



## ADMINISTRATIVE REPORT

Report Date: March 19, 2018  
Contact: Melanie Kerr  
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RTS No.: 12247  
VanRIMS No.: 08-2000-20  
Meeting Date: April 17, 2018

TO: Vancouver City Council  
FROM: General Manager, Finance, Risk and Supply Chain Management  
SUBJECT: 2017 Statement of Financial Information

### ***RECOMMENDATION***

THAT Council approve the 2017 Statement of Financial Information for filing with the Ministry of Community, Sport and Cultural Development under the Financial Information Act.

### ***REPORT SUMMARY***

The Financial Information Act (FIA) requires municipalities to prepare a Statement of Financial Information (SOFI) to be filed with the Ministry of Community, Sport and Cultural Development by June 30 of the following year. The 2017 SOFI has been prepared as prescribed by the Lieutenant Governor in Council and has been approved by the Director of Finance as required by legislation.

### ***COUNCIL AUTHORITY/PREVIOUS DECISIONS***

There is no applicable Council Authority or previous decisions relevant to this report.

### ***CITY MANAGER'S/GENERAL MANAGER'S COMMENTS***

The General Manager of Finance, Risk and Supply Chain Management recommends approval of the report.

## **REPORT**

### **Background/Context**

The 2017 SOFI contains the audited Annual Consolidated Financial Statements and the following schedules:

- Schedules of Debts and Guarantee and Indemnity Agreements
- Schedule of Payments to Suppliers of Goods and Services – list of suppliers with payments over \$25,000
- Schedule of Remuneration and Expenses – list of employees earning over \$75,000 and amounts paid Council and Board members.

It should be noted that the list of payments to suppliers reported in SOFI includes some items that do not go through the traditional competitive procurement processes at the City, and are not reported in the City's annual procurement report. These types of payments include items such as real estate acquisitions and the purchase of water from Metro Vancouver.

### **CONCLUSION**

The SOFI has been prepared from the financial records of the City in accordance with the FIA and regulations. The FIA regulations require the SOFI to be presented to Council for approval and be made available for examination by the public for 3 years after the year reported on. Approval and filing of the 2017 SOFI will satisfy the City's legislative obligations under the FIA and regulations.

\* \* \* \* \*



# **CITY OF VANCOUVER**

**INCLUDING BOARDS AND COMMISSIONS**

**BRITISH COLUMBIA**

## **STATEMENT OF FINANCIAL INFORMATION**

**DECEMBER 31, 2017**

- **FINANCIAL STATEMENTS**
- **SCHEDULE OF DEBTS**
- **SCHEDULE OF GUARANTEE AND INDEMNITY AGREEMENTS**
- **SCHEDULE OF REMUNERATION AND EXPENSES**
- **SCHEDULE OF SUPPLIERS FOR GOODS AND SERVICES**

**Published pursuant to the Financial Information Regulations under the  
Financial Information Act of British Columbia**

**CITY OF VANCOUVER**

**STATEMENT OF FINANCIAL INFORMATION APPROVAL**

The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2), approves all the statements and schedules included in this Statement of Financial Information, produced under the *Financial Information Act*.

A handwritten signature in black ink, appearing to read 'MKerr', written in a cursive style.

Melanie Kerr  
Director of Financial Services  
Deputy Director of Finance  
March 28, 2018

## CITY OF VANCOUVER

### DIRECTOR OF FINANCE REPORT

The Financial Statements contained in this Statement of Financial Information under the Financial Information Act have been prepared by management in accordance with Canadian generally accepted accounting principles, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all the statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The City's Internal Audit Division has the responsibility for assessing the internal control environment of the City and making observations and recommendations on the effectiveness of management systems and processes. The Internal Audit Division reports to the Internal Audit Management Team.

The External Auditors, KPMG LLP, conduct an independent examination, in accordance with Canadian generally accepted auditing standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the Act. Their examination includes a review and evaluation of the City's system of internal control and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly. The External Auditors present their audit findings to the City's Finance and Services Committee.

On behalf of the City of Vancouver,



Melanie Kerr  
Director of Financial Services  
Deputy Director of Finance  
March 28, 2018

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**CITY OF VANCOUVER**

**BRITISH COLUMBIA**

**CONSOLIDATED  
FINANCIAL STATEMENTS**

**2017**



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## Vancouver City Council 2014 – 2018

City Council is made up of the Mayor and ten councillors who are elected at large for a four-year term.



Councillor  
Melissa  
De Genova

Councillor  
Adriane  
Carr

Councillor  
Andrea  
Reimer

Councillor  
Heather  
Deal

Councillor  
Raymond  
Louie

Mayor  
Gregor  
Robertson

Councillor  
Tim  
Stevenson

Councillor  
Kerry  
Jang

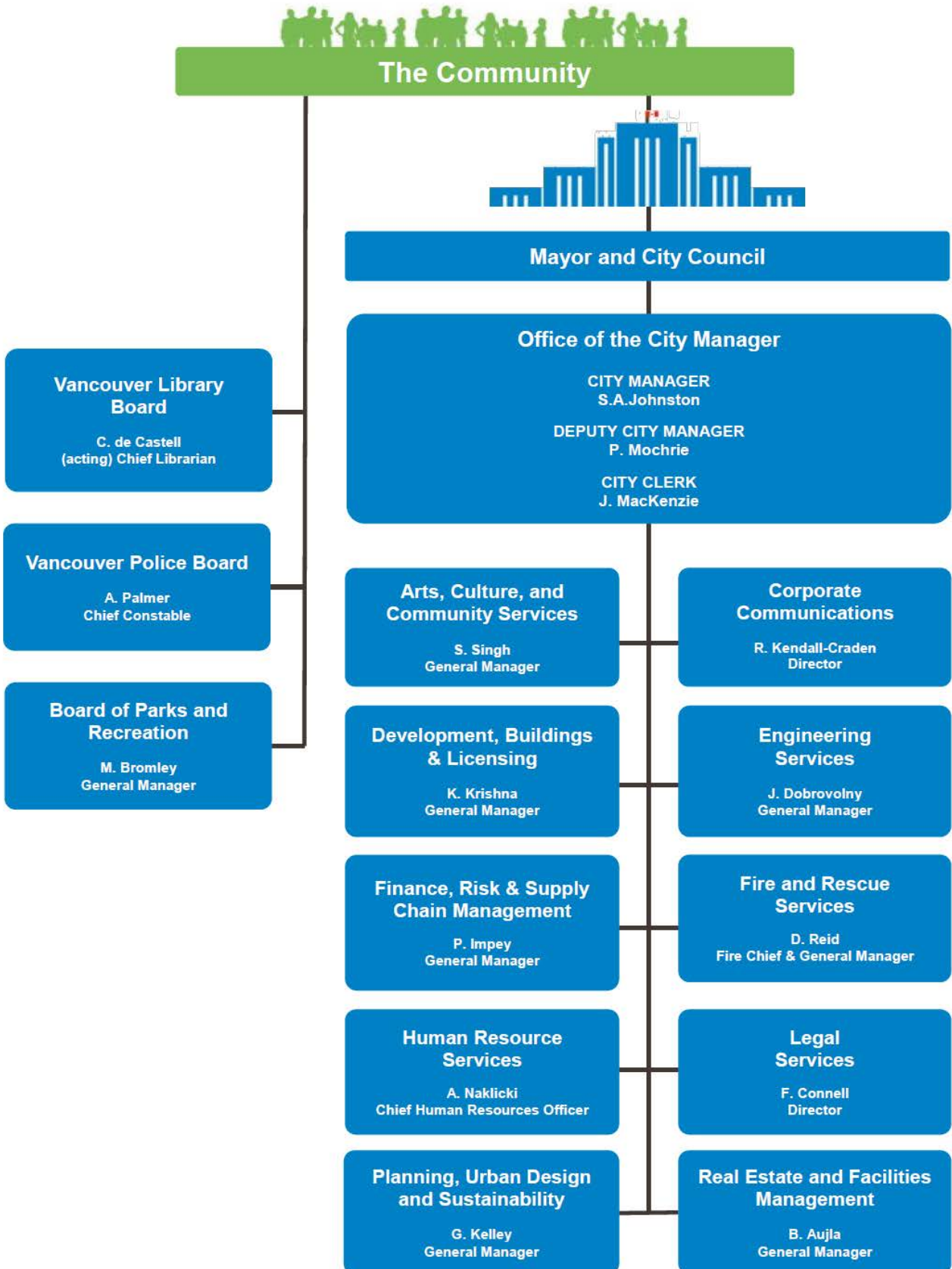
Councillor  
Elizabeth  
Ball

Councillor  
George  
Affleck

Councillor  
Hector  
Bremner

**CITY OF VANCOUVER ORGANIZATIONAL CHART**

The City of Vancouver's organizational structure supports the community.



**Mayor G. Robertson and Members of Council**

It is our pleasure to submit the Consolidated Financial Statements for the City of Vancouver for the year ended December 31, 2017. These financial statements include the financial position and results of operations of the City including its boards and City controlled corporations. The preparation of the Consolidated Financial Statements is the responsibility of management and they have been prepared in accordance with Canadian Generally Accepted Accounting Principles as prescribed by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

To assist in meeting its responsibility, management maintains accounting, budget and other internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, and that assets are properly accounted for and safeguarded.

The City's financial statements consist of:

- Consolidated Statement of Financial Position – summary of financial and non-financial assets, liabilities and accumulated surplus at yearend.
- Consolidated Statement of Operations – summary of revenues, expenses and annual surplus for the year.
- Consolidated Statement of Change in Net Financial Assets (Liabilities) – summary of changes in financial assets and liabilities.
- Consolidated Statement of Cash Flows – summary of the sources and uses of cash in the year.

The Consolidated Financial Statements have been audited by the independent firm of KPMG LLP and their report precedes the financial statements.

**Consolidated Financial Position**

(\$Millions)	2017	2016	Change
Financial assets	\$ 2,309.3	\$ 2,156.6	\$ 152.7
Liabilities	2,057.4	2,077.6	(20.2)
Net financial assets (liabilities)	<u>251.9</u>	<u>79.0</u>	<u>172.9</u>
Non-financial assets	6,964.5	6,785.4	179.1
Accumulated Surplus	<u>\$ 7,216.4</u>	<u>\$ 6,864.4</u>	<u>\$ 352.0</u>

The City's overall financial position improved by \$352.0 million in 2017 with accumulated surplus totaling \$7.2 billion (2016 - \$6.9 billion). Accumulated surplus is comprised of investment in tangible capital assets \$5.9 billion (2016 - \$5.7 billion), reserve balances set aside for specific purposes less obligations to be funded from future revenues of \$1.2 billion (2016 - \$1.1 billion) and fund balance of \$63.6 million (2016 - \$61.9 million).

The City's net financial position, calculated as financial assets less liabilities can result in either a Net financial asset or a Net financial liability. A Net financial asset position is an indicator of the funds available for future expenditures and a Net financial liability position is an indicator of future revenues required to pay for past transactions and events. The City's net financial position improved by \$172.9 million resulting in a Net financial asset position of \$251.9 million due to the City's annual consolidated surplus (revenues exceeding expenses) of \$352.0 million less non-financial assets of \$179.1 million.

The City's non-financial assets increased in 2017 by \$179.1 million, bringing the total to \$7.0 billion. The increase is the net result of capital additions of physical assets in the year offset by disposals and amortization expense.

## REPORT OF THE DIRECTOR OF FINANCE

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### **Consolidated Results of Operations**

(\$Millions)	2017 Budget	2017	2016
Revenues	\$ 1,652.4	\$ 1,886.6	\$ 1,755.0
Expenses	1,477.5	1,534.6	1,439.6
Annual surplus	\$ 174.9	\$ 352.0	\$ 315.4

### **Year over Year Change**

Consolidated revenues of \$1.9 billion increased by \$131.6 million over 2016 mainly due to:

- an increase of \$32.3 million in property taxes
- an increase of \$19.0 million in utility fees, including water and sewer rate and volume increases
- an increase of \$23.8 million in cost recoveries, grants, and donations
- an increase of \$11.1 million in rental, lease and other
- an increase of \$100.5 million in developer contributions
- a decrease in gain on sale of assets of \$61.1 million
- and a remaining net increase of \$6.0 million in parking, program fees and other revenues.

Consolidated expenses of \$1.5 billion increased by \$95.0 million over 2016 mainly due to:

- an increase of \$33.5 million in contractual wage and other fringe costs
- an increase of \$24.8 million due to major engineering projects such as the Georgia Viaduct and Arbutus Corridor projects and higher street maintenance and street use activities
- an increase of \$18.9 million of tangible capital asset amortization primarily in engineering assets and vehicles
- an increase of \$13.7 million in utility services due to landfill closure activity and higher Metro sewer and water rates and higher consumption volumes
- and a remaining increase of \$4.1 million in other expenses.

The City's consolidated revenues exceeded expenses resulting in an annual surplus of \$352.0 million (2016 - \$315.4 million).

### **Budget Variance**

As disclosed in Note 14 to the consolidated financial statements, funding based budgets were adjusted for capital expenditures and amortization to align to the PSAB standard for financial reporting. The results relative to the adjusted PSAB budget are:

Consolidated revenues of \$1.9 billion were greater than budgeted revenues by \$234.2 million mainly due to:

- \$163.6 million higher than budgeted in the developer contributions
- \$20.2 million higher than budget rental, lease & other revenues
- \$16.4 million higher than budgeted cost recoveries, grants and donations
- \$14.0 million higher than budgeted license and development fees due to greater fees and permits related to construction activity
- and \$20.0 million higher than budgeted for programs fees, parking, utility and other revenues.

Consolidated expenses of \$1.5 billion were higher than budgeted expenses by \$57.0 million. The main variances included:

- \$20.4 million higher than budgeted costs in utilities for landfill closure activity and sewer and water consumption volumes
- \$20.1 million higher than budgeted costs in tangible capital asset amortization
- \$20.3 million higher than budgeted costs in police and fire services related to recoverable work which are offset by higher than budgeted cost recoveries
- \$11.4 million lower than budgeted costs in community and cultural services due to capital grants deferred to 2018
- \$7.6 million higher than budgeted costs in other services.

## REPORT OF THE DIRECTOR OF FINANCE

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The City's annual consolidated surplus of \$352.0 million exceeded the budgeted annual surplus of \$174.9 million by \$177.1 million prior to transfers to reserves. The surplus exceeded budget primarily due to developer contributions for cash and in-kind community amenities of \$163.6 million, which are budgeted conservatively.

### **Tangible Capital Assets**

Consolidated capital additions totalled \$378.2 million in 2017 and are comprised of the following:

(\$Millions)	2017
Land and improvements	\$88.8
Buildings and leasehold improvements	75.5
Vehicles and other equipment	35.4
Computer systems	14.8
Infrastructure	
Streets and structures	76.2
Water system	24.3
Sewer system	50.1
Assets under construction	13.1
	<u>\$378.2</u>

Land additions include purchase of a commercial investment property of \$11.0 million, land for transit use of \$10.0 million, developer contributions of \$25.9 million for affordable housing and \$27.0 million for roads. Vehicle and other equipment purchases were primarily for fire and engineering heavy equipment. Building additions include \$29.3 million for affordable housing, library square renovations of \$8.4 million and Art Gallery improvements of \$5.2 million.

### **Debt**

In November 2017, the City issued a 10 year \$85.0 million sinking fund debenture at a rate of 2.85% and in December 2017 had a maturity of a \$125.0 million debenture at a rate of 4.70%. During the year, the City made serial net debt repayments of \$40.3 million and at yearend the total outstanding debt was \$993.4 million (2016 - \$1,033.7 million). At the end of 2017, the City has sinking fund debt reserves of \$395.4 million for future repayments.

(\$Millions)	2017	2016	Change
Long term debt	\$ 993.4	\$ 1,033.7	\$ (40.3)
Less: Sinking fund reserves	(395.4)	(417.9)	22.5
Net long term debt	<u>\$ 598.0</u>	<u>\$ 615.8</u>	<u>\$ (17.8)</u>

As part of the 2015-2018 Capital Plan, the City had approved borrowing of up to \$382.5 million; \$235.0 million for the maintenance and replacement of existing and construction of new streets, parks and facilities infrastructure and \$147.5 million for sewer, water, and neighborhood energy capital expenditures. The overall outstanding borrowing authority at the end of 2017 was \$111.9 million.

## REPORT OF THE DIRECTOR OF FINANCE

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### **Reserves**

Under legislative or Council authority, the City has established a number of specific purpose reserves in addition to the sinking fund debt repayment reserve. At the end of 2017, these specific purpose reserves totalled \$995.3 million, up by a net amount \$150.9 million over 2016.

The City reserves are grouped into five main categories reflecting the purpose of the reserve, and highlights of the major changes in the year are as follows:

Financial Stabilization – provides for mitigation of risks to the City's financial stability and a buffer for impacts of unplanned events, unforeseen emergencies and short term relief from revenue fluctuations.

- The Deferred Payroll Obligations Reserve balance is unchanged from 2016 with a balance to \$55.0 million against the actuarial liability of \$93.1 million.
- The General Revenue Stabilization Reserve provides for operating contingency funds for events such as inclement weather, catastrophic events, environmental hazards, extraordinary public safety situations, economic downturns and unforeseen changes in revenues. The balance of the reserve is \$84.4 million.
- The Solid Waste Capital Reserve is being accumulated to fund closure and post-closure costs at the City's landfill. The present liability is calculated based on the ratio of utilization to the total capacity of the landfill site and the discounted value of future estimated cash flows associated with closure and post-closure activities. At year end, the liability amounted to \$67.7 million, with the remaining capacity of 6.2 million tonnes (23.7% of total capacity) to be utilized by 2036. During the year the reserve decreased by \$12.7 million to \$76.6 million as a result of operating surplus, and interest revenue of \$7.0 million offset by expenditures of \$13.5 million and transfer of \$6.2 million.

Asset Management – provides for renewal, replacement and major maintenance of tangible capital assets.

- The Plant and Equipment Reserves which fund the long term equipment replacement plan increased by \$3.9 million to \$50.5 million. The reserves are primarily funded by internal equipment charges provided in the Operating and Capital Budgets and proceeds from equipment disposals in 2017 which amounted to \$25.0 million. Equipment acquisition expenditures in 2017 were \$21.1 million of which \$18.3 million related to purchase of fleet and equipment purchases.

Future Capital – provides for new capital asset additions to address City growth.

- Community Amenity contributions from developers and interest totaled \$159.4 million of which \$14.5 million was directed by Council to the Affordable Housing Reserve. Transfers and expenditures of \$27.7 million for capital projects brought the yearend Community Amenities Reserve balance to \$342.4 million. The Affordable Housing Reserve increased by a net amount of \$13.2 million to \$73.1 million.
- Capital Facilities and Infrastructure Reserve hold funds for future streets and transit infrastructure and building projects. The reserve balance of \$54.1 million increased by \$12.4 million mainly due to total receipts of \$16.8 million, comprised of planned Revenue fund transfers of \$10.4 million and Gas Tax receipts of \$1.9 million less expenditures comprised mainly of a \$4.4 million transfer out for funding 2017 the Capital Budget.
- The Parking Sites Reserve holds the net parking revenues from the City's parkades and parking lots, managed and operated by EasyPark. Net parking revenues of \$10.5 million were offset by capital expenditures of \$12.9 million, which included parking sites expenditures of \$2.4 million, funding for public bike share program of \$0.5 million, and property acquisition of \$10.0 million resulting in a decrease of \$2.4 million bringing the balance of reserve to \$36.8 million.

Special Revenue and Programs – holds funds received from external sources or designated for specific purposes.

- The Insurance reserve provides for payment of claims against the City. In 2017, payments of \$4.0 million exceeded transfers to the reserve by \$1.0 million leaving a balance of \$28.1 million.

Future Debt Repayment – for future debt repayments

A transfer of \$9.9 million to cover the Sinking Fund deficit left the Future Debt Repayment Reserve with a balance of \$29.5 million.

## REPORT OF THE DIRECTOR OF FINANCE

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### **Summary**

The City's financial position continued to improve in 2017.

The City's 2017 financial position remains strong and is reflected in the credit ratings. In February 2018, S&P Global Inc. affirmed the City's credit rating to AAA with a stable outlook and Moody's Investors Service reiterated our credit rating of Aaa with a stable outlook. Both AAA and Aaa credit ratings reflects the agencies' assessments of the City's solid governance and strong financial management, consistent positive fiscal outcomes, high levels of liquidity, strong economy and budgetary performance, and affordable debt burden and low levels of contingent liabilities. Strong credit ratings provide the City with the opportunity to borrow at more favourable interest rates.

Respectfully submitted,



Patrice Impey, B.Sc. MBA  
General Manager, Finance, Risk & Supply Chain Management  
Chief Financial Officer  
Director of Finance



Melanie Kerr, CPA, CA  
Director of Financial Services  
Deputy Director of Finance



# INDEPENDENT AUDITORS' REPORT

To the Mayor and Councillors of the City of Vancouver

## Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of the City of Vancouver, which comprise the consolidated statement of financial position as at December 31, 2017, the consolidated statements of operations, change in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### *Management's Responsibility for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditors' Responsibility*

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform an audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City of Vancouver as at December 31, 2017, and its consolidated results of operations, its consolidated change in net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

## Report on other Legal and Regulatory Requirements

As required by the Vancouver Charter, we report that, in our opinion, the accounting policies applied in preparing and presenting the consolidated financial statements in accordance with Canadian public sector accounting standards have been applied on a basis consistent with that of the preceding period.



Chartered Professional Accountants

March 28, 2018  
Burnaby, Canada

**CITY OF VANCOUVER**  
**Consolidated Statement of Financial Position**  
**As at December 31**  
**(\$000s)**

<b>FINANCIAL ASSETS</b>	<u>2017</u>	<u>2016</u>
Cash and cash equivalents	\$ 373,163	\$ 394,270
Temporary investments (Note 2)	1,712,337	1,630,409
Accounts receivables (Note 3)	209,907	113,053
Lease agreement receivable (Note 4)	13,861	18,917
	<u>2,309,268</u>	<u>2,156,649</u>
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities (Note 5)	388,638	355,310
Deferred liabilities (Note 6)	168,824	173,334
Mortgages and loan agreement (Note 7)	30,408	39,599
Debt (Note 8)	993,440	1,033,674
Deferred revenue (Note 9)	476,049	475,728
	<u>2,057,359</u>	<u>2,077,645</u>
<b>NET FINANCIAL ASSETS</b>	<u>251,909</u>	<u>79,004</u>
<b>NON-FINANCIAL ASSETS</b>		
Inventory and prepaids	28,713	26,549
Tangible capital assets (Note 10)	6,935,837	6,758,888
	<u>6,964,550</u>	<u>6,785,437</u>
<b>ACCUMULATED SURPLUS (Note 11)</b>	<u>\$ 7,216,459</u>	<u>\$ 6,864,441</u>

Contingencies and commitments (Note 12)  
See accompanying Notes to Consolidated Financial Statements

**CITY OF VANCOUVER**  
**Consolidated Statement of Operations**  
**Years ended December 31**  
**(\$000s)**

	<b>2017</b>		<b>2017</b>		<b>2016</b>
	<b>Budget</b>				
	(Note 14)				
<b>REVENUES</b>					
Property taxes, penalties and interest (Note 12 (b))	\$ 752,548	\$	753,152	\$	720,850
Utility fees	256,115		261,752		242,778
Program fees	106,862		116,664		111,256
License and development fees	60,499		74,458		73,710
Parking	86,812		93,010		86,802
Cost recoveries, grants and donations	101,684		118,099		94,324
Revenue sharing	21,652		21,918		22,873
Investment income	23,975		28,497		28,422
Rental, lease and other	53,709		73,943		62,853
Bylaw fines	20,517		20,490		20,374
Developer contributions	167,983		331,587		231,043
Gain (loss) on sale of tangible capital assets	-		(6,973)		54,119
Gain on sale of Southeast False Creek assets	-		-		5,610
	<u>1,652,356</u>		<u>1,886,597</u>		<u>1,755,014</u>
<b>EXPENSES</b>					
Utilities	257,365		277,744		264,002
General government	175,398		173,974		172,881
Police protection	299,632		314,348		297,778
Fire protection	120,929		132,277		119,530
Engineering	202,131		222,278		197,484
Planning and development	52,550		55,089		47,521
Parks and recreation	196,192		198,810		187,424
Community and cultural services	117,737		106,296		101,539
Library	55,596		53,763		51,402
	<u>1,477,530</u>		<u>1,534,579</u>		<u>1,439,561</u>
<b>ANNUAL SURPLUS</b>	<u>174,826</u>		<u>352,018</u>		<u>315,453</u>
<b>ACCUMULATED SURPLUS (Note 11)</b>					
Beginning of year	6,864,441		6,864,441		6,548,988
End of year	<u>\$ 7,039,267</u>	\$	<u>7,216,459</u>	\$	<u>6,864,441</u>

See accompanying Notes to Consolidated Financial Statements

**CITY OF VANCOUVER**  
**Consolidated Statement of Change in Net Financial Assets**  
**Years ended December 31**  
**(\$000s)**

	<b>2017 Budget</b>	<b>2017</b>	<b>2016</b>
	(Note 14)		
Annual Surplus	\$ 174,826	\$ 352,018	\$ 315,453
Acquisition of tangible capital assets	(412,398)	(309,787)	(375,866)
Contributed tangible capital assets	-	(68,469)	(89,779)
Amortization of tangible capital assets	169,103	191,723	172,790
Loss (gain) on sale of tangible capital assets	-	6,973	(54,119)
Proceeds on sale of tangible capital assets	-	2,611	42,020
	<u>(243,295)</u>	<u>(176,949)</u>	<u>(304,954)</u>
Change in inventory and prepaids	-	(2,164)	(4,755)
<b>CHANGE IN NET FINANCIAL ASSETS</b>	(68,469)	172,905	5,744
<b>NET FINANCIAL ASSETS</b>			
Beginning of year	79,004	79,004	73,260
End of year	<u>\$ 10,535</u>	<u>\$ 251,909</u>	<u>\$ 79,004</u>

See accompanying Notes to Consolidated Financial Statements

**CITY OF VANCOUVER**  
**Consolidated Statement of Cash Flows**  
**Years ended December 31**  
**(\$000s)**

	<b>2017</b>	<b>2016</b>
<b>CASH PROVIDED BY (USED IN):</b>		
Operating Transactions		
Annual surplus	\$ 352,018	\$ 315,453
Items not involving cash		
Amortization	191,723	172,790
Contributed tangible capital assets	(68,469)	(89,779)
(Gain) on sale of Southeast False Creek assets	-	(5,610)
Loss (gain) on sale of tangible capital assets	6,973	(54,119)
Recognition of deferred revenue	(113,610)	(91,879)
Change in non-cash items		
Other financial assets and liabilities	(58,470)	57,729
Change in deferred liabilities	(4,510)	6,401
Increase in inventory and prepaids	(2,164)	(4,755)
	303,491	306,231
Financing Transactions		
Debt issued	85,000	90,000
Debt, mortgages and loan agreement repayments	(134,425)	(5,118)
Deferred revenue receipts	113,931	100,153
	64,506	185,035
Capital Transactions		
Acquisition of tangible capital assets	(309,787)	(375,866)
Proceeds of sale of tangible capital assets	2,611	42,020
	(307,176)	(333,846)
Investing Transactions		
Southeast False Creek proceeds	-	10,947
Net sale (purchase) of temporary investments	(81,928)	13,763
	(81,928)	24,710
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	<b>(21,107)</b>	<b>182,130</b>
<b>CASH AND CASH EQUIVALENTS</b>		
Beginning of year	394,270	212,140
End of year	\$ 373,163	\$ 394,270

See accompanying Notes to Consolidated Financial Statements

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (\$000s)**  
**Year Ended December 31, 2017**

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The City of Vancouver (the "City") was incorporated in 1886 and is governed by the Vancouver Charter, a private bill consented to by the Legislative Assembly of the Province of British Columbia.

**1. SIGNIFICANT ACCOUNTING POLICIES**

**(a) Basis of Presentation**

The consolidated financial statements of the City have been prepared in accordance with Canadian public sector accounting standards.

**(b) Reporting Entity**

The consolidated financial statements reflect the assets, liabilities, revenue and expenses of the reporting entity. The reporting entity is comprised of all the organizations controlled by the City. Inter-fund and inter-corporate balances and transactions have been eliminated. The entities included are as follows:

Hastings Institute Inc.	Vancouver Civic Development Corporation
Harbour Park Development Ltd.	City of Vancouver Public Housing Corporation
Parking Corporation of Vancouver (EasyPark)	Pacific National Exhibition (PNE)
Vancouver Economic Commission	Vancouver Affordable Housing Agency

- The Capital Fund - Accounts for capital expenditures supporting civic infrastructure and holds all properties required for civic use and the related long term debt.
- Revenue Fund - Accounts for revenue and expenditures for the general operations of the City including sewer, solid waste, and water and neighbourhood energy utilities.
- Property Endowment Fund – Accounts for parkades and properties which are leased to third parties, being developed or held for resale or lease.
- Sinking Fund - Accounts for the accumulation of instalments generated from tax levies in accordance with the actuarial requirements for the retirement of sinking fund debt at maturity.
- Capital Financing Fund - Accounts for funds designated for the financing of capital works, for the acquisition of the City's debentures and for funds set aside for the City's solid waste disposal program.

Also included in these consolidated financial statements are certain assets owned by the City that are managed by the following organizations:

Vancouver Art Gallery Society	H.R. MacMillan Space Centre
Vancouver Museum	Vancouver Maritime Museum

**(c) Revenue**

Revenues are accounted for in the period in which the transactions or events occurred that gave rise to the revenues.

**Vacancy Tax**

During the year, the City implemented a Vacancy Tax of 1% of the assessed value on property that is unoccupied for more than 180 days during the calendar year as self-declared by the property owner or deemed to be vacant in accordance with the by-law. Properties otherwise determined to be vacant in accordance with the bylaw may be exempted from the tax under certain circumstances.

As there is no prior history of the total assessed value of vacant residential property qualifying for the tax, the City is unable to determine the amount of tax revenue that will be generated from the Vacancy Tax.

**1. SIGNIFICANT ACCOUNTING POLICIES - Continued**

**(d) Deferred Revenue:**

(i) Development cost levies:

The City collects development cost levies in accordance with Council approved by-laws to finance growth-related projects including parks, childcare facilities, replacement housing and engineering infrastructure. DCL's must be spent on projects within defined area boundaries and are recognized as revenue as Council approved expenditures are incurred.

(ii) Prepaid leases

The City has land leases with terms ranging from 40 to 99 years, some of which have been prepaid. These amounts are recognized in revenue on a straight-line basis over the lease term.

(iii) Capital Contributions and other

Contributions for capital and other are recognized as the expenditures are incurred

**(e) Cash, Cash Equivalents and Temporary Investments**

Cash and cash equivalents includes short-term investments with maturity dates within 90 days of acquisition. Temporary investments are comprised of money market instruments, term deposits, banker acceptances and corporate, federal and provincial bonds with maturity dates greater than 90 days after acquisition. Temporary investments are recorded at cost, adjusted for amortization of premiums or discounts.

