



ADMINISTRATIVE REPORT

Report Date: July 14, 2017
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Meeting Date: July 25, 2017

TO: Vancouver City Council
FROM: General Manager of Community Services
SUBJECT: Recommendation for the 2017 Contingency Budget for the Overdose Crisis

RECOMMENDATION

THAT Council approve 16 grants totalling \$601,800 to non-profit organizations to mitigate the effects of the overdose crisis, as listed in Appendix A. Source of Funds: 2017 Contingency Budget for the Opioid Crisis.

Recommendation requires 2/3 affirmative votes of all Council members.

REPORT SUMMARY

This report recommends **16 grants totaling \$601,800** to mitigate the impact of the overdose crisis in Vancouver by addressing five priority needs identified through community consultation and fire and police data monitoring:

1. Innovative anti-stigma programs
2. Building capacity with urban Aboriginal communities
3. Addressing social isolation for drug users, especially men
4. Expanding interventions beyond the Downtown Eastside (DTES)
5. Strategies to address toxic drug supplies

Funding leverages resources from partners of over \$1,036,000 at a 1:1.7 funding ratio. Grant applications were sought and evaluated through an RFEOI process led by Community Services - Social Policy.

This report also provides an update on the crisis, a summary of Council-approved investments from the 2017 Contingency Budget to date, and a rationale for funding requests under Recommendation A.

COUNCIL AUTHORITY/PREVIOUS DECISIONS

On December 13, 2016, Council approved \$300,000 from the 2016 operating budget to respond to impacts of the overdose crisis. Council also approved an incremental adjustment of 0.5% to property taxes for 2017, equivalent to \$3.5M, to establish a contingency reserve to deal with the ongoing community impacts of the overdose crisis. Allocation of the contingency reserve is subject to Council approval.

On January 13, 2017, Council approved an initial set of investments from the 2017 Contingency Budget for the Opioid Crisis, totalling \$2,338,000, including:

- \$1,900,000 to Vancouver Fire and Rescue Services (VFRS) deployment of an additional 3-person medic unit;
- \$208,000 to establish a new Strathcona Community Policing Centre (CPC);
- \$220,000 for an inflationary adjustment to the operating funding of 11 CPCs; and
- \$10,000 to expand naloxone administration training to City staff.

On January 31, 2017, Council approved a series of recommendations totalling \$370,000 sourced from the 2017 Contingency Budget for the Opioid Crisis, including:

- \$220,000 towards peer-based initiatives addressing the impacts of the crisis in single room occupancy hotels and shelters; and
- \$150,000 for VFRS to enhance health and wellness supports from first responders.

On February 21, 2017, Council approved a series of recommendations totalling \$190,000 sourced from the 2017 Contingency Budget for the Opioid Crisis, including:

- \$30,000 for building the capacity of peers on the front lines of the crisis;
- \$100,000 for mental health and addictions de-stigmatization programs; and
- \$60,000 to Ray-Cam Community Centre Society for youth response strategy in the DTES.

CITY MANAGER'S/GENERAL MANAGER'S COMMENTS

The recommendations in this report seek to address the continued urgency of the overdose crisis through targeted investment of the final \$601,800 of the \$3.5M approved by Mayor and Council in the 2017 operating budget. Recommendations reflect the priorities confirmed by input from a meeting of the Healthy City Leadership Table, from people with lived experience, and from other stakeholders on best practices to guide the response to the crisis. The new provincial government has identified the opioid crisis as a priority and City staff will continue to work with the Province and regional health authorities to further bolster these initiatives and to help guide investment where it is needed the most.

REPORT

Background/Context

2016/2017 Overdose Crisis

The BC Coroner Service reported 967 illicit drug overdose deaths in the province in 2016, an 87% increase from 2015. 228 of these deaths occurred in Vancouver. In 2017, aggregated data

from the coroner and Vancouver Police Department (VPD) reveals that there have been over 200 deaths in Vancouver alone as of July 2nd. With about six more months to finish the calendar year, this death rate could mean over 400 deaths in 2017 in Vancouver alone. The increase in overdose deaths has been attributed to the widespread contamination of the illicit drug supply. The BC Coroner's Service reports that fentanyl and its analogues have been detected in approximately 60% of all overdose deaths.

