

CHECITIVE Strategy/



- 1. Background
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1. Background

Background — Creative City Strategy Council Motion



On May 17, 2017, Council directed staff to:

Develop a vision for culture and creativity in Vancouver which

- Addresses current and emerging challenges and opportunities
- Reflects the culture and history of the city
- Interfaces with other city policies and strategies

Work with stakeholders, including the Arts and Culture Policy Council, to inform a new strategy which includes specific goals and targets with timelines and deliverables

Background — 2008-2018 Culture Plan



2004 Culture Plan Task Force established 2007 Public Consultation on Culture Plan Begins 2008 Council Approves: Culture Plan for Vancouver 2008-2018 Culture Plan 2008-2018 - Implementation Plan: Grants Review, Cultural Spaces Strategy, Public Art Review, Cultural Tourism Strategy 2012 Arts & Culture Policy Council established 2013 Council Approves Culture Plan: Strategic Directions for the Next 5 Years 2014 Maximizing Investment in Public Art program

2016 Public Art Boost

Background — 2008-2018 Culture Plan Priorities



- Innovation
- Learning
- Connecting People, Ideas
 & Communities
- Neighbourhoods
- Valued & Valuable



Grants

OPERATIONAL FUNDING

Overall increase

2007 \$5.9M

2017 \$7.8M

(\$6.7M Operating level + \$1.1M Annual Assistance level)

New operational program - Annual Assistance

2015 \$457,000

2017 \$1.1M

ORGANIZATIONAL CAPACITY

Annually 135 organizations access workshops & customized support

SUPPORT FOR EMERGING ARTISTS

2016: 48 applications funded; 55 participating artists; 1,974 participating youth

SERVICE ENHANCEMENTS

Streamlined Online Applications
Biennial Application Process



Public Art

COMMISSIONS

58 permanent works from local and international artists 21 new temporary projects 100+ new murals

INDIGENOUS VISIBILITY

6 new works by Indigenous artists for Canada 150+

COLLECTION

Public Art Registry

ARTISTS FIRST

Artist Initiated open calls

2009-2010 24 new works2011-2012 13 new works

in progress



Spaces

PARTNER ON NEW SPACES

12 new spaces 156,678 sq ft 30 Non Profit Organizations

Woodwards, BMO Theatre, The Post (CBC), Arts Factory, The Annex, VSO Music School, York Theatre

STRENGTHEN
INFRASTRUCTURE & CAPACITY
\$8.3M in Cultural Infrastructure
Grants
226 projects
126 Non Profit Organizations

PROTECT EXISTING SPACES

Western Front, grunt gallery, St. James Community Square, Joy Kogawa House

REDUCE RED TAPE

Regulatory assistance Developed Arts Event License

Reviewed regulations impacting live performance venues & artists studios

COMMUNITY & AREA PLANNING

Working with community to integrate arts & culture into planning
False Creek Flats, North East False Creek,
Cambie Corridor



Major Project Highlights

2010 Olympic and Paralympic Public Art Program

2011 Celebrate Vancouver 125

2016 Artist in Residence pilot in Sustainability

2017 Canada 150+



Snapshot 2016

\$12.1m

CULTURAL GRANTS TO NON-PROFIT ORGS

\$11.90

ADDITIONAL FUNDS RAISED FOR EVERY DOLLAR INVESTED THRU OPERATING GRANTS

17,000

ARTISTS PARTICIPATING IN GRANT-SUPPORTED WORKS

463

NUMBER OF CULTURAL GRANTS AWARDED

82%

PERCENTAGE OF GRANT FUNDS AWARDED COMPARED TO FUNDS REQUESTED

6.3m

ATTENDANCE AT
GRANT-SUPPORTED EVENTS

830,633 ft²

TOTAL SPACE PROVIDED BY CULTURAL SERVICES

\$3m

INVESTMENT IN
DEVELOPING NEW
CULTURAL SPACE

\$750k

INVESTMENT IN NEW CITY-OWNED PUBLIC ART



2. Current Context



Vancouver Today

1

Consistently ranked one of the top 5 most liveable cities

in the world

THE ECONOMIST

2

Globally recognized as a Greenest City leader

C40, UN

3

Fastest growing economy in Canada

CONFERENCE BOARD OF CANADA, RBC

4

Diverse population

- 150 languages spoken
- 44% of residents are immigrants
- 'most Asian city outside Asia'