**(f) Non-financial Assets**

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They may have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible capital assets

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value of the capital asset is amortized on a straight-line basis over their estimated useful lives as follows:

	<u>Years</u>
Landfill and land improvements	15 to 60
Buildings and building improvements	25 to 100
Leasehold improvements	5 to 20
Vehicles, equipment and furniture	3 to 25
Computer systems	5-10
Library books and material	10
Infrastructure	
Streets and structures	25 to 80
Water system	20 to 100
Sewer system	40 to 100

Annual amortization is charged commencing when the asset is acquired or available for use. Assets under construction are not amortized until the asset is available for productive use. The City does not capitalize interest associated with the acquisition or construction of a tangible capital asset.

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also recorded as revenue.

Works of art, artifacts, cultural and historic assets are not recorded as assets in the consolidated financial statements.

(ii) Inventory and prepaids

Inventory and prepaid expenses held for consumption are recorded at the lower of cost and replacement cost.

**1. SIGNIFICANT ACCOUNTING POLICIES – Continued**

**(g) Pension Plan and Deferred Payroll Liabilities**

The City and its employees participate in a Municipal Pension Plan. The Municipal Pension Plan is a multi-employer contributory defined benefit pension plan. Payments in the year are expensed.

Employees are entitled to earned benefits related to non-vested accumulating sick leave, sick leave gratuity and full vacation entitlement at retirement. Employees may also defer current vacation entitlements. The cost of post-employment benefits is actuarially determined based on service provided, a best estimate of retirement ages and expected future salary and wage increases. The liability under these benefit plans is accrued based on projected benefits as the employees render service necessary to earn the future benefits.

Certain employees are entitled to income continuation benefits under long term disability plans. The City recognizes a liability and expense for these post-employment benefits in the period when the event occurs that obligates the City to provide the benefit.

**(h) Landfill Closure and Post Closure Costs**

The Ministry of Environment establishes certain requirements in order for the City to obtain an Operating Certificate for its landfill site. Those obligations include closure and post-closure activities. The present value of the City's estimated future liability for these expenditures is recognized as the landfill site's capacity is used. This liability and annual expense is calculated based on the ratio of utilization to total capacity of the site.

**(i) Liabilities for Contaminated Sites**

The City recognizes a liability for remediation of a contaminated site when the site is no longer in productive use or an unexpected event resulting in contamination has occurred and the following criteria are satisfied: contamination exceeds an environmental standard, the City is either directly responsible or has accepted responsibility for remediation, it is expected future economic benefits will be given up and a reasonable estimate of the amount can be made. Future economic benefits are expected to be given up if the City has an external obligation to remediate a site or has commenced remediation on its own accord.

**(j) Use of Estimates**

Preparation of the consolidated financial statements requires management to make estimates and assumptions that affect the reported consolidated amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period.

Significant estimates include assumptions used in estimating provisions for accrued liabilities, legal claims, assessment appeals, landfill liability and contaminated sites liabilities and in performing actuarial valuations of employee future benefits. The amounts recorded for tangible capital assets are based on management's estimates of historical cost, useful lives and valuation for contributed assets.

Actual results could differ from the estimates and adjustments, if any, will be reflected in the period of settlement or upon a change in the estimate.

**2. TEMPORARY INVESTMENTS**

The market value of temporary investments as at December 31, 2017 is \$1,743,144 (2016 - \$1,639,640).



**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (\$000s)**  
**Year Ended December 31, 2017**

**3. ACCOUNTS RECEIVABLES**

	2017	2016
Accrued interest	\$ 14,499	\$ 13,176
Employee advances	1,197	1,378
Local improvement receivables	3,158	3,954
Property taxes receivables	23,090	22,020
Rental and lease receivables	1,834	1,586
Trade and other receivables	137,037	43,371
Utility receivables	29,092	27,568
	<u>\$ 209,907</u>	<u>\$ 113,053</u>

**4. LEASE AGREEMENT RECEIVABLE**

The City has executed a 25-year lease of the Library Square office building to the Federal Government which commenced April 30, 1995. Annual lease receipts of \$6.7 million will offset mortgage principal and interest payments as described in note 7 (a).

**5. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

	2017	2016
Payroll liabilities	\$ 59,564	\$ 60,867
Property tax advance deposits and receipts	112,628	99,383
Other advance deposits and receipts	54,257	54,332
Trade and other liabilities	162,189	140,728
	<u>\$ 388,638</u>	<u>\$ 355,310</u>

**6. DEFERRED LIABILITIES**

	2017	2016
Deferred payroll costs (a)	\$ 93,060	\$ 91,235
Landfill closure and post-closure costs (b)	67,717	73,415
Contaminated sites	3,579	4,130
Accrued interest on long term debt	4,468	4,554
	<u>\$ 168,824</u>	<u>\$ 173,334</u>

**(a) Deferred Payroll Costs**

The City has accumulated \$55.0 million (2016 - \$55.0 million) in a reserve for the funding of deferred payroll liabilities. An actuarial valuation was completed as at December 31, 2017 using the following valuation assumptions:

	2017	2016
Discount rate	3.62%	3.81%
Inflation rate	2.00%	2.00%
Rate of compensation increase	2.50% to 4.63%	2.50% to 4.50%

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (\$000s)**  
**Year Ended December 31, 2017**

**6. DEFERRED LIABILITIES - Continued**

**(a) Deferred Payroll Costs - Continued**

	2017	2016
Sick leave gratuity	\$ 26,801	\$ 26,445
Deferred vacation	10,175	10,708
Non-vested accumulating sick leave	17,868	17,542
Long term disability	18,598	16,823
Other post-employment benefits	19,879	19,580
	<u>93,321</u>	<u>91,098</u>
Unamortized actuarial gain	(261)	137
	<u>\$ 93,060</u>	<u>\$ 91,235</u>

The continuity of the City's deferred payroll costs is as follows:

	2017	2016
Beginning of the year	\$ 91,235	\$ 87,601
Current service cost	8,428	12,135
Interest cost	3,579	3,265
Amortization of actuarial gain	(601)	(1,395)
Actual benefits paid	(9,581)	(10,371)
End of the year	<u>\$ 93,060</u>	<u>\$ 91,235</u>

**(b) Landfill Closure and Post-Closure Costs**

The City has accumulated \$76.6 million (2016 - \$89.3 million) in a Solid Waste Capital reserve for the funding of landfill liabilities.

The landfill liabilities reported are based on the following assumptions:

	2017	2016
Closure date	2036	2036
Years of post-closure maintenance	30	30
Total capacity (million tonnes)	26.0	25.5
Future costs (million)	\$213.7	\$228.9
Present value of future costs (million)	\$127.1	\$136.8
Deposited to date (million tonnes)	19.8	19.2
Utilization of total capacity to date	76.3%	75.4%
City's share of liability	69.8%	71.2%
Discount rate	3.62%	3.81%
Inflation rate	2.00%	2.00%

In accordance with an agreement between the City and the Greater Vancouver Sewerage and Drainage District, the City is responsible for its share of the overall liability for closure and post-closure costs based on tonnage deposited by parties to the agreement.

**7. MORTGAGES AND LOAN AGREEMENT**

**(a) Outstanding mortgages include:**

- \$17.5 million (2016 - \$22.2 million) on the Library Square Project due on January 14, 2021. Interest at 9.677% per annum is compounded semi-annually with monthly repayments of principal and interest. The mortgage is secured by a first charge on the land and any proceeds from the sale of the land on which the office building is situated, the office building and any improvements to it including machinery, plant and equipment, and any proceeds on the lease of the office building. The interest paid in 2017 on the Library Square mortgage amounted to \$2.0 million (2016 - \$2.4 million).

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (\$000s)**  
**Year Ended December 31, 2017**

**7. MORTGAGES AND LOAN AGREEMENT - Continued**

- \$5.2 million (2016 - \$5.8 million) in mortgages payable to Canada Mortgage and Housing Corporation for 3 non-market housing projects. Interest rates range from 2.1% to 8.0% with maturity dates from October 1, 2020 to December 1, 2027. The interest paid in 2017 was \$0.2 million (2016 - \$0.2 million).
- (b) The loan agreement is the revolving facility for the PNE with a Canadian chartered bank providing for borrowing of up to \$24.9 million. The facility bears interest at the bank prime rate minus .25% and is due on demand. As at December 31, 2017, \$7.7 million (2016 - \$11.6 million) has been drawn on this facility.

Principal payments on mortgages and loan agreement over the next 5 years and thereafter, assuming the loan agreement is not called, are as follows:

2018	\$	5,730
2019		6,275
2020		6,859
2021		745
2022		515
Thereafter		2,618
		<u>22,742</u>
Loan agreement		7,666
Total	\$	<u>30,408</u>

**8. DEBT**

Debenture debt is shown at its face amount.

Maturing in	Total
2018	\$ 238
2019	125,243
2020	125,247
2021	140,251
2022	255
Thereafter	602,206
Total	<u>\$ 993,440</u>

Interest rates payable on the principal amount of the debentures range from 1.71% to 4.90% per annum. The weighted average interest rate on total external debt to maturity is 3.62%. Total interest paid in 2017 on externally held debt amounted to \$39.3 million (2016 - \$36.9 million). Reserve for debt retirement at December 31, 2017 amounted to \$395.4 million (2016 - \$417.9 million) resulting in a net external debt of \$598.0 million (2016 - \$615.8 million).

**9. DEFERRED REVENUE**

Deferred revenue is comprised of the following:

	2016	Contributions and Interest	Recognized as Revenue	2017
Development cost levies				
City-wide	\$ 203,698	\$ 66,811	\$ (77,241)	\$ 193,268
Area-specific	97,720	25,533	(11,865)	111,388
	<u>301,418</u>	<u>92,344</u>	<u>(89,106)</u>	<u>304,656</u>
Prepaid Leases	171,053	3,013	(5,492)	168,574
Capital contributions	1,484	15	(224)	1,275
Other	1,773	18,559	(18,788)	1,544
	<u>\$ 475,728</u>	<u>\$ 113,931</u>	<u>\$ (113,610)</u>	<u>\$ 476,049</u>

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (\$000s)**  
**Year Ended December 31, 2017**

**10. TANGIBLE CAPITAL ASSETS**

	Balance beginning of year	Additions net of transfers	Disposals	Balance end of year
<b>Cost</b>				
Land	\$ 2,117,856	\$ 81,629	\$ (663)	\$ 2,198,822
Landfill and land improvements	293,745	7,119	-	300,864
Buildings and building improvements	1,494,261	68,319	(4,932)	1,557,648
Leasehold improvements	45,830	7,225	-	53,055
Vehicles, equipment and furniture	344,990	31,886	(18,347)	358,529
Computer systems	202,196	14,840	(445)	216,591
Library books and materials	37,278	3,463	(2,730)	38,011
Infrastructure				
Streets and structures	3,205,655	76,226	(887)	3,280,994
Water system	760,293	24,333	(3,109)	781,517
Sewer system	1,480,401	50,078	(3,336)	1,527,143
Assets under construction	85,726	13,138	-	98,864
<b>Total Cost</b>	<b>10,068,231</b>	<b>378,256</b>	<b>(34,449)</b>	<b>10,412,038</b>
<b>Accumulated amortization</b>				
Landfill and land improvements	161,127	8,887	-	170,014
Buildings and building improvements	448,010	34,842	(1,884)	480,968
Leasehold improvements	12,983	3,679	-	16,662
Vehicles, equipment and furniture	208,719	22,168	(16,949)	213,938
Computer systems	161,031	12,712	(445)	173,298
Library books and materials	25,085	2,195	(1,643)	25,637
Infrastructure				
Streets and structures	1,696,403	79,444	(562)	1,775,285
Water system	201,193	10,232	(1,517)	209,908
Sewer system	394,792	17,564	(1,865)	410,491
<b>Accumulated amortization</b>	<b>3,309,343</b>	<b>191,723</b>	<b>(24,865)</b>	<b>3,476,201</b>
<b>Net book value</b>				
Land *	2,117,856	81,629	(663)	2,198,822
Landfill and land improvements	132,618	(1,768)	-	130,850
Buildings and building improvements	1,046,251	33,477	(3,048)	1,076,680
Leasehold improvements	32,847	3,546	-	36,393
Vehicles, equipment and furniture	136,271	9,718	(1,398)	144,591
Computer systems	41,165	2,128	-	43,293
Library books and materials	12,193	1,268	(1,087)	12,374
Infrastructure				
Streets and structures	1,509,252	(3,218)	(325)	1,505,709
Water system	559,100	14,101	(1,592)	571,609
Sewer system	1,085,609	32,514	(1,471)	1,116,652
Assets under construction	85,726	13,138	-	98,864
<b>Net Book Value</b>	<b>\$ 6,758,888</b>	<b>\$ 186,533</b>	<b>\$ (9,584)</b>	<b>\$ 6,935,837</b>
<b>Net Book Value (2016)</b>	<b>\$ 6,453,934</b>	<b>\$ 318,956</b>	<b>\$ (14,002)</b>	<b>\$ 6,758,888</b>

\*The Assessed Value of land is \$24,424,775 (2016 - \$18,445,349)

Additions include contributed tangible capital assets - land \$ 28.4M, buildings \$25.2M, streets and structures \$1.8M, sewer systems \$11.7 M and water systems \$1.4M

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (\$000s)**  
**Year Ended December 31, 2017**

**11. ACCUMULATED SURPLUS**

	2017	2016
Investment in tangible capital assets	\$ 5,930,968	\$ 5,713,614
Reserve for Sinking Fund debt retirement - statutory	347,700	380,666
Reserve for Sinking Fund debt retirement - non-statutory	47,707	37,212
Reserves	995,261	844,381
Fund balances	63,647	61,902
Obligations to be funded from future revenues (Note 6)	(168,824)	(173,334)
	<u>\$ 7,216,459</u>	<u>\$ 6,864,441</u>

The following reserve amounts are set aside for specific purposes:

	2016	Transfer To	Transfer From	Change During Year	2017
<b>Financial Stabilization</b>					
Deferred Payroll Obligation	\$ 54,974	\$ -	\$ -	-	\$ 54,974
General Revenue Stabilization	79,593	41,529	(36,679)	4,850	84,443
Solid Waste Capital	89,261	7,057	(19,742)	(12,685)	76,576
Utility Rate Stabilization	8,306	8,964	-	8,964	17,270
	<u>232,134</u>	<u>57,550</u>	<u>(56,421)</u>	<u>1,129</u>	<u>233,263</u>
<b>Asset Management</b>					
Golf Course and Artificial Turf	4,914	300	(169)	131	5,045
Plant and Equipment	46,644	25,051	(21,153)	3,898	50,542
Streets Capital Maintenance	17,778	3,425	(5,348)	(1,923)	15,855
	<u>69,336</u>	<u>28,776</u>	<u>(26,670)</u>	<u>2,106</u>	<u>71,442</u>
<b>Future Capital</b>					
Affordable Housing	59,916	17,203	(4,010)	13,193	73,109
Capital Facilities and Infrastructure	41,761	16,788	(4,402)	12,386	54,147
Community Amenities	210,650	159,463	(27,723)	131,740	342,390
Parking Sites	39,196	10,504	(12,852)	(2,348)	36,848
Pedestrian and Cycling	9,202	478	(3,136)	(2,658)	6,544
	<u>360,725</u>	<u>204,436</u>	<u>(52,123)</u>	<u>152,313</u>	<u>513,038</u>
<b>Special Revenue and Programs</b>					
Childcare Endowment	19,787	311	(622)	(311)	19,476
Community Amenity Operations	7,658	257	(313)	(56)	7,602
Donations	12,719	1,495	(941)	554	13,273
Emerging Neighbourhood	10,000	-	-	-	10,000
Insurance	29,072	2,959	(3,962)	(1,003)	28,069
Outstanding Commitments	26,713	8,300	(11,666)	(3,366)	23,347
Public Art	10,588	2,962	(221)	2,741	13,329
Social and Cultural	21,621	2,196	(1,400)	796	22,417
Other	4,579	11,025	(5,129)	5,896	10,475
	<u>142,737</u>	<u>29,505</u>	<u>(24,254)</u>	<u>5,251</u>	<u>147,988</u>
<b>Future Debt Repayment</b>	39,449	(57)	(9,862)	(9,919)	29,530
	<u>\$ 844,381</u>	<u>\$ 320,210</u>	<u>\$ (169,330)</u>	<u>\$ 150,880</u>	<u>\$ 995,261</u>

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (\$000s)**  
**Year Ended December 31, 2017**

**11. ACCUMULATED SURPLUS - Continued**

Fund balances are comprised of:

	2016	Change During Year	2017
Revenue Fund	\$ 26,239	\$ -	\$ 26,239
Capital Fund	(154,532)	(9,360)	(163,892)
Capital Financing Fund	284,933	5,215	290,148
Sinking Fund	-	-	-
Property Endowment Fund	(97,132)	2,657	(94,475)
Harbour Park Development Ltd.	5	(3)	2
Vancouver Civic Development Corp.	11,466	48	11,514
Hastings Institute Inc.	237	5	242
Pacific National Exhibition	(6,040)	2,359	(3,681)
City of Vancouver Public Housing Corporation	246	(58)	188
Vancouver Economic Commission	1,194	(395)	799
Parking Corporation of Vancouver	(85)	317	232
	<u>66,531</u>	<u>785</u>	<u>67,316</u>
Elimination for internally-held debt on consolidation	(4,629)	960	(3,669)
	<u>\$ 61,902</u>	<u>\$ 1,745</u>	<u>\$ 63,647</u>

**12. CONTINGENCIES AND COMMITMENTS**

**(a) Contingent Liability and Commitment**

The City is contingently liable in respect of debentures of the Greater Vancouver Water District, the Greater Vancouver Sewerage and Drainage District and the Greater Vancouver Regional District.

The City is a shareholder and member of E-Comm Emergency Communications for British Columbia Incorporated (E-Comm), whose services include: regional 911 call centre for the Greater Vancouver Regional District, Area Wide Radio emergency communications network, dispatch operations and records management. The City holds 2 Class A shares and 1 Class B share (of a total 28 Class A and 23 Class B shares issued and outstanding at December 31, 2017). As a Class A shareholder, the City is committed to paying levies for services received under a cost-sharing formula to fund operating and capital costs of the E-Comm operations. In addition, the City is contingently liable to cover its proportionate share of such costs should any member be unable to fulfill its funding obligations. Annual levy amounts fluctuate based on various factors under the cost-sharing formula, and amounted to \$19.9 million during the year (2016 - \$19.2 million).

**(b) Collection of Taxes on Behalf of Other Taxing Authorities**

	2017	2016
Taxes collected by the City:		
Property and business taxes	\$ 1,506,035	\$ 1,419,396
Payment in lieu of taxes	25,022	31,661
Local improvement levies	1,165	1,267
	<u>1,532,222</u>	<u>1,452,324</u>
Less taxes remitted to:		
Province of British Columbia - School Taxes	602,147	561,949
Greater Vancouver Transportation Authority	135,567	130,376
B.C. Assessment Authority	22,330	20,982
Greater Vancouver Regional District	18,931	18,096
Municipal Finance Authority	95	71
	<u>779,070</u>	<u>731,474</u>
Net Taxes for Municipal Purposes	<u>\$ 753,152</u>	<u>\$ 720,850</u>

**12. CONTINGENCIES AND COMMITMENTS - Continued**

**(c) Municipal Pension Plan**

The City and its employees contribute to the Municipal Pension Plan (a jointly trustee pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2017, the plan had about 193,000 active members and approximately 90,000 retired members. Active members include approximately 38,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate is then adjusted to the extent there is amortization of any funding deficit.

The most recent valuation for the Municipal Pension Plan as at December 31, 2015, indicated a \$2,224 million funding surplus for basic pension benefits on a going concern basis. The next valuation will be as at December 31, 2018, with results available in 2019.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

The City of Vancouver paid \$73.0 million (2016 - \$68.2 million) for employer contributions while employees contributed \$57.5 million (2016 - \$54.2 million) to the plan in fiscal 2017.

**(d) Contingent Legal Liabilities**

As at December 31, 2017, there were various legal claims pending against the City arising in the ordinary course of its operations. The City has recorded a liability for certain uninsured claims, but has made no specific provision for those where the outcome is presently indeterminable. The City also has a reserve of \$28.1 million (2016 - \$29.1 million) for potential claims.

**(e) Property Assessment Appeals**

As at December 31, 2017, there were various assessment appeals pending with respect to properties. The outcome of those appeals may result in adjustments to property taxes receivable for the current and prior years. The City has estimated a liability for certain appeals and makes an annual provision against property taxes receivable for the impact of appeals.

**(f) Loan Guarantees**

The City has entered into 60 year prepaid leases and operating agreements with respect to two affordable rental housing complexes in Southeast False Creek. Under the agreements, the City has guaranteed the operators' loan obligations with respect to their mortgages to finance the pre-paid rent. The outstanding balances of the mortgages are:

First Avenue Athletes Village Housing Co-operative	\$18,516
S.U.C.C.E.S.S. Affordable Housing Society	\$21,290

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (\$000s)**  
**Year Ended December 31, 2017**

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**13. TRUST FUNDS**

Certain assets have been conveyed or assigned to the City to be administered as directed by agreement or statute. The City holds the assets for the benefit of, and stands in fiduciary relationship to, the beneficiary. The following trust funds and assets are excluded from the City's financial consolidated statements:

	2017	2016
Vancouver Agreement	\$ 3,492	\$ 4,734
Cemetery Perpetual Care	6,454	5,781
General	455	449
	<u>\$ 10,401</u>	<u>\$ 10,964</u>

The Vancouver Agreement is an urban development agreement between the Federal and Provincial Governments and the City to facilitate sustainable economic, social and community development in the City.



**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (\$000s)**  
**Year Ended December 31, 2017**

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**14. BUDGET**

The Budget information presented in these consolidated financial statements is based upon the 2017 operating, capital and property endowment budgets as approved by Council and adjusted to comply with Canadian public sector accounting standards for inclusion in the Consolidated Statement of Operations and Consolidated Statement of Change in Net Financial Assets (Liabilities).

	<u>2017</u>
<b>Revenues</b>	
Approved Budgeted Revenues	
Operating Budget	\$ 1,322,172
Capital Budget	223,387
Property Endowment Operating Budget	50,287
Other City of Vancouver funds	11,318
Vancouver Public Housing Corporation	3,270
Pacific National Exhibition	48,861
Other City of Vancouver Reporting Entities	5,307
	<u>1,664,602</u>
PSAB Revenue Adjustments	
Interfund revenue eliminated	(12,819)
PSAB transfers included in revenues	573
Budgeted Revenues as presented in financial statements	<u>\$ 1,652,356</u>
<b>Expenses</b>	
Approved Budgeted Expenditures	
Operating Budget	\$ 1,322,172
Capital Budget	223,387
Property Endowment Operating Budget	50,287
Other City of Vancouver funds	11,318
Vancouver Public Housing Corporation	3,270
Pacific National Exhibition	48,111
Other City of Vancouver Reporting Entities	5,307
	<u>1,663,852</u>
PSAB Expenses Adjustments	
Operating Budget PSAB expense adjustments (1)	69,792
Capital Budget PSAB expense adjustments (2)	(412,398)
Amortization of tangible capital assets	169,103
Interfund expense eliminated	(12,819)
	<u>(186,322)</u>
Budgeted Expenses as presented in financial statements	<u>\$ 1,477,530</u>
Annual Surplus	<u>\$ 174,826</u>
Note:	
(1) Deduct debt principal payments and transfers	
(2) Deduct tangible capital asset expenditures	

**15. SEGMENTED INFORMATION AND EXPENSES BY OBJECT**

City services are provided by departments and their activities are reported in the City's Funds as described in Note 1(b). Segmented financial information for certain departments is provided in Schedule 1. The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 1.

Revenues not directly attributable to a specific segment are shown in General Government.

Amounts shown for wages, contract services, supplies and debt charges are the gross amounts incurred by departments for all segmented activity. Allocated costs include services performed by departments for other segments or for work related to capital construction activity.

The segments include:

- **General Government** which provides internal support services to Council and other departments who provide direct services to its citizens. These internal departments include the City Manager's Office, City Clerk, Financial Services, Real Estate and Facilities Management, Legal and Human Resources.
- **Police Protection** which provides operational and investigation services to maintain public order, uphold the rule of law and prevent crime.
- **Fire Protection** which provides emergency and prevention services related to firefighting and medical services.
- **Engineering** which provides planning, design, construction and maintenance of the City's streets, street lighting, traffic control, parking enforcement, transportation planning and utility and communication corridors.
- **Utilities** which are managed by the Engineering department and provide planning, design, construction and maintenance related to the water distribution, sewerage collection, drainage, neighbourhood energy utilities and refuse removal services.
- **Planning and Development** which creates plans, programs and policies required for city-wide and community planning, zoning and subdivision, building by-law administration and inspection, various licensing and animal control services.
- **Parks and Recreation** which provides recreation services through its parks, community centres, swimming pools and ice rinks.
- **Community and Cultural Services** which includes the civic theatres and the Britannia Community Centre and other programs to create sustainable, creative and inclusive communities for living and working.
- **Library** which provides access to reading and information needs, and a free place for everyone to discover, create, and share ideas.

**SCHEDULE I – SEGMENTED INFORMATION AND EXPENSES BY OBJECT (\$000s)**  
**Year Ended December 31, 2017**

	General Government	Police Protection	Fire Protection	Engineering	Utilities	Planning & Development	Parks & Recreation	Community & Cultural Services	Library	2017 Consolidated	2016 Consolidated
<b>Revenues</b>											
Property taxes, penalties and interest	\$ 753,152	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 753,152	\$ 720,850
Utility fees	12	-	-	306	261,614	-	(184)	4	-	261,752	242,778
Program fees	577	2,463	648	394	203	-	94,245	16,833	1,301	116,664	111,256
License and development fees	74,460	-	-	-	-	-	-	(2)	-	74,458	73,710
Parking	54,222	246	-	26,667	-	-	11,052	823	-	93,010	86,802
Cost recoveries, grants and donations	12,833	26,135	12,537	15,952	27,916	3,602	5,170	8,370	5,584	118,099	94,324
Revenue sharing	21,918	-	-	-	-	-	-	-	-	21,918	22,873
Investment income	28,569	-	-	-	-	-	-	(72)	-	28,497	28,422
Rental, lease and other	50,383	522	90	9,439	979	2	4,429	7,011	1,088	73,943	62,853
Bylaw fines	20,286	(30)	-	-	-	-	261	(27)	-	20,490	20,374
Developer contributions	163,503	-	1,363	69,640	13,052	373	10,801	72,855	-	331,587	231,043
Gain (loss) on disposal of tangible capital assets	(2,494)	-	-	(325)	(3,064)	-	-	-	(1,090)	(6,973)	54,119
Gain on sale of SEFC assets	-	-	-	-	-	-	-	-	-	-	5,610
	1,177,421	29,336	14,638	122,073	300,700	3,977	125,774	105,795	6,883	1,886,597	1,755,014
<b>Operating Expenses</b>											
Wages, salaries and benefits	93,154	260,157	113,232	84,455	47,971	45,398	108,231	35,502	39,485	827,585	780,519
Contract services	27,839	21,800	5,700	21,525	18,482	2,752	10,105	5,703	1,990	115,896	99,017
Supplies, material and equipment	28,499	20,740	6,957	19,905	162,355	6,937	51,781	53,972	6,459	357,605	347,311
Debt charges	2,095	2,271	605	9,159	16,690	-	7,076	3,480	394	41,770	39,924
	151,587	304,968	126,494	135,044	245,498	55,087	177,193	98,657	48,328	1,342,856	1,266,771
<b>Amortization</b>	22,387	9,380	5,783	87,234	32,246	2	21,617	7,639	5,435	191,723	172,790
	173,974	314,348	132,277	222,278	277,744	55,089	198,810	106,296	53,763	1,534,579	1,439,561
<b>Annual Surplus (Deficit)</b>	\$ 1,003,447	\$ (285,012)	\$ (117,639)	\$ (100,205)	\$ 22,956	\$ (51,112)	\$ (73,036)	\$ (501)	\$ (46,880)	\$ 352,018	\$ 315,453

**SCHEDULE OF GENERAL DEBT (\$000s)**  
**Year Ended December 31, 2017**

<b>Bylaw</b>	<b>Maturity Date &amp; Purpose</b>	<b>Rate %</b>	<b>Term (Years)</b>	<b>Debt Outstanding</b>	<b>Sinking Fund Reserve Balance</b>
9897	December 02, 2019	4.90%	10		
	Civic Facilities			10,600	8,079
	Community Legacy Projects			19,500	14,863
	Fire Protection			4,000	3,049
	Libraries			500	381
	Local Area Improvement			4,700	3,582
	Parks			3,000	2,287
	Pedestrian/Cycling Facilities			7,800	5,945
	Police			16,000	12,195
	Sewers			27,800	21,190
	Street/Bridge Infrastructure			13,000	9,910
	Street Lighting			1,700	1,296
	Transit & Safety Improvements			4,500	3,430
	Waterworks			11,900	9,070
				<u>125,000</u>	<u>95,277</u>
10015	June 01, 2020	4.50%	10		
	Civic Facilities			16,000	10,400
	Community Legacy Projects			1,125	730
	Fire Protection			552	359
	Local Area Improvement			1,267	824
	Parks			25,000	16,250
	Pedestrian / Cycling Facilities			4,351	2,828
	Police			2,448	1,590
	Sewers			25,000	16,250
	Street / Bridge Infrastructure			18,657	12,127
	Street Lighting			300	195
	Street Lighting / Communications			3,700	2,405
	Transit / Safety Improvements			5,000	3,250
	Waterworks			21,600	14,040
				<u>125,000</u>	<u>81,248</u>
10017	September 30, 2030	1.71%	20	3,440	-
	Neighbourhood Energy Utility			3,440	-
10393	December 02, 2021	3.45%	10		
	Civic Facilities			18,000	9,772
	Libraries			2,000	1,086
	Neighbourhood Energy Utility			15,000	8,144
	Parks			25,000	13,573
	Police			11,000	5,972
	Sewers			32,000	17,374
	Street / Bridge Infrastructure			5,000	2,715
	Street Lighting / Communications			6,000	3,258
	Transit / Safety Improvements			4,000	2,172
	Waterworks			22,000	11,944
				<u>140,000</u>	<u>76,010</u>
			Carried Forward	<u>\$ 393,440</u>	<u>\$ 252,535</u>

**SCHEDULE OF GENERAL DEBT (\$000s)**  
**Year Ended December 31, 2017**

<u>Bylaw</u>	<u>Maturity Date &amp; Purpose</u>	<u>Rate %</u>	<u>Term (Years)</u>	<u>Debenture Outstanding</u>	<u>Sinking Fund Reserve Balance</u>
			Carried Forward	\$ 393,440	\$ 252,535
10565	October 18, 2052	3.70%	40		
	Civic Facilities			9,814	453
	Libraries			2,150	100
	Neighbourhood Energy Utility			2,400	111
	Parks			18,365	850
	Police			10,723	495
	Sewers			38,200	1,765
	Street / Bridge Infrastructure			13,761	636
	Street Lighting / Communications			4,120	190
	Transit / Safety Improvements			3,467	160
	Waterworks			17,000	785
				<u>120,000</u>	<u>5,545</u>
10797	October 24, 2023	3.75%	10		
	Civic Facilities			7,000	2,420
	Neighbourhood Energy Utility			1,000	346
	Parks			25,500	8,820
	Police			1,500	519
	Sewers & Drains			38,000	13,143
	Street / Bridge Infrastructure			16,000	5,534
	Street Lighting / Communications			5,000	1,729
	Transit / Safety Improvements			3,000	1,038
	Waterworks			13,000	4,496
				<u>110,000</u>	<u>38,045</u>
11080	October 16, 2024	3.05%	10		
	Civic Facilities			12,677	3,210
	Neighbourhood Energy Utility			353	90
	Parks			16,470	4,171
	Police & Fire			5,000	1,266
	Sewers & Drains			38,000	9,624
	Street / Bridge Infrastructure			16,000	4,052
	Street Lighting / Communications			5,000	1,266
	Transit / Safety Improvements			3,500	886
	Waterworks			8,000	2,026
				<u>105,000</u>	<u>26,591</u>
			Carried Forward	\$ 728,440	\$ 322,716