In 2016 VFRS responded to 4709 calls for overdose incidents—more than the combined number of overdose incidents in 2014 and 2015. As of July 2nd, 2017, VFRS has responded to over 3600 calls. If this pace continues, 7,000 calls will be logged by the end of the year.

In order to mitigate effects the overdose crisis, health officials and advocacy groups have called for the scale up of treatment options, drug policy reform, and urgent investments in health and social supports. Based on extensive consultation, the City of Vancouver's strategic investments from the Contingency Budget have focused on four key areas:

- Increasing support for VFRS;
- SRO targeted overdose responses;
- Peer-capacity building; and
- Destigmatizing substance use.

**Strategic Analysis*

Recommendation A - 2017 Contingency Budget for the Opioid Crisis - \$601,800

Call for Expressions of Interest - Process

On May 26, 2017, the GM, Community Services, distributed a Call for Expression of Interest (EOI) for projects aimed at mitigating the effects of the overdose crisis across Vancouver. The EOI (See **Appendix D**) called for projects meeting at least one of five priority needs identified through extensive community consultation, including:

1. Innovative anti-stigma programs
2. Building capacity with urban Aboriginal communities
3. Addressing social isolation for drug users, especially men
4. Expanding interventions beyond the Downtown Eastside
5. Strategies to address toxic drug supplies.

The deadline for EOI submissions was June 9th, 2017. Staff reviewed and evaluated 25 submissions, and provided direction and feedback for the development of full proposals, which were received by June 30th, 2017. Recommendation A represents a comprehensive list of a 16 projects that were ranked as likely to have a high impact in improving the health of our community in the midst of the overdose crisis. See **Appendix C** for the 9 grants that are not recommended.

1. Innovative Anti-Stigma Programs

This report recommends **\$116,600 in funding from the Contingency Budget for innovative anti-stigma projects**. Stigma surrounding drug use increases social isolation amongst users and acts as a barrier for access to social services and treatment. The projects below engage drug users in public-facing, de-stigmatization program efforts with the aim of changing assumptions and discrimination regarding substance use.

Organization	Program	Recommended Funds
CAPUD, to be financially managed by the Canadian AIDS Society	Facilitate peer-based meetings to identify key challenges surrounding stigma with a focus on capacity development to inform a peer-led communications strategy.	\$31,600
Frog Hollow Neighbourhood House	Implement the "Make It" project, a therapeutic art program for youth with experience of addiction to create and display art across the City.	\$55,000
Lookout Emergency Aid Society	Facilitate peer-led and peer-informed community forms to create an open dialogue between people that use drugs and other community members	\$10,000
Megaphone Magazine	Anti-stigma meetings to be held outside the DTES in Neighbourhood Houses to inform, educate, and engage residents outside the DTES.	\$20,000
		\$116,600

2. Building Capacity with Urban Aboriginal Communities

This report recommends **\$265,070 in funding from the Contingency Budget for projects that will build capacity with Aboriginal communities.** The BC Coroner is working closely with the First Nations Health Authority to determine the impact of the overdose crisis on Aboriginal communities in BC and Vancouver, as it is expected that Aboriginal people are over-represented amongst those that have lost their lives to overdose. The following programs aim to build capacity, coordination, and understanding around the impacts of the overdose crisis on urban Aboriginal communities in Vancouver.

