity, overtime banks) whereas the financial statement figure is determined on an accrual basis,
- the remuneration schedules exclude the Vancouver Police department,
- the remuneration includes taxable benefits which are recorded at full cost in the financial statements and includes items such as parking, leased vehicles and medical benefits.

Number of Agreements

Equivalent Number of  
Gross Monthly Salary

7

0.75 - 20

Prepared under Financial Regulation Schedule 1, Section 6 (7)

**SCHEDULE OF PAYMENTS  
TO SUPPLIERS OF  
GOODS AND SERVICES**

**(OVER \$25,000)**

- ◆ CITY OF VANCOUVER
- ◆ VANCOUVER BOARD OF PARKS AND RECREATION
- ◆ VANCOUVER POLICE BOARD
- ◆ VANCOUVER PUBLIC LIBRARY BOARD

PREPARED UNDER THE FINANCIAL INFORMATION REGULATION  
SCHEDULE 1, SECTION 7 (1)

1st Impress'n Awning, Sign, & Window Cleaning Inc	\$ 51,323	Andrew Peller Ltd	65,123
2010 Legacies Now	52,428	Andrew Sheret Ltd	408,150
3M Canada Co	595,277	Animal Care Clinic False Creek/Fairview	33,096
3R Demolition Corp	202,822	Anisoft Group Inc	274,039
4Refuel Canada Ltd	934,613	Anixter Canada Inc	305,447
4Th Utility Inc	335,936	Ansan Traffic Control	2,661,518
A & N Trucking 1986 Ltd	113,256	Aparc Systems Ltd	95,528
A A Audio Lab	27,868	Apex Communications Inc	51,417
A C Paving Co Ltd	331,632	Apparel Solutions International Inc	28,066
A Cameron Ward & Company, In Trust	94,190	Applied Electronics Ltd	215,956
A E Concrete Precast Products	88,387	Aquatec Plumbing and Heating	97,381
A J Forsyth & Co Ltd	27,071	Aquilini Development	1,084,834
A R Mower & Supply Ltd	53,836	Aramark Canada Facility Services	1,460,977
A Randhawa Trucking	121,329	Arcprint And Imaging Ltd	30,922
A W Fireguard Supplies (1991) Ltd	29,086	ArcTeryx Equipment Inc	61,797
A-1 Compaction Systems Service & Leasing Inc	28,523	Arete Safety And Protection Inc	53,855
A-1 Window Mfg Ltd	32,314	Arinso Canada	275,208
AA Headsets & Beyond Inc	54,251	Armature Electric Ltd	29,675
Aaaaah-So Easy Mobile Mini-Storage	34,427	Artefactual Systems Inc	141,750
ABC Transmissions Ltd	41,049	Artiss Aminco	67,500
Aboriginal Youth Education & Wellness Soc	51,183	ASQ Building Ltd	39,369
Academic Bookbinding Co Ltd	49,749	Associated Engineering	112,902
Acklands-Grainger Inc	2,019,650	Associated Fire & Safety	293,794
ACM Environmental Corporation	32,713	Astrographic Industries Ltd	126,450
ACME Fire & Safety Co Ltd	32,405	Ateeq Trucking Ltd	123,035
Action Athletic Wear & Crest Ltd	51,053	Atfocus Inc	181,451
Action Glass	69,651	ATIC	51,156
Active Earth Engineering Ltd	77,686	Atlas Group	206,780
Active Fitness Equipment Services	29,582	Atlas Painting & Restorations Ltd	84,172
Acton Ostry Architects Inc	103,838	Aulak Trucking	114,486
Advance Painting	32,164	Autodesk Inc	2,732,184
Advantage Thermal Services Ltd	25,263	AVO Audioworks Vehicle Outfitting	29,392
AECOM	118,632	Axisource	196,842
Aercoustics Engineering Ltd	138,241	B & S Emblem Ltd	25,756
Air Canada	132,573	B.A. Robinson Co Ltd	121,767
Air Liquide Canada Inc	82,436	B.C. Communications	25,974
Alara Environmental Health And Safety Ltd	39,982	B+B Scale Models Ltd	27,608
Alaskan Copper & Brass Co	34,498	B-1 Traffic Services	134,965
Albrecht, Jim	133,089	BA Blacktop Ltd	56,879
Alderglen Hay Sales Ltd	27,990	Ball Superior Ltd	33,412
Alec R Szibbo	348,660	Barnes Wheaton Pontiac Buick GMC Ltd	38,208
All Mini Machine Services Ltd	152,547	Barrier Wear Inc	33,267
Allstar Show Industries Inc	132,132	Bartle & Gibson Co Ltd	265,450
Alltex Equipment Ltd	95,713	Basalite Concrete Products	40,132
Alpha Neon Ltd	34,342	Battery Direct Vancouver	53,969
ALS Environmental	82,958	BC Access Flooring Inc	53,324
AlSCO Uniform & Linen Services	88,526	BC Bearing Engineers Ltd	25,814
Altec Industries Ltd	77,303	BC Conveying Machinery Ltd	105,659
Altus Group Limited	789,932	BC Entertainment Hall of Fame Society	72,440
Amazon.Com	25,596	BC Hardwood Floor Co Ltd	71,875
Amec Earth & Enviromental Ltd	44,472	BC Housing Mgmt Commission	761,736
Ameresco Canada Inc	6,181,336	BC Hydro	9,741,524
American Appraisal Canada Inc	77,994	BC Liquor	25,253
American Investments Ltd And Western Mrtg Dev	25,297	BC Online	63,967
Ampco Manufacturers Inc	36,437	BC Principals' And Vice-Principals' Assn	97,990
Andec Agencies Ltd	35,138	BC Rentals Ltd	38,815
Anderson Sod Farm Ltd	28,746	BC SEA - Climate Change Showdown	31,343
Andrew Mackey And Associates	\$ 54,445		

BCH Enterprises	27,074	Burgess, Cawley, Sullivan & Associates	25,968
BCIT	63,672	Busby Perkins + Will	1,186,284
BCP Express	60,719	Buster's Towing (1987) Ltd	629,779
Bearing & Transmission	75,201	Butler Survey Equipment Ltd	26,976
Beatty Floors Ltd	158,154	Bynett Construction Services Ltd	771,017
Bedrock Granite Sales Ltd	178,728	C & C Construction Co Ltd	26,145
Bees Sentinel Services Ltd	101,082	C K Golf Solutions Ltd	106,395
Bell Canada	703,806	C.A.P. Ventures Ltd	2,023,985
Bell Distribution	45,074	CA Canada Company	69,521
Bell Mobility Inc	284,481	Cal Poly Corporation	29,376
Belpacific Excavating/Shoring Ltd Partnership	16,098,280	Calco Equipment (BC) Ltd	51,363
Benny Foods Ltd	261,960	Cambie Business Association	250,000
Bentall Limited Partnership	89,203	Cambie Plumbing & Heating Ltd	27,964
Bentall LP	291,548	Campbell & Grill Ltd	173,062
Better Blend Coffee Ltd	33,409	Canada Bread West	58,773
Better Environmentally Sound Transportation (BEST)	26,000	Canada Green Building Council	41,422
Bhagat Virk Trucking	115,322	Canada Line Rapid Transit Inc	1,050,000
Big Bold Beautiful Banner Co	59,253	Canada Mrtg. & Hsng Corp Granville Island Proj. Ofc	42,745
Big House Communications Inc	201,130	Canada Pipe Co Ltd	1,430,767
Bird Construction Company	2,907,287	Canada Post Corporation	488,278
Blackbaud Canada	28,178	Canada Spring Mfg (1988) Inc	95,100
Blackbear Excavating Ltd	120,650	Canada Ticket	28,644
B-Line Tire & Auto Supply (BC)	45,819	Canadian Dewatering Ltd	430,316
Blue Max Lighting & Emergency Equipment	130,057	Canadian Linen Supply	121,022
Blue Pine Enterprises Ltd	225,501	Canadian Pacific Railway Co	99,813
BMS Integrated Services Inc	36,598	Canadian Pest Control Ltd	83,686
Bobcat Country Inc	124,518	Canadian Red Cross Society	54,589
Bollman Roofing & Sheet Metal Ltd	107,562	Canadian Tire	26,895
Bond Reproductions Inc	72,741	Canadian Western Trust	1,988,252
Bonsor Enterprises Ltd	128,197	Cannor Nurseries Ltd	105,538
Booth, Magnus	1,031,332	Canreal Management Corporation, In Trust	738,307
Bortolo & Sons Paving Ltd	462,171	Canterbury Food Service Ltd	56,514
Boyd, David R	30,000	Canuel Caterers	29,674
Brady's Excavating	150,179	Canwest Cutting And Coring	150,548
Braidana Consulting Ltd	30,881	Cap It Truck Accessories	40,113
Brains II Inc	46,733	Carbonet Holdings Inc	72,730
Brand.Live	685,974	Care Pest & Wildlife Control Ltd	29,928
Brandt Tractor Ltd	63,299	Carleton Rescue Equipment	28,134
Brett Young	27,563	Carlson Production Services	52,759
Bridge Communications	59,238	Carrie Marsh	134,815
Brighthouse Auto Electric Services Ltd	30,018	Carswell	66,699
Brink's Canada Limited	36,056	Cascade Wear Ltd	156,598
Bristol Industrial Sales Co	440,247	Cascadia Sport Systems Inc	143,767
Britannia Community Svcs Ctre	1,771,430	Cat The Rental Store	112,049
Britco Leasing Ltd	260,595	CCD Structural Services Inc	454,859
Brite-Lite Inc Lighting & Electrical Distributors	214,349	CDC Construction Ltd	291,088
British Columbia Profess. Fire Fighters' Burn Fund	65,232	CDC Synectics Inc	56,124
British Columbia Safety Authority (BCSA)	71,105	CDM Services Ltd	32,839
Broadway Equities Inc & PCI Crossroads Devt	3,378,555	CDS & Co	28,728,999
Broadway Refrigeration & Air Conditioning Co Ltd	113,836	Cedar Crest Lands (BC) Ltd	563,286
Brooks Corning Co Ltd	359,798	Cedar Rim Nurseries	42,390
Brown Bros Motor Lease Canada Ltd	112,357	Centennial Food Service	233,865
Brown Bros Ford	169,007	Central Heat Distribution Ltd	427,939
Bruce Carscadden Architect Inc	211,380	Central Pacific Trucking Ltd	94,949
BTY Quantity Surveyors BC Ltd	778,849	Centre A - Vanc Intl Centre For Contemporary Arts	294,000
Buckland & Taylor Ltd	190,310	Cerco Cable	31,370
Bug Factory	29,257	Ceyssens & Bauchman Barristers And Solicitors	34,682
Building Opportunities With Bus. Inner City Soc	52,500	CGM Lawyers, In Trust Barristers And Solicitors	26,763