**SCHEDULE OF GENERAL DEBT (\$000s)**  
**Year Ended December 31, 2017**

<u>Bylaw</u>	<u>Maturity Date &amp; Purpose</u>	<u>Rate %</u>	<u>Term (Years)</u>	<u>Debtenture Outstanding</u>	<u>Sinking Fund Reserve Balance</u>
		Carried Forward		\$ 728,440	\$ 322,716
11362	November 20, 2025	2.90%	10		
	Civic Facilities			8,505	1,394
	Cultural & Social			6,684	1,096
	Libraries			4,309	706
	Neighbourhood Energy Utility			7,000	1,147
	Parks			4,507	739
	Police & Fire			4,500	738
	Sewers & Drains			34,000	5,573
	Street / Bridge Infrastructure			6,000	983
	Street Lighting / Communications			6,629	1,086
	Transit / Safety Improvements			1,866	306
	Waterworks			6,000	983
				<u>90,000</u>	<u>14,751</u>
11673	December 15, 2026	2.70%	10		
	Civic Facilities			6,000	478
	Cultural & Social			3,202	255
	Libraries			298	24
	Neighbourhood Energy Utility			3,607	287
	Parks			13,393	1,068
	Police & Fire			3,000	240
	Sewers & Drains			36,000	2,868
	Street / Bridge Infrastructure			15,000	1,195
	Street Lighting / Communications			4,500	359
	Waterworks			5,000	398
				<u>90,000</u>	<u>7,172</u>
11941	November 03, 2027	2.85%	10		
	Civic Facilities			6,000	-
	Cultural & Social			3,202	-
	Libraries			298	-
	Neighbourhood Energy Utility			0	-
	Parks			8,000	-
	Police & Fire			1,500	-
	Sewers & Drains			40,000	-
	Street / Bridge Infrastructure			15,000	-
	Street Lighting / Communications			7,500	-
	Transit / Safety Improvements			-	-
	Waterworks			3,500	-
				<u>85,000</u>	<u>-</u>
				<u>\$ 993,440</u>	<u>\$ 344,639</u>
			Total		

**SCHEDULE OF GENERAL DEBT (\$000s)**  
**Year Ended December 31, 2017**

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**LOCAL IMPROVEMENT - Property Owners' Share**

<b>Bylaw</b>		<b>Purpose</b>	<b>Rate (%)</b>	<b>Term (Yr)</b>	<b>Debt Balance</b>
8693	June 25, 2015 - 2018	Lane paving, speed ramps, sidewalks, pavements & curbs	6.00	15	202
8871	June 23, 2015 - 2019	Lane paving, speed ramps, sidewalks, pavements & curbs	5.75	15	256
9063	June 29, 2015 - 2020	Lane paving, speed ramps, sidewalks, pavements & curbs	5.75	15	411
9301	June 14, 2015 - 2021	Lane paving, speed ramps, sidewalks, pavements & curbs	6.00	15	185
9303	June 14, 2015 - 2021	Beautification	6.00	15	17
9514	June 27, 2015 - 2022	Lane paving, speed ramps, sidewalks, pavements & curbs	6.00	15	355
9672	June 25, 2015 - 2022	Lane paving, speed ramps, sidewalks, pavements & curbs	6.00	15	227
9885	June 17, 2015 - 2023	Lane paving, speed ramps, sidewalks, pavements & curbs	6.00	15	293
10072	June 23, 2015 - 2024	Lane paving, speed ramps, sidewalks, pavements & curbs	6.00	15	607
10300	June 29, 2015 - 2025	Lane paving, speed ramps, sidewalks, pavements & curbs	6.00	15	573
10495	June 27, 2015 - 2021	Street Lighting	6.00	10	5
10496	June 27, 2015 - 2026	Lane paving, speed ramps, sidewalks, pavements & curbs	6.00	15	356
10736	June 26, 2015 - 2027	Lane paving, speed ramps, sidewalks, pavements & curbs	6.00	15	35
10981	June 25, 2015 - 2018	Lane Lighting	6.00	5	1
10982	June 25, 2015 - 2028	Lane paving, speed ramps, sidewalks, pavements & curbs	6.00	15	67
11532	June 28, 2017 - 2030	Lane paving, speed ramps, sidewalks, pavements & curbs	6.00	15	26
11533	June 28, 2017 - 2025	Street Lighting	6.00	10	5
11534	June 28, 2017 - 2020	Lane Lighting	6.00	5	2
11850	June 28, 2018 - 2031	Lane paving, speed ramps, sidewalks, pavements & curbs	6.00	15	46
					\$ 3,669

Hold internally

**DEBT INTEREST RATES (\$000s)**  
**Year Ended December 31, 2017**

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<u>Interest Rate</u>	<u>General (including Waterworks)</u>	<u>Local Improvement</u>	<u>Total</u>
6.00	\$ -	\$ 3,002	\$ 3,002
5.75	-	667	667
4.90	125,000	-	125,000
4.50	125,000	-	125,000
3.75	110,000	-	110,000
3.70	120,000	-	120,000
3.45	140,000	-	140,000
3.05	105,000	-	105,000
2.90	90,000	-	90,000
2.85	85,000	-	85,000
2.70	90,000	-	90,000
1.71	3,440	-	3,440
	<u>\$ 993,440</u>	<u>\$ 3,669</u>	<u>\$ 997,109</u>



**FUTURE PRINCIPAL AND INTEREST PAYMENTS ON DEBT (\$000s)**  
**Year Ended December 31, 2017**

	General			Waterworks			Local Improvements Property Owners' Share			Total General & Waterworks and Local Improvements		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2018	238	31,784	32,022	-	4,083	4,083	822	218	1,040	1,060	36,085	37,145
2019	113,343	31,780	145,123	11,900	4,083	15,983	656	170	826	125,899	36,033	161,932
2020	103,647	23,908	127,555	21,600	3,014	24,614	555	131	686	125,802	27,053	152,855
2021	118,251	21,577	139,828	22,000	2,529	24,529	435	98	533	140,686	24,204	164,890
2022	255	17,502	17,757	-	1,770	1,770	401	72	473	656	19,344	20,000
2023 - 2027	445,843	56,849	502,692	35,500	5,681	41,181	767	105	872	482,110	62,635	544,745
Thereafter	103,863	95,301	199,164	17,000	15,725	32,725	33	5	38	120,896	111,031	231,927
	<u>\$ 885,440</u>	<u>\$ 278,701</u>	<u>\$ 1,164,141</u>	<u>\$ 108,000</u>	<u>\$ 36,885</u>	<u>\$ 144,885</u>	<u>\$ 3,669</u>	<u>\$ 799</u>	<u>\$ 4,468</u>	<u>\$ 997,109</u>	<u>\$ 316,385</u>	<u>\$ 1,313,494</u>

**External Debt Only**

	General			Waterworks			Total General & Waterworks		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2018	238	31,784	32,022	-	4,083	4,083	238	35,867	36,105
2019	113,343	31,780	145,123	11,900	4,083	15,983	125,243	35,863	161,106
2020	103,647	23,908	127,555	21,600	3,014	24,614	125,247	26,922	152,169
2021	118,251	21,577	139,828	22,000	2,529	24,529	140,251	24,106	164,357
2022	255	17,502	17,757	-	1,770	1,770	255	19,272	19,527
2023 - 2027	445,843	56,849	502,692	35,500	5,681	41,181	481,343	62,530	543,873
Thereafter	103,863	95,301	199,164	17,000	15,725	32,725	120,863	111,026	231,889
	<u>\$ 885,440</u>	<u>\$ 278,701</u>	<u>\$ 1,164,141</u>	<u>\$ 108,000</u>	<u>\$ 36,885</u>	<u>\$ 144,885</u>	<u>\$ 993,440</u>	<u>\$ 315,586</u>	<u>\$ 1,309,026</u>

Please refer to Consolidated Financial Statements Note 12.

Prepared under Financial Information Regulation, Schedule 1, Section 5

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# **SCHEDULE OF REMUNERATION AND EXPENSES**

- ◆ CITY OF VANCOUVER
- ◆ VANCOUVER BOARD OF PARKS AND RECREATION
- ◆ VANCOUVER POLICE BOARD
- ◆ VANCOUVER PUBLIC LIBRARY BOARD

PREPARED IN ACCORDANCE WITH  
THE FINANCIAL INFORMATION REGULATION  
SCHEDULE 1, SECTION 6 (2), (3), (4), (5), (6)

<b>Name</b>	<b>Remuneration (1)</b>	<b>Local Expenses (2)</b>	<b>Travel &amp; Conferences (3)</b>	<b>Discretionary Expenses (4)</b>	<b>(5)</b>
Robertson, G.	\$ 168,065	\$ 19,174	\$ 41,820	\$ 706,165	(5)
Affleck, G.	87,784	6,156	3,908	3,684	
Ball, E.	90,821	6,259	4,544	357	
Bremner, H.	12,416	717	-	-	(6)
Carr, A.	87,784	6,255	4,907	2,352	
De Genova, M.	87,784	5,738	5,799	4,000	
Deal, H.	90,821	6,717	9,321	2,291	
Jang, K.	90,821	6,381	3,172	-	
Louie, R.	98,002	8,873	6,728	-	
Meggs, G.	71,643	2,482	1,914	2,594	
Reimer, A.	90,959	3,364	4,132	-	
Stevenson, T.	102,926	8,266	7,619	5,602	
	<b>\$ 1,079,826</b>	<b>\$ 80,382</b>	<b>\$ 93,864</b>	<b>\$ 727,045</b>	

(1) Remuneration for Councillors include

- Acting Mayor duties for Councillor Louie
- Deputy Mayor duties for Councillor Meggs and Stevenson
- Duty Councilor Fees for Councillor(s) Affleck, Ball, Carr, Deal, De Genova, Jang, Reimer and Stevenson
- Length of Service payment for Councillor Meggs (Resigned in July 2017)

(2) Local expenses include:

- For Mayor, a transportation allowance of \$7,175
- For Councillors - maximum of 10% of remuneration (includes option for taking 60% of the local expense limit as transportation allowance)

(3) Travel and Conferences - net of recoveries (Details in Appendix A). Mayor's expenses include travel and Conferences for political staff

(4) Discretionary Expenses - for Councillors - maximum of \$6,000 - (Budget is prorated for Meggs, G. and Bremner, H.)

(5) Mayor's discretionary expenses as per bylaw 11529 - expenses are segregated by type

(6) Elected in October 2017

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Name	Stipend	Expense	Total
Coupar, J.	\$ 16,271	\$ 3,988	\$ 20,259
Crawford, C.	16,271	3,988	20,259
Evans, C.	16,271	3,988	20,259
Kirby-Yung, S.	16,271	3,988	20,259
MacKinnon, S.	16,271	3,988	20,259
Shum, E.	16,271	3,988	20,259
Wiebe, M.	20,336	4,989	25,325
<hr/>			
Total	\$ 117,962	\$ 28,917	\$ 146,879

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Board Member 2014 - 2018

**POLICE DEPARTMENT – POLICE BOARD MEMBERS  
REMUNERATION**

**CITY OF VANCOUVER**

---

<b>Name</b>	<b>Remuneration</b>	<b>Expense</b>	<b>Total</b>
Askew, C.	\$ 4,995	\$ 200	\$ 5,195
Cheung, J.	4,992	489	5,481
Dhahan, B.	4,599	7,603	12,202
James, M.	4,994	200	5,194
Magee, Dr. S.	6,291	3,550	9,841
Marshall, C.	2,409	3,237	5,646
Tam, T.	4,149	2,814	6,963
Wong, Dr. P.	4,918	200	5,118
	<hr/>	<hr/>	<hr/>
	\$ 37,347	\$ 18,293	\$ 55,640

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**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Aarons, D	\$ 121,511	\$ -	Atchison, R A	\$ 101,429	\$ -
Abdul Razack, M	82,842	-	Atkinson, J	86,552	-
Abello-Lee, A	88,763	-	Atwood, B	93,737	-
Abrams, W S	130,594	2,389	Au, M	117,276	944
Adam, A G	91,100	-	Au, N	103,859	-
Adam, E	77,989	180	Au, W	204,313	2,425
Adams, D	98,583	-	Augustine, R W	129,750	557
Adcock, J K	212,160	1,715	Aujla, H B	296,039	5,695
Adolph, C	103,859	263	Aujla, K	174,691	1,654
Afonso, G	79,635	-	Austin, N	103,508	-
Agapescu, S	89,044	-	Autiero, D	125,719	-
Aguilar, A M	152,456	-	Avalos, L	92,979	3,809
Ahlstrom, C B	81,556	-	Aver, R	108,724	-
Ahmed, Z	97,329	652	Avis, W	86,132	1,475
Ainsworth, J R	136,798	174	Aylett, S W	119,059	-
Ainsworth, T A W	75,049	-	Ayres, E	79,482	-
Aitken, J	109,839	-	Azcoitia, J C	104,892	-
Ajayi, A	103,933	-	Baas, C	123,154	-
Alblas, A	102,102	-	Baber, C	147,657	549
Alger, M	95,597	3,037	Babineau, P B	80,226	-
Allard, B G	88,980	-	Bachra, S	114,052	436
Almeida, T	75,095	-	Bachus, J	114,765	-
Amarkhanyan, A	84,607	-	Badelt, B	115,157	1,849
Ambrosi, B P	77,996	-	Bahr, N	84,526	-
Amendolagine, V J	89,496	-	Bailey, D A	83,166	-
Amisano, R	79,214	-	Bailey, J	117,158	4,918
Amon, K	94,487	633	Baillie, M	81,748	-
Anand, M	105,589	314	Bains, A S	111,660	-
Anderson, G G	108,332	-	Baker, M	110,297	-
Anderson, K P	124,655	398	Baker, M	106,343	579
Anderson, M	117,256	399	Bal, P	81,924	-
Anderson, P	104,759	-	Balagno, T P	106,588	-
Anderson, R	107,818	1,995	Balantzyan, B A	82,265	-
Anderson, T	75,731	-	Baldwin, D	104,153	-
Andrews, G	87,300	-	Ballantyne, M T	93,172	-
Ang, F S	87,639	-	Ballard, T J	115,916	515
Anstey, T	75,967	-	Balogh, Z E	103,963	-
Anthony, C R	92,287	-	Bancroft, D L	89,477	-
Anthony, J	79,538	-	Bandiera, P	82,236	-
Anthony, J	85,219	217	Bankiner, S	82,253	-
Antoniazzi, R	105,183	-	Baptiste, C A	96,637	609
Anwar, S	103,859	-	Baranyais, L	96,960	-
Anzulovich, M M	125,571	-	Baras, D	92,208	425
April, C RJ	100,560	-	Baratta, P	86,175	-
Araki, M	77,700	-	Barber, D K	122,873	-
Aramini, G J	118,255	946	Barber, M P	105,738	-
Araujo, R	109,735	-	Barbir, L F	77,267	-
Araujo, S	136,095	-	Barbosa, P	78,071	-
Araya, J H	88,763	-	Barbour, D D	138,287	-
Archibald, C	96,393	-	Barker, S	118,066	-
Archide, D	76,779	-	Barnes, D	96,400	741
Armitage, C J	90,871	-	Barnes, D W	81,434	-
Arroyo, R	85,597	-	Baron, D	95,672	660
Arsenault, P G	95,870	-	Barrington, S	116,669	-
Arter, A G	78,858	-	Barroga, M	109,315	-
Astete, S	81,794	-	Barron, E	126,912	1,069



**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Bartlett, J	100,130	-	Bifolchi, R	101,614	-
Bartlett, M	80,427	-	Bigelow, R	134,389	1,352
Bartlett, R	177,830	3,079	Bigelow, S	84,814	-
Barton, T	109,408	3,634	Billing, J	176,697	-
Barzen, S	99,212	-	Biln, M	92,636	-
Basraon, I S	102,854	-	Biln, P J	77,743	84
Bauer, S M	123,095	-	Bining, H S	102,605	-
Baumann, E	95,870	-	Birch, B	75,362	-
Baumert-Samson, M	84,273	-	Birdi, G	95,779	2,089
Baxter, D	115,185	-	Bishop, J A	94,381	119
Bayntun, R	99,299	-	Black, J C	87,400	-
Bearblock, K	103,859	-	Black, S	122,810	150
Beatch, L	156,281	-	Blacker, J N	85,439	-
Beaulieu, L	101,069	-	Blackmore, J	87,074	-
Beck, B	117,186	210	Blagojevic, G	104,334	399
Becker, A	78,010	798	Blanco, J	78,046	-
Bedry, R	83,241	-	Blandino, R F	76,455	-
Begg, A	103,382	-	Blay, H S	81,528	-
Behler, K	95,982	-	Bloomfield, F	84,788	-
Behnam-Shabahang, A	78,726	-	Blount, J	115,505	-
Belanger, L	147,569	1,417	Blue, D	108,609	-
Belcher, M	75,205	-	Blundell, B J	120,258	-
Belczyk, A M	109,876	-	Blunt, D	78,946	-
Bell, M	101,430	-	Boaz, R A	95,123	-
Bell, M	83,188	-	Boddeveld, R	76,497	-
Belli, S	100,847	-	Bodnar, D A	103,470	-
Belluce, M N	97,663	-	Bodner, D	96,466	157
Ben David, S	103,713	-	Bohorquez, J C	75,046	-
Bennett, Z	93,591	312	Bolan, S M	125,101	-
Bentley, A M	97,798	-	Boldt, J S	104,148	-
Benton, E	77,189	-	Boldt, T	95,561	-
Benvenuti, D	90,575	-	Bond, A	148,347	6,472
Berard, R	104,307	-	Bone, P H	79,534	-
Berda, S D	116,180	-	Bonin, E	80,780	-
Berdahl, I L	75,935	-	Bonner, R	92,772	425
Bergen, J	75,285	-	Boone, D E	152,344	2,638
Berka, B G	122,494	-	Booth, D A	147,102	-
Bernardi, E	106,159	-	Booth, D W	101,953	-
Berrios, J	90,688	20	Bordignon, D A	83,853	20
Bersabal, D	88,252	-	Borger, R	114,827	28
Bertuzzi, B R	120,796	-	Borges, C	82,314	-
Besuschko, J	88,143	-	Borkowicz Stewart, R	96,926	-
Bethell, J T	133,078	-	Born, E H	129,458	-
Bevacqua, U	82,159	202	Borsa, J	97,104	-
Beveridge, J	79,863	-	Bortignon, E	114,620	-
Bevilacqua, A	75,478	-	Boruck, R A	132,022	-
Bevilacqua, G	90,403	-	Bosnjak, J	88,762	-
Bevilacqua, S	94,567	1,022	Bouchir, J V	101,186	-
Beyer, C B	95,870	-	Bourdeaud'Huy, D	103,585	-
Bhatia, G	85,645	-	Bourke, M T	105,506	1,045
Bhatti, D	97,855	-	Bourne, T C	115,346	2,000
Bhullar, A S	104,752	-	Bourque, J	123,287	210
Biagini, M N	112,827	195	Bowling, B	92,503	-
Bibeau, C	90,017	-	Bowyer, M	87,696	890
Bidese, L	96,245	-	Boychuk, B A	121,897	-
Bidwell, M G	90,659	-	Boyer, E J P	83,847	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Bracewell, D	152,972	2,993	Buttle, M	108,021	343
Brach, J S	107,040	17	Byma, W	104,975	-
Brasnett, T	85,283	-	Cabalfin, N P	95,425	3,107
Bredin, M B	130,520	-	Cadlick, D	76,567	-
Bremner, P J	148,153	-	Cadwallader, D J	115,076	-
Brennan, B	85,682	-	Cahill, K	107,044	4,724
Brennan, G	98,125	-	Calder, K	85,187	241
Breure, C J	114,808	-	Calderwood, S	82,662	-
Brideau, L D	103,590	-	Call, B J	107,956	-
Bridge, P C	155,992	-	Cameron, B	101,064	-
Bridger, K R	118,254	-	Cameron, R S	119,415	-
Broadbent, I	101,172	3,407	Campbell, B	75,060	-
Brodie, J	124,109	-	Campbell, B	110,895	-
Brodziak, C A	108,605	-	Campbell, D D	104,638	1,103
Bromberger, T J	98,524	457	Campbell, D R	122,548	-
Bromley, M	284,563	2,324	Campbell, I	97,821	3,292
Brooks, L	102,040	-	Campbell, I	100,507	-
Brossard, J	98,533	2,426	Campbell, K W	134,593	-
Brouwer, M	96,113	-	Campbell, L	81,175	-
Brown, A	98,589	-	Campbell, M L	97,002	-
Brown, A	86,285	450	Campbell, S M	125,782	-
Brown, K L	154,857	522	Campeau, T	105,275	-
Brown, L	93,047	-	Canaday, M	109,887	-
Brown, L	122,963	2,000	Cap, T N	125,299	-
Brown, L S	80,406	4,541	Caparas, R	91,334	-
Brown, M	82,499	1,058	Capolongo, P	95,750	425
Brown, P	85,780	-	Carino, N M	85,576	56
Brown, S	148,277	825	Carlson, J	98,114	-
Brown, T A	127,143	-	Carmona, R	111,386	5,062
Browning, M	93,168	-	Carrasco, R J	76,780	-
Broz, A G	93,401	-	Carreiro, D E	78,474	-
Bruce, P	108,833	-	Carroll, M P	77,573	-
Bruce, R J	112,151	47	Carson, D J	110,428	-
Bruckmann, P M	93,145	-	Carstairs, M	93,894	493
Brunton, L	95,949	425	Carten, S	83,069	-
Bryant, J A	109,300	-	Carter, C D	100,018	-
Bryant, R W	149,493	2,514	Carter, S E J	100,018	-
Buckham, B	80,925	-	Cartlidge, J R	86,824	-
Buckham, C	120,855	54	Carvalho, N V	89,794	2,664
Buckingham, T V	127,300	515	Cashato, A B	96,854	-
Budau, R	97,155	-	Cashin, K	111,914	-
Buday, S	98,657	-	Casidy, B	95,429	281
Budd, J	103,075	-	Castle, R H	75,201	-
Bunz, D W	121,553	-	Catania, S	80,777	-
Buono, M	75,412	-	Caton, M J	109,705	-
Burden, R W	125,612	-	Cavasinni, S	76,888	-
Bureyko, M W	90,677	-	Cave, M R	128,724	-
Buric, I	103,470	1,570	Cavell, K L	139,033	-
Burnett, B A	103,859	-	Cavill, S O	84,084	-
Burnett, J	96,007	-	Centeno, A	76,678	-
Burns, J	93,515	-	Ceolin, M	84,416	-
Burpee, H E	106,305	-	Cerantola, M	104,545	-
Burrero, A	114,425	-	Cerminara, S	76,609	-
Burshtynski, C	78,421	-	Cerra, M	77,001	-
Butler, D J	103,798	-	Chamberland, J	105,178	-
Butt, B	93,472	154	Chambers, W	79,423	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Chan, C	115,327	-	Choo, B	105,632	977
Chan, C L	86,611	1,130	Choquette, M	80,852	619
Chan, D	84,359	505	Chorney, R M	115,302	-
Chan, D K	119,102	-	Chou, W A	129,195	6,379
Chan, E	102,824	532	Chow, A W	154,514	4,777
Chan, F	94,122	-	Chow, H	82,398	-
Chan, K	106,290	1,452	Chow, J	83,822	977
Chan, M	100,161	1,040	Chow, K	82,142	255
Chan, R	82,617	1,462	Chow, R	85,609	953
Chan, S	125,416	2,932	Choy, R	93,184	6,262
Chan, W	100,639	573	Christie, D T	78,548	-
Chan, W	162,857	-	Christopherson, B	98,244	-
Chan, Y	104,998	-	Chui, R	76,625	-
Chang, S H	103,846	-	Chung, M	89,372	1,423
Chapman, J	83,824	312	Chungath, G	157,333	5,560
Charleston, B	95,526	399	Churchill, D J	82,135	-
Charpentier, A	76,171	1,032	Ciar, V	86,951	-
Chauo, P	85,053	399	Clark, B G	106,480	-
Chelak, J J	94,734	-	Clark, E	111,230	4,132
Chen, C	89,000	-	Clark, E R	104,949	377
Chen, G	80,522	462	Clark, G C	121,207	-
Chen, G	111,309	-	Clark, K J	112,557	-
Chen, H	89,005	977	Clark, R D	76,713	-
Chen, M	110,722	-	Clarke, C	108,645	-
Chen, T	101,690	-	Clarke, C A	114,079	-
Cheng, A	91,295	-	Clarke, D S	82,265	-
Cheng, A	80,059	585	Clarke, M	80,729	-
Cheng, D	102,923	-	Clary, J	75,125	-
Cheng, G	158,945	5,130	Clausen, C E	98,424	-
Cheng, K K	104,539	-	Clement, J	78,304	312
Cheng, P	81,236	2,428	Clewwlow, G	102,064	199
Cheng, P C P	126,121	131	Clibbon, C J B	105,846	-
Cheng, T	82,477	33	Clinaz, M S	121,315	-
Chera, S	106,725	-	Clydesdale, R J	80,001	-
Chernikoff, F	112,551	-	Coan, B	94,169	-
Chernoff, R M	99,620	-	Coates, M S	89,719	-
Chesterton, S P	75,881	158	Coburn, D J	81,722	-
Cheung, L	95,927	-	Cochrane, D	116,461	1,323
Cheung, L H	88,224	2,414	Coelho, C	116,918	2,662
Cheung, R W H	135,225	-	Cohen, P	116,378	1,607
Cheung, S	108,732	-	Colbert, S	120,945	1,138
Chevrefils, M	102,359	-	Coldicutt, A	92,951	-
Chew, S	118,066	176	Cole, D L	107,658	-
Chhim, D	96,343	-	Cole, L R	78,163	2,684
Chia, S F	90,213	-	Coleman, C	102,610	-
Chima, D	77,386	-	Coleman, D M	93,833	-
Chima, P S	93,879	1,938	Collens, M	116,016	-
Chin, D	134,592	2,468	Collett, J	80,878	-
Chin, M	136,123	1,428	Collins, D A	127,646	-
Chinfen, A	87,423	-	Collins, J O	92,244	-
Cho, E	122,830	79	Collister, M	113,486	-
Chohan, P	82,886	-	Conacher, D E	125,982	-
Chomicki, B P	80,211	-	Conlan, G J	115,206	1,839
Chong, P	99,923	1,142	Conn, M R	82,838	-
Chong, T	96,169	-	Connell, F J	292,695	-
Chong, W	133,821	-	Connelly, T	126,336	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Connery, K	93,478	-	D'Agostini, M	123,143	72
Connolly, S D	75,492	-	Dahl, R	100,801	-
Contini, D A	95,493	-	Dailly, F	79,101	-
Contois, R	76,190	-	Dale, S	78,670	-
Conyers, M	75,781	650	Dales, B A	107,916	-
Cook, C M	119,869	247	Daley, T	85,163	1,311
Cook, G A	88,667	-	Daminato, L L	103,565	-
Cooke, B	110,310	-	Danilkov, A	80,669	-
Cooper, K L	78,288	633	Danyluk, A K	91,787	3,232
Cooper, T G	120,957	-	Darling, P	102,515	1,017
Copeland, D D	104,404	-	Darnell, B	92,334	-
Corbo, R	115,876	-	Darrach, D	82,528	349
Coric, N V	169,912	-	Darwent, C	113,757	798
Corlayrojas, N	106,206	-	Dasilva, D	84,541	134
Coroliuc, J W	132,382	-	Davidge, E	86,955	2,740
Correia, C	75,637	-	Davidson, D R	124,565	-
Coughlin, R	94,222	558	Davidson, S C	100,470	-
Couper, S J	104,893	-	Davies, B	84,978	-
Cowan, B J	94,520	-	Davies, B	89,376	-
Cowdell, S	94,520	-	Davies, S R	106,860	-
Cowen, J	76,726	-	Davis, M G	94,671	-
Cowles, C	89,438	1,220	Dawkins, J E	112,249	843
Cox, D E	98,301	-	Dawson, K	94,043	1,005
Coy, R A	119,127	-	Dawson, M	111,105	2,911
Craig, C J	85,414	-	Day, D L	128,140	-
Craig, K J	94,986	1,760	Day, W	104,834	-
Cranton, C	86,540	-	De Brigard, M	121,225	210
Craven, L	87,537	-	De Castell, C	153,531	3,492
Craven, R A	132,052	-	De Hoog, W	76,984	-
Cray, B C	108,800	-	De Matos, L A	92,374	-
Creamer, N	75,328	-	De Serpa, B	78,381	-
Creery, J	118,477	95	De Sousa, L	159,483	956
Cribdon, G L	87,370	-	De Albuquerque, R	115,457	-
Cristall, A	85,855	8	De Arcangelis, L	101,714	-
Crockett, J	102,814	-	De Marchi, A E	99,396	-
Crump, H W	124,384	803	Deacon, R	102,057	-
Cruz, C	78,601	121	Dean, A S	89,307	-
Culbert, R E	113,843	-	Deans, R C	106,235	-
Cumerlato, L L	95,146	-	Dearing, C	78,827	110
Curley, D S	88,630	-	Debeck, D B	109,674	-
Curran, E	80,915	926	Debray, E	75,497	-
Currie, B G	98,259	-	Dediu, V	106,669	142
Currie, D	118,066	399	Dee, T P	123,452	-
Curry, L	89,365	367	Deer, K	102,939	-
Custodinho, J	88,196	-	Degan, M R	76,846	-
Cuzzetto, A S	95,157	-	Degraaf, J	91,992	-
Cvetkovic, Z	125,476	-	Degraaf, T T	128,369	-
Czech, R P	129,040	2,504	Del Degan, K	95,063	-
Czene, P A	82,970	23	Delaurier, R	95,182	-
Czeppel, A	132,665	-	Deleo, L	91,521	-
Czeppel, R	90,615	-	Delmar, P V	106,549	-
Czerwinski, M	75,742	-	Dempster, C C	101,360	-
Czypionka, H	80,564	-	Denholm, N	82,087	-
Czys, M	85,860	-	Dennis, J A	159,864	-
Dabbaghian, M	75,585	416	Der, K B L	117,079	2,499
Dacey, E	85,050	3,639	Desanti, M A	113,225	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Deschenes, L F	89,609	-	Dotto, M	96,137	-
Desrochers, M	127,442	2,292	Doucette, D C	77,475	-
Dessureault, S M	93,824	1,832	Douglas, J	81,595	258
Detienne, D	102,250	-	Downey, M	82,829	-
Devereaux, M	113,426	-	Downie, A M	144,541	-
Devery, J	101,823	-	Drake, S H	82,631	-
Devlin, B	111,350	425	Draper, J	117,561	686
Dhaliwal, G	75,776	-	Drazic, S	76,262	-
Dhanoa, A	84,658	-	Drobot, D C	114,850	104
Dhillon, K	79,634	-	Dubbert, R G	124,550	-
Dhillon, N	126,657	127	Dube, M	103,529	-
Dhillon, R	77,829	-	Ducharme, D	105,871	-
Dhindsa, N	84,406	1,300	Dudek, A	105,843	589
Dhinjal, B	83,239	336	Dugaro, S K	82,905	-
Di Nozzi, A	120,275	2,086	Duggan, A P	126,357	-
Dick, S G	109,530	2,000	Duiffhuis, M	106,498	-
Dickerson, D R	111,485	-	Dukay, C	91,441	4,736
Dickie, D C	115,453	-	Dulko, R J	127,531	-
Dickson, A A	96,777	-	Duncan, A S	104,876	405
Dickson, C	76,089	-	Duncan, D	80,605	-
Dickson, E	89,362	16	Duncan, S	104,793	-
Didenko, D	89,372	-	Duncan, S J	144,458	-
Diewert, P	86,145	-	Duncan, T K	91,797	-
Difonzo, D	102,809	-	Dunderdale, S	103,887	-
Dighton, S N	141,694	-	Dunnet, A	111,747	79
Dingwall, D	83,621	-	Durand, D D	106,099	1,996
Dingwall, G A	85,886	4,142	Durand, L	84,426	977
Dinh, L	88,107	646	Durkin, J	78,597	-
Disalvo, E P	75,037	-	Durnford, J M	126,312	-
Ditchburn, G W	115,727	-	Dwelle, S	80,194	-
Dittrich, P	81,631	-	Dyck, S E P	90,710	1,523
Dixon, I K	189,023	-	Dykes, T N	106,886	-
Dixon, R	100,404	-	Dykstra, J	91,985	1,306
Djurkovic, D	170,779	1,231	Dyste, S	96,674	-
Do, T	120,752	4,906	Easby, S K	95,196	-
Dobbie, A J	85,270	-	Eckland, J	101,199	3,430
Dobrovolny, J W	286,473	1,704	Edge, C A	111,592	-
Dobson, C G	111,056	-	Edwards, C	123,746	551
Docherty, J	102,833	-	Edwards, S	147,582	2,673
Docherty, J A	95,870	-	Edwardson, K	98,562	6,215
Dodd, C	136,360	34	Eenkooren, R	91,891	-
Dodich, F A	217,768	796	Eguizabal, T	80,581	-
Doggett, S	105,556	-	Eidher, A	104,454	-
Doherty, R E	87,754	-	Ekins, W J	81,420	-
Dokter, T	82,422	1,389	Eklund, D J	103,434	-
Doleman, D	135,316	425	Ekman, K	98,218	-
Dolyniuk, G	80,358	-	Elford, D A	101,574	-
Donaldson, T J	112,539	-	Elford, D R	113,080	-
Dong, J	110,021	1,647	Elkow, K	78,793	1,500
Dong, L	122,409	35	Elliott, M E	117,186	473
Donnery, S	90,682	425	Elliott, N D	121,048	-
Donovan, T E	81,214	-	Ellis, S	87,481	-
Dornan, K	117,187	-	Elliston, M B	87,460	-
Dornbierer, A	101,005	-	Elmslie, K	116,866	851
Dosanjh, B	93,104	-	Embley, E	102,638	-
Dosen, S	91,897	-	Enfeldt, M	147,732	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Eng, N	89,381	-	Fitzwalter, T	77,969	-
Engineer, N	100,270	-	Fleming, A	78,465	-
Eniade, A	92,758	125	Flesher, S	75,102	-
Enright, D	102,691	-	Fleury, C	96,665	-
Enright, P	94,039	732	Florko, R M	78,024	-
Epa, D	112,824	3,881	Foellmer, S	135,090	3,239
Erdman, S	76,260	1,167	Fontaine, D J	106,328	-
Erichsen, S	104,543	-	Footat, S	105,424	-
Errington, S L	105,239	-	Ford, C G	79,255	-
Ervin, S	82,486	-	Ford, R	76,725	-
Esparo, D	116,621	-	Forster, J	98,558	-
Espinosa, M	148,784	2,502	Forsyth, D	77,704	-
Esposito, K	79,930	-	Fortin, A	92,456	-
Essinger, P	104,859	-	Foster, H G	83,902	-
Essinger, R	109,414	-	Foster, I	91,312	350
Esteves, J	78,733	-	Foster, J D	152,119	1,984
Evans, J	172,638	934	Foster, K	115,868	-
Evans, J M	85,106	732	Foster, L W	76,074	-
Evans, M R	119,758	-	Foster, R L	77,513	1,939
Evans, R	125,559	977	Fox, P L	119,188	-
Eves, P K	91,544	-	Fox, T J	77,045	-
Ewert, R D	123,512	-	Francis, A B	147,624	-
Fabiano, T	83,509	-	Francisco, J	82,577	-
Fahmi, T	78,190	-	Frank, M	103,997	-
Fairbairn, D G	123,900	-	Fraser, K S	114,866	-
Falcade, R	84,879	-	Fraser, S J	127,891	5,512
Falconer, C	89,744	40	Fredericksen, E	92,424	-
Faloure, A	95,207	-	Frederickson, K W	112,098	458
Fan, E T	97,841	-	Freeman, A	96,856	647
Fan, J	79,293	-	Freeman, J C	92,138	650
Fang, C	78,891	-	Freeman, S R	78,654	-
Fanzega, T	75,942	-	Frew, M	106,718	-
Faria, J	91,601	-	Friedman, S	84,091	-
Farina, G	83,211	-	Friesen, K	122,079	420
Farmand, S	76,045	554	Froese, E A	130,810	773
Farrell, L	101,033	-	Frost, G W	104,964	-
Fazekas, P	118,066	399	Fry, M T	76,900	2,282
Fei, W	107,004	-	Fu, B	125,695	2,392
Felder, R T	91,579	73	Fu, H	96,993	348
Felgner, R	101,842	-	Fuentes, O	103,100	525
Felicio, C E	92,012	-	Fuginski, D H	93,189	-
Felker, P W	129,902	-	Furlong, T	80,553	-
Felts, T J W	120,637	2,000	Gabrliek, R A	85,870	-
Feng, L	89,369	-	Gadey, G	90,120	329
Fenwick, E	108,290	-	Gaertner, L	85,323	589
Ferguson, D J	101,112	-	Gagnon, P J	82,447	-
Ferguson, K D	107,531	443	Gagnon, Y	115,458	2,261
Fernandez-Garcia, J	81,307	-	Gahan, C M	77,856	1,513
Ferreira, A P	84,480	-	Gajic, S	164,632	12,725
Ferris, D R	129,151	-	Galambos, J	89,855	1,764
Ferris, K	122,920	-	Gale, D	157,383	835
Field, T G	79,144	-	Gallina, F	90,434	-
Findlay, G M	88,602	-	Gallo, S	114,255	194
Finlayson, A	78,599	-	Gallovich, C	77,334	-
Finley, D	143,266	-	Ganchar, D C M	118,057	2,000
Fitch, D	128,230	611	Gandha, A K	131,109	2,616