Organization	Program	Recommended Funds
Metro Vancouver Aboriginal Executive Council	Coordination with 23 member agencies to develop a culturally-informed response to overdose crisis amongst urban Aboriginal peoples.	\$50,000
Native Education College	Implementation of an Education and Empowerment program aimed at equipping young urban Aboriginal people with skills and knowledge to support family and friends struggling with substance use.	\$40,000
PACE Society	Provide peer-driven and culturally safe supports to women who use drugs in the DTES.	\$46,920
PHS Community Services Society	Expand the Culture Saves Lives program to support peer roles for Indigenous women and healing and wellness activities in the DTES.	\$73,570
Vancouver Aboriginal Community Policing Centre	Expand outreach to teams to provide support and peer-informed education in partnership with Aboriginal Front Door.	\$20,000
Western Aboriginal Harm Reduction Society	Expanded outreach and peer-based membership meetings to support Indigenous peoples who use illicit drugs and/or illicit alcohol.	\$34,580
		\$265,070

3. Addressing Social Isolation for People who use Drugs

This report recommends **\$68,200 in funding for projects that address social isolation for drug users, especially men**. During the overdose crisis, roughly 90% of all overdose deaths have occurred indoors, mostly in private residences. Drug users living in social isolation are at high risk for overdose. Moreover, roughly 80% of all overdose victims have been men. The following projects aim to prevent people from using alone, and offer connections to additional supports.

Organization	Program	Recommended Funds
Lookout Emergency Aid Society	Expanded peer support and overdose prevention for residents at the Yukon Shelter in Mount Pleasant	\$8,200
RainCity Housing and Support Society	Implementation 6 peer-run overdose witnessing rooms for socially isolated residents at risk of overdose at RainCity supported housing in partnership with VCH.	\$60,000
		\$68,200

4. Expanding Beyond the Downtown Eastside

Impacts of the overdose crisis go beyond the DTES; approximately half of deaths from overdose occur in other neighbourhoods. This report recommends **\$23,000 in funding for projects that will serve at-risk populations outside the DTES**. In addition to the below, programs from Megaphone Magazine, Lookout Emergency Aid Society, MVAEC, and the Native Education College, will also be delivered outside of the DTES.

Organization	Program	Recommended Funds
WISH Drop-In Centre Society	Pilot expansion of the Mobile Access Project van to deliver peer-based harm reduction services and education to women at risk for overdose who reside around the whole City of Vancouver	\$23,000

5. Addressing Illicit Toxic Drug Supplies

This report recommends **\$128,930 in funding for projects that address the increasingly toxic drug supplies**. Research completed at InSite showed that people are more likely to moderate drug use if tests results demonstrate that drugs are positive for fentanyl. The urgent need to explore drug testing options was emphasised in a recent presentation to the BC Overdose Action Exchange by Dr. Perry Kendall, BC's Provincial Health Officer. In addition to testing services, improved access to evidence-based opioid agonist treatment is critical to eliminating drug users' dependency on illicit substances, and represents the best-practice treatment for opioid dependency. The following projects represent high-impact innovations in both of these important strategies to address toxic drug supplies.

Organization	Program	Recommended Funds
BC Centre on Substance Use	Low barrier drug-testing pilot in partnership with VCH for users to make informed decisions. Findings also provide partners in health, community, and public safety with up-to-date alerts.	\$60,000
Overdose Prevention Society	Safety equipment upgrades to the heavily trafficked Overdose Prevention Site at 62 East Hastings.	\$10,000
PHS Community Services Society	Low-barrier Injectable Opioid Agonist treatment pilot. City contribution to non-clinical staffing and peer support workers will help recruit and retain individuals in treatment.	\$58,930
		\$128,930

Each of the recommended project grants address one or more of the five priority needs, and are likely to have high impact on mitigating the effects of the overdose crisis. A list of all recommended programs and funds can be found in **Appendix A**. A description of all programs can be found in **Appendix B**.

The recommended investment of \$601,800 leverages over \$1,036,000 of funding and in-kind contributions at a 1:1.7 funding ratio.

Implications/Related Issues/Risk

Financial

The total request to support the 2017 Contingency Budget for the Opioid Crisis grants (Recommendation A) is \$601,800. Source of funds is the 2017 Contingency Budget for the Opioid Crisis.

This will be matched by over \$1,036,000 in leveraged funds from partners in health and the non-profit sector. Following approval of Recommendation A, all funds allocated to the 2017 Contingency Budget for the Opioid Crisis will have been invested into community-based projects.