## PAYMENTS TO SUPPLIERS OF GOODS AND SERVICES

## CITY OF VANCOUVER

CH2M Hill Canada Limited	298,912	Continental Roofing	214,578
Chan, Edward Kai Mung	27,399	Convergent Information Systems	42,874
Charles Industrial Supply	337,812	Con-West Contracting Ltd	214,260
Charter Telecom Inc	25,474	Cooper Lighting	65,766
Checker Wireless Inc	55,037	Copeman Healthcare	44,941
Cheema Trucking	45,815	Coral Engineering Limited	83,764
Chernoff Thompson Architects	31,855	Coriolis Consulting Corp	127,216
Chevron Canada Limited	5,836,661	Corix Utility Inc	36,937
Chinese Community Policing Centre	108,200	Corix Water Products LP	127,751
Christie Lites (Vancouver) Inc	45,759	Corporation Of Delta	3,135,979
Christopher Sullivan Arbitration & Mediation Svcs Ltd	56,207	Cossette Communication Inc	174,708
Churchill Armoured Car Service	159,640	Crace, Ron	42,391
Cimco Refrigeration	97,239	Craftsman Collision	26,435
Cintas Canada Ltd	215,395	Cratex Container Sales Inc	46,904
CIS Rentals	670,758	Creative Battery Systems	91,850
City Farmer	141,241	Creative Door Services Ltd	30,197
City Square Property Holdings Inc	673,260	Creative Transportation Solutions Ltd	32,472
Cityspaces Consulting Ltd	53,680	Cressey Development Group	610,989
Claymore Clothes Ltd	117,461	Crocker Equipment Co Ltd	81,723
Cleartech Industries Inc	133,809	Cross Cuts Sawing	87,096
Cliff Woolner (Dba)	67,032	Crossroads Excavating	26,623
Clive Grout Architect Inc	90,095	CSAP - Contaminated Sites Approved Profess. of BC	45,150
Cloverdale Paint Inc	40,112	CSDC Systems Inc	101,965
Club Car Inc	35,816	Culinary Capers Catering Inc	25,034
Coast Foundation Society	83,715	Cullen Diesel Power Ltd	137,227
Coast Hudson Ltd	238,958	Cummins Western Canada	562,438
Coast Mountain Bus Company	336,730	Custom Loading Ltd	1,055,990
Coast Mountain Bus Link	77,949	Custom Protect Ear Inc	37,418
Coast Powertrain Ltd	50,196	D. Litchfield & Co Ltd	73,634
Coastal Ford Sales Ltd	2,772,450	DA Architects + Planners	34,864
Cobalt Engineering	47,546	Daigle Welding & Marine Ltd	47,494
Cobham Surveillance	32,612	Dams Ford Lincoln Sales Ltd	367,934
Cobra Electric	132,317	Daniel Le Dressay, In Trust	805,989
Coca-Cola Bottling Ltd	361,038	Daves Surplus	330,705
Coinamatic	36,759	David Edward Furniture	33,761
Colliers International Realty Advisors Inc	41,816	David Watts, In Trust Notary Public	1,063,797
Collingwood Business Improvement Assn	182,764	Davie Village Business Improvement Assn	600,000
Collingwood Community Policing Centre	108,200	Davtech Analytical Services (Canada) Inc	32,401
Collingwood Neighbourhood House Society	275,128	Dayton & Knight Ltd	257,201
Collins, John	59,194	DB Perks & Associates Ltd	102,797
Colt Canada	52,835	DBRS Limited	78,750
Columbia Bitulithic Limited	2,815,723	DEL Equipment	242,251
Columbia Restoration Company Ltd	226,859	Delcan Corporation	30,595
Commercial Body Builders Ltd	362,275	Dell Canada Inc	76,219
Commercial Drive Business Society	398,650	Dell Computers	27,299
Commercial Electronics Ltd	73,131	Deloitte & Touche LLP	79,561
Commercial Solutions Inc	36,126	Destination Auto Group	36,629
Commissionaires	222,876	Dewar Pacific Projects Ltd	264,423
Commonwealth Historic Resource Mgmt Ltd	36,055	DGBK Architects	273,634
Compass Group Canada (Beaver) Ltd	113,446	DGS Construction Company Ltd	12,493,740
Compass Resource Management	68,915	Dhaliwal Trucking	154,601
Complete Innovations Inc	25,999	Dhillon Charan Singh	103,662
Compugen Inc	5,814,914	Dianne & Don's Bldg Maintenance	125,149
Computershare Trust Co Of Canada	6,666,912	Dillon Consulting Limited	30,343
Concept Finishes Ltd	25,159	Direct Energy Business Services	3,074,020
Concord Security Corp	3,511,361	Direct Equipment West Ltd	126,495
Con-Space Communications	25,608	Directional Mining & Drilling Ltd	193,433
Containerwest	229,673	Division 15 Mechanical Ltd	661,094
Conti Electronics Ltd	35,006	Dobney Foundry Ltd	37,271

**PAYMENTS TO SUPPLIERS OF GOODS AND SERVICES**

**CITY OF VANCOUVER**

Dodwell Realty Ltd, In Tr For Fairmont Med. Bldg Ltd	37,766	Epi-Use Labs LLC	67,310
Donald Flooring Contract Sales Ltd	139,023	Ericsson Mfg Ltd	33,822
Donaldson Engineering Ltd	132,956	Ernst & Young	274,339
Douglas Lake Equipment LP	42,911	Esbe Scientific	45,188
Douglas Park Community Assn	234,370	Esc Automation Inc	38,234
Douglas Welch Design	39,451	Esri Canada Ltd	40,212
Downtown Vancouver Bus. Improv. Assn	2,266,403	Ethos Business Communications Group	25,200
DPOC Neopost Canada Ltd	125,732	Evergro Canada Inc	287,895
Draeger Canada	1,432,778	Every Letter In The Alphabet Printing Ltd	141,750
Dreamrider Theatre Society	44,100	Evin Industries Ltd	26,279
DTES Community Arts Network Society	41,600	Excel Estates And Management Inc	34,650
Duckworth Management Group Ltd	48,201	Excelsior Building Mtce Ltd	29,911
Dueck Chevrolet Old Cad Ltd	124,940	Executive Building Maintenance Inc	312,342
Dun & Bradstreet Canada Ltd	37,204	Expert Excavating Demolition & Trucking Ltd	26,883
Dunbar Community Ctre Assn	551,781	F & G Delivery Ltd	35,250
Dunbar Village Business Assn	135,000	Fairmeade Investments Ltd	39,861
Duncan Solutions	190,999	Falcon Equipment Ltd	56,360
Durante Kreuk Ltd	149,721	False Creek Community Assn	136,530
Dye & Durham	51,229	False Creek Harbour Authority	35,126
Dyna Engineering Ltd	75,826	False Creek Industries Ltd	28,253
Dyplex Communications Ltd	50,728	Farm Tek Turf Services Inc	95,304
E. Lees & Associates Consulting Ltd	72,557	Farris, Vaughan,Wills & Murphy LLP	1,170,740
Eagle Ridge Mechanical Contracting Ltd	62,106	Fasken Martineau Dumoulin LLP	366,038
Eagle Ridge Mechanical Service Ltd	267,320	Fasken Martineau Dumoulin, In Trust	82,183
Eagle West Truck & Crane Inc	63,101	Fast Trac Enterprises Ltd	72,430
East West Plastic & Electric Productions Corp	113,641	Federation Of Canadian Municipalities	93,237
Eba Engineering Consultants Ltd	309,717	Final Drive Investments Ltd	26,963
Ebsco Canada Ltd	310,441	Final Grade Xcavation	45,826
E-Card ID Products Ltd	49,195	Finning (Canada) A Division Of Finning Intl	3,147,901
Echovera Inc	214,347	Fiona Bowie Studio	97,650
ECM Espresso Coffee Machines	31,101	First Choice Waste Disposal Ltd	34,734
Eco Compteur	36,333	First Truck Centre Vancouver Inc	925,480
Eco Links Products Group Inc	31,752	First United Church	40,920
ECOMM	17,798,592	Five Currents	343,182
Econolite Canada Inc	67,149	Flannigan, Rod	41,544
Ecowaste Industries Ltd	42,818	Flexahopper Plastics	105,394
Eddy Moore Trucking	116,207	Flora Design Landscaping And Mtce. Inc	164,269
Edenvale, Div of EW Disaster Kleenup L.P.	81,326	Folkcrafts 'N' Art Import Co Ltd	46,651
EECOL Electric (Sask) Inc	148,815	Foreman Equipment Ltd	28,665
EHS Partnerships Ltd	366,431	Forrec	213,450
Electrical Cable Supply Ltd	73,715	Fortel Traffic Inc	48,764
ELM Technologies Ltd	37,150	Forum Productions Inc	43,536
EM Plastic & Electric Prod Ltd	35,291	Forzley, Richard	61,686
Embers	163,004	Four Star Waterworks Ltd	541,829
Emco Corporation	436,366	Foxfab Metal Works	64,369
Emeterra Environmental	298,823	Frank Stanzl Construction Ltd	50,337
Enerpro Systems Corp	708,043	Frank's Trucking	50,895
Engineering Harmonics	29,547	Franz Environmental Inc	71,427
Ennova Structural Engineers Inc	25,998	Fraser Milner Casgrain LLP, In Trust	5,439,791
Ensign Pacific Lease Ltd	64,865	Fraser Valley Controls Ltd	28,035
Enterprise Geoscience Services Ltd	27,221	Fraser Valley Equipment Ltd	186,130
Enterprise Paper Co Ltd	44,412	Fraservalley Equipment	30,596
Enterprise Rent-A-Car	251,777	Fred Surridge Ltd	101,553
Entire Building Svcs Ltd	163,078	Fred Welsh Ltd	135,543
Entrust Limited	35,716	Fresh Direct Produce Ltd	89,533
Envirochem Services Inc	57,781	Fsona Systems Corp	28,143
Eos Lightmedia Corporation	54,600	Fujitec Canada Inc	102,642
Epic Production Technologies	54,178	FVB Energy Inc	199,841