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Gandham, K	97,571	-	Goodchild, J	84,726	-
Ganuelas, G	92,233	80	Goodfellow, D A	102,241	-
Gaos, D	127,901	2,000	Goodlet, D A	77,158	-
Garbe, J	97,993	-	Goranson, J	120,680	65
Gardner, M	79,508	14	Gordon, C	105,551	-
Gardner, W M	92,639	-	Gordon, D	99,968	-
Garrison, D B	132,771	4,484	Gordon, H M	123,662	1,429
Garry, A	104,638	-	Gordon, M L	119,601	543
Gauthier, G J	108,024	-	Gormick, J	133,491	-
Geier, C	77,876	-	Gorseth, N	103,769	-
Gelsvik, C E	123,907	-	Gorska, A	116,747	1,601
Gemmill, K W	125,209	-	Gosnell-Myers, G N	95,758	-
Genge, D M	102,530	-	Gottfried, N L	118,847	-
Gent, P T	119,828	-	Gould, B	94,378	815
Gerber, S	94,933	-	Goulet, M	110,571	-
Gerhardt, S K	133,004	-	Goulitchenko, A	102,771	-
Gerow, A M	97,570	100	Goundouvas, D	85,709	-
Gerrits, H	76,559	-	Goundouvas, K	93,416	-
Gibbs, A	103,000	878	Granger, H	177,994	-
Gibbs, P J	129,309	-	Grant, D	75,526	-
Gibson, K	146,738	1,208	Grant, K K	108,650	-
Gibson, L M	75,343	-	Graves, L	103,859	48
Gibson, M	116,211	-	Gray, J T	100,885	419
Gilbertson, K	102,437	680	Gray, J W	117,756	-
Gildersleeve, M	104,698	-	Grazier, C J	75,143	-
Gill, C K	124,092	-	Grazley, J	80,553	2,799
Gill, D	102,485	-	Green, D R C	102,161	1,718
Gill, D A	119,448	-	Green, M D	115,468	2,000
Gill, G	79,232	-	Greenberg, J M	189,334	-
Gill, J	96,300	-	Greenfield, M	120,448	-
Gillan, B D	118,272	-	Greensill, M	85,393	-
Gillan, L	98,911	-	Greentree, K	102,059	-
Gillis, J E	75,806	332	Greenwood, A	78,789	-
Gillis, M J	99,695	-	Greenwood, A G	116,816	-
Gillman, A R	106,750	-	Greenwood, J	107,389	-
Gilmore, S M	118,036	-	Greer, J C	149,132	-
Gilmour, J G	82,842	-	Gregg, T	83,649	-
Girard, T	80,426	-	Gregory, A D	125,485	1,426
Girard, T	111,430	420	Gregory, J P	102,153	-
Girn, N S	83,063	-	Gregory, K	77,783	-
Giuricich, K	78,429	-	Gregson, J E	103,470	1,748
Glushko, R	81,024	-	Greissel, M	107,446	-
Gobeil, P J	81,136	593	Gresley-Jones, J	100,878	219
Gobillot, J	82,121	-	Grewal, A	76,518	-
Gobillot, P J	128,574	-	Grewal, B G	104,894	-
Goddard, S J	126,614	3,978	Grewal, P	104,616	1,922
Godlonton, B D	207,705	9,372	Grierson, R E	80,605	-
Gogol, W T	84,229	-	Griffin, W W	79,660	-
Goh, B	86,335	-	Grimann, C	94,697	-
Goldsmith, S	140,024	3,651	Grimminck, P	136,621	-
Gombots, H	95,870	650	Grimwood, B	100,549	-
Gomes, C	114,026	2,882	Groenewegen, A	124,893	1,463
Gomes, E	114,115	474	Groenewold, H A	123,497	-
Gonzaga, D J	111,114	-	Grootendorst, E	110,726	-
Gonzaga, R	108,050	-	Grottenberg, J	102,297	-
Gonzalez, J	78,314	-	Grubb, K A E	168,323	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Gsponer, D	81,238	692	Harvey, I	125,416	399
Guerreiro, G	97,986	-	Harvey, S A	117,541	493
Guilbault, L	116,576	3,298	Hasselfelt, K L	105,891	1,067
Guilmant-Smith, G	90,393	272	Hassett, A D	93,840	-
Guinn, D	150,428	1,418	Hastings, C	101,267	-
Guns, M	104,785	-	Hastings, K	109,605	-
Gupta, A	86,801	-	Hatch, W	78,241	-
Guremel, I	87,759	124	Hatchen, D T	80,161	-
Gusic, B	139,637	-	Hatcher, M D	115,636	-
Gutierrez, D	82,162	-	Hatton, R	93,141	-
Gutierrez, P A	81,350	-	Havelaar, J	109,724	-
Habibollahi, A	91,462	-	Hawkins, C	98,220	-
Hache, L	80,152	623	Hawksbee, I	104,358	-
Haggman, I N	80,287	-	Hay, R K	125,259	611
Hagiwara, R M	135,899	5,574	Hayes, R J	122,420	2,000
Haid, S	173,989	4,400	Hayne, K R	108,071	-
Haines, J	79,097	-	Hayre, D	102,137	-
Hainsworth, D	87,049	-	Hayton, R B	83,730	219
Hajdu, S L	90,562	-	Hayward, S F	135,976	-
Hales, J	76,386	394	Hazell, P	75,170	-
Hall, P	88,033	20	Healy, S	120,263	-
Halldorson, J	75,982	-	Healy, T	132,087	2,553
Haller, B F	113,476	-	Heaney, S M	119,674	-
Hallgren, D	111,951	-	Heaven, K A	158,903	13,889
Halliday, D	113,584	-	Hebert, T R	119,238	-
Halverson, M	88,707	1,065	Heeps, J D	124,901	560
Halyk, M	79,429	-	Heer, J	99,753	-
Hama, G	85,062	-	Hegedus, R S	112,089	-
Hamilton, A	100,008	-	Heikkila, J	84,569	-
Hamilton, G	134,809	445	Heinricks, S	83,847	-
Hamilton, R H	116,543	-	Heinz, D J	77,117	-
Hamilton, S R	93,431	-	Helm, S	109,598	977
Hamilton, T	107,992	-	Hendren, P	85,367	111
Hamon, D J	78,871	-	Hendrickson, A A	82,928	2,899
Han, J	75,886	-	Hendrickson, S P	112,668	1,995
Hanes, J	84,253	-	Henry, K A	105,511	1,323
Hanggi, F	94,092	-	Henry, M	105,882	-
Hansen, D L	116,288	-	Henselmann, B	106,149	17,808
Hansen, M	86,825	-	Hensrud, C M	110,319	-
Hansen, M	84,726	1,167	Heppner, T	98,753	-
Harbun, N	87,666	-	Herbert, C M	157,262	5,440
Harmon, L D	80,169	1,401	Heriot, J J	105,298	-
Harper, M M	106,147	-	Hernandez, E	92,299	-
Harries, D	93,599	-	Herrin, M D	87,344	-
Harrington, C L	76,087	-	Hersi, H A	101,642	-
Harris, M	116,136	2,330	Hesketh, R B	109,725	-
Harrison, L	161,711	2,048	Heslop, M	103,624	-
Harrison, R	93,149	-	Hesse, B C	116,354	-
Hart, O	85,580	-	Heywood, K	103,390	-
Hart, T	91,842	-	Hickey, M N	123,980	-
Hartley, J R	95,195	-	Hicks, C	76,652	-
Hartner, P J	131,526	-	Hicks, S B P	118,066	61
Hartnett, D D	80,814	-	Hiebert, G J	117,948	1,995
Hartwell, H	95,870	-	Hiebert, K L	128,099	-
Harvey, D	102,767	-	Higgins, C	92,168	2,838
Harvey, G	85,310	505	Higgins, D	119,821	-



**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Higgins, K	97,744	-	Hui, W	85,172	-
Hii, Y	105,308	-	Humenny, S W	113,464	2,000
Hildebrandt, A	75,000	-	Hunt, D W	91,103	-
Hildebrandt, B D	77,782	1,086	Huntley, M J	133,344	4,780
Hildebrandt, E	116,509	-	Hurd, T C	101,398	-
Hill, D	169,912	-	Hurford, D M	109,171	-
Hill, Z	89,073	498	Hurworth, N	107,133	-
Hills, J A	80,324	-	Hurzin, W R	104,833	-
Hindley, B C	115,501	-	Husband, J W	118,006	-
Hisey, P D	96,037	-	Huska, T F	118,576	-
Hmaidan, M	75,773	42	Hutch, D J	147,349	1,578
Hnilica, P	86,784	-	Hutchinson, K	85,296	-
Ho, F	90,206	-	Hutchinson, K D	95,920	-
Hobbis, L	107,243	-	Hutchison, S	130,583	654
Hodges, G H	120,263	3,750	Hutton, R G	113,926	-
Hodgson, K	100,486	-	Hwang, I	105,713	1,500
Hoese, K T	143,356	5,485	Iachetta, G	88,401	-
Hoess, E	125,371	3,421	Iacoe, C	103,093	210
Hoffart, J	93,096	-	Iannacone, J	147,995	3,217
Hogan, P	90,052	-	Ibey, M	136,121	2,611
Holland, K L I	98,163	-	Ichiiwa, S	101,265	-
Holm, K	135,696	2,131	Ieraci, A	79,093	-
Holmes, A	77,557	-	Imani, K	78,239	480
Honan, D	90,860	392	Impey, P M	290,790	9,458
Hook, J	100,289	238	Ing, C	85,064	-
Hooper, T	102,227	-	Ingram, S M	112,574	-
Hooton, J	79,048	-	Innes, R J	93,278	-
Hope, C G	93,438	-	Irvine, M	120,552	5,546
Hopwood, C	94,176	233	Irvine, R	84,345	-
Horlacher, H	89,671	152	Irwin, J T	105,697	329
Horn, K	102,051	-	Isaac, K M	121,557	1,703
Horne, J	122,778	250	Isfeld, L	78,315	-
Horne, M	97,767	3,220	Islam, N	84,028	-
Horne, S	169,912	-	Jackson, J T	153,605	3,223
Horne, T	91,243	-	Jackson, O	128,641	310
Hornell, J M	79,518	-	Jackson, R	94,265	-
Horner, W	86,222	371	Jackson, S M	139,939	977
Horvat, K	91,113	-	Jacobs, D	79,420	-
Hoti, H	104,638	38	Jacobson, J R	126,312	-
Hoti, J S	102,662	145	Jakubec, J	99,964	-
Houser, D	86,962	-	James, P	98,167	-
Howard, K	92,277	1,534	Jameson, L S	75,879	-
Howe, D G	94,733	-	Jankovic, L	108,252	513
Howe, E	95,870	-	Jankovic, Z	106,441	47
Howes, T W	118,342	-	Janzen, A	118,570	-
Howieson, D I	78,500	-	Janzen, C H	78,179	-
Hsieh, S	80,563	-	Jasper, K	116,161	630
Hsieh, T T	125,692	-	Jawanda, H	98,899	-
Hsu, H	89,538	399	Jayaraman, L	96,856	-
Hsu, P	167,021	96	Jean, C	103,247	-
Huang, B	94,995	-	Jeffery, P	100,129	-
Huber, B A	86,630	-	Jehman, D	85,061	74
Huber, P E	125,293	-	Jelic, E	76,201	-
Hudson, A	86,953	-	Jellema, R	90,149	-
Hudson, J	81,933	-	Jenkins, C J	80,673	-
Hui, T	151,849	4,054	Jenkins, J T	117,769	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Jensen, J	106,308	-	Kauffmann, O	80,217	-
Jeske, K E	136,332	284	Kavanagh, D	79,106	-
Jhajj, K J	102,001	-	Kavanagh, T C	79,956	-
Ji, G	103,227	-	Kavouras, G	123,471	-
Jiang, Y	88,761	-	Kay, V R	89,737	-
Jiew, M S	88,757	-	Keates, R J	82,989	-
Jimenez, L	117,086	10	Keats, J H	79,203	-
Joe, C	89,896	-	Keays, J	104,638	-
Joe, W	89,372	69	Kee, A	86,802	-
Johal, R	88,663	-	Keeler, G	90,964	-
Johal, S	88,713	143	Keeler, J M	111,182	-
Johansson, K	88,323	-	Keen, G W	88,399	-
Johnson, D E	108,529	-	Kefalas, K	83,513	3,795
Johnson, J	106,518	274	Keith, B	118,865	245
Johnson, K L	78,589	-	Kellett, B	75,946	-
Johnson, M T	78,958	-	Kelley, P G	263,248	10,182
Johnson, P C	108,300	54	Kellner, B W	119,438	-
Johnson, R	81,201	-	Kelly, J	125,371	3,227
Johnson, R A	79,315	-	Kelly, J C	83,350	-
Johnson, R T	139,942	-	Kelly, L CM	102,856	334
Johnson, T F	110,337	-	Kendall, P N	108,009	135
Johnston, A	106,938	-	Kendall-Craden, R L	168,609	-
Johnston, S	337,914	2,403	Kennedy, K	140,040	3,182
Johnstone, T	98,135	-	Kennedy, T P	127,252	-
Johnstone, T F	126,086	-	Kennett, B	92,774	-
Joly, J A	110,630	-	Kenny, E	95,979	977
Jones, D	111,315	-	Kenny, R W	114,948	831
Jones, D R	99,714	-	Kerr, S A	123,232	-
Jones, E	127,945	977	Keskula, J	85,053	114
Jones, K	118,066	2,579	Kester, J	87,537	-
Jones-Cox, H	94,248	-	Kettmann, K	81,679	1,573
Jordan, B	166,746	-	Kevlahan, C	89,798	80
Jordan, J	83,191	-	Khabra, J	88,756	-
Jordan, M R	98,428	-	Khan, N	161,195	-
Joseph, C	99,261	633	Khella, H	118,066	-
Josin, M	104,110	-	Kidds, C	88,877	-
Jotie, J	82,702	121	Kielan, T	114,709	-
Joyce, B	94,520	100	Kiem, J D	127,142	-
Jung, A A	88,735	-	Kildare, R B	79,400	-
Jung, C	89,396	589	Kilfoil, C D	75,058	-
Jung, D	106,837	-	Kilpatrick, B E	86,725	-
Jung, D S	99,924	-	Kim, D	91,761	-
Jung, J	83,793	-	Kim, K	83,781	-
Kaila, A	98,931	-	Kinahan, C M	138,949	-
Kainth, H	84,628	-	King, D B	105,762	2,227
Kalyniuk, K D	96,440	-	King, L	105,461	-
Kamer, T J	103,875	-	King, R J	81,909	-
Kaminski, I D	105,547	-	King, T	75,185	-
Kaminski, M	76,378	-	Kinghorn, D L	108,708	-
Kane, M	98,966	-	Kinley, R	103,979	-
Kapoor, S	142,289	977	Kirby, D C	124,005	-
Karwat, M	108,990	-	Kirincic, D J	106,874	1,995
Kassam, N S	179,150	388	Kirincic, S L	107,912	1,995
Kassis, N S	86,084	647	Kirk, S	82,265	-
Kasuya, R T	82,994	-	Kitchener, R G	133,579	3,430
Katanchik, S T	128,132	-	Kitt, S A	109,597	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Kittelberg, L	82,411	1,372	Kuyer, T	76,621	-
Klar, P	75,992	-	Kuzmanoska, B	89,121	-
Klassen, N	89,444	-	Kwan, K	77,546	-
Klassen, S	108,094	-	Kwan, L	99,414	-
Klein, A	97,259	-	Kwok, H I	75,204	-
Klein, R A	108,248	-	Lacaria, A	78,663	-
Kleindienst, K	114,013	-	Laclaire, L L	161,846	6,323
Klemionek, B	103,954	-	Ladbrook, W D	103,142	-
Kler, K S	75,689	-	Lafortune, P	104,243	-
Klingensmith, L T	87,139	-	Lagrec, J	110,520	-
Kloosterboer, J	115,137	-	Lai, C	99,957	1,134
Knight, C	141,588	100	Lai, P	78,495	-
Knoll, M J	90,478	470	Laidlaw, D	85,611	-
Kobelka, A W	95,870	-	Lam, A	83,782	46
Kochan, W	110,555	74	Lam, D L K	117,064	2,861
Kochhar, S	83,444	-	Lam, J	79,027	-
Koep, M	99,002	-	Lam, M L	139,663	845
Kohli, R	109,481	50	Lam, R	90,989	1,076
Kolsrud, J M	125,312	-	Lam, T	81,594	-
Kong, C	97,507	1,559	Lamb, T	105,684	-
Konowalchuk, W L	118,585	408	Lambertson, K	89,789	910
Koo, D	168,012	-	Lamont, J A	151,407	-
Koo, V	97,965	612	Lamoure, B M	86,743	-
Koop, D F	85,095	-	Landels, B A	124,946	-
Kopy, V P	81,354	-	Landles, R	117,004	-
Kordmahalleh, M	104,135	-	Landsiedel, S	102,104	-
Koren, A	96,823	-	Lang, M	104,141	1,962
Kornberger, B T	100,794	-	Langley, M	110,939	902
Korpan, S	118,066	1,159	Langley, R A	112,281	221
Korstrom, D	109,363	-	Langmead, S E	82,811	-
Koscielski, J	120,902	-	Lanser, D J	109,359	-
Koshimura, M	76,958	-	Lanthier, C R	123,011	-
Kosmak, M	119,977	3,733	Lao, H T	78,466	-
Kovacic, S	95,877	-	Lapointe, R	79,046	-
Kowalski, E	88,143	-	Larigakis, M	78,431	1,946
Kozak, R	88,770	-	Larijani, A	77,679	-
Kraft, G P	103,109	-	Latimer, T	100,159	-
Kraynyk, D W	118,645	-	Latta, J P	116,717	-
Krezan, B	170,633	1,490	Lau, A	78,764	-
Kripps, S	75,562	-	Lau, C S Y	106,989	498
Krishna, K AM	265,743	1,372	Lau, K	97,213	788
Kristensen, J	80,155	-	Lau, K	124,274	32
Krsteva, E	103,638	-	Lau, N	91,882	-
Krueger, G A	150,310	977	Laughlin, T	76,084	-
Krueger, P W	107,100	3,237	Lauzon, R	100,725	-
Kryszak, K S	82,352	-	Laverock, J A	94,530	-
Kuechler, W	105,558	-	Lavieri, L E	89,398	-
Kuhlmann, T O	105,239	-	Lavine, V	85,364	-
Kumar, R	76,729	-	Lavoie, H	79,027	-
Kumar, S	129,399	-	Law, A H	136,521	-
Kumar, T	104,681	-	Lawrence, C N	87,474	-
Kundarewich, K	106,231	-	Lax, L	101,267	-
Kuo, Y S	105,000	400	Laxton, R	101,982	-
Kuramoto, R	88,697	-	Lay, J	110,735	-
Kursar, R A	121,578	-	Le, H	92,627	-
Kuva, L	100,526	-	Leadbetter, L M	78,352	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Leathley, P	121,470	4,597	Levitt, K R	196,891	-
Leblanc, R	173,077	-	Levy, S	94,210	2,016
Leckovic, K	116,083	3,160	Lewis, A	99,952	-
Leclair, B	81,065	-	Lewis, A	79,800	-
Ledo, G	111,180	115	Lewis, D	92,253	-
Lee, A	104,450	-	Lewis, T	96,747	366
Lee, A	75,173	-	Li, D	169,912	-
Lee, A E	96,309	-	Li, M	126,357	4,915
Lee, C	107,275	-	Li, S	76,148	2,020
Lee, C	103,885	110	Liang, K	182,811	-
Lee, C K	103,456	19	Liao, C	107,883	399
Lee, C W	89,372	-	Liao, C S	90,318	1,405
Lee, D	86,269	-	Liebel, K	80,110	-
Lee, D	90,859	-	Lightfoot, A P	81,334	2,906
Lee, D	102,876	-	Lightfoot, B	103,220	1,328
Lee, D I	82,548	1,059	Lim, H	78,118	-
Lee, E	204,538	977	Lin, F	85,084	110
Lee, E W H	113,109	-	Linehan, M M	112,442	-
Lee, G K	108,646	-	Ling, A	83,830	-
Lee, J W	99,771	-	Lipinski, M D	83,535	-
Lee, L	93,202	1,468	Litrell, A	96,928	-
Lee, M	105,933	-	Liu, G	104,871	-
Lee, N	104,321	-	Liu, G	90,862	-
Lee, S	105,389	977	Liu, N	82,276	-
Lee, S	104,176	-	Livingstone, G A	132,206	-
Lee, W	85,710	-	Livland, A	106,652	-
Leeks, L C	76,476	-	Llagas, J	86,385	-
Lees, K A	114,047	1,995	Llewellyn-Thomas, K P	277,938	3,289
Lefkowitz, B	98,546	-	Lo, B	79,481	-
Lehwald, E A	121,857	-	Lo, D	89,463	589
Lehwald, E A	98,520	-	Lo, J	80,484	520
Lehwald, K	100,235	-	Lo, N	105,557	-
Lehwald, M A	98,858	-	Lobban, L A	81,674	-
Leibel, B B	116,219	-	Lockey, J	112,791	-
Lemire, M	111,763	-	Logan, J J	117,108	-
Lemire, P	96,891	-	Londo, H	93,419	-
Lemire, T	102,785	-	Loney, E	95,870	-
Leong, S C	79,237	-	Long, M	110,353	1,054
Leopold, D	103,059	-	Longridge, S P	84,701	-
Lepard, K V	172,144	6,827	Lopes, A	93,397	-
Lepore, O S	138,440	5,570	Lopez Garcia, C	95,235	-
Lepore, R	83,986	-	Lopez, B	79,833	-
Leroux, G	136,991	12,513	Lorimer, C	114,661	-
Lessard, S J	102,800	-	Lougheed, G D	81,591	-
Letendre, D E	81,846	-	Louie, A	97,161	-
Letourneux, F	169,912	-	Louie, D L	101,512	-
Leung, A	87,578	-	Louie, G	88,356	977
Leung, A	82,608	-	Loutit, J D	101,012	-
Leung, A M	118,066	1,928	Loverin, D	111,250	379
Leung, B	105,460	45	Low, L L	91,760	-
Leung, D	131,887	-	Lowe, L L	221,833	-
Leung, J	81,861	977	Lowood, J	89,252	505
Leung, S	114,807	-	Lowry, S	100,830	376
Leung, T	103,470	4,410	Lozon, J	100,594	-
Leung, T S H	151,152	3,002	Lu, K	76,028	-
Levesque, W	78,468	-	Lubiw, N	153,294	1,149