<i>Recommended Expenditure</i>	<i>One-time cost</i>	<i>Leveraged \$</i>
Total Recommended Funding	\$601,800	\$1,036,000
Remaining funds available in the 2017 Contingency Budget for the Opioid Crisis	\$601,800	
Remaining Funds	\$0	

CONCLUSION

For over a year the overdose crisis has continued to tragically impact Vancouver residents and communities, and presents daily challenges for first responders. In its approval of the 2017 Operating Budget, Council acknowledged the demand for additional resources to address this overwhelming situation. The recommended investments in this report will have a direct, actionable, and immediate impact on the crisis, while also addressing the up-stream prevention and social determinants of health. As such, these investments are appropriate for the allocation of the remaining funding from the 2017 Contingency Budget for the Opioid Crisis.

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APPENDIX A: 2017 Contingency Budget for the Opioid Crisis Recommended Grants

No.	Organization	Program	Description	Recommended Funds
Innovative Anti-Stigma Programs				
1	Canadian AIDS Society to support CAPUD	"Justice Means Just Us"	Facilitate peer-based meetings to identify key challenges surrounding stigma with a focus on capacity development to inform a peer-led communications strategy.	\$32,000
2	Frog Hollow Neighbourhood House	"Make It"	Therapeutic art program for youth with experience of addiction to create and display art across the City.	\$55,000
3	Lookout Emergency Aid Society	Peer Forums	Facilitate peer-led and peer-informed community forms to create an open dialogue between people that use drugs and other community members.	\$10,000
4	Megaphone Magazine	Neighbourhood House Dialogue Series	Anti-stigma meetings to be held outside the DTES in Neighbourhood Houses to inform, educate, and engage residents outside the DTES.	\$20,000
Building Capacity with Urban Aboriginal Communities				
5	Metro Vancouver Aboriginal Executive Council	Projects Officer	Coordination with 23 member agencies to develop a culturally-informed response to overdose crisis amongst urban Aboriginal peoples.	\$50,000
6	Native Education College	Education and Empowerment	Equips young urban Aboriginal people with skills and knowledge to support family and friends struggling with substance use.	\$40,000
7	PACE Society	"Respond, Educate, Link, Support"	Provide peer-driven and culturally safe supports to women who use drugs in the DTES.	\$46,920
8	PHS Community Services Society	Culture Saves Lives: "Strengthening Our Home"	Support peer roles for Indigenous women and healing and wellness activities in the DTES.	\$73,170
9	Vancouver Aboriginal Community Policing Centre	"Taking Care of Each Other"	Expand outreach to teams to provide support and peer-informed education in partnership with Aboriginal Front Door.	\$20,000
10	Western Aboriginal Harm Reduction Society	Reaching Indigenous People who Use Illicit Drugs or Alcohol	Expanded outreach and peer-based membership meetings to support Indigenous peoples who use illicit drugs and/or illicit alcohol.	\$34,580
Addressing the Social Isolation of People Who Use Drugs, Especially Men				
11	Lookout Emergency Aid Society	Yukon Shelter Support	Expanded peer support and overdose prevention for residents at the Yukon Shelter in Mount Pleasant.	\$8,200

No.	Organization	Program	Description	Recommended Funds
12	RainCity Housing and Support Society	Peer Witnessing Rooms	Implementation 6 peer-run overdose witnessing rooms for socially isolated residents at risk of overdose at RainCity supported housing in partnership with VCH.	\$60,000
Expanding Interventions Beyond the DTES				
13	WISH Drop-In Centre Society	Mobile Access Project Van expansion	Expanded harm reduction service hours for women at risk for overdose outside the DTES	\$23,000
Addressing the Illicit, Toxic Drug Supply				
14	BC Centre on Substance Use	Drug Testing Pilot	Low barrier drug-testing pilot in partnership with VCH for users to make informed decisions. Findings also provide partners in health, community, and public safety with up-to-date alerts.	\$60,000
15	Overdose Prevention Society - To be financially administered by PHS Community Services Society	Site Upgrades	Safety equipment upgrades to the heavily trafficked Overdose Prevention Site at 62 East Hastings.	\$10,000
16	PHS Community Services Society	Low Barrier Treatment	Low-barrier Injectable Opioid Agonist treatment pilot. City contribution to non-clinical staffing and peer support workers will help recruit and retain individuals in treatment.	\$58,930
			TOTAL	\$601,800