## PAYMENTS TO SUPPLIERS OF GOODS AND SERVICES

## CITY OF VANCOUVER

G. Brar & Sons	114,849	Gurmit Mann Trucking	142,203
G. Magus Excavating Ltd	127,015	Gutierrez, Tania	27,708
G. Trasolini Contractors Ltd	401,072	Habitat Systems Inc	125,905
G.S. Bhullar Trucking	65,288	Hach Company	46,010
Galleon Marine Richmond	25,321	Haebler Construction Projects Inc	4,465,216
Gardens By Nature Landscape Services	29,162	Hanley Agencies Ltd	107,477
Gasmaster Industries Incorporated	180,759	Hans Trucking Ltd	54,807
Gastown Business Improvement Soc	502,179	Harassment Solutions Inc	25,200
GBL Architects Inc	40,148	Harris & Company Barristers & Solicitors	133,764
GE Analytical Instruments, Inc	63,343	Harry Powar Trucking	89,242
GE Canada Equipment Financing GP	41,017	Hastings Brass Foundry Ltd	26,326
GE Canada Leasing Services Company	25,780	Hastings Comm Assn Family Enrichment Ctre	35,029
GE Fanuc Intelligent Platforms Canada	128,413	Hastings Community Assn	33,726
GE Security Canada	70,632	Hastings North Area Planning Assn	116,200
Gencor Industries Inc	26,141	Hastings North Business Improvement Assn	259,250
General Paint	27,267	Hatch Mott Macdonald Ltd	372,729
Genesis Security Inc	39,537	Hay Group Limited	34,388
Genius Uniform & Garment Mfg Ltd	178,749	Hazco Environmental Services Ltd	85,665
Genivar Consultants Limited Partnership	30,516	Hazmasters Environmental Controls Inc	58,752
Genumark	103,313	HB Lanarc	89,584
Geo. H. Hewitt Co Limited	48,830	HD Supply Utilities	99,048
Geometron Designs Ltd	45,426	Health Quest	28,580
Geopacific Consultants Ltd	44,975	Heatherbrae Builders Co Ltd	19,293,410
George Bubas Motors Ltd	148,797	Heenan Blaikie - Lawyers	38,733
Gescan	38,769	Henriquez Partners Architects	111,621
GFS British Columbia	252,399	Henry, Karen A.	34,548
Gilian Dusting	29,006	Heritage Office Furnishings Ltd	378,945
Gladding McBean, Div of Pacific Coast Bldg Products	118,771	Herman Miller Workplace Resource Vancouver	2,536,840
Glentel Inc	70,500	Hewlett Packard (Canada) Co	409,851
Global 360 Inc	151,802	Hi-Cube Storage Products	78,840
Global Knowledge Network Canada Inc	29,202	High Performance Climbing Walls	102,060
Glory Ewen, In Trust Notary Public	571,510	Hilti (Canada) Corporation	137,898
Go Wireless, Inc	48,794	Hi-Pro Coatings	38,492
Gold Key Pontiac Buick Ltd	72,981	HOK	145,427
Golder Associates Ltd	198,450	Holaco Construction (1997) Ltd	236,859
Goodbye Graffiti Inc	435,368	Holiday Inn	46,132
Gould Paper	39,021	Holland Imports Inc	38,756
GP Rollo & Associates Ltd Land Economists	65,976	Holland Landscapers (1990) Ltd	3,017,880
Grand & Toy	330,211	Holmes & Brakel (BC) Inc	58,006
Grandview Blacktop Ltd	217,378	Home Depot	134,058
Grandview Community Assn	63,677	Honeywell Limited	69,728
Grandview Woodland Comm Police Office Soc	114,923	Horseshoe Star Holdings Ltd	165,392
Granville Island Brewing	36,886	Hothi Trucking	94,160
Graphically Speaking Services Inc	32,778	Hotmix Parts	131,754
Great West Equipment	512,915	Houle Electric Limited	88,686
Great West Life	2,254,199	Hub Fire Engines & Equipment Ltd	53,928
Greater Van. Sewerage And Drainage District	45,075,896	Hubner, Travis	56,839
Greater Vancouver Crime Stoppers	25,000	Huget Consulting	38,797
Greater Vancouver Water District	52,320,360	Hughes Condon Marler: Architects	480,385
Green Valley Fertilizer Ltd	34,288	Hyatt Regency Vancouver	31,211
Greenlite Traffic	81,972	Hy-Com Communications Ltd	32,779
Greer Contracting Ltd	28,602	Hypower Systems Inc	86,424
Greg Bubas/Victoria Excavating	94,581	Iain Ritchie Farrier Services	27,447
Groupe Atlas	38,008	Ian Mayall & Associates	113,923
Grouse Mountain Resorts Ltd	37,125	IBM Canada Ltd	278,029
Grover Elliott & Co Ltd	35,093	ICBC	70,623
GTW Mechanical Services	62,196	ICI Canada Inc	29,421
Guillevin International Co	160,989	ICI Paints (Canada) Inc	58,019
Gundar Lipsbergs	26,277	Idaz Construction	131,424

Ideaca Knowledge Services Ltd	382,284	Kal Tire	808,973
Ideal Distributors Ltd	34,046	Kalef Consulting	44,615
Ideal Welders Ltd	45,293	Kanwarjit Singh Dhillon	47,874
Ikari Construction Ltd	93,099	Karo Group Inc	255,506
Imagewear	42,162	Karyo Edelman	112,815
Impact Office Furnishings	150,529	Kask Brothers Division Of Lafarge Canada Inc	702,030
Imperial Oil	2,718,775	Kato's Nursery Ltd	26,761
Imperial Paving Ltd	5,114,090	Keith Plumbing And Heating Co Ltd	314,035
Information Builders (CDA) Inc	220,954	Ken Bradley Trucking & Excavating Ltd	82,626
Ingenia Consulting	31,744	Ken Wallsmith Contracting	147,296
Inglis, Gordon	49,730	Kenny's Trucking	91,933
Inland Kenworth Parker Pacific	69,440	Kensington Comm Ctre Assn	52,994
Innovative Manufacturing Inc	28,755	Kerr Wood Leidal Associates Ltd	162,835
Inprotect Systems Inc	466,015	Kerrisdale Business Assn	454,671
Instant Coffee	28,542	Kerrisdale Camera Ltd	75,932
Intellitime System	302,798	Kerrisdale Comm Centre Society	287,198
Intercity Packers Ltd	26,543	Kerrisdale, Oakridge, Marpole Crime Preven. Soc	108,200
Intercontinental Truck Body Inc	245,889	KES Consultants Ltd	66,407
International Flag & Banner	82,025	Keso Turf Supplies	52,488
International Truck And Engine Corporation	684,846	Keystone Environmental Ltd	283,670
Inter-Provincial Roof Consultants Ltd	32,075	Killarney Community Centre Society	138,623
Interprovincial Traffic Services Ltd	667,065	King Luminaire Company Inc	87,871
Interville Development Partnership Limited	332,978	Kingsgate Mall LP	104,459
IPAC Chemicals Ltd	27,182	Kitsilano - 4th Avenue Business Assn	140,000
Iron Mountain Canada Corporation	124,067	Kitsilano Community Ctre Assn	404,162
Iron Mountain Equipment Rentals Ltd	46,550	Kliegel, Christian	105,596
Irving Tire Ltd	117,817	KM Roberts & Associates Ltd	28,999
ISA International Inc	43,096	Knight Signs	208,538
ITT W & WW	64,569	Knowledge Computers	41,436
Ives Training Group	25,565	Kodiak Trucking & Equip Ltd	1,261,772
J & G Trucking	37,698	Koffman Kalef LLP	178,852
J & M Trucking	143,133	Koh, Germaine	29,176
J .Brown Trucking Co Inc	151,785	Komatsu Rents	83,539
J B Newall Memorials	32,555	Kone Inc	250,095
J E Martignago	132,246	Konica Minolta Business Solutions (Canada) Ltd	160,598
J. Bhinder Trucking	123,006	KPMG Inc	370,539
J. R. Virk Trucking Ltd	37,223	Krasicki & Ward Emergency Prep	46,621
J.S. Sanghera Trucking	83,519	Kristo's Glass Services Inc	87,799
Jacob Bros. Construction Ltd	15,794,340	Kwan, Vanessa	41,570
James H Bush & Assoc Profess. Quantity Surveyors	45,439	L & L Painting & Sandblasting	309,643
James Hoggan & Associates	72,426	L & M Backhoe Services Ltd	285,876
Janitors' Warehouse	998,951	Lafarge Canada Inc	3,823,694
Jaq.Th.De Vroomen Garden Products	39,368	Lafontaine Iron Werks	250,425
Jerry Williams Excavating Ltd	32,652	Lagan Technologies Inc	386,835
Jesse's Moving	28,333	Lamar Transit Advertising	34,971
Jiffy John Rentals Ltd	26,955	Land And Water British Columbia Inc	58,722
Jim Cook Trucking	104,613	Landfillfire Control Inc	246,272
JJM Construction Ltd	3,376,292	Lang Michener	32,853
Joints	34,227	Langley Roofing Co Ltd	75,686
Jonathan Losee Ltd	72,331	Langley Wholesale Ltd	32,477
Jones, Sharon	53,975	Latley, Christine	61,706
Jordair Compressors Inc	91,170	Lawnboy Enterprises Ltd	116,730
Jordart Canada	42,388	Leblevec Construction	110,065
JSI Telecom Division Of Jatom Systems Inc	140,896	Ledcor Special Projects	2,611,692
JSS Trucking	28,822	Leica Microsystems (Canada) Inc	91,266
Justice Institute of BC	85,177	Lens & Shutter	43,006
K.D. Engineering Co	28,665	Len's Transportation Group Ltd	34,377
K.S. Trucking	33,410	Levelton Consultants Ltd	183,972