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Lucas, T	113,315	-	Malczyk, A	108,914	1,017
Lui, E	93,856	-	Malis, I	107,799	1,133
Luick, D	97,909	1,273	Malla, S	95,715	-
Luis, A C	124,379	237	Maloney, C	83,584	-
Lukeniuk, J	97,315	-	Maloy, W D	79,619	-
Lukes, R	83,807	-	Man-Bourdon, A C	85,002	36
Lum, C D	99,415	-	Maness, A	95,584	-
Lum, M	84,098	-	Manhas, J	79,689	-
Lumagbas, C	82,755	-	Mann, H	78,750	-
Lund, G	75,622	-	Mannella, J	77,685	-
Lundberg, D	147,569	-	Manning, R A	117,960	-
Lunghamer, D L	107,340	-	Manson, I	81,348	-
Luongo, A	147,569	-	Mantei, J A	123,170	1,583
Lupa, J	103,364	-	Manyk, B	101,943	-
Lyall, G	100,550	-	Mar, M H	100,671	-
Lyford, D C	93,108	-	Marchand, M	122,501	1,101
Lynch, J	107,157	-	Marineau, G S	122,807	-
Lynch, S W	103,650	-	Markovic, Z G	141,961	-
Lyons, D R	118,901	-	Marley, E	120,515	260
Ma, B	84,907	47	Marohn, G K	145,992	1,217
Ma, H	101,012	-	Marquardt, D	102,440	-
Ma, N	89,543	40	Marrello, A	87,494	-
Ma, R	116,308	977	Marrello, P	81,440	-
MacCallum, M	102,979	-	Marriott, P	81,266	-
MacCubbin, C	76,538	-	Marrocco, A	88,044	-
MacDonald, K	77,154	-	Marsh, B	90,933	-
MacDonald, R	103,081	-	Marsh, R J	113,237	-
MacDonald, S	86,168	-	Marshall, G	81,122	-
MacDonald, T	81,434	-	Marshall, N	80,085	289
MacEdo, L M	87,978	-	Martel, M	79,974	-
MacFie, D G	98,396	-	Martin, A	84,266	-
MacGillivray, B G	111,368	-	Martin, A H	87,413	-
MacGregor, R S	103,364	-	Martin, D P	121,171	-
MacInnes, J I	114,473	-	Martin, F	90,918	-
MacIntyre, J	102,164	-	Martin, M	103,553	-
MacIver, J S	101,767	425	Martin, P	92,411	-
Mack, T K	147,956	1,264	Martinez, S	101,300	-
MacKenzie, D	99,018	-	Masangane, S	91,908	-
MacKenzie, J	175,347	-	Mashruwala, M	99,421	-
MacKichan, S	109,495	1,718	Mason, C C	121,173	-
MacKie, D E	118,677	-	Masoumi, A	82,275	-
MacKie, I N	95,870	1,695	Massey, C R	90,047	-
MacKie, K A	85,582	-	Massine, W	91,151	936
MacLang, D	95,893	796	Masters, C L	108,292	1,260
MacLean, J	130,517	1,029	Mastromonaco, F P	98,506	-
MacLeod, T M	100,884	-	Mastromonaco, J	87,618	-
MacNeil, R	83,669	-	Mate, T	82,780	-
MacPhee, I	105,907	186	Mathar, S	105,719	-
Madsen, S	79,361	1,934	Matharu, U	119,488	-
Maestro, M	88,662	-	Mathur, N	106,673	1,138
Mafatow, M	78,498	-	Matilda, K G	76,564	-
Maffei, D C	114,031	-	Matricardi, C	82,508	-
Mah, L M N	94,286	1,122	Mattarollo, S	126,210	-
Mahpour, H	97,239	362	Matterson, A	127,913	150
Main, K R	127,036	2,632	Matthes, P A	118,397	-
Malcom, J	101,717	-	Matthews, L	118,066	2,256

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Mattu, M H	124,036	-	McManus, P	111,319	-
Mauboules, C	97,654	449	McMath, H	102,996	-
Maunsell, W D	128,756	-	McMillan, J T	105,647	2,558
Mawunganidze, L C	92,026	-	McMillan, S	100,728	-
Maxwell, G	97,959	-	McMillan, T	76,356	536
Mayberry, J	80,830	88	McNaney, K C	183,346	2,401
Mazer, K	79,138	-	McNeely, S	84,708	-
Mazurek, R M	128,556	-	McNeil, R G	82,575	-
Mazzocchio, F	91,278	-	McNeill, Y	111,391	-
McBride, J	79,702	-	McNutt, R	116,834	-
McCall, G	126,452	399	McPherson, K A	120,922	1,769
McCall, M C	76,709	-	McPhillips, S	98,831	-
McCarthy, J	89,159	-	McQuarrie, J	112,287	-
McCash, M	116,913	-	Medland, C E	167,976	2,577
McCaw, B	88,531	-	Meers, D A	126,762	493
McClelland, D K	123,832	-	Mehroke, N S	106,065	58
McConnell, R L	96,761	-	Mele, S	113,620	-
McCreath, K L	87,341	-	Melten, P F	112,151	224
McCuaig, A	95,956	-	Mendes, W	93,025	-
McCurdy, A	123,020	2,513	Meneghello, T	80,097	-
McDermott, J	125,826	2,729	Mercer, S	101,952	-
McDiarmid, M	96,604	362	Merrill, C	104,422	-
McDonald, B A	83,056	-	Mervin, G C	125,711	-
McDonald, D	84,364	499	Messenger, C A	136,003	579
McDonald, G	117,621	526	Messenger, D R	144,124	3,581
McDonnell, B	102,128	-	Methorst, H	104,958	-
McEachern, S A	101,384	-	Meyer, A	116,736	-
McGee, M	87,351	-	Mezzarobba, G	99,095	-
McGillivray, L	88,101	-	Mezzomo, F	75,401	-
McGinley, E M	86,339	89	Middlemass, C	103,468	97
McGowan, B D	95,194	425	Middleton, S	97,515	836
McGregor, M J	135,498	6,460	Mikkelsen, R S	104,771	-
McGuire, M	115,710	219	Mildenberger, N	97,017	259
McIntosh, D	86,980	31	Miles, R	120,263	977
McIntosh, S I	82,953	-	Millar, S T	110,045	-
McIntyre, C L	122,535	-	Miller, B	76,684	-
McIntyre, K	81,896	515	Miller, D	75,107	-
McIntyre, L A	84,183	-	Miller, K	103,147	-
McKay, D	102,542	-	Miller, M A	106,972	-
McKay, D E	79,027	-	Miller, M J	96,130	-
McKearney, J R	200,201	7,394	Milne, J S	87,191	-
McKellar, M W	120,688	-	Min, H	81,205	95
McKenzie, A	79,603	1,288	Mineer, J	99,050	-
McKeown, P J	113,328	-	Minniss, T G	78,979	106
McKibben, S	103,503	-	Mirza, F	118,066	963
McKimm, C	103,122	711	Misci, M	88,361	-
McKinnon, M H	122,017	-	Mital, E	145,364	399
McKinnon, R L	104,420	-	Mitchell, A L	88,764	4,268
McLean, A D	123,610	499	Mitchell, D	89,043	-
McLean, H D	79,693	47	Mitchell, J	97,240	-
McLellan, M A	104,246	1,885	Moberg, D A	122,777	-
McLennan, R	118,066	1,234	Mochizuki, G E	108,737	-
McLeod, B	97,443	-	Mochrie, P R	267,052	1,497
McLeod, J D	96,934	-	Mogerman, O	97,712	-
McLeod, R	78,380	-	Mohamad-Khany, S	85,858	-
McLeod, T M	78,604	185	Mok, C	102,331	589

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Molaro, A	163,976	8,960	Mvundura, O	168,609	446
Molina, M A	79,926	-	Mydansky, D	75,373	-
Monroe, G K	96,666	2,766	Nadalini, R D	95,242	-
Montgomery, N	81,786	-	Nagata, S	90,088	-
Mooney, R I	110,892	835	Nakanishi, K	154,434	1,195
Moore, D	118,493	-	Naklicki, A	233,770	420
Moore, G	101,583	-	Namdari, D	81,038	-
Moore, P M	125,469	-	Nanji, K	92,383	-
Moore, T D	163,128	5,988	Narayan, V	92,725	169
Moors, A D	79,038	-	Naughty, R	107,885	-
Moran, G	99,005	-	Naundorf, D	104,816	-
Moreau, J C	103,114	-	Navratil, M A	121,202	-
Moretti, J	87,678	-	Nayeri, S	95,079	4,373
Morgan, B	102,204	589	Naylor, M E	120,549	110
Morgan, D	96,063	-	Neal, P	106,071	-
Morgan, J A	97,451	-	Neale, B	99,611	-
Morgan, J L	91,899	-	Neale, J	100,925	-
Morin, P A	125,237	-	Neault, M D	102,915	-
Morishita, K S	126,306	-	Nedyalkova-Dimova, T	111,040	2,073
Morishita, L	87,322	232	Neill, C L	75,045	855
Morrison, E T	116,839	-	Neill, M	117,230	-
Morrison, G S	148,758	13,974	Nelms, C	187,600	7,838
Morrison, J L	147,562	2,095	Nelson, A D	109,904	-
Morrison, J M	91,508	-	Nelson, J	88,418	314
Morrison, S G	103,971	-	Nelson, J A	78,100	-
Morrison, T	96,988	-	Nelson, K R	119,975	-
Morrow, B E	93,690	-	Neufeld, J	83,973	4,391
Mortimer, J S	117,012	-	Neumeyer, P	108,071	-
Morzaria, S	117,191	-	Neves, V S	105,153	-
Mosher, C W	102,743	-	Neville, I R B	95,912	3,097
Mosher, S	103,091	-	Newell, C	116,279	-
Moshier, P	96,073	-	Newman, A	112,795	573
Moss, P H	78,361	-	Newman, B	98,547	-
Moss, R	95,544	-	Newman, C	114,602	-
Motkaluk, R	101,540	-	Newton, R	86,022	1,495
Motokado, G	103,831	-	Ng Iii, A	112,619	130
Mouck, D D	90,755	-	Ng, C	76,712	290
Mudrovic, M	107,535	-	Ng, G	78,779	1,300
Mueske, D G	88,013	-	Ng, H C	79,848	-
Muir, M	97,867	-	Ng, L	92,852	552
Mulcahy, J	121,908	-	Ng, T	81,332	-
Mulder, C C	165,013	-	Ng, T C	117,190	-
Mulji, K	133,820	-	Ng, W	88,912	-
Mulla, Z	90,851	-	Ng, W	89,808	95
Mulligan, R	132,989	-	Ngan, C	98,613	146
Munro, K A	175,101	3,893	Ngo, H	118,109	-
Murakami, M	85,883	-	Nguyen, T	92,908	-
Murphy, D H	95,666	-	Nguyen, V V	125,416	-
Murphy, G	105,729	-	Nichols, D G	125,601	-
Murphy, K D	77,239	-	Nichols, L T	121,644	515
Murphy, P	128,398	521	Nicholson, J	111,037	-
Murray, B R	115,006	-	Nicholson, P	111,182	-
Murray, G	180,231	-	Nicholson, W	112,766	-
Murray, W R	128,684	-	Nickerson, A	135,821	1,430
Murru, D	125,214	1,422	Nicol, S C	115,659	-
Murton, B J	129,541	-	Nicol, W L	101,839	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Nielson, G	107,775	-	Pagliuso, E	86,601	-
Nikiforuk, C	103,255	-	Palmer, C	147,562	-
Nikolai, K	103,143	-	Palmer, J	95,714	-
Nikolai, T A	146,465	-	Palmer, R A	95,870	-
Nikolic, S	102,100	-	Panday, D T K	90,169	1,300
Nilsson, B L	94,872	-	Pander, S	142,253	6,622
Nitychoruk, M	103,465	-	Pangalia, S	99,834	-
Noble, C A	126,357	-	Panico, F V	97,237	-
Noke_Smith, A C	112,293	-	Pankratz, M	125,299	1,045
Normann, H F	173,231	1,452	Pappajohn, S	96,519	-
Norrie, A S	121,525	1,112	Park, J	78,031	-
Northrup, T E	77,631	-	Parker, D	108,054	2,970
Norton, P C	78,324	180	Parkin, D W	116,747	2,709
Nostitz-Tait, G V	89,209	402	Parlby, T	79,804	-
Novak, R	125,371	-	Parmar, M	82,021	-
Nowak, G	79,902	-	Parno, D A	144,319	-
Nurianti, S	89,621	1,292	Parno, M	105,654	-
Nyhaug, T P	125,180	-	Parr, J	103,345	-
O'Coffey, T	83,156	22	Parrotta, D	80,549	-
Odong, J	110,224	169	Pasin, J	103,747	-
Odynsky, P	90,627	-	Pask, A S	113,737	-
Oehlschlager, C K	184,324	2,088	Passaglia, C M	89,922	-
Ogden, M R	111,630	-	Passmore, D J	110,467	3,621
O'Krafka, N	136,668	210	Pate, M	93,930	458
Olar, J W	114,538	515	Paterakis, M	82,386	527
Olderskog, T	83,649	-	Pathal, G S	126,433	-
Oldfield, T B	118,582	-	Patocka, J	97,401	-
O'Leary, J EF	89,528	110	Paton, J A	103,344	-
Olinek, C T	99,527	-	Patrao, A V	98,053	-
Olinek, J	109,551	-	Patterson, C	82,013	180
Oliver, B	76,517	-	Patton, B A	81,587	-
Oljaca, D	94,071	-	Patzke, M	99,676	-
Olsen, T W	96,888	-	Pauls, B M	76,843	-
Olson, J	82,023	-	Paulson, M R	149,226	-
O'Neill, J	106,090	1,495	Pawelchak, F J	80,847	-
Ong, M	90,017	-	Pawlak, C N	118,912	-
Oppenlander, D W	117,028	-	Pawlitcshek, S C	81,214	-
Orellana, J	93,596	-	Payne, K	106,354	1,572
Orfao, A	92,389	-	Peacock, P A	110,181	-
Osghian, D	116,006	1,290	Peacocke, N A	105,853	449
O'Shea, A	115,924	3,836	Pease, L	99,397	-
Ostafiew, M	82,488	-	Pease, V	100,909	-
Ostrander, B R	105,810	-	Pecarski, R	161,269	5,948
O'Sullivan, D	105,710	-	Peck, T	95,019	-
O'Sullivan, P M D	114,705	-	Peet, B G	89,686	-
Oum, P	96,223	-	Pelletier, B G	79,475	-
Out, T	82,218	3,339	Peloquin, D G	78,784	-
Overton, J	94,310	2,125	Pendergast, Z C	94,839	-
Owsianski, R	75,513	-	Penner, R J	75,606	-
Ozdoba, R R	76,968	-	Penny, B	146,227	977
Paar, V R	90,159	-	Peppin, M	99,986	-
Pabani, A	94,285	611	Pereira, D	102,589	-
Pabillano, J	83,277	-	Pereira, W	111,019	-
Paccani, V	85,251	-	Perkins, E G	78,640	-
Page, N A	99,038	108	Perodie, J	105,479	-
Page, T A	107,543	-	Persaud, M H	111,044	-



**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Peskett, R	101,118	-	Powell, A	100,245	-
Peskett, R C	117,528	-	Powell, L	101,256	-
Peter, R H	85,632	-	Powell, R	107,240	-
Peterson, D M	79,027	65	Power, A T	117,512	1,386
Peterson, D R	118,785	-	Pradel, P	80,823	7,669
Peterson, T R	125,707	-	Prasad, A	80,910	-
Petrin, R A	77,265	-	Prescott, L	155,043	-
Petrus, A C	80,583	202	Preston, P	87,900	-
Petry, M	103,081	-	Prevette, T J	78,962	-
Petticrew, H	110,698	-	Price, A	86,659	32
Pezzolesi, J	95,553	93	Price, D	76,841	-
Pezzotti, T	91,442	-	Pricope, I	103,283	-
Pfoh, R E	117,016	-	Priest, K	103,864	1,293
Phair, B S	87,528	-	Primerano, M B	120,247	-
Phan, T Y	90,323	-	Principe, L	79,781	-
Phanthoupheng, J	92,636	-	Pritchard, W	96,995	-
Phillips, D	111,527	-	Probert, J	116,228	252
Phillips, J	106,314	-	Pruger, M	99,677	-
Phillips, M	126,822	1,610	Pruniak, J	99,762	-
Picard, E	88,936	-	Pucci, P	85,237	-
Piccoli, D M	81,724	-	Pughe, D W	119,151	-
Piccolo, D	95,870	-	Pugliese, D	94,004	-
Pickard, G	116,173	-	Puleo, M	80,065	-
Pickens, R R C	124,475	647	Puleo, V	101,751	-
Pickersgill, M	88,067	1,495	Pulgar, A	91,575	-
Pickett, E	120,882	-	Purchas, M W	123,363	-
Pickett, I	101,527	-	Puustelli, M M	85,193	-
Pickett, J D	80,789	-	Pybus, C	102,858	-
Pidcock, C	105,203	-	Pye, M	80,721	-
Pighin, D G	118,141	-	Qi, W	104,731	-
Pikker, D	76,047	-	Quan, N	84,947	-
Pilas, K	104,462	-	Quan, V D	124,475	-
Pillay, S	139,189	491	Quayle, B T	176,042	-
Pilon, P A	77,698	-	Quennell, B	103,569	-
Pinder, K	75,754	-	Quigley, T P	81,531	-
Pirmoradi, Z	88,101	-	Quinlan, K	102,693	-
Pitre-Hayes, A	101,457	1,965	Quinn, B S	119,765	-
Pizzolato, L A	88,690	-	Quintero, L A	87,982	5,120
Planinsic, J	78,159	-	Quirk, E	82,265	-
Pocock, N	106,002	-	Rabey, M	75,048	-
Polonio, M A	98,418	-	Raby, W J	76,980	-
Polovy, S	103,968	10	Radakovich, M	118,796	1,300
Pont, D	89,981	493	Radke, D	103,849	-
Pontellini, M	81,590	627	Radziminski, C	95,109	3,119
Pop, M	118,066	977	Rafique, F	101,478	399
Pope, D	98,939	604	Rahmani, B	89,473	399
Popple, H	105,098	79	Rai, B	126,357	9,365
Porteous, C	102,505	2,768	Rai, H	103,305	-
Porter, N	80,185	91	Rakose, M A	75,917	-
Porterfield, S	81,676	-	Ralph, P	132,115	1,454
Postlethwaite, C W	93,136	-	Ramirez, J	81,303	-
Postma, T E	120,451	1,765	Ramogida, S F	83,549	-
Potter, C	119,027	-	Ramos, M	120,639	977
Potter, T R	119,068	-	Ramos, M B	83,028	-
Pottinger, G H	131,236	3,479	Randall, B G	99,555	-
Pow, C	96,398	-	Rasley, J M	88,569	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Rasoul Kim, A	97,370	-	Roos, J M	118,066	1,309
Rattray, R	92,754	971	Root, S	107,077	-
Rawsthorne, D M	117,815	2,744	Rosa-Brailsford, D	170,024	1,629
Reagh, K C	81,349	-	Rose, S M	83,772	-
Reddy, A	107,450	-	Rosenlund, D J	156,602	-
Reddy, R R	83,647	-	Ross, A	136,332	210
Reed, G D	99,897	-	Ross, D L	92,886	-
Reed, M R	88,780	-	Ross, J N	118,066	1,149
Reed, P	134,841	-	Rosychuk, M S	102,779	-
Reese, A W	82,650	-	Rougeau, G	82,493	-
Regan, W	93,640	1,861	Rougeau, T C	80,470	-
Reichelt, J	95,108	-	Rourke, K	76,538	-
Reid, D B	123,457	1,279	Rowley, W J	97,370	-
Reid, T	100,918	305	Rozada, P	78,503	498
Reilly, M	112,151	93	Rumm, D	107,338	-
Reisen, E G	111,855	-	Russell, B	192,390	4,877
Renn, D	81,386	-	Russell, S	92,051	336
Renning, R D	163,195	261	Rusticus, M R	105,665	-
Renville, R R	116,196	2,345	Rutherford, E	101,600	-
Rhine, L M	81,169	-	Rutland, K	76,862	210
Rice, M D	105,889	2,488	Ryan, A J	113,653	-
Richmond, S	96,335	97	Ryan, P	168,874	-
Richter, J	84,245	-	Rycroft, L	111,655	-
Riebe, J	129,021	-	Ryskie, G A	143,534	7,282
Riminchan, A	101,845	1,664	Sabellico, A	85,202	-
Ritchie, A	75,891	10	Sachdev, M	79,027	-
Ritter, A	79,258	268	Sagarbarria, J	94,034	-
Rivet, S	115,645	-	Sagert, T J	90,514	-
Robb, M K	81,020	-	Sahota, S	75,879	-
Robbins, J	125,175	977	Saini, D	91,077	977
Roberge, D	173,099	1,720	Saini, I	84,046	-
Roberts, G P	95,749	-	Salar-Arefi, Y	99,602	-
Roberts, L E	95,870	536	Salas, R G	103,163	-
Roberts, S A	112,470	-	Sales, A P	110,098	985
Robertson, A R	101,278	-	Salina, M	76,752	-
Robertson, C	135,934	786	Salinas, C J	95,547	46
Robertson, D	107,117	-	Sami, V	90,310	-
Robertson, D	102,540	3,299	Sampert, D R	124,824	-
Robertson, D R	116,747	1,323	Sandberg, K	109,282	-
Robinson, D	79,628	-	Sanders, B	103,997	-
Robinson, D	104,649	-	Sanderson, K M	93,469	-
Robinson, J D	76,065	-	Sandher, S S	82,339	-
Robinson, K	109,684	-	Sandhu, B	80,760	-
Rocha, C	76,175	-	Sandhu, B S	82,106	-
Rochoy, E	96,958	-	Sandhu, C	100,541	-
Rockey, M W	104,638	-	Sandhu, G	116,307	977
Roderick, J F	77,051	-	Sandhu, J	85,005	-
Rodrigues, G D	118,025	-	Sandhu, S	82,637	-
Rodrigues, P	88,163	1,360	Santema, A N	85,607	938
Rodukoff, P	89,818	-	Santorelli, V	111,965	-
Roman, P	83,401	-	Santos, C	77,832	320
Romaniuk, D S	120,658	-	Santos, J	126,357	-
Romanko, J	101,675	-	Saraiva, J	99,395	-
Romanowski, A R W	83,830	-	Sarazin, P J	75,830	-
Romses, A	82,888	-	Savage, E	85,709	-
Ronalds, L	118,978	-	Savage, G	126,072	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Savage, M	111,190	-	Shen, Y	81,285	84
Sayre, C M	82,266	354	Sheng, W	89,559	-
Scarborough, M	95,185	-	Sheppard, J	102,147	-
Scarlett, T	107,172	-	Shergill, M	103,940	-
Schenderling, R P	130,712	-	Sherriff, A	98,995	-
Scherban, J J	125,484	1,709	Shi, Y	101,426	-
Scheu, M A	126,644	-	Shield, M	161,535	589
Schick, J	77,824	-	Shier, C	104,199	-
Schiller, H	80,470	2,950	Shirley, D	116,774	-
Schmidt, F	101,808	-	Shoji, M	142,963	220
Schnackenberg, D E	95,677	709	Shokar, A S	94,215	-
Schoeffel, K	116,759	2,348	Shong, D G	118,676	-
Scholefield, M L	135,395	514	Short, J	104,392	2,805
Schouls, M	144,106	1,149	Shyng, P	83,184	-
Schreiner, C J	78,894	-	Sibley, G R	77,405	-
Schultz, E	87,613	167	Sibley, M A	82,590	-
Schwark, M	150,860	1,506	Sidhu, B S	75,159	-
Schwebs, S	114,941	-	Sidhu, G	110,744	-
Scollard, T	169,875	22,149	Sidwell, A	139,852	4,816
Scott, A	105,742	-	Siemens, R P	90,995	-
Scott, D S	102,250	3,298	Siggers, K W	122,334	-
Scott, K J	119,409	-	Sihota, A	99,373	-
Scudder, N	82,197	845	Sihota, P S	117,238	-
Sears, B J	145,065	2,241	Sikolya, N	91,961	3,145
Sears, K	107,750	-	Silva, O	154,315	41
Sebastian, L G	76,381	227	Silvestrone, K	80,179	-
Sebastiao, A B	77,915	-	Simmer, T	99,549	1,217
Seifert, W D	95,992	-	Simon, G	75,778	-
Sellers, G L	104,638	-	Simon, S	89,410	3
Semenya, A H	80,159	597	Simpson, M	82,197	-
Senghera, B	115,660	-	Simpson, V	77,157	-
Senior, C M	83,781	3,005	Sims, R W	87,549	180
Sereda, G E	121,994	-	Sinasac, C E	89,834	-
Sereda, M J	139,042	-	Sinclair, A C	128,813	5,164
Seto, E K	93,834	-	Singh, A	95,980	-
Sevallo, S	97,330	-	Singh, S	235,302	4,965
Sever, D M	106,358	-	Siwy, A	93,384	-
Sevilla, E A	84,634	-	Skidmore, D	90,683	754
Sew, B M	125,855	-	Skinner, M	77,165	1,080
Sexton, J	77,827	-	Skinner, M T	101,793	-
Shalist, J	101,099	-	Skinner, P R	84,952	-
Shamess, A	168,609	4,207	Skov, J	82,269	-
Shanahan, J	110,766	-	Skrepnik, V	123,982	-
Shannon, A	103,360	-	Slade, B	98,241	-
Shannon, C	84,506	-	Slader, G R	77,356	-
Shannon, M	117,264	190	Sleightholm, D G	75,272	-
Shapka, R	78,171	-	Sliacky, J	77,264	-
Sharif, D	76,731	-	Slingerland, J	104,069	-
Sharma, B	91,802	2,014	Slykerman, D A	94,520	425
Shaw, A B	90,974	816	Smaldino, M	84,858	987
Shaw, J D J	81,458	-	Smit, F	121,202	976
Shearer, D	116,199	3,747	Smith, B R	105,747	-
Shearer, K	125,844	-	Smith, D C	170,275	11,474
Sheasby, P	121,605	-	Smith, D M	93,319	263
Sheehan, L	104,205	-	Smith, E	158,183	5,359
Sheel, J	139,865	3,386	Smith, G J	118,116	1,995

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Smith, J	109,193	-	Stevenson, W	94,108	-
Smith, J	116,307	620	Stewart, D	99,575	-
Smith, M J	99,631	-	Stewart, K	100,542	-
Smith, P M	84,822	-	Stewart, R	123,939	-
Smith, S M	103,859	-	Stiles, C	80,478	-
Snider, D M	101,224	-	Stoneson, S	107,786	-
Snitz, A	82,495	-	Storer, P	143,897	6,712
So, D	115,654	1,449	Stouten, C	91,468	-
So, M	110,182	-	Stouten, R J	88,199	-
Sobejko, J	118,066	-	Straith, D	96,356	-
Soglo, M P	142,437	-	Straka, A	95,672	252
Soh, V	79,027	-	Strand, I	105,220	-
Sojka, A S	125,567	-	Straub, G	94,178	-
Soleimani, M	104,919	1,635	Stroup, D M	151,490	-
Soliman, R	80,939	-	Struthers, T	98,706	-
Sommer, P	115,848	-	Stuivenberg, A	117,028	-
Soni, H	131,185	79	Sturge, J	108,521	3,917
Sonnenburg, C	96,775	-	Styles, A G	126,596	-
Soo, V	82,259	84	Su, J	121,885	334
Soukup, G	77,144	-	Sugie, L K	88,763	-
Soutar, R	87,069	602	Sukul, B M	117,087	-
Sovdat, S	118,979	-	Sulem, G	85,899	628
Sovdi, H L	112,988	593	Sumecki, A D	75,726	-
Spangberg, G K	95,870	-	Sung, C	89,964	450
Spargo, B R	95,934	-	Sunshine, M G	104,638	-
Specht, M	134,809	-	Surette, M L	78,480	-
Spencer, D D	98,408	-	Susanthan, C	79,616	2,734
Spittle, R O	78,353	-	Sussmann, C	92,274	-
Spring, D	84,137	-	Sutherland, C H	86,392	-
Sproston, S	102,966	-	Suzuki, K T	127,140	-
Spythourakis, G	80,501	-	Swan, J L	75,820	9
St Clair, A	89,189	-	Swaney, K	76,396	2,971
St. Michel, P	120,779	498	Swanigan, S	144,477	-
Stabler, R W	104,866	-	Swantje, E	99,842	-
Stad, B	86,168	84	Sweetapple, K	87,562	-
Stadnek, C	111,829	-	Sydenham, D P	141,377	-
Standerwick, J P	100,882	-	Syskakis, T S	90,161	51
Stanford, C D	145,480	63	Szeto, N	100,455	399
Starritt, A P	109,212	-	Tabata, W	123,302	-
Steele, B	98,068	-	Tack, D	111,312	299
Steele, G W	108,382	-	Tam, S	83,952	-
Steele, R	121,112	-	Tam, T	79,601	-
Steen, A	80,438	-	Tam, W M	105,862	-
Steen, J	95,145	-	Tamashiro, K	94,868	399
Steer, M	123,807	-	Tammen, R	101,120	-
Stefanon, F D	81,055	-	Tan, F	120,488	711
Steglich, N	101,742	173	Tan, J	86,864	-
Stellick, R	93,021	-	Tan, W W	82,901	130
Stephen, B F	108,292	1,086	Tanaka, E	90,484	2,366
Stephens, D	75,093	-	Tang, B H	89,175	-
Stephenson, N	101,695	-	Tang, G	116,565	6,578
Stephenson, S	77,103	-	Tang, L	89,094	-
Stevens, D	163,044	2,829	Tang, W	84,798	-
Stevens, J	101,597	-	Tansley, R E	82,877	1,343
Stevenson, L J	80,601	-	Tao, A	115,705	977
Stevenson, S W	77,154	-	Tay, C	118,452	977