APPENDIX B: Summary of Projects Being Recommended for Funding

1. Innovative Anti-Stigma Programs

Canadian AIDS Society - Program Support for Canadian Association of People who Use Drugs "Justice Means Just Us"

In collaboration with the Vancouver Area Network of Drug Users, this program is an innovative peer-led project that focuses on empowerment, creativity, and self-advocacy to reduce stigma and social isolation among people who use drugs. CAPUD and VANDU will facilitate weekly meetings to identify local issues and to create targeted media projects in response to these issues. Meetings will include creative lessons, focus groups, and skills training.

Frog Hollow - "Make It" Art Program

"Make It" is a therapeutic art program for youth aged 16-30 with direct or indirect experience with addictions. The program will run a one year long drop-in evening art group with a focus on de-stigmatization for youth of all genders. The project will culminate in the production of new murals across the City to combat stigma against people that use substances. People with lived experience will help guide the program.

Lookout Emergency Aid Society - Peer-led Community Forums

This program will facilitate a series of peer-informed and peer-led community forums that include key stakeholders in health and community to focus on education community members on the overdose crisis. These forums will build on an existing peer network at Lookout while building a safer and stronger community response to the overdose crisis in the DTES.

Megaphone Magazine - Neighbourhood House-based Stigma and Training Events

This project will coordinate a series of 3-5 storytelling events at Neighbourhood Houses that are focused on centering the voices of people with lived experience of substance use and people who have lost loved ones to illicit overdose. These events will take place across the City, outside the DTES, enhancing community capacity while reducing stigma.

2. Building Capacity with Urban Aboriginal Communities

Metro Vancouver Aboriginal Executive Council - Coordinated Opioid Crisis Response

MVAEC will hire a Projects Officer to design and develop an urban Indigenous community response to the opioid crisis. Staff will coordinate with MVAEC's 23 membership to identify and close gaps in information to better determine the impact of the crisis on Indigenous people in Vancouver's urban communities. A key role will be coordinating the Urban Indigenous Opioid Task Force.

Native Education College - Educate and Empower Program

The NEC program involves several approaches for building capacity with Aboriginal community members to better support family and friends impacted by the crisis. They will train peer mentors to support community members facing addiction. NEC will also facilitate a full day symposium to offer tools to people living with addiction, including traditional healing approaches. Staff will also facilitate cultural camps for community members, sports camps for urban Aboriginal youth, and host a celebration feast for participants.

PACE Society - Respond, Educate, Link, and Support

PACE's "Indigenous-Led Respond, Educate, Link, and Support" program will provide peer-driven and culturally safe supports to women who use drugs in the DTES. Harnessing the experiences and expertise of Indigenous women with lived experience of substance use, this program will build on existing services to support access to and retention in evidence-based treatments.

PHS Community Services Society - Culture Saves Lives "Strengthening our Home"

This program will expand opioid overdose prevention services at Culture Saves Lives, addressing healing and the negative impacts of colonization and ensuing stigma by creating and supporting visible positions for Indigenous women. Services will include peer outreach at overdose prevention sites, illicit alcohol-specific overdose training, an Indigenous Women's Day celebration, and expanded drop-in hours.

Vancouver Aboriginal Community Policing Centre - Taking Care of Each Other Program

VACPC will provide outreach into the DTES to provide support and peer-to-peer education, training, and services referrals to people struggling with addiction in the DTES. Partnering with Aboriginal Front Door society, VACPC will provide culturally safe services and supports.

Western Aboriginal Harm Reduction Society - Reaching Indigenous People who Use Drugs

WAHRS will perform outreach for indigenous people who use illicit drugs and/or alcohol in the DTES twice a week, providing culturally appropriate peer supports and education. WAHRS will also hold monthly meetings to coordinate a peer-based and peer-informed response to overdose trends and drug supply.