## PAYMENTS TO SUPPLIERS OF GOODS AND SERVICES

## CITY OF VANCOUVER

Lex Pacifica Law Corporation	25,666	Medisys Corporate Health LP	80,586
Lexisnexis Canada Inc	57,759	Medisys Health Group LP	132,508
Liberte Contracting	138,758	Medteq Solutions CA Ltd	37,564
Life Fitness	133,330	Mega-Tech	33,409
Lifesaving Society	27,099	Mercer Human Resource Consulting	41,378
Light House Sustainable Building Centre Society	45,045	Metal Supermarkets	26,168
Linotech Design & Mfg Ltd	406,768	Metro Parking Ltd	145,702
Lithonia Lighting Canada	68,250	Metro Roofing & Sheet Metal	62,967
Little Mountain Neighbourhood House Society	28,394	Metro-Can Construction (Hldgs) Ltd	243,354
Live Nation Canada	2,116,074	Michel Gravel Agency, Inc	181,602
Livingston Intl Inc	88,817	Micro Com Systems Ltd	41,111
LMK Enterprises Inc	80,083	Microsoft Canada Co	94,605
London Drugs	60,323	Midland's Workwear Plus	100,972
Lookout Emergency Aid Society	78,462	Mike Douglas Excavating	163,294
Lordco Parts Ltd	115,477	Mike's Building Restoration Ltd	180,128
Lower Mainland Ceramic Tile Ltd	73,744	Milbank, Tweed, Hadley & McCloy LLP	30,891
Lower Mainland Fast Freight Inc	91,841	Millennium Southeast False Creek Properties	68,540,009
LTA Production Ltd	175,187	Milliken & Co Agencies Ltd	151,938
Lukan, Alice D	32,381	Mills Basics	525,190
Lum, Ken	141,750	Ming Pao Daily News	34,408
Luna Management Ltd	68,522	Minister Of Finance & Corp Rel. Product Distr. Ctr	161,244
Lups Contractors	123,008	Minister Of Finance Accommodation & Real Estate	206,750
Lynch, Almute	35,456	Minister Of Finance Ministry Of Attorney General	152,019
M. Wilson Equipment Inc	29,400	Minister Of Finance Prov. of BC - AR Land Section	174,019
MacDonald Commercial Real Estate Svcs Ltd	27,720	Miso Gardening & Landscaping	59,220
Mack Printers & Stationers Ltd	30,331	Mitchell Press Limited	57,957
Macwilliam, David	88,200	Mitchell, Jane	36,652
Magee, Seja	41,466	Mitel Networks Corporation	27,423
Mahil Trucking	93,194	Mixer Systems Inc	26,308
Mainland Demo Contracting Ltd	1,610,087	Mmm Group Ltd	68,837
Mainland Information Systems Ltd	1,634,402	Modu-Loc Fence Rentals Ltd	81,275
Mainland Labour Contracting Ltd	35,027	Monaghan Golf Inc	567,106
Mainland Sand & Gravel Ltd	3,321,943	Montel	88,561
Mainroad Maintenance Products Ltd	1,362,647	Moody's Investors Service	49,350
Makam Construction Ltd	222,479	Morfeo Supplies Ltd	44,543
Maple Leaf Consumer Foods	37,163	Morphotrak Safran Group	86,462
Marcel Equipment Limited	219,797	Morrow Environmental Consultants Inc	397,115
Marine Chrysler Dodge Jeep Ltd	71,734	Mortal Coil Performance Society	155,751
Marine Roofing (1996) Ltd	258,158	Mosaic Translation Services	29,675
Marine Roofing Repair & Mtce. Service (2003) Ltd	67,529	Motorola Canada Ltd	42,993
Marpole Business Assn	150,000	Mott Electric GP	1,047,358
Marpole- Oakridge Community Centre Assn	33,019	Mount Pleasant Commercial Improvement Soc	238,400
Martello Property Services Inc	107,827	Mount Pleasant Community Centre/Assn	83,672
Massil, Tony	25,083	Mountain Equipment Co-Op	43,969
Master Halco	37,418	Mueller Flow Control	1,196,741
Matcon Excavation And Shoring Ltd	141,897	Mundi Trucking Ltd	156,720
Matrex International	44,352	Municipal Pension Plan Province of BC	49,780,516
Matson Peck And Topliss BC Land Surveyors	28,455	Mustel Group	58,364
Maxwell Floors Ltd	125,685	Myfanwy Macleod	136,684
Maxxam Analytics	214,505	Myra Systems Corp	107,900
McAsphalt Industries Ltd	97,664	N Wallace & Company Ltd	1,809,447
McEwen, Sean	154,615	N.D. Graphic Products Limited	29,962
McGregor & Thompson Hardware Ltd	78,638	Nancy E Adams	47,643
MCM Interiors Ltd	28,438	Nansen Group Inc	28,027
McRae's Environmental Services Ltd	1,221,925	Napa Auto Parts	552,426
MD Charlton Co Ltd	224,492	Nashco Consulting Ltd	125,871
Mea Forensic Engineers & Scientists	40,416	National Energy Equipment Inc	62,800
Mediaco The Presentation Co Inc	44,639	National Leasing Group Inc	26,477
Medical Services Plan Of B.C.	3,586,464	NC4 The National Ctr Crisis & Continuity Coordination	60,876

Nedco Div. Of Westburne Ind. Ent Ltd	129,305	Pacific Bolt Mfg Ltd	92,038
Nederman Canada Limited	28,152	Pacific Centre Leaseholds Ltd	2,112,609
Neptune Technology Group	53,625	Pacific Coast Heavy Truck Group	73,963
Neufeld W. R.	105,749	Pacific Controls Ltd	29,536
New Chelsea Society	50,935	Pacific Cutting & Coring Ltd	359,001
New Line Hose & Fittings	124,312	Pacific Door Closer Service Ltd	26,253
New Moon Excavating Ltd	68,836	Pacific Fasteners Ltd	33,503
New West Gypsum Recycling (BC) Inc	179,836	Pacific National Exhibition	890,199
Newalta Corporation	174,028	Pacific Newspaper Group	180,062
Newton, Kelly	54,285	Pacific Northern Rail Contractors Corp	2,909,011
Nexient Learning Inc	60,296	Pacific Risk Management Corp	26,485
Nichols, Wayne	85,915	Pacific Safety Products Inc	162,584
Nicholson, Darrell	35,314	Pacific Wholesale Appliances	319,318
Nicholson, Terry	56,568	Padam Trucking	64,119
Norben Electric Ltd	62,046	Panel Products	67,144
Norseman Plastics Ltd	28,860	Paradigm Software	40,748
North American Pipe & Steel Ltd	32,045	Paragon Food Equipment Inc	27,072
North Island Locks Ltd	43,741	Pardaman Sekhon	81,736
Northern Building Supply Ltd	383,846	Parker Pacific Equipment Sales	132,687
Northland Chipper Sales Ltd	48,284	Parking Corp Of Vancouver	310,104
Northwest Hydraulic Consultants	39,566	Parkwood Construction Ltd	4,880,544
Northwestern Systems Corp	51,028	Pattison Sign Group	62,793
Norton Stewart, In Trust	183,750	Paul's Radiator (1985) Ltd	40,652
Nova Pole International Inc	465,700	Paving Solutions	77,596
Nova Quality Training	27,300	Pax Construction Ltd	1,482,789
Novacom Construction Ltd	667,198	PBA Consulting Engineers	119,561
Novax Industries Corporation	778,847	PCI Realty Corp	980,751
Novell Canada	73,819	PCO Services Corporation	81,954
NRG Research Group	107,533	PD Group Interior Design Ltd	62,418
Oakcreek Golf & Turf Inc	148,715	Peck & Company	46,758
Oakley Canada Inc	32,996	Pell Business Equipment Ltd	41,482
Oakridge Centre Vancouver Holdings Inc	481,753	Pendpac Inc	53,417
Oasis Bags	44,084	Pendulum Gallery	26,468
Ocean Concrete A Division Of Lehigh Hanson	917,945	Penny Handford Consulting	26,679
Ocean Pipe A Division Of Lehigh Hanson	391,711	Perspectives HR Consulting Inc	130,191
OCLC, Inc	108,437	Peter Dorozan Cable Communications	41,470
Odd Squad Productions Society	64,903	Peter P.Y. Woo, In Trust Notary Public	1,089,209
Office Depot	332,788	Petro-Canada Lubricants Inc	231,305
Office Essentials Inc	86,935	PHH Canada Inc	167,072
Oglov Business Development Inc	138,015	Phil Hurst Excavating	163,705
Okanagan Spring Brewer	60,831	Phillips Farevaag Smallemberg	513,619
Omega Custom Furniture And Design Inc	58,868	Phoenix Enterprises Ltd	161,559
Omni Security Systems Ltd	55,019	Photo Expert	76,784
On The Cutting Edge Productions Society	141,750	PHS Community Services Society	93,143
Once A Tree Furniture Ltd	63,512	Pickering Safety	101,505
Open Business Process	31,626	Pinton Forrest & Madden	63,270
Open Road Toyota - Richmond	30,875	Piroche Plants Inc	71,614
Open Water Coaching	34,546	Pit Stop Portable Toilets Services Ltd	97,508
Openroad Auto Grp Ltd DbA Openroad Hyundai	27,333	Pitnetworks Prepaid	336,000
Optinet Systems Inc	26,658	PJ White Hardwoods Ltd	52,874
Oracle Corporation Canada Inc	62,041	Plaza 500 Hotel	39,711
Orbis Canada Ltd	69,300	Point Grey Village Business Assn	80,000
Organizational Health Inc	227,796	Poirier, Raymond	43,176
Otto Communications	34,551	Polycrete Restorations Ltd	253,516
Overhead Door Company	171,237	Port Coquitlam & District Hunting & Fishing Club	124,659
PacBlue Digital Imaging Inc	28,250	Poschner Construction (88) Ltd	1,431,820
Pacific Blasting & Demolition Ltd	51,304	Potter's Mission Society	25,000
Pacific Blue Cross	13,410,157	PPE Labs (Division Of Associated Safety Inc)	58,212