**SCHEDULE OF REMUNERATION & EXPENSES  
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**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Tebbutt, B S	139,296	-	Tse, R	75,492	121
Tejani, N	103,081	-	Tsikayi, R	88,703	-
Teneese, R L	79,277	-	Tudge, J J	104,089	-
Teng, W	103,170	210	Tully, A	95,195	-
Tenney, T R	89,742	-	Turcic, K	97,876	286
Ternes, G R	78,693	-	Turecki, J	104,473	1,709
Tessier, J	102,004	-	Turishev, B	126,303	683
Tetzlaff, D K	80,216	-	Turner, S	110,465	515
Thakur, P	99,137	4,736	Turner, S D	114,340	1,995
Tham, M K	78,459	-	Tuttle, R	95,652	100
Theyer-McComb, J N	91,272	-	Tutty, K C	76,607	-
Thibodeau, D	81,251	-	Twa, J S	184,324	-
Thirkell, J T	87,077	41	Twarog, G	94,735	-
Thomas, A	89,012	-	Tweedie, M B	130,685	-
Thomas, D A	82,602	210	Twemlow, C J	90,064	6,182
Thomas, K	80,737	-	Tyers, S	103,706	-
Thomas, S	90,693	-	Tynan, K	94,867	2,420
Thompson, A	109,852	-	Underhill, D	106,322	501
Thompson, C	103,706	-	Underwood, C	146,221	3,200
Thompson, J	87,929	425	Urekar, L	96,535	-
Thompson, T M	81,590	-	Ussher, O	107,081	-
Thorburn, T T	99,324	-	Uyesugi, D	109,617	2,861
Thorlakson, K	105,024	-	Uyesugi, J	107,935	-
Thornley, A	95,870	654	Uyeyama, W K	122,591	-
Tierney, D	124,725	150	Vaisbord, P	105,491	1,307
Tilt, M H	114,909	110	Vakili, H S	93,933	-
To, D	76,730	-	Valdez, V	77,795	-
Todd, B	84,784	-	Valizadehasl, M	81,824	-
Todd, B C	128,574	2,147	Van Balkom, D M	145,913	-
Toews Von Unrau, W	82,118	-	Van Den Boogaard, S C	85,429	-
Tolentino, C	81,998	4	Van Fraassen, B	125,167	1,221
Tolnai, D J	92,133	6,105	Van Veen, K	118,577	126
Tolusso, A V	115,906	-	Van Acken, R	125,108	-
Tomkins, J	94,992	98	Van Horn, D M	121,865	-
Tommasini, J	80,274	-	Van Laare, N G	132,319	-
Tomono, T	93,960	-	Van Veen, C	87,316	4,166
Tomyk, K	123,763	135	Vanasse, M	140,993	-
Tong, J M	88,952	-	Vancaillie, M	110,334	1,125
Toop, D R	88,793	1,461	Vandekerckhove, G	107,395	-
Topping, S	99,778	-	Vandermark, J	91,568	-
Torres Garza, M	85,370	589	Vanjaarsveld, S	111,396	1,530
Torstveit, R	104,376	-	Varga, M	103,065	-
Tosa, Y	82,486	7	Varn, H	120,163	1,208
Toy, B	174,581	-	Vashisht, S	104,610	-
Trach, D	75,442	-	Vass, M	118,898	-
Traer, R	126,243	-	Veer, R	80,915	394
Traviss, R	88,577	-	Veer, R D	115,350	-
Tremblay, M	96,345	-	Verappan, D	133,009	-
Trinh, P	117,510	-	Verdicchio, A	118,865	368
Trinh, S	82,569	1,744	Vermeulen, L A	76,361	-
Trott, K A	103,946	-	Vernooy, M P	106,181	104
Trudeau, M H	95,528	-	Veuger, D A	129,036	-
Trylinski, R	82,086	-	Viani, A	88,830	-
Tsai, G	163,183	-	Vieira, C A	86,643	-
Tsang, J	75,730	-	Vigil, M A	78,646	-
Tsang, W	76,881	1,400	Vike, S	96,706	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Villamil, J	93,264	-	Wellington, T	107,726	-
Vincent, C H	82,335	-	Wells, S	86,214	1,390
Vincenzi, F	77,569	-	Werfl, C	80,571	-
Virji, S	113,816	-	Westerman, D	107,940	-
Virtue, N M	99,095	-	Westgate, J B	121,755	-
Visintin, L	101,077	-	Whincup, M	113,399	-
Visona, M	75,019	-	White, B	79,189	-
Vistaunet, B	112,997	-	White, F E	82,932	140
Vitkovic, M	118,720	394	White, J	86,272	252
Vohora, N	91,276	-	White, P	107,159	454
Volpe, L A	88,133	-	White, T	80,983	722
Volpi, P	83,912	-	White, W B	126,357	45
Von Minden, M E	126,050	-	Whitehead, A G	104,864	977
Voong, S	77,951	-	Whitehead, J T	117,463	74
Voth, V	88,040	-	Whiteman, K J	86,534	-
Wace, G E	126,651	-	Whittier, D	125,416	272
Waher, K T	103,415	-	Whitty, E	139,240	236
Waite, J A L	100,408	-	Wiebe, J	97,341	923
Waite, R W	87,989	-	Wieler, H	116,661	1,927
Walker, B	104,664	-	Wightman, C	76,807	-
Walker, C	78,674	-	Wilde, C	98,815	-
Walker, D J	82,265	-	Wilde, M	78,795	-
Walker, K L	88,022	-	Wiley, D	104,663	-
Wall, S G	81,217	-	Wilgosh, J	100,650	-
Wallace, G M	102,643	-	Wilkinson, J D	98,323	-
Walls, J	90,692	-	Wilkinson, J P	178,817	-
Walls, J A	78,938	-	Williams, C	103,650	454
Waloszek, E	102,135	-	Williams, D	81,464	-
Walton, R	77,791	650	Williams, D M	159,021	1,223
Walz, S	83,025	-	Williams, L	96,612	963
Wan, K	127,988	2,936	Williams, M	81,938	-
Wang, C	98,864	1,055	Williams, R	144,699	489
Wang, L	106,302	399	Williams, R J	115,814	-
Wang, Q	90,403	-	Willie, S J	78,643	1,477
Wang, S	90,403	421	Willis, B	84,510	310
Wanklin, T	119,735	-	Wilson, D	145,913	348
Ward, S	112,800	-	Wilson, G A	124,557	194
Warkentin, J W	108,292	392	Wilson, H	87,391	-
Warn, A J K	83,124	-	Wilson, K J	157,325	-
Warner, P	111,073	-	Wilson, M	110,567	-
Warnock, R C	140,080	747	Wilson, R P	102,972	-
Warren, T	90,173	950	Wilson, S	99,507	719
Warwick, R	98,502	-	Wilson, T H	94,803	-
Wasstrom, R	98,545	3,815	Wilton, S	186,830	1,178
Watson, R S	120,611	-	Wingert, C	100,453	-
Watson, S D	100,257	-	Winstanley, D	107,257	245
Watts, C G	82,931	-	Winter, R D	80,452	-
Watts, D	104,145	-	Wipf, M	80,003	5
Weaving, J P	96,168	105	Wittgens, M	153,455	2,790
Weber, P W	97,292	1,621	Wiwchar, J	77,453	-
Webster, G	85,439	-	Wojcik, K	86,360	-
Weeks, R	104,860	-	Wojnarski, D	88,699	-
Wei, J	104,788	989	Wold, B	119,498	-
Weiss, R	88,560	473	Wolff, K	101,386	-
Welch, K	81,893	-	Won, C	115,321	-
Welder, B	99,887	-	Wong, A	83,063	-

**SCHEDULE OF REMUNERATION & EXPENSES  
EMPLOYEES EARNING OVER \$75,000**

**CITY OF VANCOUVER**

<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>	<b>Name</b>	<b>Remuneration</b>	<b>Expenses</b>
Wong, A	77,745	977	Young, C	119,542	-
Wong, A H	108,532	-	Young, S W	145,854	261
Wong, A S	88,298	4,736	Yu, J	87,893	977
Wong, B	110,527	6,597	Yuan, B	163,778	769
Wong, B	95,706	1,305	Yuen, O	96,553	977
Wong, B F	76,461	210	Yung, C	75,879	-
Wong, C	119,089	-	Yung, P S K	77,677	505
Wong, C A	94,315	-	Yurkovich, D A	83,236	-
Wong, D	146,035	453	Yuzak, D A	79,424	-
Wong, G R	122,374	-	Zachariah, A	75,920	-
Wong, H	76,119	-	Zacharias, A J	145,946	2,159
Wong, J	104,039	1,128	Zacharuk, J P	150,713	212
Wong, J A	80,152	198	Zagar, A M	118,089	-
Wong, T	88,936	-	Zak, M	176,204	5,610
Wong, W	75,823	-	Zammar, J	145,338	1,422
Wong, W	89,869	399	Zandbergen, M	88,162	-
Woo, H	117,349	977	Zaturecky, S	98,178	-
Wood, G P	113,707	1,995	Zawada, A N	126,695	-
Wood, J	98,308	-	Zelter, C T	170,172	58
Wood, S	114,164	-	Zeng, Y	106,739	-
Woods, B C	153,637	-	Zhang, C	93,161	-
Woods, B L	76,867	-	Zhang, P	75,330	345
Wotherspoon, P	84,848	-	Zhao, Q	81,692	977
Wray, B A	119,406	-	Zhou, Z	76,352	-
Wright, G	103,555	2,100	Zhu, H	96,221	-
Wroblewski, A	86,899	-	Zienty, E	93,614	-
Wu, H	89,693	1,613	Zipf, M	82,325	-
Xian, Q	88,753	589	Zoney, J	103,416	-
Xiong, L	105,150	-	Zoppa, K T E	110,167	-
Xu, C	88,693	2,441	Zorbakis, C M	76,338	-
Yackel, A B	116,536	-	Zuccarello, R A	91,311	-
Yang, A	89,354	-	Zupan, M	151,966	7,828
Yang, H W	92,631	-	Zupan, M W	109,767	-
Yarych, T R	112,198	-	<b>Total</b>	<b>\$ 274,262,559</b>	<b>\$ 1,284,768</b>
Yates, M	107,512	-			
Yee, A	101,517	573	<b>Under \$75,000</b>	<b>224,193,262</b>	<b>226,790</b>
Yee, K	82,046	-			
Yee, L	104,951	399	<b>Grand Total</b>	<b>\$ 498,455,821</b>	<b>\$ 1,511,558</b>
Yep, A	82,127	-			
Yip, M	82,377	-			
Young, B A	122,613	-			

The variance between the remuneration schedule and the salaries and benefit expenses reported in the consolidated financial statements of the City are attributable to a number of factors including:

- the remuneration schedules are based on actual payments made in the year (including payouts of vacation, gratuity, overtime banks) whereas the financial statement figure is determined on an accrual basis,
- the remuneration schedules exclude the Vancouver Police department,
- the remuneration includes taxable benefits which are recorded at full cost in the financial statements and includes items such as parking, leased vehicles and medical benefits.



<u>Number of Agreements</u>	<u>Equivalent Number of Gross Monthly Salary</u>
13	0.5 to 12

Prepared under Financial Regulation Schedule 1, Section 6 (7)

**SCHEDULE OF PAYMENTS  
TO SUPPLIERS OF  
GOODS AND SERVICES**

**(OVER \$25,000)**

- ◆ CITY OF VANCOUVER
- ◆ VANCOUVER BOARD OF PARKS AND RECREATION
- ◆ VANCOUVER POLICE BOARD
- ◆ VANCOUVER PUBLIC LIBRARY BOARD

PREPARED UNDER THE FINANCIAL INFORMATION REGULATION  
SCHEDULE 1, SECTION 7 (1)

**PAYMENTS TO SUPPLIERS OF GOODS AND SERVICES**

**CITY OF VANCOUVER**

0894914 BC Ltd dba Guardteck Security Co	\$ 139,789	Ameresco Asset Sustainability Group	90,615
0930501 BC Ltd. dba Prolepsis Consulting	59,157	Ameresco Canada Inc	133,362
101 West Hastings Holding Ltd	1,024,758	American Appraisal Canada Inc	84,352
1080419 B.C. Ltd	71,402	American Investments Ltd and Western Mrtg Devt	33,730
1st Call Rentals Ltd	45,386	AMS Planning & Research Corp	173,073
24 Hour Shuttle Ltd	35,183	Andrew Peller Ltd	173,098
3043176 Nova Scotia Limited	314,212	Andrew Sheret Ltd	32,489
365 International Sports Foundation	50,000	Anixter Canada Inc	52,682
3M Canada Co	228,018	Annex Consulting Group Inc	441,382
4Refuel Canada LP	221,199	Annex Pro	66,761
4th Utility Inc	477,631	Ansan Traffic Control	4,118,535
550 Burrard Street Ltd	111,409	Apex Building Sciences Inc	43,826
A & N Trucking 1986 Ltd	125,530	Applied Coatings and Restoration Inc	128,643
A & S Design Ltd	30,231	Applied Electronics Ltd	52,276
A Belluz Design & Communications	54,070	AquaTerra Environmental Ltd	36,418
A Plus Awnings Ltd	35,406	Aquilini Properties LP	77,885
A Plus Project Ltd	71,950	Aramark Canada Ltd	1,715,381
A Power Services Ltd	176,735	Arete Safety And Protection Inc	43,819
A R Mower & Supply Ltd	68,320	ARO Inc	340,659
A Randhawa Trucking	129,837	Arrow Marine Services Ltd	63,613
A.C.T. Equipment Sales Ltd	26,545	Arrow Transportation Systems Inc	160,534
ABC Transmissions Ltd	81,452	Artefactual Systems Inc	26,249
Academic Bookbinding Co Ltd	60,069	Ashton Mechanical Ltd	37,059
Accela Inc	48,840	Assembly Architecture Inc	27,648
Acceo Solutions Inc	187,927	AssetWorks LLC	74,270
Acklands-Grainger Inc	2,155,244	Associated Engineering (BC) Ltd	912,465
Acme Decalcomania Ltd	30,397	Associated Fire Safety Maintenance	757,847
Acme Fire & Safety Co. Ltd	59,016	ASTC Science World Society	26,473
Acme Protective Systems Ltd	27,189	Astrographic Industries Ltd	73,568
Action Athletic Wear	78,746	Ateeq Trucking Ltd	144,835
Action Glass Inc	274,875	Atlas Copco Compressors Canada	25,847
Activated Automatic Door Systems Ltd	26,305	Atlas Power Sweeping Ltd	438,865
Acton Ostry Architects Inc	460,409	ATS Traffic - British Columbia Ltd	263,154
Acuere Consulting Inc	26,250	Aulak Trucking	156,322
Adapt Pharma Canada Ltd	109,725	Aura Homes Ltd	114,214
Advanced Systems Roofing & Waterproofing Ltd	43,455	Ausenco Engineering Canada Inc	107,397
Advisory North Professional Service	70,864	Austin Metal Fabricators LP	54,634
AECOM Canada Limited	269,305	Autodesk Canada	247,620
Aeriosa Dance Society	31,500	AV Strategies Ltd	72,782
Ainsworth Inc	99,925	Avenue Machinery Corp	87,291
Air Canada	179,876	Avis Car Rental	31,385
Air Liquide Canada Inc	97,539	AVO Vehicle Outfitting Inc	166,633
Albion Fisheries Ltd	40,643	B Cusano Contracting (2007) Inc	1,563,164
All Mini Machine Services Ltd	236,532	B. A. Blacktop Ltd	835,613
All Round Home Improvements & Restorations Ltd	113,722	B.A. Robinson Co Ltd	378,365
Allegro Mobile Solutions	36,305	B.C. Communications Inc	144,226
Allice D Chapiel	78,423	Ball Superior, Ltd	37,940
Allied Plumbing, Heating & Air-Conditioning	449,424	Bank Of Montreal	1,006,435
Allied Water Services	78,774	Barbershop Films Inc	46,459
All-Pro Services Ltd	905,808	Bartle & Gibson Co Ltd	53,512
Almute Lynch	47,907	Basalite Concrete Products	25,635
ALS Environmental	126,309	Baza Ventures Inc	126,404
Alsco Uniform & Linen Services	113,037	BC Groundwater Consulting Services	877,993
Altec Industries Ltd	34,864	BC Hardwood Floor Co Ltd	54,187
Altus Group Limited	104,080	BC Housing Management Commission	516,578
Always Excavating Ltd	149,400	BC Hydro	16,277,645
Amazon.Com, Inc	133,865	BC Libraries Cooperative	28,224
AME Consulting Group Ltd	65,508	BC Municipal Safety Association	138,283

**PAYMENTS TO SUPPLIERS OF GOODS AND SERVICES**

**CITY OF VANCOUVER**

BC Non-Profit Housing Assn.	72,954	Caje Creative Group	51,100
BC Principals' And Vice-Principals' Association	181,723	Calleam Consulting Ltd	35,567
BC Recreation & Parks Association	25,514	Cambie Animal Clinic Ltd	59,581
BC Rentals Ltd	71,190	Cambie Roofing & Drainage Contractors Ltd	154,607
BCIT	25,141	Camfil Canada Inc	51,224
BD Hall Constructors Corp	6,640,969	Campbell Froh May & Rice LLP, In Trust	10,455,447
BDI a division of Bell Mobility Inc	28,691	Canada Council For The Arts	30,281
Bedrock Granite Sales Ltd	37,477	Canada Mortgage & Housing Corp	51,183
Bell Canada	50,077	Canada Pipe Company ULC	890,480
Bell Mobility Inc	1,293,830	Canada Post Corporation	840,896
Bennett Jones LLP	87,768	Canada Spring Mfg (1988) Inc	48,249
Bentall Kennedy Limited Partnership	133,261	Canada Wild Arts Society	105,000
Best Buy Canada Ltd	50,826	Canadian Access & Door Systems Inc	67,263
Better Blend Coffee Ltd	48,807	Canadian Assn Chiefs of Police	77,883
BGIS Global Integrated Solutions	55,166	Canadian Dewatering Ltd	86,625
Bhagat Virk Trucking	63,465	Canadian Doormaster Electric Ltd	165,775
Bibliocommons Inc	121,219	Canadian Energy Vancouver	36,741
Bibliotheca Canada Inc	200,343	Canadian Fuel Oil Polishing (1995) Ltd	30,629
BigSteelBox Structures	37,974	Canadian International Dragon Boat Festival Society	36,107
Bing Thom Architects, Inc	38,441	Canadian Linen & Uniform Service	355,027
Biobest Canada Ltd	33,802	Canadian Pacific Railway Company	83,497
Biomed Dispose-it Ltd	33,777	Canadian Pest Control Ltd	51,127
Birdseye Office	129,928	Canadian Red Cross Society	30,106
Black & Mcdonald Limited	76,042	Canadian Springs	26,287
Blackbear Excavating Ltd	117,057	Canadian Tire Corporation	48,837
BlackBerry Limited	81,313	Canadian Western Trust	2,473,428
Blackburn Young Office Solutions Inc	28,734	Cannor Nurseries Ltd	109,700
B-Line Tire & Auto Supply (BC)	30,147	Cansel Survey Equipment Inc	30,636
Blue Water Systems Ltd	188,150	Canterbury Coffee Corporation	71,401
BlueFish Design Studio Inc	64,881	Cantest Solutions Inc	28,468
BMS Integrated Services Inc	61,760	Canuel Caterers	26,568
Bob Rolls & Associates Consulting	73,460	Capilano Volkswagon Inc	44,800
Bond Reproductions Inc	115,426	Carbonet Holdings Inc	164,733
Borden Ladner Gervais LLP	122,053	Care Pest & Wildlife Control	228,716
Boston Construction Corp	580,491	Carleton Rescue Equipment Ltd	38,546
Brady's Excavating	141,850	Carleton Uniforms Inc	151,260
brand.LIVE Management Group Inc	2,973,615	Carscadden Stokes McDonald Architects Inc	243,694
BrandAlliance Inc	28,822	Cartel Communications	76,253
Brandt Tractor Ltd	89,871	Carter Chevrolet Cadillac Buick GMC Bby Ltd	35,538
Brar & Son Trucking Ltd	112,258	Carvel Creative Inc	131,333
Braystone Rockworks Ltd	114,156	Cascade Wear BC Ltd	196,942
Brett Young	42,735	Cascadia Sport Systems Inc	57,479
Brinkman & Associates Reforestation Ltd	60,094	Cascadia Strategy Consulting Partners Ltd	110,066
Britannia Community Services Centre	1,934,633	Cat The Rental Store	144,698
Britco BOXX Limited Partnership	26,373	Cause & Affect Design Ltd	116,471
Brite-Lite Inc. Lighting & Electrical Distributors	176,198	CBV Collection Services Ltd	1,442,212
British Columbia Professional Fire Fighters' Burn Fund	144,925	CDW Canada	363,640
Broadway Refrigeration & Air Cond. Co. Ltd	368,028	Cedar Crest Lands (BC) Ltd	628,138
Brooks Corning Co. Ltd	653,770	CelleBrite Inc	142,704
Brown Bros Motor Lease Canada Ltd	112,016	Centennial Food Service	177,034
Brown, Glen	26,040	Central Pacific Trucking Ltd	117,904
BSM Technologies Ltd	44,399	Certified Folder Display Service Canada, Inc	29,110
Bunt & Associates Engineering (BC)	58,785	Ceyssens and Bauchman Barristers and Solicitors	135,581
Burnaby Bag & Burlap Ltd	30,822	CH2M Hill Canada Limited	305,599
Busch Systems International Inc	39,365	Champlain Square LP	172,401
Buster's Towing (1987) Ltd	925,971	Chan, Catherine	27,500
Bylands Nurseries Ltd	67,689	Chapman Burner and Heating Service Ltd	128,304
C Y Loh Associates Ltd	25,378	Chevron Canada	5,662,285
Caffe Umbria Canada	44,602	Chinese Community Policing Centre	160,750

Christie Lites (Vancouver) Inc.	34,804	CRS CraneSystems Inc	47,369
Cimco Refrigeration	37,870	CTOMS Inc	32,894
Cintas Canada Ltd	87,203	Cullen Diesel Power Ltd	27,886
CIRA Medical Services Inc	53,401	Cullen Western Star Trucks Ltd	195,844
City Elevator Ltd	953,883	Cummings Trailer Sales & Rentals Ltd	37,994
City Farmer	134,613	Cummins Sales and Services	197,064
City of Abbotsford	56,970	Currie, Ashley	29,497
City of Delta	5,272,044	Custom Blacktop Co	252,718
Cityspaces Consulting Ltd	91,669	CWPC Property Consultants Ltd	95,284
CK Golf Solutions Ltd	97,233	DA Architects + Planners	601,353
CKI Locker LLC	35,311	Dams Ford Lincoln Sales Ltd	189,448
Claire Hatcher Law Corporation	32,558	Datacore	300,838
Claymore Clothes Ltd	137,072	Datafix	97,913
Cleartech Industries Inc	334,281	Dave Dulay Trucking	26,288
Clearview Demolition Ltd	92,828	Davidson Bros Mechanical Contractors Ltd	441,016
Cloverdale Paint Inc	101,669	Davies Geotechnical Inc	106,796
Club Prophet Systems	28,000	Davtech Analytical Services (Canada) Inc	31,977
Coast Mountain Bus Company	817,240	DB Perks & Associates Ltd	156,669
Coast Powertrain Ltd	42,047	DBM Refrigeration Ltd	123,365
Coast SeismicSafe Inc	35,521	Deena Chochinov MED RCC	30,198
Coastal Ford Sales Ltd	425,725	Deetken Enterprises Inc	52,153
Cobra Electric Ltd	105,928	Del Equipment	169,221
Coca-Cola Refreshments Canada Co	237,087	Deloitte LLP	684,318
Coinamatic	31,193	Denbow Transport Ltd	112,352
Cole Projects	73,145	Design Home Gift & Paper Inc	26,892
Colliers Macaulay Nicolls Inc	99,750	Design Roofing & Sheet Metal Ltd	31,553
Colliers Project Leaders Inc	33,994	Design Workshop Inc	400,945
Collings Johnston Inc	571,088	Devencore Company Ltd	231,000
Collingwood Community Policing Ctr Association	160,950	Dhaliwal Trucking	133,814
Collins, Haisla	48,200	Dhillon Charan Singh	93,576
Colt Canada Corporation	209,203	Dialog BC Inc	649,198
Columbia Fuels	196,381	Diamond Head Consulting Ltd	93,293
Command Engineering International Limited	81,375	Diamond Pre-Cast Concrete Ltd	44,188
Commercial Truck Equipment Co	1,405,371	Digital Echidna	94,500
Commissionaires	213,490	Dillon Consulting Limited	28,997
Community Builders Benevolence Foundation	171,730	Direct Equipment West Ltd	983,310
Community Builders Group	273,995	Division 15 Mechanical Ltd	1,393,943
Compugen Inc	5,667,108	DMD & Associates Ltd	63,248
Computershare Trust Co of Canada	6,684,599	DME Forensics Incorporated	37,021
Computronix (Canada) Ltd	1,575,136	Dobney Foundry Ltd	285,910
Concert Real Estate Corporation	25,495,679	Domain 7 Solutions Inc	70,507
ContainerWest	87,831	Dominion Voting Systems Corp	172,118
Contemporary Office Interiors Ltd	488,242	Donald Flooring Contract Sales Ltd	39,556
Continental Roofing	117,384	Douglas Lake Equipment LP	46,910
Convergent Information Systems	97,472	Downtown Eastside Women's Centre	54,000
Convergint Technologies Ltd	34,935	Downtown Vancouver Business Improvement Assn	62,000
Core6 Environmental Ltd	144,149	Dr. Randy Mackoff R. Psych	56,346
Coriolis Consulting Corp	394,541	DreamRider Productions Society	62,950
Corix Water Products LP	1,245,792	DS Tactical Ltd	698,949
Cornerstone Planning Group	42,150	DST Consulting Engineers Inc	60,837
Corus Sales Inc	34,599	Dueck Downtown Chevrolet Buick GMC Ltd	38,695
Costco Wholesale	66,982	Duff and Phelps Canada Ltd	87,568
COWI North America Ltd	318,857	Dulux Paint	103,948
CPKN Network Inc	168,877	Dunbar Lawns and Gardens Ltd	35,490
CPS (Canada) Inc	503,429	Durante Kreuk Ltd	43,059
Creative Battery Systems	60,888	DWD Theatre Design + Consulting	63,000
Creative Embroidery	97,023	Dyna Engineering Ltd	51,596
Creative Energy Vancouver Platforms Inc	341,108	Dyplex Communications Ltd	65,709
Crocker Equipment Co Ltd	161,845	Dys Architecture	261,262

**PAYMENTS TO SUPPLIERS OF GOODS AND SERVICES**

**CITY OF VANCOUVER**

E.B. Horsman & Son	93,602	Finning (Canada)	2,341,850
Eagle West Crane & Rigging	172,283	First Truck Centre	647,125
Eaton Industries (Canada) Company	40,118	Fitness Town Commercial	129,130
Ebbwater Consulting	35,857	Fleetcor Commercial Card Management (Canada) Ltd	45,319
ECO Planet Cleaning & Building Maintenance Corp	136,625	Flocor Inc	2,127,876
Ecolab Co	42,018	Flynn Canada Ltd	251,475
ECOMM	18,897,799	Foreman Equipment Ltd	1,086,966
Econolite Canada Inc	405,050	Foreseeson Technology Inc	41,156
EDG Experience Design Group Inc	28,534	Foreshades Backhoe Ltd	127,829
EdgeCeptional Catering the Edge Cafe Ltd	40,464	Fort Fabrication & Welding Ltd	1,003,363
EditNew Inc	53,366	FortisBC Energy Inc	2,731,262
EECOL Electric (Sask) Inc	293,659	Fountain Tire	31,971
Electronic Innovations	30,592	Frank Stanzl Construction Ltd	62,076
Element Fleet Management	241,571	Fraser River Paint & Body Ltd	87,384
EM Plastic & Electric Products Ltd	121,084	Fraser Valley Equipment Ltd	240,273
Embers	63,153	Fred Surridge Ltd	66,804
Emblazon Embroidery Inc	90,179	Fred Thompson Contractors (1991) Ltd	146,498
Emco Corporation	830,461	Free Daily News Group Inc.	31,876
Ener-Lite Systems Limited	334,093	Fricia Construction Inc	192,879
Engine Digital Inc	30,059	FrontCounter BC	48,349
Enns Gauthier Landscape Architects	52,621	Frontier Power Products Ltd	31,978
Ensign Pacific Lease Ltd	147,844	Frontline Machinery Ltd	746,208
Entco Software Canada Co	225,414	Frontline Outfitters Ltd	56,065
Enterprise Rent-A-Car	199,297	Fujitec Canada Inc	160,466
Entire Building Services Ltd	133,728	Fusioncine	27,915
Envirosafety Confined Space Equipment Inc	29,205	Fyfe Holdings Ltd	4,869,991
Enviro-Smart Organics Ltd	2,059,217	G Nagra Trucking	44,712
Enviro-Vac	126,550	G. Gill Trucking	47,441
EOS Lightmedia Corporation	265,012	G. Magus Excavating Ltd	89,039
Ericsson Mfg Ltd	28,734	G. Trasolini Contractors Ltd	670,547
Ernst & Young Management Consultants	1,078,770	G.S. Bhullar Trucking	99,010
ESC Automation Inc	1,089,468	Galaxie Signs Ltd	36,781
Escan Data Ltd	64,864	GardaWorld Cash Services Canada Corporation	184,672
Esri Canada Ltd	404,208	Gardens By Nature Landscape Services	30,311
Essess Inc	103,524	Gartner Canada Co	192,261
Evergreen Industries Ltd	260,034	Gastaldo Cell-Crete Ltd	107,945
Executive Building Maintenance Inc	674,306	GBL Architects Inc	240,739
exp Services Inc	45,107	GE Intelligent Platforms Canada Com	43,002
Expert Excavating Demolition & Trucking Ltd	31,033	Gearforce Equipment Rentals	32,847
Express Custom Trailer Mfg Inc	445,796	Gehl Studio	87,297
F & G Delivery Ltd	141,688	Gencor Industries Inc	28,103
Facebook	81,664	Generation Communications	31,185
Fairfax Imaging, Inc	39,445	Geo H. Hewitt Co. Limited	91,746
Fairway Recycle Group Inc	133,633	George Bubas Motors Ltd	153,624
Falcon Equipment Ltd	79,561	Gescan	64,134
False Creek Fuels Ltd	32,993	Ginqo Consulting Ltd	126,753
Family Services of Greater Vancouver	46,644	Gladding Mcbean	37,872
Farm Tek Turf Services Inc	222,022	Global Knowledge Network Canada Inc	71,660
Farris, Vaughan, Wills & Murphy LLP	153,387	Golder Associates Ltd	779,035
Farzine MacRae	35,300	Graham Infrastructure LP	12,242,699
Fasken Martineau LLP, In Trust	14,375,848	Grand & Toy	1,107,430
Fast First Aid & Survival Technolgies Limited	41,667	Grandview Woodland Comm. Police Office Soc	160,250
Fast Trac Enterprises Ltd	25,507	Granville Island Brewing	41,242
Faster Asset Solutions, Inc	87,757	Graybar Canada	66,096
Faucher Industries Inc	25,432	Great Canadian Landscaping Company	291,896
FCA Canada Inc (Chrysler Canada Inc)	1,144,560	Great West Equipment	96,967
Federation of Canadian Municipalities	100,498	Greater Vancouver Sewerage & Drainage District	66,376,936
Ferno Canada Inc	36,121	Greater Vancouver Water District	76,543,248
Finlink Construction Ltd	232,813	Green Line Hose & Fittings Ltd	47,550

Greg Bubas/Victoria Excavating	134,602	Identive, Inc	86,708
Gregg Distributors LP	69,677	IGI Resources LBX	1,921,518
Grip-Sure Manufacturing & Testing Ltd	43,035	Ignite Technical Resources Ltd	107,685
Groen Environmental Systems Inc	81,559	Impact Office Furnishings	29,941
Groeneveld Lubrication Solutions Inc	25,406	Independent Building Materials Dist Inc	32,894
Grouse Mountain Resorts Ltd	40,685	Indigenous Corporate Training Inc	26,670
Guillevin International Co	177,492	Industra Construction Corp	592,713
Gurmit Mann Trucking	75,460	Infomart	27,367
Habitat Systems Inc	47,962	Infor Public Sector, Inc	317,012
Half Price Rubbish Inc	45,346	Inland Kenworth Parker Pacific	808,447
Hallwood Milham Technologies Inc	33,701	Innovior Construction Inc	50,041
Handy Appliances Ltd	44,564	Insights Learning & Dev. (Canada West) Ltd	69,178
Hanley Agencies Ltd	77,827	Insights West Marketing Research Inc	89,906
Harbour International Trucks	66,081	Integra Strategic Solutions Inc	49,809
Harlan Fairbanks Co Ltd	47,735	Integral Group	34,487
Harrigan Rentals & Equipment Ltd	38,436	Intellitime Systems Corporation	125,708
Harris & Company Barristers & Solicitors	124,003	Intercontinental Flavours Group	35,641
Harvest Fraser Richmond Organics Ltd	125,241	Intercontinental Truck Body Inc	47,427
Hastings North Area Planning Assoc	151,250	International Assoc of Chiefs of Police	84,728
Hatch Corporation	67,194	International Safety Institute Ltd	48,747
Hazmasters Inc	132,590	International Truck and Engine Corporation	939,798
HCMA Architecture + Design	476,228	Interprovincial Traffic Services Ltd	734,377
Heartquest Healing	38,461	Intertrade Canada Limited	53,667
Heatherbrae Builders Co Ltd	5,043,952	Invoke Media Inc	81,270
Heland Investments Limited	205,143	Ion Design Inc	29,947
Hemlock Printers Ltd	159,680	ION Secured Networks	150,597
Hemmera Envirochem Inc	109,086	IPS Group Inc	220,335
Hemson Consulting Ltd.	122,182	IRC Building Sciences Group Inc	62,832
Henriquez Partners Architects Ltd	188,789	Iron Horse Truck Shuttle Ltd	35,598
Heritage Office Furnishings Ltd	393,090	Iron Mountain Canada Corporation	171,973
Hewlett Packard Enterprise Canada Co	40,927	ISL Engineering and Land Services	235,495
Hi-Cube Storage Products Ltd	492,825	ITC Systems	86,698
Hi-Lite Truck Accessories Ltd	34,829	iXSystems Inc	127,125
Hilti (Canada) Corporation	52,563	J & G Trucking	53,694
Hodgson King And Marble Ltd	688,705	J & M Trucking	181,076
Holiday Inn	29,350	J Bhinder Trucking	137,400
Holland Imports Inc	69,523	J Brown Trucking Co Inc	144,822
Holland Landscapers Inc	1,274,609	J Cote & Son Excavating Ltd	485,483
Home Depot Canada Inc	197,170	J Mundie Trucking	137,592
Homewood Health Inc	281,571	J.J. MacKay Canada Ltd	635,736
HootSuite Media Inc	58,154	J.S. Sanghera Trucking	115,278
Horizon Landscape Contractors	67,887	Jack Cewe Ltd	131,007
Horizon North Camp and Catering Partnership	2,989,920	Jack, Carolyn	25,518
Horseshoe Star Holdings Ltd	269,939	Jacob Bros. Construction Ltd	9,724,607
Hoskin Scientific Ltd	36,618	Jake & Daisey's Raw Pet Food Inc	30,387
Hothi Trucking	125,384	James Corner Field Operations	850,158
Hotmix Parts	43,343	Jane Beach & Associates	36,120
Houle Electric Limited	396,987	Jerry Williams Excavating Ltd	83,921
HS Moving & Delivery Services Ltd	36,050	JFK Law Corporation	333,465
HUB Cycling	43,785	JFR Concrete Repair & Waterproofing Ltd	200,263
Hunter Litigation Chambers	67,975	Jim Pattison Industries Ltd	168,472
Hutchinson Nursery Sales Ltd	58,468	Jim Scott	483,265
Hyphen Communications Inc	29,114	JJM Construction Ltd	108,449
Hypower Systems Inc	153,484	Joel Theatrical Rigging Contractors (1980) Ltd	388,523
IBM Global Financing Canada Corp	202,335	Joga Singh Sandhu	29,861
ICBC	2,770,583	Johnston Davidson Architecture + Planning Inc	195,045
Icebreaker Merino Clothing Inc	116,444	Joint Force Tactical Ltd	58,503
Idaz Construction	112,473	Jonathan Morgan & Company	43,997
Ideaspace	43,971	Jordair Compressors Inc	117,619