3. Addressing Social Isolation for People Who Use Drugs, Especially Men

Lookout Emergency Aid Society - Yukon Shelter Supports

This project will provide peer education, mentorship, and outreach support to homeless shelter guests and residents living at the Yukon Shelter in Mount Pleasant. This will include hosting peer-led opportunities to discuss issues facing people that use drugs, including harm reduction strategies and safe using practices.

RainCity Housing and Support Society - Peer Witnessing Expansion

This program will expand the existing peer witnessing, overdose prevention strategy to 6 housing sites throughout Vancouver—2 of which are outside the DTES. These sites support safety, harm reduction, and overdose response to people living in RainCity housing. Vancouver Coastal health will provide leveraged funding at a 1:1 ratio.

4. Expanding Interventions Beyond the DTES

WISH Drop-In Centre Society - Mobile Access Project Van Expansion

Funding will expand the MAP Van's operations to ensure an adequate number of staff is available 7 nights a week to provide outreach and support to women-identified sex workers and people that use drugs throughout the City of Vancouver.

5. Addressing the Illicit Toxic Drug Supply

British Columbia Centre on Substance Use - Drug Testing Pilot

This drug testing pilot will reduce risk of harms and risk of overdose associated with the toxic drug supply by checking the contents of illicit drugs using emerging drug-testing technology, and communicating this information to people that use drugs and the broader public. An evidence-based practice, drug testing has been used as a harm reduction strategy in Europe for over 25 years. In collaboration with Providence Health Care and Vancouver Coastal Health, the BCCSU aims to provide testing in multiple locations in Vancouver.

Overdose Prevention Society - Site Upgrades

Funds will support upgrades to safety equipment, including video surveillance and fence repair, to improve community safety at the most frequented overdose prevention site in Vancouver at 62 East Hastings.

PHS Community Services Society - Low Barrier Opioid Agonist Treatment Pilot

This program will support low barrier opioid agonist treatment for people struggling with opioid dependence in the DTES in partnership with VCH. This program provides primary care services and chronic disease management in addition to treatment options. City funds will support peer and other staff training, salary, and benefits and start-up supplies.

APPENDIX C: Grant applications not being recommended

1. 2017 Contingency Budget for the Opioid Crisis

Organization	Rationale
Canadian Men's Health Foundation and the DUDES Club	Application withdrawn by proponent due to limited organizational capacity.
Cerebral Palsy Association of BC	Funding is limited and other proposals ranked higher in evaluation.
Downtown Eastside Centre for the Arts	Funding is limited and other proposals ranked higher in evaluation.
UBC Psychiatry and St. Paul's Hospital	Application did not meet program eligibility criteria.
Qwick Media	Disqualified, no non-profit status.
Reach Community Health Centre	Funding is limited and other proposals ranked higher in evaluation.
The Forest and the Femme	Application did not meet program eligibility criteria.
Vancouver Area Network of Drug Users	Funding is limited and other proposals ranked higher in evaluation.
Vancouver Police Foundation - Aboriginal Recreation and Culture Program	Funding is limited and other proposals ranked higher in evaluation.



2017 CONTINGENCY BUDGET FOR THE OPIOID CRISIS CALL FOR EXPRESSIONS OF INTEREST

The City of Vancouver is committed to supporting initiatives aimed at mitigating the effects of the overdose crisis across the City. To this end, the City is seeking Expressions of Interest (EOI) for projects to be funded from its *2017 Contingency Budget for the Opioid Crisis*.

Deadline for receipt of EOIs is **5:00pm (PST) on Friday, June 9, 2017**.

Background

In 2016, 931 people died in British Columbia due to overdose. 216 of these people were in Vancouver—23% of the total and the highest rate per capita. Although the impacts of the crisis are severe, our community has led the country in terms of an emergency health response. In December, 2016, Council approved a one-time, 0.5% property tax increase, raising approximately \$3.5 million to address the impacts of the overdose crisis. Thus far, the City has invested \$2.9 million to address urgent priorities during the crisis (for more information, see 2017 Council Reports dated [January 13](#); [January 31](#); and [February 7](#)).