**PAYMENTS TO SUPPLIERS OF GOODS AND SERVICES**

**CITY OF VANCOUVER**

Prairiecoast Equipment	302,616	RLM Learning Innovations Inc	69,442
Premier Envelope	40,274	Road Warrior Cutting	291,925
Pressed Metal Products Ltd	86,290	Rob Egan Consulting	38,640
Prism Engineering Ltd	87,504	Robert Half Finance & Accounting	55,369
Pro Sound & Stage Lighting Ltd	72,338	Robson Street Business Assn	506,887
Pro Tool	39,907	Rock-Crete Equipment Ltd	63,913
Pro-Can Construction Group	2,189,115	Rocky Mountain Phoenix	250,140
Profire Emergency Equipment Inc	198,137	Rocky Mountain Production Services Ltd	37,796
Progressive Messenger Ltd	222,762	Rodney Graham Studios Inc	467,250
Project Rainbow	83,452	Rogers	777,567
Pro-Light Electric	81,820	Rogers Business Solutions	237,104
Proscenium Architecture Inc	1,621,413	Rollins Machinery Ltd	4,845,003
Prostar Painting And Restoration Ltd	198,870	Roper Greyell Barristers And Solicitors	485,664
Protech Vehicle Systems Inc	29,135	Rose Security Services Inc	389,675
PSI Fluid Power Ltd	91,555	Roundhouse Community Arts & Recreation Society	159,999
Public Library Interlink	139,482	Roundhouse Community Centre Assn	90,701
PWL Partnership Landscape Architects Inc	556,155	Royal Roads University	42,051
QCA Systems Ltd	269,670	Roynat Inc	31,499
Qualichem Industrial Products Ltd	54,645	Russell Food Equipment	57,389
Qualitative Research Associates Inc	37,621	S Chahal Trucking	96,912
Quantum Lighting Inc	125,432	S K Sanitary Specialties Mfg Ltd	212,369
Quantum Murray LP	333,485	S M Auto Import Service	89,819
Quartech Systems Ltd	203,784	S Sidhu Trucking	68,415
Quest Software	28,622	Safe Software Inc	62,999
Quinte Marine Services Ltd	33,600	Safetek Emergency Vehicles Ltd	251,378
R. Bury Media And Supplies Ltd	146,867	Safety Grid Pavements Ltd	770,806
R. Nicholls Distributors Inc	1,183,860	Sage Counselling & Addiction Services	29,280
R. S. Natt Trucking	32,902	Salmon's Rentals Ltd	32,943
R.M.B. Construction	50,651	Sammy Yan Chim Wong	32,558
Radioworks Communications Inc	298,615	Samuel Son & Co Limited	34,195
Raeco ( Western ) Ltd	48,847	Sandhu, Jasminder	36,621
Raider-Hansen Inc	47,302	Sandhu, Joga Singh (Jog-San Trucking)	60,126
Randhawa A. S.	60,915	Sandwell Engineering Inc	837,417
Raptor Ranch - Bird of Prey Center	176,150	SAP Canada Inc	1,278,091
Ray & Berndtson/Tanton Mitchell Inc	74,032	Saputo Dairy Products Canada GP	54,462
Raybern Erectors Ltd	29,650	Savoury City	33,980
Ray-Cam Co-Op Assn	200,575	Schenke/Bawol Engineering Ltd	254,294
Ray-Cam Co-Operative Centre	87,857	Schreder Inc	36,992
RBC Dexia Investor Services Trust	36,518	Scott, Jim	220,963
Read Jones Christoffersen Ltd	256,524	Sea To Sky Transfer	40,172
Receiver Gen. for Canada Pub. & Dep. Svcs	44,545	Seals Action Gear	51,190
Receiver Gen. of Canada Public Works & Gov't Svcs	380,883	Sensus Metering Systems	503,979
Receiver Gen. of Canada RCMP Attn FSS Branch	162,880	Sentry Technology Canada	36,400
Receiver General for Canada Industry Canada	42,038	Set Can Corporation	188,081
Receiver General of Canada	23,293,679	Seymour Painting Limited	255,774
Receiver General of Canada -Corporate Mgmt Br	614,975	SGBIA	593,000
Redmonds Trucking & Backhoe	154,664	Shanahan's Ltd	26,182
Redpath Renovations	73,747	Shato Holdings Ltd	90,090
Redwood Plastics	26,240	Shaw Cablesystem GP	60,354
Remdal Painting & Restoration Inc	335,881	Shell Canada	48,877
Renfrew Park Community Centre Assn	74,492	Sheran Trucking	81,869
Richard Singer	33,396	Sherine Industries Ltd	147,715
Richco Contracting Ltd	299,202	Shirtland Laundry & Dry Cleaners Ltd	783,037
Richmond Chrysler Dodge Jeep Ltd	250,209	Shrimpton & Company, In Tr Barristers And Solicitors	427,191
Richmond Elevator Maintenance Ltd	263,528	Siegel Entertainment Ltd	45,161
Richvan Holdings (2006) Ltd	176,528	Sierra Systems Group Inc	320,534
Riley Park Community Assn	82,532	Simon Fraser University	25,657
Risi Claudio	83,837	Simplex Grinell	67,324
RJ & Associates Environmental Consulting Inc	56,750	Simpson, Buster	41,981

Sirsidyrix (Canada) Inc	97,937	Target Products Ltd	206,879
SLR Consulting (Canada) Ltd	45,328	Tarmac Grinding Ltd	156,461
SLS Lighting	45,684	TD Securities Inc	31,417
Smith Bros & Wilson (BC) Ltd	284,176	Team Engineering Inc	47,066
Smith Cameron Pump Solutions	59,582	Tebo Mill Installation Ltd	87,166
Smithrite Portable Services Ltd	73,956	Tec Floor Coverings Ltd	62,985
SMS Equipment Inc	1,033,723	Telocate Systems Inc	46,188
Snap On Tools	33,320	Telus Communications (BC) Inc	1,265,253
SNC-Lavalin Environment Inc	264,394	Telus Communications Equipment	3,223,519
Snider, Denver	35,348	Telus Communications Inc	474,595
Softchoice Corporation	92,276	Telus Mobility	604,833
Solarfective Products Limited	71,954	Telus National Systems, Inc	216,945
Solarwinds.Net, Inc	28,088	Telus Services Inc	207,703
Solus Consulting Inc	41,633	Tennant Sales And Service Company	61,697
Source Floor Specialties Inc	53,392	Terasen Gas Inc	2,016,700
South Cambie Trucking Ltd	108,470	Terminal City Ironworks (ACS) Inc	52,979
South Hill (Fraser Street) Merchants Assn	101,000	Terrasol Environment Inc	49,955
South Vancouver Community Policing Centre	108,200	Texcan	119,916
Space2Place Design Inc	104,454	Tham Demo & Excavating Ltd	26,232
Spagnuolo & Co., In Trust Barristers And Solicitors	1,649,862	Thauli, As	49,620
SPC/Tridata	267,560	The Active Network Ltd	101,636
Spears Sales & Service Ltd	93,040	The Alberta Library	89,724
Specimen Trees Wholesale Nurseries Ltd	118,438	The Company Car	34,181
Spectratec Services Group Inc	202,979	The Current Sales Corporation	42,085
Speedy Glass Montreal Support Centre	34,754	The Georgia Straight	26,028
Sperling Hansen Associates	87,249	The Great West Life Assurance Co	134,213
Spot Solutions Ltd	194,188	The Law Society of BC	42,424
Standard & Poor's	37,275	The Legal Freelance Centre	71,469
Stanley Park Ecology Society	128,349	The Office Resource	27,707
Stantec Architecture Ltd	25,385	The Pan Pacific Hotel	31,086
Stantec Consulting Ltd (SCL)	2,033,551	The Tempest Development Group Inc	278,156
Sterling Combustion Inc	401,481	The Toronto Dominion Bank	4,279,382
Sterling Fence Co Ltd	42,562	The Vancouver Club	490,909
Sterling Fleet Outfitters	28,215	The Vancouver Courier	200,785
Sterling, Cooper & Associates	25,781	The Vancouver Society of Children's Centres	201,984
Stikeman, Elliott	407,852	The Westin Bayshore	27,250
Stohler & Associates	25,725	Thorco West Equipment Ltd	37,443
Strategic Corporate Wear	42,057	Thunderbird Plastics Ltd	110,622
Strathcona Business Improvement Assn	411,511	Thurber Engineering Ltd	26,151
Strathcona Community Centre Assn	57,684	Tidball Projects Ltd	1,255,778
Stresscrete Ltd	29,264	Tim Reeve Consulting Inc	59,095
Stuart Olson Constructors Inc	538,475	Timeless Homefix Solutions Ltd	164,146
Sun Life Financial	118,002	Toe-Hoe Leasing Ltd	150,823
Sun Life of Canada Group	1,077,480	Tomko Sports Systems Inc	851,065
Sunrise Trailer Sales	102,293	Tony Power Contractors	125,408
Sunset Community Association	75,713	Toronto Artscape Inc	46,131
Superior City Services Ltd	60,858	Toter Incorporated	187,908
Superior Propane	151,540	Totten and Associates	134,516
Surfwood Supply (1964) Ltd	151,029	Tourism Vancouver	156,075
Sutton Road Marking Ltd	43,054	Trafco (Canada)	453,920
Swing Time Distributors Ltd	183,572	Trane Canada	2,166,584
Synovate Ltd	29,768	Trans Power Construction (1999) Ltd	56,444
Sysco Vancouver	383,863	Trans-Care Rescue Ltd	28,515
T. Moscone & Bros. Ground Maintenance Ltd	51,413	Transcold Distribution Ltd	217,173
T. Rai's Trucking	105,852	Transform Compost Systems Ltd	36,818
T. S. Trucking	128,504	Traumatech	38,874
Tacanada Ltd	106,225	Trev Deeley Motorcycles	73,608
Tactical Advantage Law Enforcement Products Inc	46,499	Tritech Group Ltd	132,316