STATS CAN, VANCOUVER SUN 5

City of Reconciliation

PROCLAMATION IN 2013, ADOPTED BY COUNCIL IN 2014

Current Context — Global / Local Defining Trends



- 4th Industrial Revolution: The Digital Age
 Shifting modes of production, consumption & participation
- Affordability & increasing inequality
 Displacement & Migration
 Housing & Public Health Crises
 Neighbourhood Inequities
- Climate Change
 Adaptation & Resilience
- Reconciliation
 Requires paradigm-shifting narratives & practice

Current Context — National



CREATIVE CANADA

Led by Canadian Heritage, the vision for Canada's cultural and creative industries in a digital world

Invest in creators, cultural entrepreneurs & their stories

Promote discovery & distribution

Strengthen public broadcasting & support local news

CREATIVE HUBS

Canadian Heritage to invest \$300M

CANADA COUNCIL FOR THE ARTS

Budget doubling over 5 years

Equity: addressing unequal access to resources

Digital Manifesto & Digital Strategy Fund

Digital Literacy

Public Access to the Arts & Civic Engagement

Transformation of Organizational Models

Current Context — Provincial



- BC Arts Council budget to be doubled over 4 years
- Creative BC budget to be increased over 4 years
- Establish an arts infrastructure fund

Creative Industries (data from CreativeBC)

- \$3B+ in revenues from film, TV & digital media
- 65,000 fulltime workers employed in creative industries
- 1,800 companies in the creative sector
- World's largest visual effects cluster with 60+ studios
- Video game cluster: 120+ studios; 5,500 professionals