**PAYMENTS TO SUPPLIERS OF GOODS AND SERVICES**

**CITY OF VANCOUVER**

JRS Engineering	31,343	LMDG Building Code Consultants Ltd	89,898
JSI Telecom	47,134	LMG Lucid Management Group	103,544
JSS Trucking	47,732	London Drugs	53,765
Julie Hamilton & Associates Inc	32,353	Long & Mcquade	25,212
Julie Iverson	27,625	Lordco Auto Parts	112,709
JUST Mechanical Ltd	1,161,829	Lower Mainland Ceramic Tile Ltd	98,680
Justice Institute of BC	91,647	Lower Mainland Fast Freight Inc	119,404
Kal Tire	515,378	Lykki	30,769
Kasian Architecture Interior Design and Planning Ltd	60,772	Lyngsoe Systems Inc	208,231
Kathy McLaughlin & Associates	35,569	M. Van Noort & Sons Bulb Co Ltd	129,927
Kelly Ami Inc	72,443	M.L. Peterson Hardwood Floor Co Ltd	166,354
Kenny's Trucking	155,734	M2K Construction Ltd	1,676,998
Kent Metal Products Ltd	93,008	Mac Tools Distributor	35,759
Kerr Wood Leidal Associates Ltd	354,174	Macdonald Commercial Real Estate Services Ltd	357,004
Kerrisdale Business Association	110,000	Mack Kirk Roofing & Sheet Metal Ltd	69,904
Kerrisdale, Oakridge, Marpole Comm. Policing Ctr	160,550	Magnus Booth	1,041,603
Ketchum Canada Inc	56,804	Maguire & Company, In Trust	1,415,199
Keystone Environmental Ltd	57,511	Mahil Trucking	107,403
KGC Fire Rescue Inc	25,217	Mainland Demo Contracting Ltd	1,383,172
King Hoe Excavating Ltd	4,650,765	Mainland Sand & Gravel ULC	4,302,864
King Luminaire Company Inc	42,433	Mainroad Maintenance Products Ltd	684,167
Kingston Construction Ltd	717,682	Manley Design+Construction Management	58,800
Kitsilano Montessori Daycare Society	92,500	Manulife Financial	448,661
Kleanza Consulting Ltd	53,612	Maple Leaf Disposal Ltd	79,138
Knight Signs	239,648	Marcon Developments Ltd	483,702
Kodiak Trucking & Equip Ltd	576,234	Marine Chrysler Dodge Jeep Ltd	265,558
Koman Construction Limited	359,586	Marine Roofing (1996) Ltd	105,648
Konica Minolta Business Solutions (Canada) Ltd	151,253	Marine Roofing Repair & Mtce Srvc (2003) Ltd	171,202
Koppert Canada Ltd	38,315	Mario's Gelati Ltd	58,079
KPMG LLP	409,270	Mark Rite Lines Equipment Company, Inc	134,304
Kronos Canadian Systems Inc	68,788	Mark's Work Wearhouse Ltd	67,146
Kwela Leadership & Talent Management	93,297	Martin & Levesque Inc	69,307
L & M Backhoe Services Ltd	243,042	Mary Richter Law Office, In Trust	9,679,485
Labas Construction Ltd	37,603	MasonLift Ltd	51,406
Lafarge Canada Inc	5,239,652	Matcon Demolition Ltd	329,988
Lamar Companies	87,042	Matra Construction Inc	29,991
Lanarc 2015 Consultants Ltd	45,922	Maxxam Analytics	55,936
Landsure Systems Ltd	60,000	Mcasphalt Industries Ltd	2,297,510
Langlois, Justin	85,943	McCarthy Tetrault LLP	85,932
Language Line Services, Inc	54,251	McDonald & Ross Construction Ltd	60,983
Larlee Rosenberg Barristers & Solicitors	61,719	McElhanney Consulting Services Ltd	847,437
Lawnboy Enterprises Ltd.	36,436	McGinn Engineering & Preservation Ltd	62,308
Lawson Lundell LLP Barristers and Solicitors	354,294	McGregor & Thompson Hardware Ltd	84,870
Lawson Lundell LLP, In Trust	1,897,805	McLachlan Brown Anderson, In Trust	4,952,254
LeBlevec Construction	119,515	McRae's Environmental Services Ltd	3,124,702
Len's Transportation Group Ltd	25,331	MD Charlton Co. Ltd	966,328
Les Surfaces Securitaires Carpell Inc	74,089	MDE Electrical Mechanical Contractors	116,758
Levellen Holdings Corp	555,564	MDT Technical Services Inc	30,603
LexisNexis Canada Inc	97,618	Meadow Fresh Dairy Products	34,201
Li, Claudia	46,628	Medical Services Plan Of BC	4,841,035
Lidera Consulting Ltd	35,510	Mediquest Technologies Inc	39,072
Life Fitness	243,250	Medteq Solutions CA Ltd	146,475
Lifemark Health Corp	25,362	Mercedes-Benz Canada Inc	191,334
Lifetimer Boats Inc	26,673	Mercer (Canada) Limited	68,255
Lin Haw International Co Ltd	66,479	Mertin Chevrolet Cadillac Buick GMC	314,140
LinkedIn Ireland	47,115	Meshline Manufacturing Inc	34,389
Liquid Assets Distribution Ltd	320,846	Metal Craft Marine Incorporated	63,516
Livingston International Inc	65,164	Metal Supermarkets	243,668
Lloyd Libke Law Enforcement Sales Inc	53,030	Metro Motors Ltd	4,074,658



**PAYMENTS TO SUPPLIERS OF GOODS AND SERVICES**

**CITY OF VANCOUVER**

Metro Parking Ltd	52,426	North Stream Contracting Ltd	35,452
Metro Testing Laboratories	25,769	Northern Building Supply Ltd	422,659
Metro Vancouver Crime Stoppers	83,775	Northwest Conveyor Inc	35,249
Mia Hansen Illustration + Design	35,235	Northwest Gardening Services Ltd	27,846
Michael Fleming	34,893	Nova Pole International Inc	1,297,356
Michel Gravel Agency, Inc	138,918	Novacom Building Partners	174,496
Michelin North America (Canada) Ltd	739,856	Novax Industries Corporation	292,335
Micro Com Systems Ltd	33,387	NSC Minerals Ltd	174,236
Microserve	277,116	Nucor Environmental Solutions Ltd	71,261
Microsoft Corporation	389,802	Nuka Research and Planning LLC	56,315
Midland Industrial Covers Ltd	35,800	Oakcreek Golf & Turf LP	369,164
Mierau Contractors Ltd	3,754,583	OCABC (Organized Crime Agency BC)	556,195
Miles Employment Group Ltd	232,747	Occupational First Aid Attendants Assoc of BC	42,293
Millbrook Tactical Inc	54,836	Ocean Pipe	1,240,014
Minister of Fin DBA - BC On Line	40,500	Ocean Systems Inc	59,807
Minister of Fin Ministry of Technology, Innovation	404,646	OCLC, Inc	54,218
Minister of Fin Product Distribution Centre	201,136	Olympic Projects Ltd	321,091
Miso Gardening & Landscaping	74,384	Omicron Canada Inc	168,897
Mixer Systems Inc	50,404	On Side Restoration Services Ltd	93,729
MK Illumination Canada West Inc	32,550	ONNI Property Management Services Ltd	62,415
MMBC Recycling Inc	63,785	Open Text Corporation	95,265
MNP LLP	71,747	Open Water Coaching	93,156
Modo the Car Co-op	234,623	Openroad Communications	29,368
Modus Planning, Design & Engagement	59,651	Operators Training School	39,433
Moffatt & Nichol	127,083	Optic Zoo Networks Ltd.	57,935
Monaghan Golf Inc	1,384,872	OPTIS Consulting Network Inc	91,862
Moody's Investors Service	63,210	Opus International Consultants (Canada) Ltd	43,196
Morneau Shepell Ltd	597,153	Oracle Canada ULC	190,984
MORR Transportation Consulting Ltd	39,874	OSIsoft LLC	58,895
Morrison Hershfield Limited	177,974	Outfront Media Canada LP	54,082
Mortal Coil Performance Society	160,361	Outsystems Inc	137,449
Mosaic Interpretation Services	241,228	P. Sekhon Trucking Ltd	125,264
Mosaic Translation Services	26,551	P J White Hardwoods Ltd	70,175
Motion Industries (Canada), Inc	40,479	P S I Fluid Power Ltd	116,174
Mott Electric GP	395,179	Pace Chemicals Ltd	26,859
Mott MacDonald Canada Ltd	1,036,107	Pace Group Communications	126,511
Mountain Equipment Co-op	44,812	Pacific Blue Cross	16,080,538
Movex	87,176	Pacific Bolt Mfg Ltd	45,435
Munch Fresh Foods Inc	27,386	Pacific Centre Leaseholds Limited	1,439,138
Municipal Pension Plan Province of BC	72,872,930	Pacific Coast Heavy Truck Group	31,607
Murphy Battista Brstrs & Solctrs	240,902	Pacific Cutting & Coring Ltd	813,257
Musical Expression Inc	30,008	Pacific Door Closer Service Ltd	39,872
Mustang Survival, Corp	28,524	Pacific Fasteners Ltd	27,395
Mustel Group	82,621	Pacific Mattress Recycling Inc	176,090
National Energy Equipment Inc	130,112	Pacific National Exhibition	380,894
ND Graphics Inc	137,881	Pacific Northwest Raptors	287,940
Nedco	41,405	Pacific Powertech Inc	157,006
Netex Canada Netting Inc	36,851	Padam Trucking	125,215
Netlink Computer Inc	37,021	Paladin Technologies	122,991
NeuLion	51,834	Paradigm Software	42,189
New Line Hose & Fittings	69,947	Parallax Communication Contractors	39,086
New Line Skateparks Inc	34,197	Parallel 49 Brewing Company Ltd	32,191
New Moon Excavating Ltd	157,913	Park Lane River District Developments Ltd	462,347
Nick Milkovich Architects Inc	597,666	Parking Corporation of Vancouver	356,485
Night Vision Devices	30,065	Parkland Refining (BC) Ltd	1,607,384
NikNaz Kahn moui	45,179	Parklane Computer Systems	52,329
Noggin IT Inc	274,894	Parkwood Construction Ltd	586,697
Norben Electric Ltd	50,459	Parsons Inc	211,295
Norquip Services Ltd	33,331	Passive House Canada	96,249

Paula Jardine	29,325	Quality Powder Coating Ltd	32,866
Pavegard Products Inc	41,680	Quality Program Services Inc	63,000
Pax Construction Ltd	318,984	Quality Stage Drapery Inc	30,782
PayByPhone Technologies Inc	322,489	Quest Software Canada Inc	34,373
Peacekeeper Products International	44,767	R. S. Natt Trucking	44,218
Pedre Contractors Ltd	2,277,811	R.F. Binnie & Associates Ltd	1,144,979
Peqish Food Company Inc	27,009	R.F. Hauser Shows Ltd	71,344
Perkins+Will Canada Architects Co	276,260	Raider Hansen	47,136
Peter Combe Ltd	31,740	Rampart International	151,999
Petro-Canada Lubricants Inc	35,781	Randhawa A. S.	103,943
PGP Contractors Ltd	253,146	Rattan Trucking	49,095
Phil Hurst Excavating	131,300	Raybern Erectors Ltd	43,156
Phoenix Enterprises Ltd	32,587	Ray-Cam Community Association	99,548
Phoenix Print Management	30,559	Ray-Cam Co-Operative Association	469,292
Phoenix Restorations Ltd	47,757	Raymond Poirier	119,214
PHS Community Services Society	259,498	RBC Investor Services Trust	134,675
Physio-Control Canada Sales Ltd	59,424	RCAP Leasing Inc	78,206
Pickering Safety	68,246	RDH Building Science Inc	158,435
Pinton Forrest & Madden Group Inc	77,308	Re/Max Real Estate Services	43,444
Piperun Plumbing and Mechanical Ltd	96,778	Read Jones Christoffersen Ltd	298,956
Piteau Associates Engineering Ltd	57,225	ReadSoft Inc	50,256
Pitney Bowes	56,365	Realcrete Consultants Inc	27,090
Pitney Works	567,315	Rec. General for Cda Canadian Police College	28,600
Planet Clean Equipment & Cleaning Supplies	32,448	Rec. General for Cda Industry Canada	46,629
Plewes Environmental Limited	25,690	Rec. General of Canada	29,949,916
Polycrete Restorations Ltd	151,991	Rec. General of Cda Public Works & Gov't Services	239,387
Port Coquitlam & District Hunting & Fishing Club	65,960	Rec. General of Cda RCMP	1,190,523
Portico Design Group Ltd	43,148	ReCollect Systems Inc	54,919
Poschner Construction (88) Ltd	1,948,730	Red Truck Beer Company Ltd	33,234
Potluck Cafe & Catering Inc	95,261	Redwood Plastics Corporation	36,497
Potluck Cafe Society	57,801	Refrigerative Supply	37,924
Pottinger Gaherty Environmental Consultants Ltd	66,505	Regehr Contracting Ltd	1,019,316
PR Pomeroy Restoration and Construction Ltd	56,881	Regency Toyota	29,898
PrairieCoast Equipment Inc	188,479	Reliable Mobile Hearing Testing	42,529
Premier Envelope	34,906	Rental Housing Council dba Landlord BC	112,413
Preston Mobility Inc	198,097	Restwell Mattress Co Ltd	68,298
Price-Langevin & Associates	30,727	Richco Contracting Ltd	171,813
Prime Corp Police Records Info Mgmt	1,570,791	Richmond Chrysler Dodge Jeep Ltd	106,076
Prism Engineering Ltd	110,943	Richmond Honda	38,500
Prismtech Graphics Ltd	25,622	Richvan Holdings (2006) Ltd	61,352
Proactive Hazmat & Environmental Ltd	111,349	Ricoh Canada Inc	835,940
Pro-Con Electrical Testing Ltd	48,671	Rideau Recognition Solutions Inc	140,271
Production Power Corp	54,307	Rightstar Systems	52,934
Profire Emergency Equipment Inc	776,995	RMK. Contracting Inc	55,854
Progressive Glass Ltd	112,077	Roadway Traffic Products	236,262
Progressive Messenger Ltd	181,862	Robert MacNeur	76,571
Promo Plus Advertising Inc	45,074	RockDoc Consulting Inc	1,397,901
Protec Petroleum Services	198,232	RockRidge Canyon	40,278
Provincial Health Services Authority	189,283	Rocky Mountain Phoenix	109,993
Public Library Interlink	128,110	Rogers Communications Canada Inc	224,571
Pure Pharmacies General Partnership	35,000	Rollins Machinery Ltd	1,010,042
Pure Technologies Ltd	61,845	Roper Greyell LLP Barristers And Solicitors	543,484
Purolator Inc	47,105	Roundhouse Community Arts & Rec Society	142,171
PWL Partnership Landscape Architects Inc	131,635	RPG - Resource Planning Group Inc	84,891
QCA Systems Ltd	109,189	Russell Food Equipment Ltd	40,634
QED Environmental Systems Inc	26,067	S & M Auto Import Service	142,627
QM LP	107,752	S Sidhu Trucking	34,579
Quadreal Property Group LP	687,629	Safe Software Inc	48,447
Qualichem Industrial Products Ltd	35,060	Safetek Emergency Vehicles Ltd	3,633,181

Salmon's Rentals Ltd	43,587	Square One Paving Ltd	45,187
Sammy Yan Chim Wong	29,132	SSDG Interior Inc	50,485
Samuel, Son and Co. Ltd	35,084	SSQ Insurance Company Inc	196,352
SAP Canada Inc	1,473,628	Stacey Holloway & Associates Ltd	65,399
Sasco Contractors Ltd	814,869	Standard & Poor's	47,250
Scalar Decisions Inc	3,407,904	Stanley Park Ecology Society	170,387
Scooby's Dog Waste Removal Services	31,776	Stantec Consulting Ltd	172,690
Scott Paragon Screen Printing & Sign Systems Ltd	74,126	Staples Business Advantage	829,482
SCP Distributors Inc., Canada	92,920	Star Rentals Ltd	31,342
Sea To Sky Transfer	519,992	Status Electrical Corporation	257,247
Secure Links	38,577	SteelSentry	45,162
Securiguard Services Ltd	3,425,709	Stem To Stern Marine Service	73,649
Setcan Corporation	32,828	Stephen Chong Notary Public, In Trust	1,501,457
Sharp's Audio Visual	26,359	Sterling Fence Co Ltd	182,212
Shaw Business A division of Shaw Telecom G P	26,502	Sterling Fleet Outfitters	120,641
Shaw Cablesystems G P	73,489	Steven M Boorne Barrister & Solicitor	95,296
ShearForce Equipment Ltd	58,891	St-Michaels Strategies Inc	50,000
Shell Canada	64,000	Strata Plan EPS 1197	50,872
Sheran Trucking	126,894	Strata Plan LMS 1997	27,167
Sherine Industries Ltd	72,358	Strathcona Community Centre Association	117,383
Shine Auto Wash	32,448	Strathcona Community Safety Association	118,891
Shirtland Laundry & Dry Cleaners Ltd	906,740	Streambox Inc	41,791
Shon Group Realty	116,760	Streethome Vancouver Foundation	30,000
Siegel Entertainment Ltd	36,568	Sugden, Mcfee & Roos LLP	48,396
Sigma Safety Corp	207,377	Summit Canada Distributors	88,961
Silver City Galvanizing Inc	25,802	Summit Tools	44,425
Simon Fraser University	341,439	Sun Life of Canada	1,102,163
Siren Force	28,938	Sundance Consulting Inc	25,226
Sirsidynix (Canada) Inc	119,736	Sunny Electronics Ltd	105,916
SKC Inspection & Non Destructive Testing Inc	76,062	Sunset Memorial & Stone Ltd	33,589
SkillSoft Corporation	96,798	Super Save Toilet Rentals Inc	177,107
Skookum Yacht Services Inc	56,007	Superior City Services Ltd	58,842
SkyHigh Ladders & Guardrails Inc	37,998	Superior Flood and Fire Restoration Inc	40,120
SkyLogix	26,102	Superior Propane	67,160
Slingshot Communications, Inc	25,342	Superior Stone Slinger Service	32,825
SLR Consulting (Canada) Ltd	148,602	SupremeX Inc	29,128
Smart City ITS Sales Ltd	26,673	Suranyi, Robert	25,200
Smith Bros & Wilson (BC) Ltd	9,586,391	Sure Hazmat and Testing	31,577
Smith Optics	31,279	Susanna Haas Lyons	30,937
Smithrite Disposal Ltd	56,112	Sutton Road Marking Ltd	78,853
SMS Equipment Inc	556,307	Swing Time Distributors Ltd	117,203
Snap-On Tools	66,571	Sysco Vancouver	994,173
SNC-Lavalin Inc	683,449	Szolyd Development Corp	41,853
Source Office Furniture & Systems Ltd	25,716	T&T Demolition Ltd	67,664
South Vancouver Community Policing Centre	160,250	T. Moscone & Bros. Ground Maintenance Ltd	79,023
Southwest Contracting Ltd	72,901	T. R. Trades Reproduction Ltd	27,658
Space2Place Design Inc	410,931	T. Rai's Trucking	90,089
Spartan Controls Ltd	30,396	T. S. Trucking	116,357
Spatial Technologies (2017) Inc	205,461	Tac Systems	68,775
Spears Sales & Service Ltd	80,257	Tanago Enterprises Inc	86,788
Specialized Engineered Products Ltd	106,644	Target Products Ltd	132,599
Specimen Trees Wholesale Nurseries Ltd	49,075	Tarmac Grinding Ltd	496,073
Spectratec Services Group Inc	319,628	Team Aquatic Supplies Ltd	78,721
Spectrum Skyworks Inc	61,315	Team Play Consulting Inc	25,467
Sperling Hansen Associates	761,118	TEAM Solutions	33,426
SPI Corporate	463,195	Tec Floor Coverings Ltd	49,422
Spicers Canada ULC	41,996	Technical Safety BC	102,986
Sport BC	174,430	Teel Technologies Canada	95,759
Squamish Martial Arts & Fitness Centre	34,590	Telflex Technologie Inc	144,720

## PAYMENTS TO SUPPLIERS OF GOODS AND SERVICES

## CITY OF VANCOUVER

Telus Communications Company	5,446,550	Urbanicity Architecture Inc	78,992
Terralink Horticulture Inc	65,655	Valley Associates Global Security Co	47,005
Terry Nicholson	53,558	Valley Power Line Contracting Ltd	28,107
Tervita Corporation	39,826	Valley Traffic Systems Inc	68,293
Testforce Systems Inc	38,171	Van Der Zalm and Associates Dev Consulting Inc	133,637
Tetra Tech EBA Inc	146,005	Van Exer-Tech Services Inc	103,476
Tewanee Consulting Group Inc	81,090	Vancity Community Foundation	2,268,859
Texcan	41,920	Vancouver Aboriginal Comm Policing Ctr Soc	160,250
TGK Irrigation Ltd	248,746	Vancouver Aboriginal Friendship Centre Society	87,904
The 127 Society For Housing	403,208	Vancouver Art Gallery	219,490
The Active Network Ltd	505,230	Vancouver Axle & Frame Ltd	64,048
The Beacon Collective	30,163	Vancouver Bike Share Inc	1,755,312
The Colborne Architectural Group Pacific Inc	96,503	Vancouver Cherry Blossom Festival	60,317
The Finer Details Event Planning Inc	131,988	Vancouver Coastal Health Authority	97,840
The Georgia Straight	76,476	Vancouver Economic Commission	3,676,049
The Gordian Group Inc	64,934	Vancouver Fraser Port Authority	76,773
The Kettle Friendship Society	35,167	Vancouver Heritage Foundation	170,611
The Law Society Of BC	67,402	Vancouver Holdings Ltd	209,955
The Legal Freelance Centre	184,630	Vancouver International Film Festival	128,200
The Saddle Doctor	30,787	Vancouver International Fringe Festival	73,338
The Strategic Action Group	27,199	Vancouver Litigation Support Services Ltd	68,914
The Tempest Development Group Inc	1,267,499	Vancouver Public Library Foundation	108,593
The University of British Columbia	96,274	Vancouver Renewable Energy Cooperative	33,070
The Vancouver Club	291,827	Vancouver School Board	2,549,773
The Vancouver Courier	131,305	VanMar Constructors Inc	303,816
Thomas Leung Structural Engineers Inc	63,945	Vanport Enterprises Ltd	212,365
Thomson Reuters Canada Limited	196,563	VCR Print Co Ltd	43,605
Thurber Engineering Ltd	188,846	Vector Corrosion Technologies Ltd	59,934
Titan Window Films Ltd	31,310	Ventana Construction Ltd	4,680,442
Toe-Hoe Leasing Ltd	291,582	Ventiv Technology Inc	27,395
Tomko Sports Systems Inc	295,527	Venue West Conference Services Ltd	29,069
Total Prepare Inc	51,889	Veratec Engineered Products Inc	25,729
Toter Incorporated	611,349	Verint Americas Inc	179,271
Tourism Vancouver	998,691	Veritiv Canada Inc	29,185
Tower Fitness Equipment Services Inc	109,682	Veterans Memorial Housing Society	82,014
Townline Ventures Howe Street Ltd	28,350	Viking Fire Protection Inc.	519,541
Traction Motorcycles Ltd	58,465	Village & Co	50,376
Trane Canada	87,622	Vimar Equipment Ltd	387,076
Trans Power Construction (1999) Ltd	70,300	Vision Critical Communications Inc	178,984
Translink South Coast BC	51,342	Visual Verification Systems Inc	80,575
Travis Hubner	57,127	Vital Link Ice Cream & Event Mktng Inc	134,099
Trev Deeley Motorcycles	116,506	Viviane De Menezes Lopes	32,231
Triovest Realty Advisors (BC) Inc	5,315,039	VSO School of Music	94,816
Tsunami Solutions Ltd	105,000	VSOCC Family Programs	85,047
Tumbleweed Equipment LLC	55,042	Vu, Erik	31,226
UAP Inc NAPA Auto Parts	1,030,043	Wakefield Developments Ltd	293,595
UBS Industries	73,662	Wall Centre Construction Ltd	102,637
Uline Canada Corporation	158,695	Walter's Exotic Meats Ltd	44,519
Ulmer Contracting Ltd	95,294	Ward's Hydraulic Services	74,195
Under Pressure Property Maintenance	34,041	Warrington PCI Management	2,574,349
Unifirst Canada Ltd	60,634	Waste Management of Canada Corp	812,730
Union of BC Municipalities (UBCM)	270,962	Wayne Nichols	86,345
Unique Promotion	51,744	Weber Supply Company Inc	215,247
United Rentals - Canada	547,042	Wesco Distribution Canada LP	1,893,993
Uptime Industrial Inc	245,181	Wesco Industries Ltd	106,344
Urban Arts Architecture	177,674	Wesgroup Community Developments LP	486,779
Urban Impact Recycling Ltd	120,291	Wesgroup Properties Ltd	168,504
Urban Interactive Studio LLC	31,570	West Auto Sales Ltd	40,658
Urban Systems Ltd	401,443	West Coast Electric Ltd	279,064

**PAYMENTS TO SUPPLIERS OF GOODS AND SERVICES**

**CITY OF VANCOUVER**

West Coast Elevator Services Ltd	280,602	WMW Public: Architecture + Communication Inc	187,635
West Coast Sign Service Ltd	60,793	Wolseley Canada Mechanical Group	116,984
West Creek Farms Ltd	26,085	Workers' Compensation Board of BC	12,114,803
West Shore Constructors Ltd	90,722	Workplace Resource Vancouver	207,967
Westburne West	181,110	WorleyParsons Canada Ltd	184,726
Westcan Scaffolding Inc	30,124	WR Neufeld	94,637
Westend Coal Harbour Comm. Police Centre	237,083	WSP Canada Group Limited	9,007,384
Western Excavating	160,291	Wurth Canada Ltd	38,853
Western Imperial Magnetics Ltd	37,255	Xerox Canada Ltd	75,526
Western Management Consultants	119,101	Xibita	31,972
Western Marine Co.	33,829	Xylem Canada Company	70,648
Western Oil Services Ltd	28,573	Yard At A Time Concrete (1988) Ltd	126,084
WesternOne Rentals & Sales LP	87,224	Yen Bros. Food Service (2011) Ltd	530,806
Westerra Equipment LP	356,705	Yeomen Property Maintenance & Renovation Ltd	819,688
Westjet	52,070	Young Anderson Barristers & Solicitors	99,754
Westvac Industrial Ltd	167,730	YWCA Vancouver	1,617,193
Westwood Topsoil Ltd	30,069	Zeemac Vehicle Lease Ltd	772,102
Whitehall Reproductions Canada	29,906	Zimcarvings	107,821
Whitelaw Twining In Trust	50,000		
Whitewater Communications Inc	61,642	vendors > \$25,000	\$ 783,534,318
Wilco Civil Inc	277,031		
Wild Salmon Caravan	25,025	vendors < \$25,000	20,802,679
Williams Direct Dryers	112,874		
Willis Canada Inc	2,990,439	Total	\$ 804,336,997
Win Chemicals Limited	25,283		
Wire to Wire Manufacturing Ltd	28,917		

BC Libraries Cooperative	\$	348,037
Beijing Bookstore		90,127
Centre for Equitable Library Access		43,696
CVS Midwest Tape		548,181
EBSCO Canada Ltd.		225,615
Gale Group		65,443
Gibson Library Connections Inc.		45,673
Ingram		52,792
Kidsbooks		62,327
Kinokuniya Book Stores of America Co.		34,503
Librairie Monet		31,301
Library Bound Inc.		863,052
Linkedin Ireland Unlimited Company		37,975
MAL (Richmond)		33,739
OverDrive, Inc.		562,671
Pressreader		80,674
ProQuest LLC		138,794
Raincoast Book Distribution Ltd.		51,581
SINO United Publishing (CAN) Ltd.		158,022
Thomson Reuters		43,545
Today's Books		31,473
United Library Services Inc.		473,478
Whitehots Canadian Library Services		686,142
		<hr/>
vendors > 25,000	\$	4,708,841
vendors < 25,000		525,712
		<hr/>
	\$	5,234,553
		<hr/>

The City prepares the schedule of payments based on actual disbursements processed through its Accounts Payable system. This provides assurance on completeness as the reported amounts are reconciled to the financial system cheque register and electronic funds transfer records.

The schedule of payments is a "cash basis" listing. This figure therefore will differ significantly from the expenditures in the consolidated financial statements which are reported on an accrual basis resulting in timing differences. Furthermore, there are disbursements which are not considered expenditures including payments made to other taxing authorities, employee payroll deductions, debt principal repayments. Conversely, there are expenditures which do not involve an actual disbursement (in addition to accruals) - grants offset by related revenues (e.g. Theatre operating grants) and holdbacks.