**PAYMENTS TO SUPPLIERS OF GOODS AND SERVICES**

**CITY OF VANCOUVER**

Tritech Ind. Ltd Water And Wastewater Systems	190,309	Verisign	25,674
Trow Associates Inc	49,360	Veterans Memorial Housing Soc	73,275
TU Wolf Rf Designs Inc	43,302	Via Partnership LLP	67,255
Turner Co (Canada)	43,511	Viaduct Sheet Metal Ltd	52,582
Turn-Key Construction Inc	32,243	Victor Business Products (1984) Ltd	34,001
Tutt Brothers Transportation Ltd	56,852	Victoria Drive Business Improvement Assn	130,210
Tyam Construction Ltd	9,274,731	Viking Fire Protection	38,195
Tybo Contracting Ltd	4,478,317	Vimar Equipment Ltd	263,671
Ty-Crop Manufacturing Ltd	67,558	Vincor International	56,768
Tymm, Ingrid	49,230	Vintage Woodworks Inc	308,261
UBC	174,980	W H Lowden Inc	155,564
Ulmer Contracting Ltd	98,339	W Redevelopment Group Inc	169,705
Under Pressure Property Maintenance	29,865	Wakefield Development Ltd	40,546
Underhill Geomatics Ltd	34,689	Walker Jones Ltd	26,193
Underwriters Lab Of Canada	49,447	Walter Franci Architecture Inc	541,094
U-Need-A-Bottle Service Ltd	44,812	Ward's Hydraulic Services	188,928
Union Of BC Municipalities (UBCM)	616,954	Warrington PCI Management	2,217,608
Unis Lumin Inc	41,843	Waste Management of Canada Corporation	1,230,358
Unisource Canada Inc	44,606	Watari Research Assn	37,440
United Carpet Limited	52,568	Watson Gloves	77,632
United Lock Block Ltd	191,005	Watson Goepel Maledy, In Tr Barristers & Solicitors	32,945
United Rentals Canada Inc	263,698	WCS Waste Control Services Inc	379,021
United We Can	221,066	Web Engineering Ltd	54,374
Urban Impact Recycling Ltd	47,676	Weber Supply Company Inc	275,725
Urban Sawing & Grooving Co Ltd	826,595	Webir Automation & Control Svc	67,244
Urban Utility Corp	58,599	Webtech Wireless	173,560
Urban Visuals	40,064	Wescan Direct Mail Service (1982) Ltd	106,739
Valid Manufacturing Ltd	254,672	Wesco Distribution Canada Inc	1,471,492
Van Der Zalm & Associates Inc	111,580	Wesco Industries Ltd	104,517
Vanarch Woodwork Ltd	29,774	West Coast Electric Ltd	141,882
Vanbots Construction Corp	6,096,715	West Coast Machinery Ltd	134,718
Vancouver Aboriginal Community Police Centre	336,101	West Coast Sign Service Ltd	138,181
Vancouver Area Cycling Coalition	85,358	West Creek Farms Ltd	27,302
Vancouver Art Gallery	391,097	West End Community Centre Assn	140,343
Vancouver Chinatown BIA Society	316,020	West Lease, Div. of Westminster Auto Leasing Ltd	61,033
Vancouver Chinatown Merchants Assn	29,876	West Pacific Consulting Group	35,322
Vancouver Civic Employee Assistance Society	253,408	West Point Grey Comm Ctre Assn	163,249
Vancouver Coastal Health Authority	1,062,448	Westburne West	830,557
Vancouver Economic Development Commission	2,039,573	Westcoast Engineering Group Ltd	864,866
Vancouver Foundation Harbour Centre	47,121	Westcoast Wire	34,612
Vancouver Fraser Port Authority	125,901	Westend Coal Harbour Community Police Centre	108,200
Vancouver Heritage Foundation	116,784	Western Canada Tube Products Ltd	81,481
Vancouver Holdings Ltd	2,182,738	Western Excavating	139,123
Vancouver Maritime Museum	35,991	Western Golf Works Llc	39,956
Vancouver Moving Theatre Society	109,873	Western Mechanical Services (1977) Ltd	61,451
Vancouver Org. Committee For The 2010 Olympic	11,705,548	Western Pro Show Rentals Limited	25,388
Vancouver Pile Driving Ltd	1,316,686	Western Safety	56,949
Vancouver Professional Baseball LLP	715,941	Western Scale Co Ltd	30,233
Vancouver Public Housing Corp	94,423	Western Star & Sterling Trucks of Vancouver Inc	49,878
Vancouver Public Library Foundation	65,093	Westjet	51,868
Vancouver Salt Company Ltd	8,525,046	Westlund	55,935
Vancouver School Board	328,171	Westpen Properties Ltd	140,221
Vancouver Thunderbird Minor Hockey Assn	106,553	Westpro Constructors Group Ltd	18,090,364
Vancouver Trolley Company (1996) Limited	71,231	Westview Sales Ltd	550,764
Vandusen Botanical Gardens Assn	55,151	Westwood Topsoil Ltd	44,793
Van-Kel Irrigation	86,883	Wicklow West Holdings Ltd	330,023
Vanport Enterprises Ltd	77,050	Wilco Landscape Westcoast Inc	7,045,374
VCR Print Co Ltd	68,595	Wilkinson Steel And Metals	168,414
Verhnjak Pianos	28,848	Will Dunning Inc	25,000

**PAYMENTS TO SUPPLIERS OF GOODS AND SERVICES****CITY OF VANCOUVER**

William G Farish	393,201	Yen Bros Produce Ltd	430,561
Williams And White Machine Inc	42,735	Yeomen Property Maintenance & Renovation	172,476
Williams Machinery Ltd	42,935	Young's Landscaping Ltd	104,173
Willis Canada Inc	2,263,030	Z-Card Canada	63,898
Wolseley Canada Mechanical Group	26,752	Zeemac Vehicle Lease Ltd	863,472
Wood Wyant Inc	214,020	Zentra Computer Technologies Inc	60,368
Woodland Equipment Inc	52,370	Zonar Systems	37,569
Workers' Compensation Board of BC	5,838,298	Zumro Inc	41,752
Workspace Solutions Inc	28,087	Total - Suppliers Over \$25,000	\$ 801,827,675
Worleyparsons Canada Ltd	221,944	Total - Suppliers Under \$25,000	21,144,825
Wurth Canada Ltd	45,000		
Xerox Canada Ltd	896,720		
Yaletown Business Improvement Assn	536,003	Total	<u>\$ 822,972,500</u>

Beijing Bookstore	\$ 55,946
British Columbia Library Association	277,178
Cch Canadian Limited	30,601
China Classics	64,869
Cvs Midwest Tape	140,541
Ebsco Canada Ltd.	208,135
Edu Reference	64,927
Entertainment One	32,114
Gale Group	563,304
Golden Crown Book Store	37,069
H.B. Fenn And Company Ltd.	30,550
Harpercollins Canada Ltd	74,462
How To Video	113,287
Imperial Hobbies	68,884
Indigo Books & Music, Inc.	37,764
Ingram (Electronic)	35,963
Kidsbooks	59,889
Library Bound Inc. (Elec)	306,240
Midwest Library Service (Electronic)	73,489
Midwest Tape	151,796
Newspaper Direct	37,256
Proquest	89,246
Proquest Information And Learning Company	47,437
Raincoast Book Distribution Ltd.	60,220
Renaud-Bray	27,295
S & B Books Ltd	176,850
Sino United Publishing (Can) Ltd.	169,757
Stricker Books	39,600
United Library Services Inc.	1,502,392
	<hr/>
Vendors With Total > \$25,000	\$ 4,577,061
Vendors With Total < \$25,000	1,133,072
	<hr/>
Total	<u><u>\$ 5,710,133</u></u>

The City prepares the schedule of payments based on actual disbursements processed through its Accounts Payable system. This provides assurance on completeness as the reported amounts are reconciled to the financial system cheque register and electronic funds transfer records.

The schedule of payments is a "cash basis" listing. This figure therefore will differ significantly from the expenditures in the consolidated financial statements which are reported on an accrual basis resulting in timing differences. Furthermore, there are disbursements which are not considered expenditures including payments made to other taxing authorities, employee payroll deductions, debt principal repayments. Conversely, there are expenditures which do not involve an actual disbursement (in addition to accruals) - grants offset by related revenues (e.g. Theatre operating grants), holdbacks.