City of Vancouver

7,925 Artists

2.3% OF THE LABOUR FORCE

33,020 Cultural Workers

9.7% OF THE LABOUR FORCE

51%

LABOUR FORCE WITH TOTAL INCOME UNDER \$40K 65%

ARTISTS
WITH TOTAL
INCOME
UNDER \$40K



3. Approach & Timeline



Reconciliation

Equity, Diversity & Inclusion



Vision, Values, Context

Strategic Priorities & Goals

Targets, Key Performance Indicators, Metrics

Implementation Plan



Steering Committee

Internal Advisory Comittee

External Advisory Committee



Musqueam, Squamish, Tsleil-Waututh (MST)
Intergovernmental Framework



Discovery

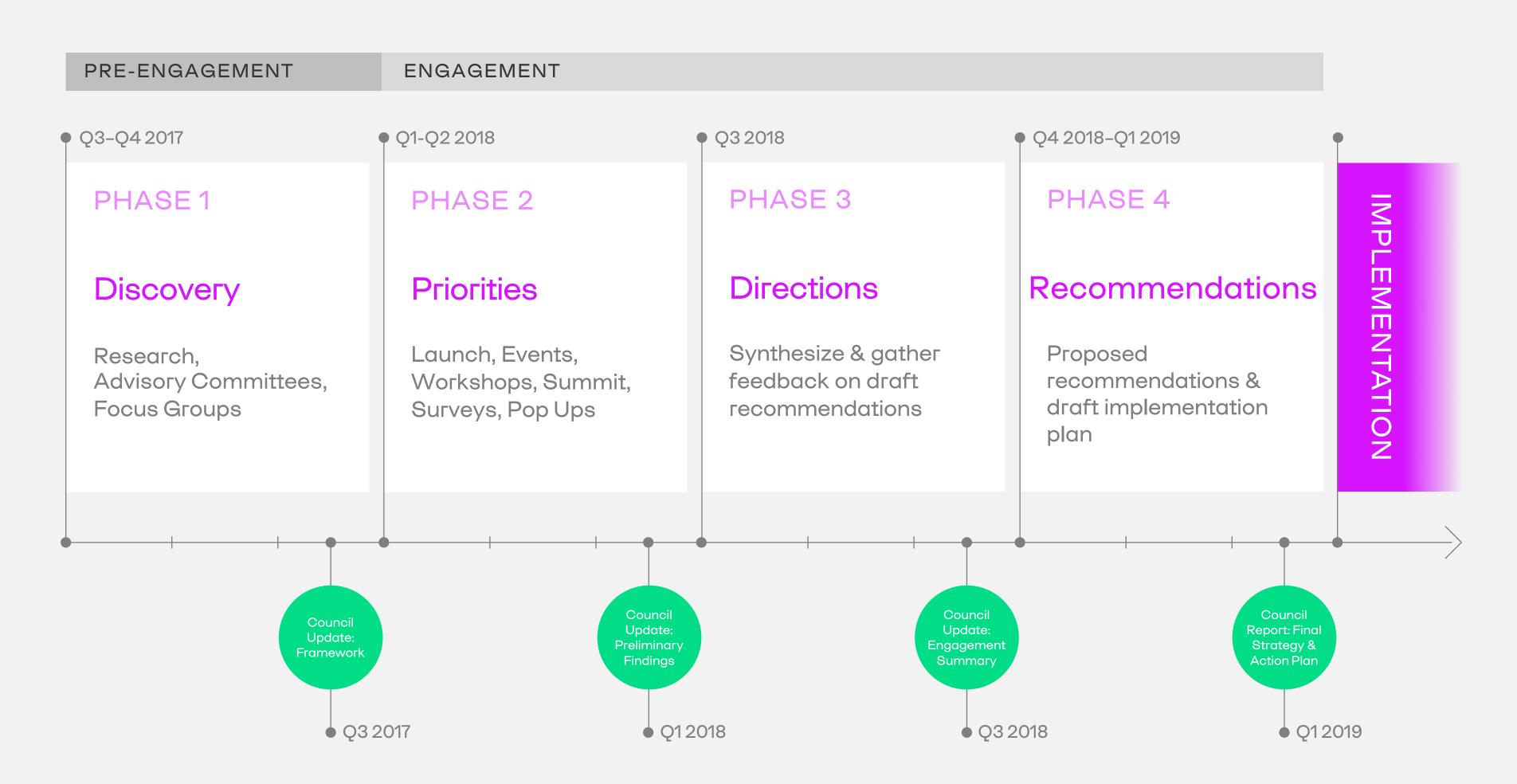
Priorities

Directions

Recommendations

Approach & Timeline — Creative City Strategy





Approach & Timeline — Creative City Strategy Discovery



DEMOGRAPHICS

Census data - Statistics Canada Audiences - Culture Tracks

COMPARATIVE DATA

Investments – World Cities Forum, independent research Strategies – Culture plans by other Canadian and global cities

ECONOMIC DATA

Creative BC, Vancouver Economic Commission

ORGANIZATIONAL PROFILES

Key Gaps study - Making Space for Art, Performance Venues research Music City Strategy research Equity, Diversity & Inclusion baseline

SOCIAL INDICATORS

Vancouver Foundation research



Internal Research & Alignment

Interdepartmental Alignment

Greenest City Strategy

Healthy City Strategy

Engaged City Strategy

Housing Vancouver Strategy

Digital Strategy

City of Reconciliation (CoV and Parks)

Community Plans

Special Events Motion (CoV and Parks)

VanPlay

Places for People

Social Infrastructure Plan

Places of Worship Study

Heritage Action Plan

Indigenous Design Guidelines

Historic Discrimination Against Chinese People

Cultural Services

Making Space for Art + Performing Arts Study

Organizational Health & Capacity Survey

Industrial Lands Study

Artist Studio Guidelines

Vancouver Civic Theatres Business Review

Music City Strategy



Constituencies

Artists

Arts-mandated Orgs: <\$300k, >\$300k

Culture Mandated Orgs

Indigenous Culture Mandated Orgs

Social Mandated Orgs

Space Operators

Public Art

Commercial Arts Orgs

Neighbourhoods

Community Engaged Practitioners

Disciplines

Collecting Institutions

Creative Industries – Film, TV

Creative Industries - Digital

Creative Industries - Design

Creative Industries - Music

BIAs

Social Enterprises

Professionals

Philanthropists, Sponsors, Foundations

Universities

Urban Aboriginal practitioners

Intercultural practitioners

Intergenerational practitioners

Disability & Deaf arts practitioners

Language communities

Other key constituences



Launch + Events & Pop-Ups

Festivals

Workshops

Summit

Surveys & Briefs

Social Media

Approach & Timeline — Creative City Strategy



| Connect | disparate communities & align divergent interests |
|----------|--|
| Identify | priorities to guide the City's future efforts & investments in the sector |
| Address | the critical needs & opportunities facing the sector in a phased action plan |
| Create | more equitable practices that better reflect & connect the diversity of our city |
| Build | a culture of Reconciliation throughout Vancouver |



<u>creativecitystrategy@vancouver.ca</u>