**STATEMENT OF  
GRANT PAYMENTS**



**GRANTS - BUSINESS IMPROVEMENT ASSOCIATIONS****CITY OF VANCOUVER**

Cambie Village Business Association	\$ 225,000	Mount Pleasant Commercial Improvement Soc	469,565
Collingwood Business Improvement Assoc	210,101	Point Grey Village Business Association	225,000
Commercial Drive Business Society	504,391	Robson Street Business Association	599,821
Davie Village Business Improvement Assoc	840,110	South Granville Business Improvement Assoc	660,000
Downtown Vanc. Business Improvement Assoc	2,846,816	South Hill (Fraser Street) Business Association	125,000
Dunbar Village Business Association	155,250	Strathcona Business Improvement Association	841,500
Gastown Business Improvement Society	602,000	Vancouver Chinatown Business Improvement Assoc	410,750
Hastings Crossing Business Improvement Assoc	206,000	Victoria Drive Business Improvement Assoc	187,000
Hastings North Business Improvement Assoc	500,790	West Broadway Business Improvement Assoc	275,000
Kerrisdale Business Association	359,000	Yaletown Business Improvement Association	865,000
Kitsilano - 4th Avenue Business Association	410,000		<u>\$ 11,700,546</u>
Marpole Business Association	182,452		

## GRANTS - CULTURAL

## CITY OF VANCOUVER

221A Artist Run Centre Society	\$ 22,000	Contemporary Art Gallery Society of BC	70,000
605 Collective Dance Society	17,000	Crab - Water for Life Society	2,300
Access to Media Education Society	7,750	Craft Council of British Columbia	15,000
Accordion Noir Society	10,000	Creativa International	6,000
Action at a Distance Dance Society	4,500	Curiosity Collider Art-Science Foundation	3,500
Aeriosa Dance Society	15,000	Cyrilika Slavic Chamber Choir	6,565
Africa Great Lakes Networking Foundation	2,000	DanceHouse	21,000
Alley Theatre Association	11,000	Dancing on the Edge Festival Society	25,000
Artists for Conservation International Foundation	4,500	Delinquent Theatre	7,000
Artists in Our Midst Society	4,000	Downtown Eastside Neighbourhood House	1,000
Arts Club of Vancouver Theatre Society	160,000	Downtown Eastside Women's Centre	7,000
Arts In Action Society	8,500	Doxa Documentary Film and Video Festival	23,000
Arts Umbrella	54,111	Doxa Documentary Film Festival	17,394
Artstarts In School	107,500	Dr. Sun Yat Sen Garden Society	2,000
Asian Canadian Writer's Workshop	5,000	Dumb Instrument Dance Society	6,000
Asian-Canadian Special Events Association	37,544	Dusty Flowerpot Cabaret Society	8,000
Association of Book Publishers of BC	18,000	Early Music Vancouver	17,460
Association of United Ukrainian Canadians	6,500	EarHand Gleaners Society	6,500
ASTC Science World Society	105,000	East Vancouver Community Music School Soc	1,000
Astrolabe Musik Theatre	4,000	Eastside Culture Crawl Society	13,000
Axis Theatre Society	34,000	Edam Performing Arts Society	20,000
BC Chinese Music Association	12,630	Electric Company Theatre Society	35,000
Ballet BC	239,746	Elektra Women's Choir	18,500
Bard on the Beach Theatre Society	60,000	Erato Ensemble Society	7,907
Barking Sphinx Performance Society	4,000	Fight With a Stick/Leaky Heaven Performance Soc	15,000
Battery Opera Performing Arts Society	16,000	Fighting Chance Productions Society	6,690
Bill Reid Foundation	27,500	Fillip/Projectile Publishing	15,000
Blueridge Chamber Music Society	8,014	Firehall Theatre Society	75,000
Boca Del Lupo Theatre Society	30,000	Flamenco Rosario Arts Society	27,912
Borealis String Quartet Society	5,338	Foolish Operations Society	2,500
Boys And Girls Clubs Of South Coast BC	2,000	Friends of Chamber Music	36,748
Burrard Arts Foundation	8,000	Frog Hollow Neighbourhood House	2,550
Canadian Alliance of Dance Artists	15,000	Fugue Theatre Society	10,000
Canadian Council of the Blind (CCB)	13,000	Full Circle: First Nations Performance Society	75,000
Canadian International Dragon Boat Festival Soc	28,000	Gallery Gachet Society	24,000
Canadian Music Centre BC Region	26,500	Gathering Place	9,500
Capture Photography Festival Society	9,000	Girls Rock Camp Vancouver	5,000
Car Free Vancouver Society	13,200	Golden Panda Intl. Short Film Festival Committee	9,482
Caravan Stage Society	58,750	Greater Vancouver Professional Theatre Alliance	13,000
Caravan World Rhythms Society	17,000	Green Thumb Theatre	60,000
Carnegie Community Centre Association	1,700	Grunt-Visible Arts Society	37,500
Carousel Theatre Society	32,000	H R MacMillan Space Centre Society	519,400
Celtic Fest Vancouver Society	2,500	Hard Rubber New Music Society	15,000
Centre culturel francophone de Vancouver	3,847	Hardline Productions Theatre Society	8,500
Centre of Integration for African Immigrants	2,000	Health Arts Society	20,000
Children's Arts Umbrella Association	7,500	Hellenic Congress of BC	8,500
Children's Festival (CIAYA)	126,500	Highs and Lows Choral Society	3,500
Chinese Cultural Centre Of Greater Vancouver	2,250	Hong Kong Exile Arts Association	5,500
Chor Leoni Men's Choir	20,000	Hybrid Ancestry Public Arts Society	5,000
Cineworks Independent Filmmakers Society	36,000	I. E. Artspeak Gallery Society	29,000
CircusWest Performing Arts Society	1,267	Indian Summer Arts Society	38,400
City of Nations Society	12,684	Instruments of Change Society	7,500
City Opera Vancouver	15,000	Italian Cultural Centre Society	7,000
Co. Erasga Dance Society	15,000	Italian Day Festival Society	4,000
Coastal Jazz & Blues Society	108,400	ITSAZOO Productions Society	13,000
Collingwood Neighbourhood House Society	7,500	Jewish Community Centre of Gr Vancouver	10,000
Comm Arts Council of Vanc. & Fearless Festival	15,000	Jewish Museum and Archives of BC	4,000
Compagnie Vision Selective Arts Society	5,000	Joe Ink Performance Society	15,000
Compaigni V'Ni Dansi Society	7,000	Karen Flamenco Dance Society	14,796

Karen Jamieson Dance Society	15,000	Redshift Music Society	17,000
Kickstart Disability Arts and Culture	13,500	Reel Causes Society	1,000
Kidd Pivot Performing Arts Society	28,000	Reel to Real Celebration of Moving Images Soc	16,000
Kinesis Dance Society	4,000	Rice and Beans Theatre Society	9,000
Kits Point Military History Museum	5,500	Roedde House Preservation Society	7,000
Kitsilano Neighbourhood House	1,700	Ruby Slippers Productions Society	15,000
Kiwassa Neighbourhood House	4,850	Rumble Productions Society	30,000
Kokoro Dance Theatre Society	39,000	Sad Magazine Publishing Society	4,500
Kwi Awt Stelmexw (KAS Cultural Society)	6,000	Screaming Weenie Productions Society	15,000
Latincouver Business & Cultural Society	7,000	Secret Lantern Society	16,500
Latinos In Action Vancouver Foundation	2,500	Seismic Shift Arts Society Women	33,898
Le Centre Cultural Francophone Vancouver	20,000	Shay Kuebler Radical System Arts Society	6,000
Les Productions Figlio Society	9,000	Society for the Museum of Original Costume	1,267
Live Biennial of Performance Art Society	15,000	Society of Graphic Designers	2,500
Lumiere Festival Vancouver Society	2,500	Solo Collective Theatre Society	9,000
Machinenoisy Dance Society	2,000	Some Assembly Arts Society	7,500
Made in BC - Dance on Tour Society	3,500	Sophisticated Laughter Society	3,848
Madskillz Vancouver	1,000	Sound of Dragon Society	8,338
Maker Foundation	8,500	South Asian Arts	5,500
Malaspina Printmakers' Society	20,000	South Asian Family Association	6,000
Mascal Dance Society	15,000	South Granville Senior Friendship Centre	6,000
Miscellaneous Productions Society	19,500	Spring Show Production Organization Society	13,400
Move: the Company (Movement Dance Prod. Soc)	7,000	Standing Wave Society	10,338
Movement Enterprises Society	13,000	Still Moon Arts Society	15,000
Mt Pleasant Neighbourhood House	4,250	Streetrich Hip Hop Society	1,700
Museum of Vancouver	1,078,289	Subterranean Literary Collective Society	12,000
Music In The Morning Concert Society	20,000	Taiwanese Canadian Cultural Society	9,848
Music on Main Society	35,852	Tara Cheyenne Performance	14,000
Musica Intima Society	21,000	Teatr Polski-Polish Theatre	5,000
Native Daughters of BC	9,000	The Chop Theatre Society	12,000
New Forms Media Society	15,000	The Elbow Theatre Society	7,000
New Orchestra Workshop Society	14,000	The Geist Foundation	13,500
New Performance Works Society	27,180	The Gr. Vanc. Alliance for Arts and Culture Society	45,000
Newworld Theatre	33,000	The Only Animal Theatre Society	15,000
Norman Rothstein Theatre	30,000	The Plastic Orchid Factory	7,000
November Theatre Society	8,000	The Postmodern Camerata Society	2,533
OCW Arts & Publishing Foundation	9,000	The Response Dance Society	6,000
Open Door Social Services Society	2,000	The Writers' Exchange Society	6,500
Or Gallery	29,000	Theatre For Living	24,000
Other Sights for Artists' Projects Association	11,500	Theatre La Seizieme	55,324
Out Innerspace Dance Theatre and Film Society	17,000	Theatre Replacement Society	25,000
PACE - Providing Alt. Counselling & Education Soc	8,500	Theatre Terrific Society	15,000
Pacific Ballet Society	100,000	Time Will Tell Arts Society	3,000
Pacific Cinematheque	45,000	Tomoe Arts Society	6,000
Pacific Community Resources Society	3,000	Tomorrow Collective Arts Society	12,000
Pacific Theatre	22,000	Touchstone Theatre Society	35,000
Pangaea Arts Society	5,000	Turning Point Ensemble Society	31,000
PHS Community Services Society	5,500	Universal Gospel Choir	7,563
Pink Ink Theatre Productions Association	28,697	Up In The Air Theatre Society	15,000
Pitt Gallery	18,000	Urban Ink Productions	35,000
Playwright's Theatre Centre	40,000	Urban Native Youth Association	5,000
Poetry is Dead Magazines Society	6,500	Uzume Taiko Drum Group Society	7,065
Powell Street Festival Society	35,000	Van Dyke March And Festival Society	3,500
Pride In Art Society	19,000	Vancouver Aboriginal Friendship Centre Society	9,000
Push International Performing Arts Society	127,951	Vancouver Academy of Music	48,687
Radix Theatre Society	15,000	Vancouver Access Artists Run Centre	21,000
Raven Spirit Dance Society	14,000	Vancouver Art and Leisure Society	6,000
Reach Community Health Centre	4,000	Vancouver Art Gallery	2,181,000
Realwheels Society	17,000	Vancouver Arts Colloquium Society	2,500

Vancouver Asian Film Festival Society	7,575	Vancouver Pro Musica Society	15,338
Vancouver Asian Heritage Month Society	3,000	Vancouver Recital Society	40,310
Vancouver Bach Choir	54,713	Vancouver Recovery Through Art Society	2,518
Vancouver Ballet Society	3,500	Vancouver Seniors' Singing Club Association	19,720
Vancouver Book and Magazine Fair Society	18,000	Vancouver Society for Early Music	55,000
Vancouver Cantata Society	18,507	Vancouver Street Dance Association	3,500
Vancouver Cantonese Opera	6,000	Vancouver Swing Society	2,200
Vancouver Chamber Choir	63,753	Vancouver Symphony Society	1,354,282
Vancouver Cherry Blossom Festival	7,000	Vancouver Tagore Society	4,500
Vancouver Chinese Instrumental Music Society	7,267	Vancouver Tap Dance Society	7,500
Vancouver Chinese Singers Society	6,065	Vancouver Theatresports League	10,500
Vancouver Chopin Society	11,843	Vancouver Wooden Boat Society	2,000
Vancouver Co-Operative Radio	25,000	Vancouver Writers Festival	3,847
Vancouver Dance Centre Society	78,000	Vantage Point	100,000
Vancouver East Cultural Centre	115,000	Vetta Chamber Music Society	10,500
Vancouver Folk Music Festival Society	80,000	Vines Art Festival Society	5,250
Vancouver Inter-Cultural Orchestra	22,533	Visceral Visions Society	2,000
Vancouver International Bhangra Celebration Soc	10,000	VIVO Media Arts Ctr Satellite Vide Exchange Soc	30,000
Vancouver Int'l Ctr for Contemp. Asian Art	37,000	VSO School of Music	10,994
Vancouver International Dance Festival	45,274	Wen Wei Dance Society	22,000
Vancouver International Film Festival	208,122	WePress Community Arts Space Society	8,000
Vancouver International Fringe Festival	40,000	West Coast Feminist Literary Magazine Society	5,000
Vancouver International Jazz Festival	40,200	West End Arts Society	2,500
Vancouver International Writers Festival Society	65,000	West End Seniors' Network	2,550
Vancouver Jewish Film Festival	10,000	Western Front Society	46,000
Vancouver Latin American Cultural Centre	10,538	Western Gold Theatre Society	9,000
Vancouver Latin American Film Festival	16,000	Western Theatre Conspiracy Arts Society	17,000
Vancouver Maritime Museum	400,000	Women In Film & Television Vancouver Society	8,000
Vancouver Moving Theatre	25,000	Working Spark Theatre Arts Society	2,000
Vancouver New Music Society	37,281	World Rhythms for Youth Society	3,000
Vancouver Opera Association	496,400	Yarillo Contemporary Music Society	1,267
Vancouver Out On Screen Film & Video Society	47,195	Zee Zee Theatre	10,000
Vancouver Poetry House	9,000		
Vancouver Pride Society	9,000		
			\$ 12,101,455

211 British Columbia Services Society	\$ 38,468	Justice Education Society of BC	27,004
Aboriginal Mother Centre Society	30,000	Kinbrace Community Society	5,000
Atira Women's Resource Society	69,902	Kitsilano Neighbourhood House	
Aunt Leah's Independent Lifeskills Society	35,444	Neighbourhood Organization	89,232
Battered Women's Support Services	74,520	Seniors Resource Centre Coordinator	25,000
Big Brothers of Greater Vancouver	40,288	Westside Food Collaborative	15,000
Big Sisters of BC Lower Mainland	49,272	Kiwassa Neighborhood Services Association	
Boys And Girls Clubs of South Coast BC	64,628	Food Program Coordinator	14,000
Britannia Community Centre Society	16,000	Neighbourhood Organization	115,296
Canadian Aids Society	32,000	Seniors Resource Centre Coordinator	10,000
Canadian Mental Health Association	68,200	Youth Programs	37,388
Canadian National Institute for the Blind	16,560	Kiwassa Neighbourhood House	79,000
Canadian Paraplegic Association	48,000	La Boussole, Centre Communautaire Societe	19,860
Cedar Cottage Food Network Society	11,000	Learning Disabilities Assoc of BC	25,376
Cedar Cottage Neighbourhood House	113,036	Leave Out Violence (LOVE), BC	34,628
Children of The Street Society	15,200	Little Mountain Neighbourhood House Society	129,464
Coast Foundation Society	221,071	Lookout Emergency Aid Society	33,200
Collingwood Neighbourhood House Society	180,240	Lu'ma Native BCH Housing Society	35,000
Crisis Intervention & Suicide Prevention Ctr of BC	29,364	Marpole Oakridge Family Place	75,632
Disability Alliance BC Society	38,452	Metro Van. Aboriginal Executive Council Society	197,600
Downtown Eastside Neighbourhood	77,200	Mission Possible Compassionate Ministries Soc	139,987
Downtown Eastside SRO Collaborative Society	66,332	Mosaic - 3 Community Outreach Programs	128,276
Downtown Eastside Women's Centre		Mount Pleasant Family Centre Society	68,968
Aboriginal Healing and Wellness	20,000	MP Enterprises	79,993
Chinese Seniors Outreach	52,492	Mt Pleasant Neighbourhood House	
Management	90,572	Aboriginal Community	35,000
Dugout Drop-In Centre Society	40,600	Family Drop-in	10,612
Eastside Family Place Society	58,236	Food Network	11,000
Family Services of Greater Vancouver		Neighbourhood Organization	84,216
Counselling Program	20,000	Multicultural Helping House Society	52,744
Directions Outreach Youth Services	98,540	Native Education Centre	97,376
First Funds Society	20,400	NICCSS	31,480
First United Church Community Ministry Society	25,376	PACE - Providing Alt. Counselling & Education Soc	123,000
Forest and The Femme Society	7,000	Pacific Community Resources Society	93,660
Four Eleven Seniors' Centre Society	55,000	Pacific Immigrant Resources Society (PIRS)	83,392
Frog Hollow Neighbourhood		Pacific Legal Education and Outreach Society	21,000
Anti-Stigma Program	55,000	Pacific Post Partum Support Society	17,684
Frames Film	25,000	PeerNet BC	38,472
Generating Connections	10,000	PHS Community Services Society	357,421
Neighbourhood Organization	102,548	PLEA Community Services Society of BC	31,868
Youth Skills	22,192	Potluck Cafe Society	17,000
Other	21,400	PovNet Society	20,000
Gallery Gachet Society	20,000	Providence Health Care Society	7,880
Gordon Neighbourhood House	99,728	QMUNITY	79,412
Gr. Van. Law Students Legal Advice Soc - UBC	39,136	Raincity Housing & Support Society	85,000
Hastings Community Association	14,000	Ray-Cam Community Association	18,000
Hastings Crossing Business Improvement Assoc	15,000	Reach Community Health Centre	22,980
Hastings Family Drop-In Enrichment Centre	30,452	Red Fox Healthy Living Society	39,580
Hastings North Area Planning Association	21,600	Renfrew-Collingwood Seniors' Society	22,528
Hastings North Business Improvement Assoc	22,800	S.U.C.C.E.S.S.	
Health Initiative for Men Society	28,147	Counselling Service for the Chinese Community	10,000
Helping Spirit Lodge Society	25,376	Seniors QOL Program	41,656
Immigrant Services Society of BC	124,476	Youth at Risk program	68,208
Inland Refugee Society of BC	66,860	Sanctuary Mental Health Society	18,000
Inner City Safety Society (NICCSS)	15,000	Seniors Services Society of BC	32,888
Japanese Community Volunteers Association	10,000	South Granville Seniors Centre	68,692
Jewish Family Service Agency	16,120	South Vancouver Family Place	79,432
Jewish Seniors Alliance of Greater Vancouver	10,000	South Vancouver Neighbourhood House	

## GRANTS – COMMUNITY continued

## CITY OF VANCOUVER

Food Network	15,000	Vancouver Community Network	20,604
Neighbourhood Organization	115,000	Vancouver Native Health Society	35,000
Seniors Projects	50,472	Vancouver Rape Relief and Women's Shelter	33,972
St. Paul's Hospital Foundation	60,000	Vancouver Recovery Club	19,116
Strathcona Community Centre Association	94,044	Vancouver Second Mile Society	
Street Corner Media Foundation	40,300	Downtown South NBHD Helpers	29,816
Street Youth Job Action	56,750	DTES NHBD Helpers	51,256
Supporting Women's Alternatives Network (SWAN)	24,800	DTES Seniors' Centre	37,732
The Bloom Group Community Services Soc	40,000	NBHD Helpers Chinese Outreach	33,972
The John Howard Soc. of the Lower Mainland BC	20,300	Vancouver Venture For Diversity Society	20,000
The Kettle Friendship Society	125,502	Vantage Point	72,704
The Kidsafe Project Society	29,000	Warriors Against Violence Society	15,428
The McCreary Centre Society	40,000	Watari Research Association	72,868
The Writers' Exchange Society	15,000	West End Seniors' Network	54,520
Theatre For Living	16,814	West Side Family Place Society	40,192
Thunderbird Neighbourhood Association	40,800	Western Institute For The Deaf	10,560
Tides Canada Initiatives Society	72,000	Wish Drop-In Centre Society	160,500
Trac Tenant Resource & Advisory Centre	55,996	Women Against Violence Against Women	62,988
UBC Faculty of Land and Food Systems	147,513	YWCA Vancouver	
United We Can	341,857	Crabtree Corner	58,876
Urban Native Youth Association	72,216	Single Mothers Support Services	21,976
Vancouver Aboriginal Comm. Policing Centre Soc	20,000		
Vancouver Area Network of Drug Users (VANDU)	39,580		
Vancouver Association for the Survivors of Torture	40,000		
			\$ 8,148,337

## GRANTS – CHILDCARE

## CITY OF VANCOUVER

Aboriginal Mother Centre Society	\$ 20,587	Fleming Out of School Care	12,352
BC Aboriginal Childcare Society	25,000	Poppins Preschool & Out of School Care	21,905
Brant Villa Daycare Society	20,587	Waverly Out of School Care	8,235
Britannia Community Services Centre		Other	3,057
Britannia Out of School Care	27,000	St Michaels Anglican Church	20,587
Eagles Daycare & Out of School Care	16,470	Strathcona Community Centre Association	
Grandview Terrace Child Care	27,000	After School Adventures	27,000
Cedar Cottage Neighbourhood		Preschool and Group Childcare Centre	27,000
Beaconsfield	12,352	Sunset Childcare Society	20,587
Lord Selkirk	10,294	Sunset Community Association	35,171
Queen Alexandra	24,704	The Vancouver Society	
Coalition of Child Care Advocates of BC	14,000	Atelier	19,800
Collingwood Neighbourhood		Bayshore	39,600
Duke Str. Preschool	26,351	Dorothy Lam	39,600
Renfrew School Age Child Care Centre	24,704	International Village	39,600
Reserve Operating	39,600	Library Square	19,800
Sarah House Early Learning & Care Centre	20,587	Quayside	39,600
Terry Tayler	19,800	Sapphire	19,800
Developmental Disabilities	56,776	Sea Star	39,600
Eastside Family Place Society	3,261	Shaw Tower	19,800
Frog Hollow Neighbourhood		The Junction Children's Centre	19,800
Kidsworld School Age Care	27,000	The Mark Children's Centre	19,800
Nootka Group Care	16,470	West Village Children's Centre	39,600
Satellite Daycare	27,000	Other	123,645
Other	5,000	Thunderbird Neighbourhood Association	19,949
Gordon Neighbourhood House	5,000	Vancouver Chinese Pentecostal Benevolent Soc	20,587
Kitsilano Montessori Daycare	6,600	Vancouver Native Health Society	27,000
Kitsilano Neighbourhood House	5,000	Vantage Point	15,000
Kiwassa Neighborhood Services	13,587	Westcoast Child Care Resource Centre	282,761
Kiwassa Neighbourhood House	5,000	YMCA of Greater Vancouver	
Kiwassa Neighbourhood Services Assn	20,587	Franklin	9,470
Little Mountain Neighbourhood House Society	30,880	Maquinna YMCA Kids Club	8,235
McGregor Childcare Society	27,000	Nanook House	27,000
Mount Pleasant Child Care Society -	27,000	Woodwards	136,800
Mount Pleasant Community Centre	63,195	YWCA Vancouver	
Mt Pleasant Neighbourhood House		Citygate	20,587
Before & After School Care	18,117	Crabtree Corner	27,000
Daycare & Preschool	18,611	Emma's	27,000
Other	10,432	Leslie Diamond	39,600
Ray-Cam Community Association	27,000		
Shannon Daycare Society	27,000		
South Vancouver Family Place	8,152		
South Vancouver Neighbourhood House			
			\$ 2,094,632

## GRANTS – OTHER

## CITY OF VANCOUVER

221A Artist Run Centre Society	\$ 4,000	Federation of Russian Canadians of BC	150,000
Aboriginal Mother Centre Society	2,500	Fillip/Projectile Publishing Society	4,000
Aids Vancouver	115	Firehall Theatre Society	22,910
Association of United Ukrainian Canadians	13,568	First United Church Community Ministry Society	45,000
ASTC Science World Society	43,175	Free Kick Foundation	2,500
Atira Women's Resource Society	531,686	Frog Hollow Neighbourhood House	11,500
Badminton BC	3,750	Gallery Gaget Society	20,040
Bard on the Beach Theatre Society	132,000	Gee How Oak Tin Association	9,375
BC Artscape Society	127,000	Golf Canada	7,500
BC Coalition of People with Disabilities	55,713	Gordon Neighbourhood House	24,800
BC Francophone Youth Council	5,000	Grandview Skating Club	5,000
BC Housing Management Commission	485,000	Greater Van Food Bank Society	25,000
BC Rugby Union	21,250	Green Thumb Theatre	3,030
BC Sports Hall of Fame And Museum	3,500	Greyhaven Exotic Bird Sanctuary	5,000
BC Wheelchair Sports Association	3,500	Groundswell Education Society	2,325
BCIT	45,000	Grunt Gallery	48,000
Bill Reid Foundation	100,000	Grunt-Visible Arts Society	9,275
Boys And Girls Clubs of South Coast BC	30,000	Hard Rubber New Music Society	16,840
Britannia Community Centre Society	50,000	Hive Vancouver Society	22,500
British Columbia Table Tennis	3,000	Hives for Humanity Society	22,655
Burrard Arts Foundation	40,000	Hoy Ping Benevolent Association	167
Canada One Athletic Foundation	5,000	HUB Cycling	45,000
Canada Place Corporation	10,000	IMAPON (Interdisciplinary Media Artists Assn)	5,000
Canada/BC Business Services Society	50,000	Inland Refugee Society of BC	2,500
Canadian Dolphin Swim Club	1,500	Italian Cultural Centre Society	3,000
Canadian Music Centre BC Region	23,330	Kokoro Dance Theatre Society	72,500
Capture Photography Festival Society	24,000	Latincoover Business & Cultural Society	2,000
Carnegie Community Centre	25,000	Lim Sai Hor Kow Mock Benevolent Assoc	195,000
Catalyst Community Developments Society OLC	620,000	Lumiere Festival Vancouver Society	30,000
Cedar Cottage Food Network Society	34,000	Lung Kong Tien Yee Association	150,000
Cedar Cottage Neighbourhood House	25,000	Mah Society of Canada	125,000
Centre for Mobility & Health Society	100,000	Mount Pleasant Business Improvement Area	5,000
Children's Arts Umbrella Assn	10,000	Mount Pleasant Child Care Society	7,500
Chin Wing Chun Tong Society	120,000	Mount Pleasant Family Centre Society	25,000
Chinatown Society Heritage Building	45,000	MP Enterprises	700
Chinese Benevolent Association of Vancouver	20,000	Mt Pleasant Neighbourhood House	41,411
Chinese Social Development Society	23,400	Music On Main Society	30,000
Christ Church Cathedral	25,000	Network of Inner City Community Services	108,015
Chrysalis Drug and Alcohol Abuse Recovery Society	10,000	Norman Rothstein Theatre	5,793
Circle of Eagles Society	2,800	Notre Dame Regional Secondary School	2,250
Collingwood Neighbourhood House Society	283,031	Open Door Social Services Society	45,000
Community Arts Council Of Vancouver	1,000	Or Gallery	22,000
Community Lab Society	3,500	Other Sights For Artists' Projects Association	6,000
Craft Council of British Columbia	15,040	Pacific Ballet Society	15,200
Create Vancouver Society	124,500	Pacific Cinematheque	6,862
Creative Cultural Collaborations Society	5,625	Pacific Theatre	11,940
Critter Care Wildlife Society	3,747	PEDAL	18,541
Cultivate Canada	5,000	Performing Arts Lodges (PAL)	25,975
Cycling BC	5,625	PHA Public Health Association of BC	29,000
Dev. Disabilities Assoc of Vancouver-Richmond	6,500	PHS Community Services Society	126,250
Downtown Eastside Neighbourhood House	14,680	Potluck Cafe Society	22,240
Downtown Eastside SRO Collaborative Society	2,600	Pride In Art Society	19,000
Downtown Eastside Women's Centre	81,894	Promotion Plus Girls and Women in Physical Activitiy	2,625
Dugout Drop-In Centre Society	9,180	Pulling Together Canoe Journey	20,000
Ecotrust Canada	67,819	Raincity Housing & Support Society	5,000
Embers	72,500	Raven Spirit Dance Society	3,166
Environmental Youth Alliance	76,000	Ray-Cam Community Association	112,000
Evergreen	25,000	Realwheels Society	17,450
False Creek Rowing Club	1,500	Renfrew-Collingwood Seniors' Society	3,000
Family Services of Greater Vancouver	2,200	Roundhouse Community Centre Association	37,500



## GRANTS – OTHER continued

## CITY OF VANCOUVER

Royal Vancouver Yacht Club	5,625	Vancouver Foundation	60,000
Simon Fraser University	65,000	Vancouver Heritage Foundation	127,500
Skate Canada-British Columbia/Yukon	5,000	Vancouver Holocaust Education Centre	14,385
Skidegate Saints Basketball Club	7,500	Vancouver International Ctre for Contemporary Asian Art	290
South Granville Seniors Centre	5,000	Vancouver International Film Festival	5,000
South Vancouver Neighbourhood House	2,200	Vancouver International Soccer Festival	5,000
Special Olympics BC	1,500	Vancouver Japanese Language School	45,000
St. James Community Square Society	75,000	Vancouver Killarney Minor Lacrosse	3,000
St. Paul's Hospital Foundation	1,000,000	Vancouver Maritime Museum	17,500
Strathcona Business Improvement Assoc	42,930	Vancouver Moving Theatre	11,498
Strathcona Community Centre Association	43,750	Vancouver Native Health Society	20,000
Streetohome Vancouver Foundation	150,000	Vancouver Pacific Swim Club	4,000
Table Tennis Canada	3,000	Vancouver Pride Society	20,000
Tennis British Columbia	8,125	Vancouver School Board	3,453
Terminal City Glass Co-Op	2,557	Vancouver Secondary Schools Athletic Assoc	8,750
The 127 Society For Housing	102,790	Vancouver Tap Dance Society	20,800
The Arts Club of Vancouver Theatre Foundation	115,650	Vancouver Tsung Tsin Association	3,330
The Kettle Friendship Society	3,000	VIVO Media Arts Ctr Satellite Video Exchange Soc	59,148
The Plastic Orchid Factory	85,760	Volleyball BC	12,500
The Small Animal Rescue Society of BC	2,500	VSOCC Family Programs	37,000
The Writers' Exchange Society	18,000	Watari Research Association	3,000
Tides Canada Initiatives Society	107,300	WePress Community Arts Space Society	18,000
Tse Clansmen Association	20,000	West Coast Childcare Resources Centre	36,372
UBC	45,000	West End Business Improvement Association	20,000
Union Gospel Mission	4,500	West End Seniors' Network	2,300
Union of BC Municipalities (UBCM)	17,500	West Point Grey Community Association	50,330
Urban Native Youth Association Outreach	72,930	Western Front Society	35,000
Vancity Community Foundation	190,200	Wish Drop-In Centre Society	14,850
Vancouver Academy of Music	28,210	Women Against Violence Against Women	2,500
Vancouver Art Gallery	30,000	Youth Unlimited	2,400
Vancouver Buddhist Temple	10,912	Yue Shan Society	79,686
Vancouver Chinatown Foundation	45,000		
Vancouver Co-Operative Radio Comm Radio Educ Soc	25,000		
Vancouver Female Ice Hockey Association	5,625		
			\$ 8,632,219