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**STATEMENT OF  
PAYMENTS OF  
COMMUNITY GRANTS OR CONTRIBUTIONS**

A. S. T. C. Science World Society	\$ 94,804	Hard Rubber New Music Society	\$ 8,000
Aeriosa Dance Society	8,000	Headlines Theatre Co. Society	22,000
Africa Peace Forum Society	3,500	Health Arts Society	15,000
Arts Club of Vancouver Theatre Society	155,000	Helen Pitt Gallery	17,500
Arts In Action Society	8,000	Hellenic Congress of BC	15,000
Arts Umbrella	5,630	Helping Mex Y Can Society	2,700
Association Of United Ukrainian Canadians	15,000	Holy Body Tattoo Society	30,000
Axis Theatre Society	34,000	I. E. Artspeak Gallery Society	27,000
Ballet B C (Pacific Ballet Society)	107,848	Jewish Community Centre of Gr. Vancouver	8,000
Bard On The Beach Theatre Society	25,000	Jewish Museum and Archives of BC	7,000
Barking Sphinx Performance Society	2,000	Joe Ink Performance Society	15,000
Battery Opera Performing Arts	10,500	Karen Jamieson Dance Society	12,000
BC Multicultural Health Services Society	2,000	Khalsa Diwan Society	10,000
Blackbird Theatrical Society	9,000	Kidd Pivot Performing Arts Society	22,000
Boca Del Lupo Theatre Society	27,000	Kitsilano Neighbourhood House	1,500
Canadian Music Centre BC	17,000	Kokoro Dance Theatre Society	16,000
Caravan World Rhythms Society	21,650	Latinos In Action Vancouver Foundation	11,500
Carousel Theatre Society	30,000	Leaky Heaven Performance Society	17,000
Celtic Fest Vancouver Society	5,000	Leave Out Violence (LOVE))	4,500
Centre Cultural Francophone De Vancouver	17,000	Les Productions Figlio Society	6,000
Centre of Integration for African Immigrants	2,500	LINK Dance Foundation	3,000
Children's Arts Umbrella Assn	16,500	Little Mountain Neighbourhood House Soc	2,000
Children's Festival (CIAYA)	126,500	Live Biennale of Performance	20,000
Chinese Benevolent Assn. of Vancouver	19,500	Lola MacLaughlin Dance Society	18,000
Chinese Canadian Artists Federation	4,000	Made in BC - Dance on Tour Society	4,000
Chor Leoni Men's Choir	16,500	Malaspina Printmakers' Society	11,000
Cineworks Independent Filmmakers Society	34,000	Mascall Dance Society	15,000
Co. Erasga Dance Society	7,500	Miscellaneous Productions Society	12,000
Coastal Jazz & Blues Society	103,800	Mortal Coil Performance Society	7,000
Collingwood Neighbourhood House Society	4,500	Mount Pleasant Neighbourhood House	2,000
Comm. Arts Council of Van. Festival Committee	8,000	Move: The Co. (Movement Dance Prod'n. Soc)	3,000
Compaigni V'Ni Dansi Society	5,000	Movement Enterprise	10,000
Contemporary Art Gallery Society of BC	65,000	Music BC Industry Association	100,000
Crab - Water For Life Society	1,850	Music In The Morning Concert Society	20,000
Crafts Association of BC	13,000	Music On Main Society	17,000
Dancehouse	20,000	Musica Intima Society	18,500
Dancers Dancing Dance Society	5,000	National Congress of Black Women Foundation	2,815
Dancing On The Edge Festival Society	30,630	Native Daughters of BC	5,000
Doxa Documentary Film and Video Festival	15,000	New Forms Media Society	9,000
Dunbar Residents Association	1,000	New Orchestra Workshop Society	13,000
Early Music Vancouver	10,650	New Performance Works	8,000
East Van Celebration Society	15,000	Neworld Theatre Society	30,000
Eastside Culture Crawl Society	15,000	Norman Rothstein Theatre	18,000
Edam Performing Arts Society	20,000	O R Gallery Society	26,500
Electric Company Theatre Society	35,000	Pacific Ballet Society	93,000
Elektra Women's Choir	14,000	Pacific Baroque Orchestra Society	19,500
False Creek Watershed Society	3,500	Pacific Cinematheque	45,000
Farmfolk/Cityfolk Society	4,500	Pacific Space Centre Society	98,865
Firehall Theatre Society	65,000	Pacific Theatre	14,000
Flamenco Rosario	12,815	Pandora's Collective Outreach Society	4,500
Friends of Chamber Music	16,620	Pangaea Arts Society	15,000
Frog Hollow Neighbourhood House	3,000	Patrick Street Productions	13,000
Fugue Theatre	5,000	Pink Ink Theatre Productions Assn	26,200
Full Circle: First Nations Performance Soc	11,000	Playwright's Theatre Centre	35,000
Gallery Gachet Society	19,000	Powell Street Festival Society	20,000
Greater Van. Professional Theatre Alliance	10,000	Pride In Art Society	11,500
Grunt-Visible Arts Society	34,000	Proximity Arts Society	5,000
H R MacMillan Space Centre Society	425,533	Public Dreams Society	17,500

Push International Performing Arts Soc	82,800	Vancouver Cantonese Opera	10,315
Radix Theatre Society	10,000	Vancouver Celebrates Diwali	14,000
Raven Spirit Dance Society	4,500	Vancouver Centre For Contemporary Asian Art	35,000
Realwheels Society	15,000	Vancouver Chamber Choir	61,738
Redshift Music Society	8,000	Vancouver Chinese Instrumental Music Soc	7,000
Reel To Real International Film Festival	11,000	Vancouver Community Gamelan Society	3,000
Ruby Slippers Productions Society	14,000	Vancouver Co-Operative Radio	20,000
Rumble Productions Society	26,000	Vancouver East Cultural Centre	110,000
Satellite Video Exchange Society	24,000	Vancouver Folk Music Festival Society	80,000
Screaming Weenie Productions	7,000	Vancouver Inter-Cultural Orchestra	6,000
Secret Lantern Society	17,500	Vancouver International Fringe Festival	38,000
Seismic Shift Arts Society	11,490	Vancouver Intl. Bhangra Celebration Society	7,000
Shakti Dance Society	4,000	Vancouver Intl. Dance Festival Society	23,000
Sista'hood (Working Arts Society)	6,000	Vancouver Intl. Film Festival Society	48,000
Society for Disability Arts and Culture	22,200	Vancouver Intl. Improv Festival	2,000
Solo Collective Theatre Society	14,000	Vancouver Intl. Writers' Festival Society	60,000
South Asian Family Association	9,500	Vancouver Jewish Film Festival	7,500
Standing Wave Society	3,500	Vancouver Latin American Film Society	9,000
Still Moon Arts Society	17,500	Vancouver Maritime Museum	410,710
Subterrain Literary Collective Society	7,000	Vancouver Metis Association	5,500
Taiwanese Canadian Cultural Society	8,000	Vancouver Moving Theatre Society	15,000
Tara Cheyenne Performance	9,000	Vancouver Museum Commission	746,500
Tempus Theatre Society	6,500	Vancouver New Music Society	29,000
The Centre For Sustainability	121,600	Vancouver Opera Association	404,818
The Chop Theatre Society	6,000	Vancouver Out On Screen Film & Video Soc	35,000
The Dance Centre	63,000	Vancouver Playhouse Theatre Company	501,208
The Gr. Van. Alliance for Arts & Culture Soc	45,000	Vancouver Pride Society	30,000
The Green Thumb Players Society	55,000	Vancouver Pro Musica Society	12,000
The Main Art Drift Society	4,000	Vancouver Recital Society	36,055
The Only Animal Theatre Society	10,000	Vancouver Review Publication Society	12,000
The Response Dance Society	3,000	Vancouver Society For Early Music	30,000
The Virtual Stage Arts Society	5,000	Vancouver Summer Festival Society	40,000
Theatre La Seizieme	32,500	Vancouver Symphony Society	1,085,960
Theatre Replacement Society	20,000	Vancouver Tap Dance Society	6,000
Tomorrow Collective Arts Society	9,000	Vancouver Venture for Diversity Society	1,000
Touchstone Theatre Society	35,000	Vancouver Wooden Boat Society	4,500
Turning Point Ensemble Society	24,630	Vetta Chamber Music & Recital Society	7,000
Up In The Air Theatre Society	6,000	Wen Wei Dance Society	18,000
Urban Ink Productions	14,000	West Coast Book Prize Society	2,000
Urban Republic Arts Society	7,000	West End Seniors' Network	1,750
Uzume Taiko Drum Group Society	8,000	Western Front Society	52,000
Van Dyke March And Festival Society	6,000	Western Theatre Conspiracy Arts Society	30,000
Vancouver Academy of Music	40,400	Wild Excursions Production Society	4,000
Vancouver Access Artists Run	18,500	Women In Film & Television Vancouver Soc	8,500
Vancouver Art Gallery	2,167,500	Word On The Street Festival	15,000
Vancouver Asian Film Festival Society	7,000		
Vancouver Asian Heritage Month Soc	16,000		
Vancouver Bach Choir	58,255		
Vancouver Cantata Society	16,500		
			<u>\$ 10,100,337</u>