This document calls for expressions of interest (EOI) from organizations that have innovative program ideas to mitigate the effects of the crisis and require funds for implementation. Below you will find criteria and questions to guide the development of your EOI.

Opportunities for Mitigating the Effects of the Overdose Crisis

Since the fall of 2016, the City has convened several meetings with stakeholders and community members to identify key action areas. These consultations have highlighted **five priority needs** for investment:

1. Innovative anti-stigma programs
2. Building capacity with urban Aboriginal communities
3. Addressing social isolation for drug users, especially men
4. Expanding interventions beyond the Downtown Eastside
5. Strategies to address toxic drug supplies

We encourage proposals, wherever possible, to incorporate peer-informed and/or peer-led project designs.

ALIGNMENT WITH OTHER CITY STRATEGIES

Projects should align with broader City strategies, including:

- [The Healthy City Strategy](#)
- [Caring for All: Priority Actions to Address Mental Health and Addictions](#)
- [City of Reconciliation](#)
- [DTES Community Economic Development Strategy](#)

FORMAT FOR EXPRESSION OF INTEREST (EOI)

EOIs should be submitted electronically in **Word format** (11 point font, single spaced) to the address below and be **no more than three pages long** (no attachments). The following questions will help you shape your submission:

1. What is your project and who does it target?
2. Which of the five priority needs does this project address?
3. What skills, knowledge, and experience do you bring to the project?
4. Briefly, what are the key activities, outputs, and intended outcomes of the project?
5. Briefly, how do these actions reduce the *impact* of the overdose crisis?
6. Who will you partner with to achieve intended outcomes?
7. What in-kind resources or additional funding sources *do you bring* to the project?
8. What resources—financial and otherwise—*do you need* to support the project?
9. How does your project align with key City strategies?
10. How will you monitor project activities, outputs, and outcomes?
11. How will you evaluate the project?
12. How will you report on project outcomes?

Eligibility Criteria

Lead Organization

- Must be at least one of the following:
 - Registered non-profit society
 - Community service co-op
 - Social enterprise wholly owned by a non-profit, and in good standing with the Registrar of Companies
 - Registered charity with the Canadian Revenue Agency (CRA).
- Must have an independent, active governing body composed of volunteers. The by-laws must have provisions that no Board director can be remunerated for being a director; staff members cannot be voting members of the Board or Executive;
- Must not exclude anyone by reason of religion, ethnicity, gender identity, age, sexual orientation, language, disability or income; except in instances where it can be proven that exclusion of some group is required for effective targeting of another group to occur; and

- Must have the demonstrated functional capacity and sufficient resources to deliver the project.

Projects must:

- Be new initiatives;
- Only require a one-time investment from the City;
- Target one or more of the five priority needs;
- Demonstrate collaboration with other service providers; and
- Report on funded deliverables by Dec 31, 2017.

ASSESSMENT: Your EOI will be assessed on the following:

- Timeline, clarity and focus
- Degree to which the project:
 - Mitigates impacts of the overdose crisis in Vancouver
 - Addresses priority needs
 - Aligns with City strategies
- Strengths of partnerships, including:
 - Collaboration and collective impact
 - Secured leveraged funding or in-kind resources
- Potential long-term benefits

The City is issuing this call for EOI for **the remaining \$600,000 from the 2017 Contingency Budget for the Opioid Crisis** to address evidence-based gaps in the overdose crisis response. The City is seeking a number of projects with demonstrated, maximum impact on preventing overdose incidents.

A review committee will select a shortlist of successful EOIs. Staff will then notify successful proponents and provide direction and feedback during the subsequent proposal development process. If your EOI is selected, the due date for full proposals will be June 30th, 2017.

HOW TO SUBMIT YOUR EXPRESSION OF INTEREST

Please email your EOI to: christopher.vanveen@vancouver.ca no later than Friday, June 9, 2017.

Please be sure to include the lead organization's full address, plus the name, position, and contact information for the person authorized by the organization to submit the EOI.

QUESTIONS?

If you have additional questions, please contact Christopher Van Veen at christopher.vanveen@vancouver.ca, 604-873-7465.