Adult Learning Development Association	\$ 15,920	Pacific Com. Resources Soc - Vietnamese Youth	\$ 46,820
Battered Women's Support Services	46,820	Pacific Com. Resources Society	35,172
BC Coalition of People with Disability	36,412	Pacific Post Partum Support Society	17,340
Big Brothers of Greater Vancouver	39,692	PeerNet BC	31,212
Big Sisters of BC Lower Mainland	46,820	PFAME	60,528
Boys' and Girls' Clubs of Greater Vancouver	63,424	Philippine Women Centre Of BC	18,572
Britannia Community Services Centre	1,500	PIRS - Lead Program	20,368
Canadian National Institute For The Blind	15,920	PIRS - Outreach workers	54,192
Canadian Paraplegic Association	46,820	PLEA Community Services Soc. of BC	25,880
Cedar Cottage Neighbourhood House	90,924	Purple Thistle-Arts in Action Society	15,300
Chinese Community Library Services Association	8,924	Renfrew-Collingwood Seniors' Society	16,856
Collingwood Neighbourhood House Society	93,424	S.U.C.C.E.S.S.:	
Community Legal Assistance Society	44,136	Bridging The Gap Family Services	46,820
Cottonwood Community Garden	9,000	Seniors' QOL Program	40,840
Crisis Interven. & Suicide Prev. Centre of BC	23,000	Youth At Risk Program	67,200
Downtown Eastside Neighbourhood House	23,412	South Granville Seniors Friendship Centre	55,338
Downtown Eastside Women's Centre Assn.	108,224	South Vancouver Family Place	56,000
Dugout - Central City Mission	40,000	South Vancouver Neighbourhood House:	
Eastside Family Place Society	56,248	Other	90,924
Environmental Youth Alliance	2,500	Seniors Project	30,744
Family Services of Greater Vancouver	109,342	Strathcona Community Association	41,544
Four Eleven Seniors' Centre Society	75,868	Taiwanese Canadian Cultural Society	15,300
Frog Hollow Neighbourhood House	112,216	Tetra Society of North America	10,200
Gallery Gachet	1,800	The Aboriginal Front Door Society	45,900
Gordon Neighbourhood House	58,000	The Centre For Sustainability	30,000
Greyhaven Exotic Bird Sanctuary	2,450	The Kettle	91,300
Hastings Family Drop-In	36,764	The Kidsafe Project Society	25,416
Hastings North Area Planning Association	9,000	The Small Animal Rescue Society of BC	2,950
Hastings North Business Improvement	40,500	Thunderbird Neighbourhood Association	40,000
Hastings Park Conservancy Society	10,000	TRAC - Tenant Resource & Advisory	45,000
Headlines Theatre Co. Society	16,484	Urban Native Indian Education Society	25,500
Hugabull Advocacy & Rescue Society	2,000	Urban Native Youth Association	24,068
Immigrant Services Society of BC	47,500	Vancouver Aboriginal Com. - Policing Centre	1,850
Information Services Vancouver Society	25,700	Vancouver Area Human Rights Coalition	20,800
Inland Refugee Society of BC	52,800	Vancouver Assn. For The Survivors of Torture	23,972
Japanese Community Volunteers Assn	31,000	Vancouver Community Network	25,092
Jewish Family Service Agency	15,496	Vancouver Native Health Society	1,700
Kids Up Front Foundation	2,000	Vancouver Rape Relief and Women's Shelter	33,304
Kitsilano Neighbourhood House	74,632	Vancouver Recovery Club	31,396
Kiwassa Neighborhood Services	121,524	Vancouver Second Mile Society:	
Kiwassa Neighbourhood House	49,500	Downtown South NBHD Helpers	23,972
Knowledgeable Aboriginal Youth Assn	7,500	DTES NBHD Helpers	44,676
La Boussole, Centre Communautaire Societe	14,568	DTES Seniors Centre	31,620
Law Courts Education Society of BC	36,080	NBHD Helpers Chinese Outreach Project	28,124
Learning Disabilities Association of B C	22,952	Vancouver Status Of Women	34,592
Leave Out Violence (LOVE)	25,304	Vancouver Volunteer Centre	27,596
Little Mountain Neighbourhood House - Early Years	20,400	VSOCC Family Programs	25,500
Little Mountain Neighbourhood House Society	68,964	Watari Research Association	59,888
Marpole Oakridge Family Place Society	36,416	West End Seniors' Network	46,820
Marpole-Oakridge Area Council	20,400	West Side Family Place Society	38,820
Mosaic - 3 Community Outreach Programs	121,088	Western Institute For The Deaf	10,000
Mount Pleasant Family Centre Society	65,312	Wildlife Rescue Association of BC	3,000
Mount Pleasant Neighbourhood House	76,632	Wish Drop-In Centre Society	80,632
Multicultural Helping House Society	45,792	Women Against Violence Against Women	40,800
Network Of Inner City Community Services Soc.	25,000	YWCA Vancouver - Crabtree Corner	56,868
North Shore Counselling Centre Society	10,200	YWCA Vancouver - Single Mothers Support Serv.	20,808
Oakridge Senior's Society	10,000		
PACE - Prostitution Alternatives	58,632		
			<u>\$4,222,550</u>

Boat Daycare Society	\$ 15,940	Out of School Care	\$ 12,752
Brant Villa Daycare Society	15,940	Ray-Cam Co-Op Association:	
Britannia Community Services Centre		Other	27,000
Childcare Program	22,316	Ray-Cam Daycare	27,000
Eagles in the Sky Daycare	25,504	Shannon Daycare Society	22,316
Grandview Terrace Daycare	27,000	South Van. NBHD House – Poppins Preschool	19,574
Cedar Cottage Neighbourhood House		Spare Time Childcare Society	19,128
Beaconsfield Out of School Care	9,564	St Michaels Anglican Church	10,627
Lord Selkirk Out of School Care	14,346	Strathcona Community Centre:	
Queen Alex Out of School Care	7,970	Out of School Childcare	11,158
Coalition of Child Care Advocates of BC	10,000	Preschool 1 & 2	12,752
Collingwood Neighbourhood House Society		Sunset Childcare Society	15,940
Carlton Out of School Care	9,564	Sunset Community Association Preschool	22,125
Duke Street Child Care Centre	20,403	The Vancouver Society Of Children's Centre:	
Endowment	39,600	Bayshore	84,298
Sarah House Childcare Centre	15,940	Dorothy Lam	39,600
Developmental Disabilities Association	20,403	Library Square	19,800
Eastside Family Place Society	3,188	Other	112,541
Franklin Preschool Society	5,000	Quayside	39,600
Frog Hollow Neighbourhood House		Sapphire	53,500
Kids World	12,752	Shaw	19,800
Nootka Out of School Care	12,752	Thunderbird Neighbourhood Association:	
Satellite Day Care	27,000	After School Care	14,984
Jericho Kids' Club Childcare Society	26,460	Nursery School	7,651
Kitsilano Neighbourhood House	5,000	Vancouver Aboriginal Friendship Society	15,940
Kiwassa Neighborhood Services		Vancouver Chinese Pentecostal Benevolent Society	15,940
Out of School Care	10,520	Van. Westside Early Childhood Development Hub	5,000
St David's Preschool	7,651	Westcoast Child Care Resource Centre	178,590
Variety Club Day Care	15,940	YMCA of Greater Vancouver:	
Little Mountain Neighbourhood		Kids Club	7,970
Other	9,564	Nanook Daycare	15,940
Out of School Care	12,752	YWCA Vancouver:	
McGregor Childcare Society	27,000	CityGate	15,940
Mount Pleasant Child Care Society	27,000	Crabtree Corner	22,954
Mount Pleasant Community Centre	71,165	Emma's Infant / Toddler Care	27,000
Mt. Pleasant Neighbourhood House:		Other	39,600
Childcare	5,000		
Daycare	18,682		
			\$1,488,936

Affil'n. of Multicultural Soc.& Serv. Agencies of BC	\$ 5,500	Kickstart Disability Arts & Culture	\$ 1,500
Artstarts In School	6,000	Kitsilano Neighbourhood House	1,500
BC 2009 World Police & Fire Games	25,000	Knowledgeable Aboriginal Youth Assn.	4,000
BC Aboriginal Childcare Society	2,000	La Boussole, Centre Communautaire Societe	2,400
BC Cancer Foundation	10,000	Leaky Heaven Performance Society	5,500
BC Coalition of People with Disability	50,000	Leave Out Violence (LOVE)	3,200
BC Housing Management Commission	5,650,000	McBride Elementary School	763
BC Sports Hall of Fame and Museum	1,615	Media Undefined Society	6,000
Better Environmentally Sound Transportation	2,500	Metropolitan Vancouver Basketball Foundation	3,000
Boca Del Lupo Theatre Society	5,600	Miscellaneous Productions Society	5,500
Brant Villa Daycare Society	535,500	MPA - Motivation Power & Achievement Soc	29,938
Britannia Community Services Centre	2,473	Mt. Pleasant Commercial Improvement Soc	3,200
Burrard Inlet Fireworks Society	10,000	Mt. Pleasant Neighbourhood House	5,500
Canadian Society for Asian Arts	8,000	Multicultural Helping House Society	250,000
Cedar Cottage Greenway Garden	6,150	New Hope Community Services Society	3,200
Cedar Cottage Neighbourhood House	2,002	Nootka Elementary School	415
Children's Arts Umbrella Association	2,800	Pacific Community Resources Society	80,699
Children's Festival (CIAYA)	6,000	PFAME	3,200
Chinatown Societies Heritage Bldg Assn	50,000	PHS Community Services Society	287,021
Chinese Benevolent Association	50,000	Providence Health Care Vancouver	102,338
Chinese Cultural Centre of Gr. Vancouver	15,000	Public Dreams Society	4,800
Churchill Secondary School	1,600	Riley Park Community Association.	5,000
Cineworks Independent Filmmakers Soc	3,200	Senior Chinese Society of Vancouver	5,000
Circuswest Performing Arts Society	1,763	Simon Fraser University	5,600
Coast Foundation Society	352,200	Soc. Promoting Environmental Conservation	4,500
Collingwood Business Improvement Assn	6,000	Sole-Save Our Living Environment	114,999
Collingwood Neighbourhood House Soc	6,445	St. James Community Square Society	7,760
CommUnify Organizational Group	3,200	Still Moon Arts Society	6,000
Doxa Documentary Film and Video Festival	6,800	Strathcona Community Centre Assn	26,667
DTES Vancouver Centre for Arts Society	2,400	Street Corner Media Foundation	5,700
DTES Women's Centre Assn	7,500	Street Youth Job Action - FSGV	35,000
Dugout Drop-In Centre Society	9,000	The Salient Group	350,000
Electric Company Theatre Society	35,000	Townline Ventures 14 Ltd	50,000
Entertainment Media Arts Society	800	Trafalgar Out-of-School Care Society	52,700
Evergreen	22,500	Union Of BC Municipalities	17,500
False Creek Community Centre	2,000	Van Horne Elementary School	460
False Creek Watershed Society	5,000	Vancouver Aboriginal Com. - Police Centre	2,000
Family Services of Greater Vancouver	15,500	Vancouver Area Cycling Coalition	2,000
Federation of Canadian Artists	436	Vancouver Chinatown BIA Society	1,600
Firehall Theatre Society	2,000	Vancouver City Planning Commission	55,920
Four Eleven Seniors' Centre Society	15,000	Vancouver East Cultural Centre	160,000
Four Sisters Housing Cooperative	50,000	Vancouver International Marathon	37,500
Frog Hollow NBHD House	7,000	Vancouver Jewish Film Festival	800
Gordon NBHD House	3,000	Vancouver School Board	10,000
Granville Mennonite Housing Society	1,106,250	Vancouver Status Of Women	3,333
Hastings North Business Improvement Assn	6,000	Vancouver Venture for Diversity Society	6,000
Henry Hudson Elementary School	915	VSU - David Lloyd George Elem. School	3,200
HFBC Housing Foundation	250,000	VSU - Mt.Pleasant Elem. School	4,000
Hudson Out Of School Care Society	12,000	VSU - West 1 Comm. Schools Team	5,000
Intersections Media	50,000	West End BIA	1,600
Joe Ink Performance Society	3,000	West End Community Centre Assn	1,500
John Henderson Elementary School	930	YMCA of Greater Vancouver	253,000
Kerrisdale Community Centre Society	10,000		
Kettle Friendship Society	4,800		
			<u>10,486,391</u>